REQUEST FOR PROPOSALS

Hiring of a qualified service provider to undertake a research on women's leadership and political participation in selected constituencies of Solomon Islands

UNDP-SOI-RFP-2018-001



United Nations Development Programme December, 2017

Section 1. Letter of Invitation

UNDP-SOI-RFP-2018-001 December 11, 2017

Subject: Hiring of a qualified service provider to undertake a research on women's leadership and political participation in selected constituencies of Solomon Islands

The United Nations Development Programme (UNDP) hereby invites you to submit a Proposal to this Request for Proposal (RFP) for the above-referenced subject.

This RFP includes the following documents:

Section 1 - This Letter of Invitation

Section 2 – Instructions to Proposers (including Data Sheet)

Section 3 - Terms of Reference

Section 4 – Proposal Submission Form

Section 5 - Documents Establishing the Eligibility and Qualifications of the Proposer

Section 6 - Technical Proposal Form

Section 7 - Financial Proposal Form

Section 8 – Contract for Professional Services, including General Terms and Conditions

Your offer, comprising of a Technical and Financial Proposal, in separate sealed envelopes, shall reach to the following address latest by **Monday January 1, 2018 at 12:30 PM** Solomon Islands Standard Time in accordance with Section 2 at the following address

[UNDP-SOI-RFP-2018-001] UNDP Joint Presence Office

Ground Floor, ANZ Haus, Prince Philip Highway, Honiara, Solomon Islands Tel: +677 27446

Please ensure to mention the company name and reference number on Envelop of solicitation document e.g. [Ref. # UNDP-SOI-RFP-2018-001). Please also ensure to mention the name of the RFP you are applying for. In case Courier Company, will use their own envelop then also make sure that Reference number is mentioned clearly. Proposals/bids/quotations received without reference number in the subject line will not be entertained and will be returned unopened to the sender (mentioned on Envelop). UNDP will not assume the responsibility for the misplacement or premature opening of the proposals, when the instructions noted above are not properly followed.

Application received after the above deadline will not be considered. By hand delivery at the above address is not acceptable. Therefore, all parties are requested to please ensure to submit the documents through courier.

Technical and Financial proposals can also be sent through e-mail at **sol.bids@undp.org** before the deadline. Proposals that are received by UNDP after the deadline indicated above, for whatever reason, shall not be considered for evaluation.

Important note for email submissions: Please put reference number assigned to this procurement notice for example UNDP-SOI-RFP-2018-001, in the subject line, along with the title of the consultancy. Proposals received without reference number in the subject line are not traceable hence are liable to be lost and hence could not be entertained. UNDP will not assume the responsibility for the loss of any such electronic bids. Further, our system will not accept emails those are more than 3.5 MB size. If required, segregate your emails to accommodate email data restrictions. For segregate emails please use sequence of emails like Email 1, Email 2 in the subject line, along with the reference number. For attachment purposes please only use PDF formats, financial proposal should be password protected. Password <u>must</u> not be provided to UNDP until the date and time of Financial Bid Opening. UNDP will make contact for obtaining the password at appropriate time. Security features (e.g., encryption, authentication, digital signatures, etc.) are strictly required.

A pre-bid conference will be held on Monday 18th December 2017 at 5:00 PM Solomon Islands Standard Time. Those interested may connect through Skype by accessing the following Skype ID: UNDPSOI (lower or upper case, doesn't matter). Interested service providers are encouraged express their interest to participate in the skype briefing to Mr. Pisoth Ving — email: pisoth.ving@undp.org Answers to questions/inquiries will be posted on UNDP web pages where the REP will be advertised.

In the course of preparing your Proposal, it shall remain your responsibility to ensure that it reaches the address above on or before the deadline. Proposals that are received by UNDP after the deadline indicated above, for whatever reason, shall not be considered for evaluation.

Services proposed shall be reviewed and evaluated based on completeness and compliance of the Proposal and responsiveness with the requirements of the RFP and all other annexes providing details of UNDP requirements.

If you require any clarification related to this RFP, kindly send your queries to <u>soi.procurement@undp.org</u> at least 5 day prior to the end date. While UNDP would Endeavor to provide response/clarification expeditiously, any delay in providing such information will not be considered a reason for extending the submission date.

UNDP looks forward to receiving your Proposal and thanks you in advance for your interest in UNDP procurement opportunities.

Yours Sincerely,

Rohana Dissanayake

Section 2: Instruction to Proposers

Definitions

- a) "Contract" refers to the agreement that will be signed by and between the UNDP and the successful proposer, all the attached documents thereto, including the General Terms and Conditions (GTC) and the Appendices.
- b) "Country" refers to the country indicated in the Data Sheet.
- c) "Data Sheet" refers to such part of the Instructions to Proposers used to reflect conditions of the tendering process that are specific for the requirements of the RFP.
- d) "Day" refers to calendar day.
- e) "Government" refers to the Government of the country that will be receiving the services
 provided/rendered specified under the Contract.
- f) "Instructions to Proposers" (Section 2 of the RFP) refers to the complete set of documents that provides Proposers with all information needed and procedures to be followed in the course of preparing their Proposals
- g) "LOI" (Section 1 of the RFP) refers to the Letter of Invitation sent by UNDP to Proposers.
- h) "Material Deviation" refers to any contents or characteristics of the proposal that is significantly different from an essential aspect or requirement of the RFP, and: (i) substantially alters the scope and quality of the requirements; (ii) limits the rights of UNDP and/or the obligations of the offeror; and (iii) adversely impacts the fairness and principles of the procurement process, such as those that compromise the competitive position of other offerors.
- i) "Proposal" refers to the Proposer's response to the Request for Proposal, including the Proposal Submission Form, Technical and Financial Proposal and all other documentation attached thereto as required by the RFP.
- j) "Proposer" refers to any legal entity that may submit, or has submitted, a Proposal for the provision of services requested by UNDP through this RFP.
- k) "RFP" refers to the Request for Proposals consisting of instructions and references prepared by UNDP for purposes of selecting the best service provider to perform the

services described in the Terms of Reference.

- "Services" refers to the entire scope of tasks and deliverables requested by UNDP under the RFP.
- m) "Supplemental Information to the RFP" refers to a written communication issued by UNDP to prospective Proposers containing clarifications, responses to queries received from prospective Proposers, or changes to be made in the RFP, at any time after the release of the RFP but before the deadline for the submission of Proposals.
- n) "Terms of Reference" (TOR) refers to the document included in this RFP as Section 3 which describes the objectives, scope of services, activities, tasks to be performed, respective responsibilities of the proposer, expected results and deliverables and other data pertinent to the performance of the range of duties and services expected of the successful proposer.

A. GENERAL

- UNDP hereby solicits Proposals in response to this Request for Proposal (RFP). Proposers
 must strictly adhere to all the requirements of this RFP. No changes, substitutions or
 other alterations to the rules and provisions stipulated in this RFP may be made or
 assumed unless it is instructed or approved in writing by UNDP in the form of
 Supplemental Information to the RFP.
- 2. Submission of a Proposal shall be deemed as an acknowledgement by the Proposer that all obligations stipulated by this RFP will be met and, unless specified otherwise, the Proposer has read, understood and agreed to all the instructions in this RFP.
- Any Proposal submitted will be regarded as an offer by the Proposer and does not constitute or imply the acceptance of any Proposal by UNDP. UNDP is under no obligation to award a contract to any Proposer as a result of this RFP.
- 4. UNDP implements a policy of zero tolerance on proscribed practices, including fraud, corruption, collusion, unethical practices, and obstruction. UNDP is committed to preventing, identifying and addressing all acts of fraud and corrupt practices against UNDP as well as third parties involved in UNDP activities. (See http://www.undp.org/about/transparencydocs/UNDP Anti Fraud Policy English FINA http://www.undp.org/content/undp/en/home/operations/procurement/procurement/protest/ for full description of the policies)
- In responding to this RFP, UNDP requires all Proposers to conduct themselves in a professional, objective and impartial manner, and they must at all times hold UNDP's interests paramount. Proposers must strictly avoid conflicts with other assignments or

their own interests, and act without consideration for future work. All Proposers found to have a conflict of interest shall be disqualified. Without limitation on the generality of the above, Proposers, and any of their affiliates, shall be considered to have a conflict of interest with one or more parties in this solicitation process, if they:

- 5.1 Are or have been associated in the past, with a firm or any of its affiliates which have been engaged UNDP to provide services for the preparation of the design, specifications, Terms of Reference, cost analysis/estimation, and other documents to be used for the procurement of the goods and services in this selection process;
- 5.2 Were involved in the preparation and/or design of the programme/project related to the services requested under this RFP; or
- 5.3 Are found to be in conflict for any other reason, as may be established by, or at the discretion of, UNDP.

In the event of any uncertainty in the interpretation of what is potentially a conflict of interest, proposers must disclose the condition to UNDP and seek UNDP's confirmation on whether or not such conflict exists.

- 6. Similarly, the Proposers must disclose in their proposal their knowledge of the following:
 - 6.1 That they are owners, part-owners, officers, directors, controlling shareholders, or they have key personnel who are family of UNDP staff involved in the procurement functions and/or the Government of the country or any implementing Partner receiving services under this RFP; and
 - 6.2 All other circumstances that could potentially lead to actual or perceived conflict of interest, collusion or unfair competition practices.

Failure of such disclosure may result in the rejection of the proposal or proposals affected by the non-disclosure.

- 7. The eligibility of Proposers that are wholly or partly owned by the Government shall be subject to UNDP's further evaluation and review of various factors such as being registered as an independent entity, the extent of Government ownership/share, receipt of subsidies, mandate, access to information in relation to this RFP, and others that may lead to undue advantage against other Proposers, and the eventual rejection of the Proposal.
- 8. All Proposers must adhere to the UNDP Supplier Code of Conduct, which may be found at this link: http://web.ng.undp.org/procurement/undp-supplier-code-of-conduct.pdf

CONTENTS OF PROPOSAL

9. Sections of Proposal

Proposers are required to complete, sign and submit the following documents:

- 9.1 Proposal Submission Cover Letter Form (see RFP Section 4);
- 9.2 Documents Establishing the Eligibility and Qualifications of the Proposer (see RFP Section 5):
- 9.3 Technical Proposal (see prescribed form in RFP Section 6);
- 9.4 Financial Proposal (see prescribed form in RFP Section 7);
- 9.5 Any attachments and/or appendices to the Proposal.

10. Clarification of Proposal

- 10.1 Proposers may request clarifications of any of the RFP documents no later than the date indicated in the Data Sheet (DS no. 16) prior to the proposal submission date. Any request for clarification must be sent in writing via courier or through electronic means to the UNDP address indicated in the Data Sheet (DS no. 17). UNDP will respond in writing, transmitted by electronic means and will transmit copies of the response (including an explanation of the query but without identifying the source of inquiry) to all Proposers who have provided confirmation of their intention to submit a Proposal.
- 10.2 UNDP shall endeavor to provide such responses to clarifications in an expeditious manner, but any delay in such response shall not cause an obligation on the part of UNDP to extend the submission date of the Proposals, unless UNDP deems that such an extension is justified and necessary.

11. Amendment of Proposals

- 11.1 At any time prior to the deadline of Proposal submission, UNDP may for any reason, such as in response to a clarification requested by a Proposer, modify the RFP in the form of a Supplemental Information to the RFP. All prospective Proposers will be notified in writing of all changes/amendments and additional instructions through Supplemental Information to the RFP and through the method specified in the Data Sheet (DS No. 18).
- 11.2 In order to afford prospective Proposers reasonable time to consider the amendments in preparing their Proposals, UNDP may, at its discretion, extend the deadline for submission of Proposals, if the nature of the amendment to the RFP justifies such an extension.

C. PREPARATION OF PROPOSALS

12. Cost

The Proposer shall bear any and all costs related to the preparation and/or submission of the Proposal, regardless of whether its Proposal was selected or not. UNDP shall in no case be responsible or liable for those costs, regardless of the conduct or outcome of the procurement process.

13. Language

The Proposal, as well as any and all related correspondence exchanged by the Proposer and UNDP, shall be written in the language (s) specified in the **Data Sheet** (DS No 4). Any printed literature furnished by the Proposer written in a language other than the language indicated in the **Data Sheet**, must be accompanied by a translation in the preferred language indicated in the **Data Sheet**. For purposes of interpretation of the Proposal, and in the event of discrepancy or inconsistency in meaning, the version translated into the preferred language shall govern. Upon conclusion of a contract, the language of the contract shall govern the relationship between the contractor and UNDP.

14. Proposal Submission Form

The Proposer shall submit the Proposal Submission Form using the form provided in Section 4 of this RFP.

15. Technical Proposal Format and Content

Unless otherwise stated in the **Data Sheet** (DS no. 28), the Proposer shall structure the Technical Proposal as follows:

- 15.1 Expertise of Firm/Organization this section should provide details regarding management structure of the organization, organizational capability/resources, and experience of organization/firm, the list of projects/contracts (both completed and on-going, both domestic and international) which are related or similar in nature to the requirements of the RFP, and proof of financial stability and adequacy of resources to complete the services required by the RFP (see RFP clause 18 and DS No. 26 for further details). The same shall apply to any other entity participating in the RFP as a Joint Venture or Consortium.
- 15.2 Proposed Methodology, Approach and Implementation Plan this section should demonstrate the Proposer's response to the Terms of Reference by identifying the specific components proposed, how the requirements shall be addressed, as specified, point by point; providing a detailed description of the essential performance characteristics proposed; identifying the works/portions of the work that will be subcontracted; and demonstrating how the proposed methodology meets or exceeds the specifications, while ensuring appropriateness of the approach to the local conditions and the rest of the project operating environment.

This methodology must be laid out in an implementation timetable that is within the duration of the contract as specified in the **Data Sheet** (DS nos. 29 and 30).

Proposers must be fully aware that the products or services that UNDP requires may be transferred, immediately or eventually, by UNDP to the Government partners, or to an entity nominated by the latter, in accordance with UNDP's policies and procedures. All proposers are therefore required to submit the following in their proposals:

- A statement of whether any import or export licences are required in respect of the goods to be purchased or services to be rendered, including any restrictions in the country of origin, use or dual use nature of the goods or services, including any disposition to end users; and
- b) Confirmation that the Proposer has obtained license of this nature in the past, and have an expectation of obtaining all the necessary licenses, should their Proposal be rendered the most responsive.
- 15.3 Management Structure and Key Personnel This section should include the comprehensive curriculum vitae (CVs) of key personnel that will be assigned to support the implementation of the proposed methodology, clearly defining the roles and responsibilities vis-à-vis the proposed methodology. CVs should establish competence and demonstrate qualifications in areas relevant to the TOR.

In complying with this section, the Proposer assures and confirms to UNDP that the personnel being nominated are available for the Contract on the dates proposed. If any of the key personnel later becomes unavailable, except for unavoidable reasons such as death or medical incapacity, among other possibilities, UNDP reserves the right to consider the proposal non-responsive. Any deliberate substitution arising from unavoidable reasons, including delay in the implementation of the project of programme through no fault of the Proposer shall be made only with UNDP's acceptance of the justification for substitution, and UNDP's approval of the qualification of the replacement who shall be either of equal or superior credentials as the one being replaced.

- 15.4 Where the **Data Sheet** requires the submission of the Proposal Security, the Proposal Security shall be included along with the Technical Proposal. The Proposal Security may be forfeited by UNDP, and reject the Proposal, in the event of any or any combination of the following conditions:
 - a) If the Proposer withdraws its offer during the period of the Proposal Validity specified in the Data Sheet (DS no. 11), or;
 - b) If the Proposal Security amount is found to be less than what is required by UNDP as indicated in the **Data Sheet** (DS no. 9), or;
 - c) In the case the successful Proposer fails:

- to sign the Contract after UNDP has awarded it;
- ii. to comply with UNDP's variation of requirement, as per RFP clause 35; or
- iii. to furnish Performance Security, insurances, or other documents that UNDP may require as a condition to rendering the effectivity of the contract that may be awarded to the Proposer.

16. Financial Proposals

The Financial Proposal shall be prepared using the attached standard form (Section 7). It shall list all major cost components associated with the services, and the detailed breakdown of such costs. All outputs and activities described in the Technical Proposal must be priced separately on a one-to-one correspondence. Any output and activities described in the Technical Proposal but not priced in the Financial Proposal, shall be assumed to be included in the prices of other activities or items, as well as in the final total price.

17. Currencies

All prices shall be quoted in the currency indicated in the **Data Sheet** (DS no. 15). However, where Proposals are quoted in different currencies, for the purposes of comparison of all Proposals:

- a) UNDP will convert the currency quoted in the Proposal into the UNDP preferred currency, in accordance with the prevailing UN operational rate of exchange on the last day of submission of Proposals; and
- b) In the event that the proposal found to be the most responsive to the RFP requirement is quoted in another currency different from the preferred currency as per Data Sheet (DS no. 15), then UNDP shall reserve the right to award the contract in the currency of UNDP's preference, using the conversion method specified above.

Proposals submitted by two (2) or more Proposers shall all be rejected if they are found to have <u>any</u> of the following:

- a) they have at least one controlling partner, director or shareholder in common; or
- any one of them receive or have received any direct or indirect subsidy from the other/s; or
- they have the same legal representative for purposes of this RFP; or
- d) they have a relationship with each other, directly or through common third parties, that puts them in a position to have access to information about, or influence on the Proposal of, another Proposer regarding this RFP process;
- e) they are subcontractors to each other's Proposal, or a subcontractor to one Proposal also submits another Proposal under its name as lead Proposer; or

f) an expert proposed to be in the team of one Proposer participates in more than one Proposal received for this RFP process. This condition does not apply to subcontractors being included in more than one Proposal.

18. Documents Establishing the Eligibility and Qualifications of the Proposer

The Proposer shall furnish documentary evidence of its status as an eligible and qualified vendor, using the forms provided under Section 5, Proposer Information Forms. In order to award a contract to a Proposer, its qualifications must be documented to UNDP's satisfaction. These include, but are not limited to, the following:

- a) That, in the case of a Proposer offering to supply goods under the Contract which the Proposer did not manufacture or otherwise produce, the Proposer has been duly authorized by the goods' manufacturer or producer to supply the goods in the country of final destination;
- b) That the Proposer has the financial, technical, and production capability necessary to perform the Contract; and
- c) That, to the best of the Proposer's knowledge, it is not included in the UN 1267/1989 List or the UN Ineligibility List, nor in any and all of UNDP's list of suspended and removed vendors.

19. Joint Venture, Consortium or Association

If the Proposer is a group of legal entities that will form or have formed a joint venture, consortium or association at the time of the submission of the Proposal, they shall confirm in their Proposal that: (i) they have designated one party to act as a lead entity, duly vested with authority to legally bind the members of the joint venture jointly and severally, and this shall be duly evidenced by a duly notarized Agreement among the legal entities, which shall be submitted along with the Proposal; and (ii) if they are awarded the contract, the contract shall be entered into, by and between UNDP and the designated lead entity, who shall be acting for and on behalf of all the member entities comprising the joint venture.

After the Proposal has been submitted to UNDP, the lead entity identified to represent the joint venture shall not be altered without the prior written consent of UNDP. Furthermore, neither the lead entity nor the member entities of the joint venture can:

- Submit another proposal, either in its own capacity; nor
- b) As a lead entity or a member entity for another joint venture submitting another Proposal.

The description of the organization of the joint venture/consortium/association must clearly define the expected role of each of the entity in the joint venture in delivering the

requirements of the RFP, both in the Proposal and the Joint Venture Agreement. All entities that comprise the joint venture shall be subject to the eligibility and qualification assessment by UNDP.

Where a joint venture is presenting its track record and experience in a similar undertaking as those required in the RFP, it should present such information in the following manner:

- a) Those that were undertaken together by the joint venture; and
- b) Those that were undertaken by the individual entities of the joint venture expected to be involved in the performance of the services defined in the RFP.

Previous contracts completed by individual experts working privately but who are permanently or were temporarily associated with any of the member firms cannot be claimed as the experience of the joint venture or those of its members, but should only be claimed by the individual experts themselves in their presentation of their individual credentials.

If a joint venture's Proposal is determined by UNDP as the most responsive Proposal that offers the best value for money, UNDP shall award the contract to the joint venture, in the name of its designated lead entity. The lead entity shall sign the contract for and on behalf of all other member entities.

20. Alternative Proposals

Unless otherwise specified in the **Data Sheet** (DS nos. 5 and 6), alternative proposals shall not be considered. Where the conditions for its acceptance are met, or justifications are clearly established, UNDP reserves the right to award a contract based on an alternative proposal.

21. Validity Period

Proposals shall remain valid for the period specified in the **Data Sheet** (DS no. 8), commencing on the submission deadline date also indicated in the **Data Sheet** (DS no. 21). A Proposal valid for a shorter period shall be immediately rejected by UNDP and rendered non-responsive.

In exceptional circumstances, prior to the expiration of the proposal validity period, UNDP may request Proposers to extend the period of validity of their Proposals. The request and the responses shall be made in writing, and shall be considered integral to the Proposal.

22. Proposer's Conference

When appropriate, a proposer's conference will be conducted at the date, time and location specified in the **Data Sheet** (DS no. 7). All Proposers are encouraged to attend. Non-attendance, however, shall <u>not</u> result in disqualification of an interested Proposer. Minutes of the proposer's conference will be either posted on the UNDP website, or disseminated to the individual firms who have registered or expressed interest with the contract, whether or not they attended the conference. No verbal statement made during the conference shall modify the terms and conditions of the RFP unless such statement is specifically written in the Minutes of the Conference, or issued/posted as an amendment in the form of a Supplemental Information to the RFP.

D. SUBMISSION AND OPENING OF PROPOSALS

23. Submission

- 23.1 The Financial Proposal and the Technical Proposal Envelopes <u>MUST BE COMPLETELY</u> <u>SEPARATE</u> and <u>each of them must be submitted sealed individually</u> and clearly marked on the outside as either "TECHNICAL PROPOSAL" or "FINANCIAL PROPOSAL", as appropriate. Each envelope MUST clearly indicate the name of the Proposer. The outer envelopes shall bear the address of UNDP as specified in the **Data Sheet** (DS no.20) and shall include the Proposer's name and address, as well as a warning that state "not to be opened before the time and date for proposal opening" as specified in the **Data Sheet** (DS no. 24). The Proposer shall assume the responsibility for the misplacement or premature opening of Proposals due to improper sealing and labeling by the Proposer.
- 23.2 Proposers must submit their Proposals in the manner specified in the Data Sheet (DS nos. 22 and 23). When the Proposals are expected to be in transit for more than 24 hours, the Proposer must ensure that sufficient lead time has been provided in order to comply with UNDP's deadline for submission. UNDP shall indicate for its record that the official date and time of receiving the Proposal is the actual date and time when the said Proposal has physically arrived at the UNDP premises indicated in the Data Sheet (DS no. 20).
- 23.3 Proposers submitting Proposals by mail shall enclose the original and each copy of the Proposal, in separate sealed envelopes, duly marking each of the envelopes as "Original Proposal" and "Copy of Proposal" as appropriate. The 2 envelopes shall then be sealed in an outer envelope. The number of copies required shall be as specified in the **Data Sheet** (DS No. 19). In the event of any discrepancy between the contents of the "Original Proposal" and the "Copy of Proposal", the contents of the original shall govern. The original version of the Proposal shall be signed or initialed by the Proposer or person(s) duly authorized to commit the Proposer on every page. The authorization shall be communicated through a document evidencing such authorization issued by the highest official of the firm, or a Power of Attorney, accompanying the Proposal.

23.4 Proposers must be aware that the mere act of submission of a Proposal, in and of itself, implies that the Proposer accepts the General Contract Terms and Conditions of UNDP as attached hereto as Section 11.

24. Deadline for Submission of Proposals and Late Proposals

Proposals must be received by UNDP at the address and no later than the date and time specified in the **Data Sheet** (DS nos. 20 and 21).

UNDP shall not consider any Proposal that arrives after the deadline for submission of Proposals. Any Proposal received by UNDP after the deadline for submission of Proposals shall be declared late, rejected, and returned unopened to the Proposer.

25. Withdrawal, Substitution, and Modification of Proposals

- 25.1 Proposers are expected to have sole responsibility for taking steps to carefully examine in detail the full consistency of its Proposals to the requirements of the RFP, keeping in mind that material deficiencies in providing information requested by UNDP, or lack clarity in the description of services to be provided, may result in the rejection of the Proposal. The Proposer shall assume the responsibility regarding erroneous interpretations or conclusions made by the Proposer in the course of understanding the RFP out of the set of information furnished by UNDP.
- 25.2 A Proposer may withdraw, substitute or modify its Proposal after it has been submitted by sending a written notice in accordance with Clause 23.1, duly signed by an authorized representative, and shall include a copy of the authorization (or a Power of Attorney). The corresponding substitution or modification of the Proposal must accompany the respective written notice. All notices must be received by UNDP prior to the deadline for submission and submitted in accordance with RFP Clause 23.1 (except that withdrawal notices do not require copies). The respective envelopes shall be clearly marked "WITHDRAWAL," "SUBSTITUTION," or MODIFICATION".
- 25.3 Proposals requested to be withdrawn shall be returned unopened to the Proposers.
- 25.4 No Proposal may be withdrawn, substituted, or modified in the interval between the deadline for submission of Proposals and the expiration of the period of proposal validity specified by the Proposer on the Proposal Submission Form or any extension thereof.

26. Proposal Opening

UNDP will open the Proposals in the presence of committee formed by UNDP of at least three (3) members.

No Proposal shall be rejected at the opening stage, except for late submission and in cases where the financial proposal is found to be part of technical proposal and not properly sealed.

27. Confidentiality

Information relating to the examination, evaluation, and comparison of Proposals, and the recommendation of contract award, shall not be disclosed to Proposers or any other persons not officially concerned with such process, even after publication of the contract award.

Any effort by a Proposer to influence UNDP in the examination, evaluation and comparison of the Proposals or contract award decisions may, at UNDP's decision, result in the rejection of its Proposal.

In the event that a Proposer is unsuccessful, the Proposer may seek a meeting with UNDP for a debriefing. The purpose of the debriefing is discussing the strengths and weaknesses of the Proposer's submission, in order to assist the Proposer in improving the proposals presented to UNDP. The content of other proposals and how they compare to the Proposer's submission shall not be discussed.

E. EVALUATION OF PROPOSALS

28. Preliminary Examination of Proposals

UNDP shall examine the Proposals to determine whether they are complete with respect to minimum documentary requirements, whether the documents have been properly signed, whether or not the Proposer is in the UN Security Council 1267/1989 Committee's list of terrorists and terrorist financiers, and in UNDP's list of suspended and removed vendors, and whether the Proposals are generally in order, among other indicators that may be used at this stage. UNDP may reject any Proposal at this stage.

29. Evaluation of Proposals

- 29.1 UNDP shall examine the Proposal to confirm that all terms and conditions under the UNDP General Terms and Conditions and Special Conditions have been accepted by the Proposer without any deviation or reservation.
- 29.2 The evaluation team shall review and evaluate the Technical Proposals on the basis of their responsiveness to the Terms of Reference and other documentation provided, applying the evaluation criteria, sub-criteria, and point system specified in

the **Data Sheet** (DS no. 32). Each responsive Proposal will be given a technical score, A Proposal shall be rendered non-responsive at this stage if it does not substantially respond to the RFP particularly the demands of the Terms of Reference, which also means that it fails to achieve the minimum technical score indicated in the **Data Sheet** (DS no. 25). Absolutely no changes may be made by UNDP in the criteria, subcriteria and point system indicated in the **Data Sheet** (DS no. 32) after all Proposals have been received.

29.3 In the second stage, only the Financial Proposals of those Proposers who achieve the minimum technical score will be opened for evaluation for comparison and review. The Financial Proposal Envelopes corresponding to Proposals that did not meet the minimum passing technical score shall be returned to the Proposer unopened. The overall evaluation score will be based either on a combination of the technical score and the financial offer, or the lowest evaluated financial proposal of the technically qualified Proposers. The evaluation method that applies for this RFP shall be as indicated in the Data Sheet (DS No. 25).

When the Data Sheet specifies a combined scoring method, the formula for the rating of the Proposals will be as follows:

TP Rating = (Total Score Obtained by the Offer / Max. Obtainable Score for TP) x 100

Rating the Financial Proposal (FP):

Rating the Technical Proposal (TP):

FP Rating = (Lowest Priced Offer / Price of the Offer Being Reviewed) x 100

Total Combined Score:

(TP Rating) x (Weight of TP, e.g. 70%)

+ (FP Rating) x (Weight of FP, e.g., 30%)

Total Combined and Final Rating of the Proposal

29.4 UNDP reserves the right to undertake a post-qualification exercise aimed at determining, to its satisfaction the validity of the information provided by the Proposer. Such post-qualification shall be fully documented and, among those that may be listed in the **Data Sheet** (DS No.33), may include, but need not be limited to, all or any combination of the following:

- a) Verification of accuracy, correctness and authenticity of information provided by the Proposer on the legal, technical and financial documents submitted;
- b) Validation of extent of compliance to the RFP requirements and evaluation criteria based on what has so far been found by the evaluation team;
- c) Inquiry and reference checking with Government entities with jurisdiction on the Proposer, or any other entity that may have done business with the Proposer;
- d) Inquiry and reference checking with other previous clients on the quality of performance on on-going or previous contracts completed;
- e) Physical inspection of the Proposer's offices, branches or other places where business transpires, with or without notice to the Proposer;
- f) Quality assessment of on-going and completed outputs, works and activities similar to the requirements of UNDP, where available; and
- g) Other means that UNDP may deem appropriate, at any stage within the selection process, prior to awarding the contract.

30. Clarification of Proposals

To assist in the examination, evaluation and comparison of Proposals, UNDP may, at its discretion, ask any Proposer for a clarification of its Proposal.

UNDP's request for clarification and the response shall be in writing. Notwithstanding the written communication, no change in the prices or substance of the Proposal shall be sought, offered, or permitted, except to provide clarification, and confirm the correction of any arithmetic errors discovered by UNDP in the evaluation of the Proposals, in accordance with RFP Clause 32.

Any unsolicited clarification submitted by a Proposer in respect to its Proposal, which is not a response to a request by UNDP, shall not be considered during the review and evaluation of the Proposals.

31. Responsiveness of Proposal

UNDP's determination of a Proposal's responsiveness will be based on the contents of the Proposal itself.

A substantially responsive Proposal is one that conforms to all the terms, conditions, TOR and other requirements of the RFP without material deviation, reservation, or omission.

If a Proposal is not substantially responsive, it shall be rejected by UNDP and may not subsequently be made responsive by the Proposer by correction of the material deviation, reservation, or omission.

32. Nonconformities, Reparable Errors and Omissions

Provided that a Proposal is substantially responsive, UNDP may waive any non-conformities or omissions in the Proposal that, in the opinion of UNDP, do not constitute a material deviation.

Provided that a Proposal is substantially responsive, UNDP may request the Proposer to submit the necessary information or documentation, within a reasonable period of time, to rectify nonmaterial nonconformities or omissions in the Proposal related to documentation requirements. Such omission shall not be related to any aspect of the price of the Proposal. Failure of the Proposer to comply with the request may result in the rejection of its Proposal.

Provided that the Proposal is substantially responsive, UNDP shall correct arithmetical errors as follows:

- a) if there is a discrepancy between the unit price and the line item total that is obtained by multiplying the unit price by the quantity, the unit price shall prevail and the line item total shall be corrected, unless in the opinion of UNDP there is an obvious misplacement of the decimal point in the unit price, in which case the line item total as quoted shall govern and the unit price shall be corrected;
- b) if there is an error in a total corresponding to the addition or subtraction of subtotals, the subtotals shall prevail and the total shall be corrected; and
- c) if there is a discrepancy between words and figures, the amount in words shall prevail, unless the amount expressed in words is related to an arithmetic error, in which case the amount in figures shall prevail subject to the above.

If the Proposer does not accept the correction of errors made by UNDP, its Proposal shall be rejected.

F. AWARD OF CONTRACT

33. Right to Accept, Reject, or Render Non-Responsive Any or All Proposals

UNDP reserves the right to accept or reject any Proposal, to render any or all of the Proposals as non-responsive, and to reject all Proposals at any time prior to award of contract, without incurring any liability, or obligation to inform the affected Proposer(s) of the grounds for UNDP's action. Furthermore, UNDP shall not be obliged to award the contract to the lowest price offer.

UNDP shall also verify, and immediately reject their respective Proposal, if the Proposers are found to appear in the UN's Consolidated List of Individuals and Entities with Association to Terrorist Organizations, in the List of Vendors Suspended or Removed from the UN Secretariat Procurement Division Vendor Roster, the UN Ineligibility List, and other such lists that as may be established or recognized by UNDP policy on Vendor

Sanctions. (See http://www.undp.org/content/undp/en/home/operations/procurement/procurement/protest/ for details)

34. Award Criteria

Prior to expiration of the period of proposal validity, UNDP shall award the contract to the qualified Proposer with the highest total score based on the evaluation method indicated in the **Data Sheet** (DS nos. 25 and 32).

35. Right to Vary Requirements at the Time of Award

At the time of award of Contract, UNDP reserves the right to vary the quantity of services and/or goods, by up to a maximum twenty five per cent (25%) of the total offer, without any change in the unit price or other terms and conditions.

36. Contract Signature

Within fifteen (15) days from the date of receipt of the Contract, the successful Proposer shall sign and date the Contract and return it to UNDP.

Failure of the successful Proposer to comply with the requirement of RFP Clause 35 and this provision shall constitute sufficient grounds for the annulment of the award, and forfeiture of the Proposal Security if any, and on which event, UNDP may award the Contract to the Proposer with the second highest rated Proposal, or call for new Proposals.

37. Performance Security

A performance security, if required, shall be provided in the amount and form provided in Section 9 and by the deadline indicated in the **Data Sheet** (DS no. 14), as applicable. Where a Performance Security will be required, the submission of the said document, and the confirmation of its acceptance by UNDP, shall be a condition for the effectivity of the Contract that will be signed by and between the successful Proposer and UNDP.

38. Bank Guarantee for Advanced Payment

Except when the interests of UNDP so require, it is the UNDP's preference to make no advanced payment(s) on contracts (i.e., payments without having received any outputs). In the event that the Proposer requires an advanced payment upon contract signature, and if such request is duly accepted by UNDP, and the said advanced payment exceeds 20% of the total proposal price, or exceed the amount of USD 30,000, UNDP shall require the Proposer to submit a Bank Guarantee in the same amount as the advanced payment. A bank guarantee for advanced payment shall be furnished in the form provided in

Section 10.

39. Vendor Protest

UNDP's vendor protest procedure provides an opportunity for appeal to those persons or firms not awarded a purchase order or contract through a competitive procurement process. In the event that a Proposer believes that it was not treated fairly, the following link provides further details regarding UNDP vendor protest procedures: http://www.undp.org/procurement/protest.shtml

Instructions to Proposers DATA SHEET

The following data for the services to be procured shall complement, supplement, or amend the provisions in the Instruction to Proposers. In the case of a conflict between the Instructions to Proposers, the Data Sheet, and other annexes or references attached to the Data Sheet, the provisions in the Data Sheet shall govern.

DS No.	Cross Ref. to Instructions	Data	Specific Instructions / Requirements	
1		Project Title :	00105506: Strengthening the Electoral Cycle in Solomon Islands Project Phase II (SECSIP II)	
2		Title of Services/Work:	Hiring of a qualified service provider to undertake a research on women's leadership and political participation in selected constituencies of Solomon Islands	
3		Country / Region of Work Location:	Solomon Islands involving Honiara, Guadalcanal, Malaita, Central, Choiseul, Isabel, Makira and Western Province	
4	C.13	Language of the Proposal:	⊠ English	
5	C.20	Conditions for Submitting Proposals for Parts or sub-parts of the TOR	⊠ Not allowed	
6	C.20	Conditions for Submitting Alternative Proposals	⊠ Shall not be considered	
7	C.22	A pre-proposal conference will be held on:	Time: 5:00 PM Solomon Islands Standard Time Date: 12/18/2017 Skype ID: UNDPSOI (lower or upper case, doesn't matter) Interested service providers are encouraged express	
			their interest to participate in the skype briefing to	

			Msr. Pisoth Ving — email: pisoth.vingolga.rabade@undp.org	
8	C.21	Period of Proposal Validity commencing on the submission date	■ 90 days In exceptional circumstances, UNDP may request the Proposer to extend the validity of the Proposal beyon what has been initially Indicated in this RFP. The Proposal shall then confirm the extension in writing without any modification whatsoever on the Proposal	
9	8.9.5 C.15.4 b)	Proposal Security	⊠ Not Required	
10	B.9.5	Acceptable forms of Proposal Security	⊠ Not Applicable	
11	B.9.5 C.15.4 a)	Validity of Proposal Security	☑ Not Applicable	
12		Advanced Payment upon signing of contract	⊠ Not allowed	
13		Liquidated Damages	Will be imposed under the following conditions: 0.5% of contract for every day of delay, up to a maximum duration of 1 calendar month. Thereafter, the contract may be terminated".	
14	F.37	Performance Security	☑ Not Required	
15	C.17, C.17 b)	Preferred Currency of Proposal and Method for Currency conversion	☑ United States Dollars (US\$) The Local vendor can quote in US\$ but the payment will be made to them in SBD. Please note, the UN Rate of Exchange shall apply of that respective month when proposal submission period closes.	
16	B.10.1	Deadline for submitting requests for clarifications/ questions	5 days before the submission date.	
17	B.10.1	Contact Details for	soi.procurement@undp.org	

		submitting clarifications/questions	
18	B.11.1	Manner of Disseminating Supplemental Information to the RFP and responses/clarifications to queries	☑ Direct communication to prospective Proposers by email and Posting on the UNDP Global and UNGM
19	D.23.3	No. of copies of Proposal that must be submitted [if transmitted by courier]	Original: One Copies: None Note: The Technical and Financial Proposals should be submitted in separate sealed envelopes. Financial proposal should not be part of the Technical proposal. In case financial proposal is found to be part of technical proposal, the entire submission will be rejected.
20	D.23.1 D.23.2 D.24	Proposal Submission Address	[UNDP-SOI-RFP-2018-001] UNDP Joint Presence Office Ground Floor, ANZ Haus, Prince Philip Highway, Honiara, Solomon Islands Tel: +677 27446 "Please ensure to mention the company name and reference number on Envelop of solicitation document e.g. [Ref. UNDP-SOI-RFP-2018-001]. In case Courier Company will use their own envelop then also make sure that Reference number is mentioned clearly. Proposals/bids/quotations received without reference number in the subject line will not be entertained and will be returned unopened to the sender (mentioned on Envelop). UNDP will not assume the responsibility for the misplacement or premature opening of the proposals, when the instructions noted above are not properly followed."
21	C.21 D.24	Deadline of Submission	Date and Time : Monday 1st January 2018 (12:30 PM) Solomon Islands Standard Time

22	D.23.2	Allowable Manner of Submitting Proposals	☑ Courier Or through email	
23	D.23.2 D.26	Conditions and Procedures for electronic submission and opening, if allowed	⊠Not applicable	
24	D.23.1	Opening of Proposals	☑ Technical Proposals will be opened in the Presence of an Ad-hoc Committee formed by UNDP on 1 st January 2018 at 3:00 PM in UNDP Joint Presence Office, Honiara, Solomon Islands.	
25	E.29.2 E.29.3 F.34	Evaluation method to be used in selecting the most responsive Proposal	□ Combined Scoring Method, using the 70%-30% distribution for technical and financial proposals, respectively, where the minimum passing score of technical proposal is 70%	
26	C.15.1	Required Documents that must be Submitted to Establish Qualification of Proposers (In "Certified True Copy" form only)	 ☑ Company Profile, including printed brochures and product catalogues relevant to the goods/services being procured ☑ Certificate of Registration of the business, including Articles of Incorporation, or equivalent document if Bidder is not a corporation ☑ Firm's valid registration with Income Tax/Sales Tax Department. ☑ Latest Audited Financial Statement (Income Statement and Balance Sheet) including Auditor's Report for the past last two years audited account 2015 & 2016 ☑ Statement of Satisfactory Performance from the Top Three Clients in terms of Contract Value the past three years of reference. Note: Please provide the latest contact details of the focal point at client for which performance certificates will be provided. ☑ Official Letter of Appointment as local representative, if proposer is submitting a proposal on behalf of an entity located outside the country ☑ All information regarding any past and current litigation during the last 3 years, in which the bidder is 	

		1	involved, indicating the parties concerned, the subject of the litigation, the amounts involved, and the final resolution if already concluded.	
27		Establish Eligibility	Technical and Financial proposals should be sent in separate sealed envelopes. In case the financial proposal is found to be part of the technical proposal, the submission will be rejected in its entirety	
28	C.15	Structure of the Technical Proposal (only if different from the provision of Section 12)	N/A	
29	C.15.2	Latest Expected date for commencement of Contract	February 1, 2018	
30	C.15.2	Expected duration of contract (Target Commencement Date and Completion Date)	Four months starting from February 1 2018and completing on May 31, 2018	
31		UNDP will award the contract to:	☑ One and only one proposer	
32	E.29.2 F.34	Criteria for the Award of Contract and Evaluation of Proposals	As per the preliminary assessment mentioned at C.15.1 and detailed evaluation criteria mentioned below	
33	E.29.4	Post-Qualification Actions	 ☑ Verification of accuracy, correctness and authenticity of the information provided by the bidder on the legal, technical and financial documents submitted; ☑ Validation of extent of compliance to the RFP requirements and evaluation criteria based on what has so far been found by the evaluation team; ☑ Inquiry and reference checking with other previous clients on the quality of performance on ongoing or previous contracts completed; ☑ Physical inspection of the proposers offices or other places where business transpires, with or without notice to the bidder. 	

34	Conditions for Determining Contract Affectivity	☑ Upon contract signing from both parties UNDP's
35	Other Information Related to the RFP	Can be obtained from UNGIM website where the RFP shall be uploaded

Summary of Technical Proposal Evaluation Forms		Score Weight	Points Obtainable
Section1: Expertise of Service Provider 1.		35%	245
		30%	210
2.	Proposed Methodology, Approach and Implementation Plan		
		35%	245
3.	Management Structure and Key Personnel	,:	
	Total		700

	nical Proposal Evaluation	Points obtainable				
Form	Form 1 Expertise of the Firm/Organization					
1.1	Previous experience (minimum 5 years) in undertaking nationwide surveys in the Solomon Islands or the Pacific in relevant areas including: -elections & political participation -gender integration -civic education	200				
1.2	Previous clients and partners in the Pacific region. Engagements with UN entities and with Solomon Islands public institutions in particular electoral management bodies	45				
		245				

	Technical Proposal Evaluation Form 2		
Forn			
	Proposed Methodology, work plan and approach(es)		
2.1	Methodology and approach, (including alliances with national research institutions, interviewers training, rationale to substantiate the proposed constituencies, quality control steps etc.)	160	
2.2	Proposal of a draft questionnaire (to be developed in English and Pidgin)	25	
2.3	Realistic work plan, including details on specific tasks and timeline	25	
		210	

Technical Proposal Evaluation	Points
Form 3	obtainable
Resource team/panel capacity	

3.1	Previous experience of resource panel		
	Team Leader	100	
	Professional accredited experience in sociological research, KAP, report		
	writing and presentation to stakeholders including UN entitles and senior government officials		
	Education- Masters of advanced degree in relevant field (e.g. social		
	sciences, statistics, , economics, history)		
	Have handled a minimum of 2 similar contracts in the last 4 years		
	Researcher with gender and elections expertise		
	Education- Masters of advanced degree in relevant field (e.g. social	70	
	sciences, statistics, , economics, history)		
	Data analyst	50	
	Education-ICT, engineering, statistics or other relevant field		
	Proven experience in data entry, data management, data analysis in similar assignments		
	Local enumerators (10)	25	
	Previous practical experience in conducting interviews in Solomon		
	Islands, Fluency in Pidgin and good command of English.		
	Sub Total	245	

The marking under section-3 is dependent upon submission of complete CVs of all team members. In the absence of CV, the evaluated firm will not get any points/scores.

Section 3: Terms of Reference (TOR)

Provision of professional services for the SECSIP Research on support to the full incorporation of women as political leaders

SERVICES

1. Background

The initial phase of UNDP Strengthening the Electoral Cycle in the Solomon Islands Project (SECSIP) commenced in July 2013 and ended on 30 June 2017. A second phase, also funded by the Government of Australia and the European Union, was launched on 1 July 2017 with an expected duration of 3 years which will support the electoral authorities of Solomon Islands in the lead-up to the next general election up to the post-election activities. The project output 5 aims to support the increase capacity of communities to promote women's political participation.

UNDP SECSIP Phase I commissioned in 2015 a Voter Awareness Survey to assess the impact of the postelection voter awareness which included questions on whether women are to be considered as skilled as men at being political leaders and what women candidates need to win in their constituency. Most respondents noted that a "reputation for helping" and demonstrating "good personal attributes" were critical to obtain the support from the electorate. These responses indicate that further research needs to be conducted to understand why an important segment of the population do not view, women as having a reputation for helping their communities. The rationale behind these responses may consider that women candidates and political leaders are not yet seen as someone who can or does solve community problems, or that they do not have the available resources to provide direct constituency level assistance. The UN 2017 peacebuilding survey also revealed that while majority (91%) felt that women could be leaders in their community, most common leadership context was within women's groups (83%) or in the household (51%). Also, youth - <u>15-24 years olds (13%) - were slightly more likely</u> to think women could not be leaders, compared to 25-39yo (9%) and 40+ (6%). In a fast evolving sociocultural context of today's Solomon Islands, this trend amongst the youth is worth noting. The diversity of Solomon Islands culture involving a variety values, principles and beliefs that have an impact on perceptions and sensitivities. As such, interpretations as a single, unchanging set of rules with homogeneous beliefs across the country should be avoided. Women's traditional role in society, their narratives in custom and attitudes to women in leadership are different amongst communities, tribes and language groups. Areas from Are Are to Malaita to the isolated Polynesian island of Tikopia all differ in terms of the role and perception of women in society. It is thus important to demarcate the different cultural barriers relevant to different parts of the Solomon Islands, and then through nuanced research provide more targeted interventions.

In identifying what women candidates needed to win in their constituency, respondents most frequently noted that having a reputation for helping (34%) and demonstrating good personal attributes (34%) were critical. Of the respondents who said women were not as skilled at being a politician as men, 40% said that it was not a woman's role to be a politician or a leader (this was less than 8% of overall respondents). This was similar among both women (35%) and men (45%). Overall, 19% of respondents (14% of women accounted to felt women were not as capable at being politicians as men simply because of their gender. This suggests that there are further gender-based issues, particularly in promoting women's representation in politics, to be addressed within the Solomon islands.

Accordingly, the identification of constituencies as more likely to elect a female candidate as well as the identification of the set of skills that female candidates and political leaders are expected to have in order to stand as successful candidates are expected to contribute to the development of targeted strategies. This should include the design of a set of targeted programs to provide women with the leadership skills that they need to effectively participate, leadership trainings to boost confidence and capacity to lead and other innovative approaches with a view to enhance the rates of success of female candidates and the increase of female leadership in the political arena.

2. Scope of Work

Summary of Key Functions:

Conducting a research study to support the full incorporation of women as political leaders and developing a strategic plan to address the barriers to women's participation in the elections as candidates. This will include research on Knowledge, Attitudes and Practices (KAP) that explores the dynamics between what people know, what they believe and how they behave in response to women's leadership and political participation.

Numerous studies and surveys looking into institutional set-ups, power structures, cultural and social norms and behavioural patterns in support of increased women's political participation have been conducted in the Solomon Islands and beyond in the region. The following documents and surveys are to be used as resource and reference documents for this research:

- -UNDP Solomon Islands Electoral Commission Voter Awareness Survey / Voter Awareness Program Evaluation (2015)
- -The influence of gender attitudes and norms on voter preferences in Solomon Islands (commissioned in 2016 by UN Women and EU Delegation in Solomon Islands)
- -Fiji on women in politics following the Sept 2014 elections, and commissioned by the Fiji Womens Forum (made up of 4 peak Fiji rights-based NGOs): https://www.iwda.org.au/asscts/files/Public-Perceptions-of-Women-in-Leadership.pdf
- -2015 Samoa perception study on women in leadership:

http://www.mwcsd.gov.ws/images/2017/Documents/DFSD/Women-Matai-and-Leadership-Report-2015---FINAL-pdf

The research will be include the following elements:

Historical analysis. The focus of this analysis will be on the study of the constituencies where there had been female candidacies (minimum of 10 constituencies with the highest number of female candidates² from 2006 onwards) for the national general elections, by-elections, and provincial assemblies with female representation and to see the results of their efforts. This is to identify the constraints, attitudes and factors that inhibited or promoted women's political participation, and areas where female candidacies stand better opportunities. To the extent possible, the selection of constituencies/sampling should cover a balanced mix of constituencies representing urban and remote areas. The research should also look at areas with no women to see what was different and what may have inhibited them. Accordingly, careful consideration should be given to the possible reasons contributing to the past rates of success/failure. This may include not only the number of female candidates who stood for election and the votes they received, but also

² In 2014 elections were 26 female candidates in 25 constituencies (central Homana had 2). Since 1980 there had been 112 female candidates for national parliament and there are also the ones for provincial assemblies.

other factors including the total number of candidates in the field and whether there was a strong incumbent candidate. The study should consider whether women participated as independent candidates or as member of parties, and whether or not the parties helped or hindered their participation. This framework would need to control factors such as wealth, family (whether there is a traditional matrilineal or patrilineal system predominance, the hometown/village affiliation, where they come from and where their family members, particularly spouses come from, etc), or political connection of different candidates. This analysis should provide key answers to the reasons why in some of these areas are more prone to have female candidacies and what are the main barriers that need to be overcome to enhance their success as candidates and political leaders.

- Qualitative assessment of former male and female candidates. Engagement with former candidates (minimum of 60) to develop an analytical framework that takes into consideration the various factors impacting on the success of female candidacies, particularly in controlling for factors such as wealth, family or political connection. Identification of the specific challenges that candidates felt they were confronted with and, in hindsight, what would have been useful in more successfully guiding their campaign. At a constituency level, former candidates could provide valuable insight into the process, barriers and the perceptions in their constituencies.
- Definition of the profile of the constituency for female candidacies, their supporters, and their voters. The 2015 UNDP Voter Awareness survey asked respondents whether they would or would not vote for a women candidate. This data is to be re-assessed and where possible supplemented with further details to better understand and characterise the profile of those who would and who would not vote for women candidates (by age; gender; education; urban/rural; province, inter alia). In particular, this will include analysing the respondent's views on why they would not vote for a women candidate (e.g. "cultural barriers" and what is meant by this) and what would be required for a women candidate to be elected (e.g. "reputation for help" and what is meant by this). Again, these could be assessed by variables of age, gender, education, urban/rural and province, profession, income status if relevant, to characterise the type of voter, and from which province, would be more likely to vote for women candidates.
- Validation of findings and development of a strategic plan to increase the number of female
 candidates and their success rates as well as the number of female political leaders with
 recommended targeted actions that could support them in their efforts. To this end, it is expected
 that the findings of the above referred deliverables will inform the strategy and recommended
 targeted actions including specific capacity building and other formative actions that will
 contribute to the increase of the rates of success of prospective female political candidates and
 female political representation. The strategy should include recommended plans for CSOs,
 political parties and others to, inter alia:
- Identify and expand the pool of qualified and capable women to run for election, including
 providing examples of specific programming initiatives that can boost women's confidence and
 leadership skills with supportive CSOs and women's networks. This will include recommending
 campaign strategies and techniques and promoting linkages between successful women in office
 and other female leaders with potential candidates as mentors as a means to increase the number
 of women in office and as leaders.
- Target actions to increase awareness of the electorate and change perceptions on the ability of
 women to serve as legitimate and effective leaders and representatives. This may include
 recommendations on the development of campaigns that sensitize the media and electorate on
 the concepts of equal opportunity and the benefit of women's electoral and political participation
 and leadership at all levels

- Support women leaders in gender-sensitive political institutions, including those in political
 parties, provincial assemblies and statutory bodies to attract, promote and retain women leaders,
 and highlight the constructive contribution they make to decision-making.
- This consultancy will also contribute 5 short key questions on women's political participation that
 can be used in the annual KAP survey anticipated to be done by the SECSIP II project nationwide
 to assess its performance and to better target some of its activities over time. These questions
 should be able to track changes to knowledge, attitudes and practices among the electorate and
 elected officials on women's political participation, leadership and ability to serve in public office.

Time Frame

- The research institution is to be carried out within a period of 4 months.
- Working days: 30 days in-country and 20 days home-based.
- Commencement and end date of assignment 29 January 2018 31 May 2018

Proposal Requirements

Technical Proposal

Interested service providers should submit the following documents:

- Technical proposal including sampling methodology in terms of survey scope and size in
 compliance the requirements established under the scope of work with respect to data
 collection methods and provision of details on the training methodology for prospective
 interviewers. The proposal will specify the anticipated detailed calendar of activities
 and travel plan to visit the 10 constituencies (consideration should be given to the
 described elements under the scope of work including the requirement to propose a
 selection of constituencies/sampling which should cover a balanced mix of constituencies
 representing urban and remote areas). Quality control mechanisms and percentage
 covered by the quality check.
- Experience in conducting similar research with focus on elections and gender for Solomon Islands and/or other projects in Pacific Islands Countries. Proposed human resources team including temporary staff who will work on the project (including level of effort of each). Please note Section 3 on Resource Team and include CVs of main personnel to be assigned as an appendix.
- A detailed financial proposal in USD FOR each of the components outlined in the scope of
 work above with a clear indication of an all-inclusive rate for each component (to include
 agency fee/honorarium/stationery/admin costs/travel/accommodation/incidentals etc).
 All possible costs envisaged for this survey must be factored in preparation of the financial
 offer. No other payments will be made by the UNDP to the selected service provider.
- All applications must be submitted via e-mail to <u>soi.bids@undp.org</u> by 12:30 PM Friday 29
 December 2017 Solomon Islands time for consideration.

PAYMENT SCHEDULE

Specific deliverables for the approval of UNDP Solomon Islands	Percentage	Due date
Country Office as per the described scope of work	-	
Payment upon submission and acceptance of an inception report	4	28/02/2018
outlining the research methods including a plan with a timeline for its	10%	
implementation including all the elements defined under the scope of	ĺ	
work	<u> </u>	
Payment upon submission and acceptance of a drail report		20/03/2018
including an executive summary and a visual presentation of	30%	
preliminary findings and recommendations for validation to	ĺ	
stakeholders		
Payment upon submission and acceptance of a final report		
containing the		
elements defined under the scope of work:		
1Historical analysis focusing on the constituencies where there had		
been female candidacies for the national general elections and/or the		
provincial assemblies with female representation and possible		
indicators of different perceptions and areas where female		
candidacies stand better opportunities. This will include 2 control		
constituencies (1 urban & 1 rural) where there have been no women		
candidates and one where there have been no successful women	60%	20/04/2018
candidates with a view to identify the differences between them,		
especial barriers and perceptions.		
2 Qualitative analysis with former candidates (minimum of 60) to		
develop an analytical framework that takes into consideration the		
various factors and challenges impacting on the success of female		
candidacles.		
3 Study on the profile of potential voters for female candidacies (by		
age; gender; education; urban/rural; province) with particular analysis		
on why they would or would not vote for women candidates (e.g.		
"cultural barriers") and what would be required for a women		
candidate to be elected (e.g. "reputation for help").		
4-Strategic plan with recommended targeted actions for the		
enhancement of the rates of success of female candidates. As		
described above, this deliverable should also include a questionnaire		
with 5 short key questions on women's political participation that can		
be used in the annual KAP survey anticipated to be done by the		
SECSIP II project nationwide to assess its performance and to better		
target some of its activities over time		<u> </u>

3. IMPLEMENTATION ARRANGEMENTS

The principal responsibility for managing this research resides with the UNDP Strengthening the Electoral Cycle in the Solomon Islands Project (SECSIP) which will provide support in managing the contract and internal reviews, and quality assurance. The Service Provider will be contracted by the United Nations Development Programme (UNDP) Solomon Islands.

There will be a pre-bid meeting for all interested bidders via skype at UNDPSOI (lower or upper case, doesn't matter) on 14 Dec 2017.and interested service providers are encouraged express their interest to participate in the skype briefing to Ms. Crystal Saelea at crystal saelea@undp.org

The service provider is expected to carry out the deliverables following a participatory approach with all relevant stakeholders including other relevant governance projects of UNDP (peacebuilding project), SIEC senior management and adviser, Ministry of Women, Youth and Family Affairs (MWYFA), UN Women, international partners and other key national and international stakeholders. The technical assessment of deliverables will be conducted by UNDP SECSIP Chief Technical Advisor (CTA) jointly with SIEC Senior Management.

Overall technical evaluation criteria:

Summary of Technical Proposal	Total Points
Section1: Expertise of Service Provider	245
Section 2: Proposed methodology, work plan and approach	210
Section 3: Resource team/panel capacity*	245
Total	700

Details of evaluation criteria and marking scheme:

Section 1: Competence/expertise of the organisation:

No	Criteria	Points
1.1	Previous experience (minimum 5 years) in undertaking nationwide surveys in the Solomon Islands or the Pacific in relevant areas including: -elections & political participation -gender integration -civic education	200
1.2	Previous clients and partners in the Pacific region. Engagements with UN entities and with Solomon Islands public institutions in particular electoral management bodies	45

Section 2: Proposed methodology, work plan and approach(es)

No	Criteria	Points
2.1	Methodology and approach, (including alliances with national research institutions, interviewers training, rationale to substantiate the proposed constituencies, quality control steps etc.)	160
2.2	Proposal of a draft questionnaire (to be developed in English and Pidgin)	25
2,3	Realistic work plan, including details on specific tasks and timeline	25

Section 3: Resource team/panel capacity

No	Criteria	Points
3.1	Previous experience of resource panel	250
	Team Leader	100
	Professional accredited experience in sociological	
	research, KAP, report writing and presentation to	
	stakeholders including UN entities and senior	
	government officials	
	Education- Masters of advanced degree in	
	relevant field (e.g. social sciences, statistics,	
	economics, history)	
	Have handled a minimum of 2 similar contracts in	
	the last 4 years	70
	Researcher with gender and elections expertise	
	Education- Masters of advanced degree in	
	relevant field (e.g. social sciences, statistics, ,	50
	economics, history)	
	Data analyst	
	Education-ICT, engineering, statistics or other	
	relevant field	25
	Proven experience in data entry, data	
	management, data analysis in similar	
	assignments	
	Local enumerators (10)	
	Previous practical experience in conducting	
	interviews in Solomon Islands. Fluency in Pidgin	
	and good command of English.	

4. SELECTION OF SERVICE PROVIDER

Evaluation Method

Cumulative analysis

The proposals will be evaluated using the cumulative analysis method with a split 70% technical and 30% financial scoring. The proposal with the highest cumulative scoring will be awarded the contract. Applications will be evaluated technically and points are attributed based on how well the proposal meets the requirements of the Terms of Reference using the guidelines detailed in the table below: When using this weighted scoring method, the award of the contract should be made to the individual person whose offer has been evaluated and determined as:

- a) responsive/compliant/acceptable, and
- b) Having received the highest score out of a pre-determined set of weighted technical and financial criteria specific to the solicitation.
- * Technical Criteria weighting; 70%
- * Financial Criteria weighting; 30%

Selection will be based on a competitive bidding process. Interested applicants with the capacity to execute the scope of work described above should submit a detailed and realistic proposal including methodology and work plan along with rationale as to why it would be the best way to carry out the scope of work. Interested bidders can elaborate and present what they consider to be the most appropriate methodology and work plan to achieve the desired end results. The consultancy is scheduled to begin end January 2018. Please refer to the attached Request for Proposal (RFP) solicitation document for more guidance on the criteria for award and other bidding details and terms and conditions.

Section 4: Proposal Submission Form³

[insert: Location] [insert: Date

To: [insert: Name and Address of UNDP focal point]

Dear Sir/Madam:

We, the undersigned, hereby offer to provide professional services for [insert: title of services] in accordance with your Request for Proposal dated [insert: Date] and our Proposal. We are hereby submitting our Proposal, which includes the Technical Proposal and Financial Proposal sealed under a separate envelope.

We hereby declare that :

- a) All the information and statements made in this Proposal are true and we accept that any misrepresentation contained in it may lead to our disqualification;
- b) We are currently not on the removed or suspended vendor list of the UN or other such lists of other UN agencies, nor are we associated with, any company or individual appearing on the 1267/1989 list of the UN Security Council;
- We have no outstanding bankruptcy or pending litigation or any legal action that could impair our operation as a going concern; and
- d) We do not employ, nor anticipate employing, any person who is or was recently employed by the UN or UNDP.

We confirm that we have read, understood and hereby accept the Terms of Reference describing the duties and responsibilities required of us in this RFP, and the General Terms and Conditions of UNDP's Contract for Professional Services.

We agree to abide by this Proposal for [insert: period of validity as indicated in Data Sheet].

We undertake, if our Proposal is accepted, to initiate the services not later than the date indicated in the Data Sheet.

We fully understand and recognize that UNDP is not bound to accept this proposal, that we shall bear all costs associated with its preparation and submission, and that UNDP will in no case be responsible or liable for those costs, regardless of the conduct or outcome of the evaluation.

 $^{^3}$ No deletion or modification may be made in this form. Any such deletion or modification may lead to the rejection of the Proposal.

We remain,	
Yours sincerely,	
Authorized Signature [In full and initials]:
	atory:
Name of Firm:	
Contact Details :	
	[please mark this letter with your corporate seal, if avail

Section 5: Documents Establishing the Eligibility and Qualifications of the Proposer

	Proposer Information Fo	orm ⁴		
i	Date: [insert date (as day, mo		of Proposal St REP No.: [inse	
		Page	of	page
1. Proposer's Legal Name [nsert Proposer's legal name	1		
2. In case of Joint Venture (J JV)	V), legal name of each party:	[insert legal na	ime of each po	arty in
3. Actual or intended Count Country of Registration]	ry/ies of Registration/Operat	ion: [insert acti	ual or intended	d
4. Year of Registration: [inse	rt Proposer's year of registrat	tion]		
5. Countries of Operation	6. No. of staff in each Country	7.Years Country	of Operation i	n each
8. Legal Address/es in Count in country of registration]	try/ies of Registration/Operat	tion: [insert Pro	poser's legal (address
9. Value and Description of 1	op three (3) Biggest Contract	for the past fiv	ve (5) years	
10. Latest Credit Rating (if a	ny)			
11. Brief description of litigates status and outcomes, if a	tion history (disputes, arbitra Iready resolved.	tion, claims, et	c.), indicating	current
12. Proposer's Authorized R	epresentative Information			
Name: [insert Authorized I	Representative's name]			***************************************
Address: [insert Authorize	•			ì
	[insert Authorized Represente			
· · · · · · · · · · · · · · · · · · ·	horized Representative's nan			
13. Are you in the UNPD Lis	t 1267.1989 or UN Ineligibili	ty List ? 🗆 YES	or∐ NO	

⁴ The Proposer shall fill in this Form in accordance with the instructions. Apart from providing additional information, no alterations to its format shall be permitted and no substitutions shall be accepted.

14. Attached are copies of or	riginal documents of:	
☐ All eligibility document rec	uirements listed in the Data S	Sheet
•		n of Understanding/Agreement or flv/Consortium, if registered
	poration or Government-own all autonomy and compliance	ed/controlled entity, documents with commercial law.
Joint Ven	ture Partner Information For	m (if Registered) ⁵
С	ate: [insert date (as day, mo	nth and year) of Proposal Submissio RFP No.: [insert numbe
		Page of pag
1. Proposer's Legal Name:	[insert Proposer's legal name	r]
2. JV's Party legal name: [ii	nsert JV's Party legal name]	
3. JV's Party Country of Re	gistration: [insert JV's Party c	ountry of registration]
4. Year of Registration: [inse	ert Party's year of registration	I
5. Countries of Operation	6. No. of staff in each Country	7.Years of Operation in each Country
8. Legal Address/es in Count country of registration]	try/ies of Registration/Operat	ion: {insert Party's legal address in
9. Value and Description of 1	op three (3) Biggest Contract	for the past five (5) years
10. Latest Credit Rating (if a	ny)	
-	ation history (disputes, arbitra omes, if already resolved.	tion, claims, etc.), indicating

⁵ The Proposer shall fill in this Form in accordance with the instructions. Apart from providing additional information, No alterations to its format shall be permitted and no substitutions shall be accepted.

Section 6: Technical Proposal Form

TECHNICAL PROPOSAL FORMAT INSERT TITLE OF THE SERVICES

Note: Technical Proposals not submitted in this format may be rejected. The financial proposal should be included in separate envelope.

Name of Proposing Organization /	
Firm:	
Country of Registration:	
Name of Contact Person for this	***************************************
Proposal:	
Address:	
Phone / Fax:	
Email:	

SECTION 1: EXPERTISE OF FIRM/ ORGANISATION

This section should fully explain the Proposer's resources in terms of personnel and facilities necessary for the performance of this requirement. All contents of this section may be modified or expanded depending on the evaluation criteria stated in the RFP.

- 1.1 Brief Description of Proposer as an Entity: Provide a brief description of the organization / firm submitting the proposal, its legal mandates/authorized business activities, the year and country of incorporation, types of activities undertaken, and approximate annual budget, etc. Include reference to reputation, or any history of litigation and arbitration in which the organisation / firm has been involved that could adversely affect or impact the performance of services, indicating the status/result of such litigation/arbitration.
- 1.2. Financial Capacity: Provide the latest Audited Financial Statement (Income Statement and Balance Sheet) duly certified by a Public Accountant, and with authentication of receiving by the Government's Internal Revenue Authority. Include any indication of credit rating, industry rating, etc.
- 1.3. Track Record and Experiences: Provide the following information regarding corporate experience within the last five (5) years which are related or relevant to those required for this Contract.

Name of project	Client	Contract Value	Period of activity	Types of activities undertaken	Status or Date Completed	References Contact Details (Name, Phone, Email)

SECTION 2 - APPROACH AND IMPLEMENTATION PLAN

This section should demonstrate the Proposer's responsiveness to the TOR by identifying the specific components proposed, addressing the requirements, as specified, point by point; providing a detailed description of the essential performance characteristics proposed; and demonstrating how the proposed methodology meets or exceeds the requirements.

- 2.1. Approach to the Service/Work Required: Please provide a detailed description of the methodology for how the organisation/firm will achieve the Terms of Reference of the project, keeping in mind the appropriateness to local conditions and project environment.
- <u>2.2. Technical Quality Assurance Review Mechanisms</u>: The methodology shall also include details of the Proposer's internal technical and quality assurance review mechanisms.
- <u>2.3 Implementation Timelines:</u> The Proposer shall submit a Gantt Chart or Project Schedule indicating the detailed sequence of activities that will be undertaken and their corresponding timing.
- <u>2.4. Subcontracting</u>: Explain whether any work would be subcontracted, to whom, how much percentage of the work, the rationale for such, and the roles of the proposed subcontractors. Special attention should be given to providing a clear picture of the role of each entity and how everyone will function as a team.
- <u>2.5. Risks / Mitigation Measures</u>: Please describe the potential risks for the implementation of this project that may impact achievement and timely completion of expected results as well as their quality. Describe measures that will be put in place to mitigate these risks.
- 2.6. Reporting and Monitoring: Please provide a brief description of the mechanisms proposed for this project for reporting to the UNDP and partners, including a reporting schedule.

- 2.7. Anti-Corruption Strategy: Define the anti-corruption strategy that will be applied in this project to prevent the misuse of funds. Describe the financial controls that will be put in place.
- <u>2.8. Partnerships</u>: Explain any partnerships with local, international or other organizations that are planned for the implementation of the project. Special attention should be given to providing a clear picture of the role of each entity and how everyone will function as a team. Letters of commitment from partners and an indication of whether some or all have successfully worked together on other previous projects is encouraged.
- <u>2.9 Sstatement of Full Disclosure</u>: This is intended to disclose any potential conflict in accordance with the definition of "conflict" under Section 4 of this document, if any.
- <u>2.10</u> Other: Any other comments or information regarding the project approach and methodology that will be adopted.

SECTION 3: PERSONNEL

- <u>3.1 Management Structure</u>: Describe the overall management approach toward planning and implementing this activity. Include an organization chart for the management of the project describing the relationship of key positions and designations.
- 3.2 Staff Time Allocation: Provide a spreadsheet will be included to show the activities of each staff member and the time allocated for his/her involvement. (Note: This spreadsheet is crucial and no substitution of personnel will be tolerated once the contract has been awarded except in extreme circumstances and with the written approval of the UNDP. If substitution is unavoidable it will be with a person who, in the opinion of the UNDP project manager, is at least as experienced as the person being replaced, and subject to the approval of UNDP. No increase in costs will be considered as a result of any substitution.)
- 3.3 Qualifications of Key Personnel. Provide the CVs for key personnel (Team Leader, Managerial and general staff) that will be provided to support the implementation of this project. CVs should demonstrate qualifications in areas relevant to the Scope of Services. Please use the format below:

Name:		
Position for this Contract:		
Nationality:		
Contact information:		
Countries of Work Experie	ence:	
Language Skills:		·
Educational and other Qua	alifications:	
Summary of Experience:	Highlight experience in the regio	n and on similar projects.
Relevant Experience (Fron	n most recent):	
Period: From – To	Name of activity/ Project/	Job Title and Activities
	funding organisation, if	undertaken/Description
	applicable:	of actual role performed:
e.g. June 2016-January 2017	****	
Etc.		
Etc.		
References no.1	Name	
(minimum of 3):	Designation	
	Organization	
	Contact Information – Address	; Phone; Email; etc.
Reference no.2	Name	
	Designation	
	Organization	
	Contact Information – Address	; Phone; Email; etc.

Reference no.3	Name	
	Designation	
	Organization	
	Contact Information – Address; Pho	one; Email; etc.
Declaration:		
the term of the prop-	n to serve in the stated position and presentsed contract. I also understand that any we lead to my disqualification, before or during	ilful misstatement
Signature of the Non	ninated Team Leader/Member	Date Signed

Section 7: Financial Proposal Form⁶

The Proposer is required to prepare the Financial Proposal in an envelope separate from the rest of the RFP as indicated in the Instruction to Proposers.

The Financial Proposal must provide a detailed cost breakdown. Provide separate figures for each functional grouping or category.

Any estimates for cost-reimbursable items, such as travel and out-of-pocket expenses, should be listed separately.

In case of an equipment component to the service provider, the Price Schedule should include figures for both purchase and lease/rent options. UNDP reserves the option to either lease/rent or purchase outright the equipment through the Contractor.

A. Cost Breakdown per Deliverables*

SN	Deliverables	Percentage of Total Price (Weight for payment)	Price in USD (Lump Sum, All Inclusive)
1	Deliverable 1 Payment upon submission and acceptance of an inception report outlining the research methods including a plan with a timeline for its implementation including all the elements defined under the scope of work	10%	
2	Deliverable 2 Payment upon submission and acceptance of a draft report including an executive summary and a visual presentation of preliminary findings and recommendations for validation to stakeholders	30%	
3	Deliverable 3 Payment upon submission and acceptance of a final report containing the elements defined under the scope of work: 1Historical analysis focusing on the	60%	

⁶ No deletion or modification may be made in this form. Any such deletion or modification may lead to the rejection of the Proposal.

 Total	100%	
target some of its activities over time		
to assess its performance and to better	· · · · · · · · · · · · · · · · · · ·	
done by the SECSIP II project nationwide		
annual KAP survey anticipated to be		
participation that can be used in the		
questions on women's political		
questionnaire with 5 short key		
deliverable should also include a		
candidates. As described above, this		
of the rates of success of female		
targeted actions for the enhancement		
4-Strategic plan with recommended		
(e.g. "reputation for help").		
for a women candidate to be elected	Ì	
barriers") and what would be required		
women candidates (e.g. "cultural	***	
why they would or would not vote for		
province) with particular analysis on		
gender; education; urban/rural;		
voters for female candidacies (by age;		
3 Study on the profile of potential		
female candidacies.		
challenges impacting on the success of		
consideration the various factors and		
an analytical framework that takes into		
candidates (minimum of 60) to develop		
2 Qualitative analysis with former		
especial barriers and perceptions.		
identify the differences between them,		
women candidates with a view to		
been no women candidates and one where there have been no successful		
(1 urban & 1 rural) where there have	1	į

candidacies stand better opportunities. This will include 2 control constituencies		
perceptions and areas where female		Į
and possible indicators of different		
assemblies with female representation		
general elections and/or the provincial		
female candidacies for the national		

^{*}Basis for payment tranches

B. Cost Breakdown by Cost Component:

The Proposers are requested to provide the cost breakdown for the above given prices for each deliverable based on the following format. UNDP shall use the cost breakdown for the price reasonability assessment purposes as well as the calculation of price in the event that both parties have agreed to add new deliverables to the scope of Services.

Cost Components	Unit Cost in USD	Quantity	Total Rate for the Contract Duration (in USD)
I. Institutional Costs		A I NAME OF THE	
Professional Fees		-	
Life Insurance		1	
Medical Insurance			
Communications		1	
Land Transportation			
Others (pls. specify)			
II. Travel Expenses to Join duty station			
Round Trip Airfares to and from duty			
station	<u> </u>	<u> </u>	
Living Allowance			
Travel Insurance) }		
Terminal Expenses	} }		
Others (pls. specify)	<u> </u>		
III. Duty Travel to 8 provincial capitals			
(kindly refer to the map annexed to			
the ToR)			
Round Trip Airfares			
Living Allowance			
Travel Insurance			
Terminal Expenses			
Enumerators			
Hire of vehicles/banana boats			
Others (pls. specify)			
	 	1	

[Name and Signature of the Service Provider's Authorized Person] [Designation] [Date]

Section 8: Contract for Professional Services and General Terms and Conditions

THIS IS UNDP'S TEMPLATE FOR CONTRACT FOR THE PROPOSER'S REFERENCE. ADHERENCE TO ALL TERMS AND CONDITIONS IS MANDATORY.

	Date
Dear Si	/Madam,
Raf•	/
(compa NAMÉ respect	ted Nations Development Programme (hereinafter referred to as "UNDP"), wishes to engage your ny/organization/institution], duly incorporated under the Laws of [INSERT DF THE COUNTRY] (hereinafter referred to as the "Contractor") in order to perform services in of [INSERT SUMMARY DESCRIPTION OF THE SERVICES] (hereinafter referred to as vices"), in accordance with the following Contract:
1.	Contract Documents
1.1	This Contract is subject to the UNDP General Conditions for Professional Services attached hereto as Annex I. The provisions of such Annex shall control the interpretation of this Contract and in no way shall be deemed to have been derogated by the contents of this letter and any other Annexes, unless otherwise expressly stated under section 4 of this letter, entitled "Special Conditions".
1.2	The Contractor and UNDP also agree to be bound by the provisions contained in the following documents, which shall take precedence over one another in case of conflict in the following order:
	a) this Letter:

	b) the Terms of Reference [refdated], attached hereto as Annex II;
	c) the Contractor's Proposal [ref, dated] d) The UNDP Request for Proposal [ref, dated]
1.3	All the above shall form the Contract between the Contractor and UNDP, superseding the contents of any other negotiations and/or agreements, whether oral or in writing, pertaining to the subject of this Contract.
2.	Obligations of the Contractor
2.1	The Contractor shall perform and complete the Services described in Annex II with due diligence and efficiency and in accordance with the Contract.
2.2	The Contractor shall provide the services of the following key personnel:
	Name Specialization Nationality Period of service
2.3	Any changes in the above key personnel shall require prior written approval of [NAME and TITLE], UNDP.
2.4	The Contractor shall also provide all technical and administrative support needed in order to ensure the timely and satisfactory performance of the Services.
2.5	The Contractor shall submit to UNDP the deliverables specified hereunder according to the following schedule:
	[LIST DELIVERABLES] [INDICATE DELIVERY DATES]
	e.g.
	Progress report
	Final report/./
2.6	All reports shall be written in the English language, and shall describe in detail the services rendered under the Contract during the period of time covered in such report. All reports shall be transmitted by the Contractor by [MAIL, COURIER AND/OR FAX] to the address specified in 9.1 below.
2.7	The Contractor represents and warrants the accuracy of any information or data provided to UNDP for the purpose of entering into this Contract, as well as the quality of the deliverables and reports foreseen under this Contract in accordance with the highest industry and professional standards.

OPTION 1 (FIXED PRICE)

3.	Price and Paymen	<u>t</u>		
3.1	Contract, UNDP s	-	nd satisfactory performance of the Services und a fixed contract price of [INSERT CURRE	
3.2		•	any adjustment or revision because of price or cu the Contractor in the performance of the Contract	-
3.3	Payments effected by UNDP to the Contractor shall be deemed neither to relieve the Contractor of its obligations under this Contract nor as acceptance by UNDP of the Contractor's performance of the Services.			
3.4	by the Contractor		ctor after acceptance by UNDP of the invoices sub d in 9.1 below, upon achievement of the corresp	
	MILESTONE	AMOUNT	TARGET DATE	
	Upon		1.1	
	Invoices shall indi	cate the milestones achie	ved and corresponding amount payable.	
		OPTION 2 (COS	ST REIMBURSEMENT)	
3.	Price and paymen	<u>.t</u>		
3.1	In full consideration for the complete and satisfactory performance of the Services under this Contract, UNDP shall pay the Contractor a price not to exceed [INSERT CURRENCY & AMOUNT IN FIGURES AND WORDS].			
3.2	Contract. The Bromaximum amoun	eakdown of Costs in Al ts per cost category that	maximum total amount of reimbursable costs unconnex [#NSERT_ANNEX_NUMBER] contains reimbursable under this Contract. The Contract ual reimbursable costs incurred in the performance	ins the or shall
3.3	other services with	nich may result in any co d in the Breakdown of	de any equipment, materials and supplies, or perforsts in excess of the amount under 3.1 or of any Costs for each cost category without the prior value of TITES LINDS	of the

3.4	Payments effected by UNDP to the Contractor shall be deemed neither to relieve the Contractor of its obligations under this Contract nor as acceptance by UNDP of the Contractor's performance of the Services.
3.5	The Contractor shall submit invoices for the work done every [INSERT PERIOD OF TIME OR MILESTONES].
	OR
3.5.	The Contractor shall submit an invoice for [INSERT AMOUNT AND CURRENCY OF THE ADVANCE PAYMENT IN FIGURES & WORDS] upon signature of this Contract by both parties and invoices for the work done every [INSERT PERIOD OF TIME OR MILESTONES].
3.6	Progress and final payments shall be effected by UNDP to the Contractor after acceptance of the invoices submitted by the Contractor to the address specified in 9.1 below, together with whatever supporting documentation of the actual costs incurred is required in the Breakdown of Costs or may be required by UNDP. Such payments shall be subject to any specific conditions for reimbursement contained in the Breakdown of Costs.
4.	Special conditions
4.1	The responsibility for the safety and security of the Contractor and its personnel and property, and of UNDP's property in the Contractor's custody, rests with the Contractor.
4.2	The advance payment to be made upon signature of the contract by both parties is contingent upon receipt and acceptance by UNDP of a bank guarantee for the full amount of the advance payment issued by a Bank and in a form acceptable to UNDP.
4.3	The amounts of the payments referred to under section 3.6 above shall be subject to a deduction of [INSERT PERCENTAGE THAT THE ADVANCE REPRESENTS OVER THE TOTAL PRICE OF THE CONTRACT] % (percent) of the amount accepted for payment until the cumulative amount of the deductions so effected shall equal the amount of the advance payment.
4.4	Owing to [], Article(s) [] of the General Conditions in Annex I shall be amended to read/be deleted.
5.	Submission of invoices
5.1	An original invoice shall be submitted by mail by the Contractor for each payment under the Contract to the following address:
5.2	Invoices submitted by fax shall not be accepted by UNDP.
6.	Time and manner of payment
6.1	Invoices shall be paid within thirty (30) days of the date of their acceptance by UNDP. UNDP shall

	reasonable time from receipt.
6.2	All payments shall be made by UNDP to the following Bank account of the Contractor:
	[NAME OF THE BANK]
	[ACCOUNT NUMBER]
	[ADDRESS OF THE BANK]
7.	Entry into force. Time limits.
7.1	The Contract shall enter into force upon its signature by both parties.
7.2	The Contractor shall commence the performance of the Services not later than [INSERT DATE] and shall complete the Services within [INSERT NUMBER OF DAYS OR MONTHS] of such commencement.
7.3	All time limits contained in this Contract shall be deemed to be of the essence in respect of the performance of the Services.
8.	<u>Modifications</u>
8.1	Any modification to this Contract shall require an amendment in writing between both parties duly signed by the authorized representative of the Contractor and [NAME AND TITLE] UNDP.
9.	<u>Notifications</u>
	For the purpose of notifications under the Contract, the addresses of UNDP and the Contractor are as follows:
for the	e UNDP:
Name Design Addres Tel. No Fax. No Email a	SS
For the	e Contractor:
Name Design	nation

Address

make every effort to accept an invoice or so advise the Contractor of its non-acceptance within a

Tel. N	о.
Fax. N	ło.
Email	address:

If the above terms and conditions meet with your agreement as they are typed in this letter and in the Contract Documents, please initial every page of this letter and its attachments and return to this office one original of this Contract, duly signed and dated.

Yours sincerely,

[INSERT NAME AND DESIGNATION]

For [INSERT NAME OF THE COMPANY/ORGANIZATION]

Agreed and Accepted:					
Signature	<u> </u>				
Name:					
Title:					
Date:					

UNDP GENERAL CONDITIONS OF CONTRACT FOR SERVICES

1.0 LEGAL STATUS:

The Contractor shall be considered as having the legal status of an independent contractor vis-à-vis the United Nations Development Programme (UNDP). The Contractor's personnel and sub-contractors shall not be considered in any respect as being the employees or agents of UNDP or the United Nations.

2.0 SOURCE OF INSTRUCTIONS:

The Contractor shall neither seek nor accept instructions from any authority external to UNDP in connection with the performance of its services under this Contract. The Contractor shall refrain from any action that may adversely affect UNDP or the United Nations and shall fulfill its commitments with the fullest regard to the interests of UNDP.

3.0 CONTRACTOR'S RESPONSIBILITY FOR EMPLOYEES:

The Contractor shall be responsible for the professional and technical competence of its employees and will select, for work under this Contract, reliable individuals who will perform effectively in the implementation of this Contract, respect the local customs, and conform to a high standard of moral and ethical conduct.

4.0 ASSIGNMENT:

The Contractor shall not assign, transfer, pledge or make other disposition of this Contract or any part thereof, or any of the Contractor's rights, claims or obligations under this Contract except with the prior written consent of UNDP.

5.0 SUB-CONTRACTING:

In the event the Contractor requires the services of sub-contractors, the Contractor shall obtain the prior written approval and clearance of UNDP for all sub-contractors. The approval of UNDP of a sub-contractor shall not relieve the Contractor of any of its obligations under this Contract. The terms of any sub-contract shall be subject to and conform to the provisions of this Contract.

6.0 OFFICIALS NOT TO BENEFIT:

The Contractor warrants that no official of UNDP or the United Nations has received or will be offered by the Contractor any direct or indirect benefit arising from this Contract or the award thereof. The Contractor agrees that breach of this provision is a breach of an essential term of this Contract.

7.0 INDEMNIFICATION:

The Contractor shall indemnify, hold and save harmless, and defend, at its own expense, UNDP, its officials, agents, servants and employees from and against all suits, claims, demands, and liability of any

nature or kind, including their costs and expenses, arising out of acts or omissions of the Contractor, or the Contractor's employees, officers, agents or sub-contractors, in the performance of this Contract. This provision shall extend, inter alia, to claims and liability in the nature of workmen's compensation, products liability and liability arising out of the use of patented inventions or devices, copyrighted material or other intellectual property by the Contractor, its employees, officers, agents, servants or sub-contractors. The obligations under this Article do not lapse upon termination of this Contract.

8.0 INSURANCE AND LIABILITIES TO THIRD PARTIES:

- **8.1** The Contractor shall provide and thereafter maintain insurance against all risks in respect of its property and any equipment used for the execution of this Contract.
- **8.2** The Contractor shall provide and thereafter maintain all appropriate workmen's compensation insurance, or the equivalent, with respect to its employees to cover claims for personal injury or death in connection with this Contract.
- **8.3** The Contractor shall also provide and thereafter maintain liability insurance in an adequate amount to cover third party claims for death or bodily injury, or loss of or damage to property, arising from or in connection with the provision of services under this Contract or the operation of any vehicles, boats, airplanes or other equipment owned or leased by the Contractor or its agents, servants, employees or sub-contractors performing work or services in connection with this Contract.
- 8.4 Except for the workmen's compensation insurance, the insurance policies under this Article shall:
- 8.4.1 Name UNDP as additional insured;
- **8.4.2** Include a waiver of subrogation of the Contractor's rights to the insurance carrier against the UNDP;
- **8.4.3** Provide that the UNDP shall receive thirty (30) days written notice from the insurers prior to any cancellation or change of coverage.
- **8.5** The Contractor shall, upon request, provide the UNDP with satisfactory evidence of the insurance required under this Article.

9.0 ENCUMBRANCES/LIENS:

The Contractor shall not cause or permit any lien, attachment or other encumbrance by any person to be placed on file or to remain on file in any public office or on file with the UNDP against any monies due or to become due for any work done or materials furnished under this Contract, or by reason of any other claim or demand against the Contractor.

10.0 TITLE TO EQUIPMENT: Title to any equipment and supplies that may be furnished by UNDP shall rest with UNDP and any such equipment shall be returned to UNDP at the conclusion of this Contract or when no longer needed by the Contractor. Such equipment, when returned to UNDP, shall be in the same condition as when delivered to the Contractor, subject to normal wear and tear. The Contractor shall be liable to compensate UNDP for equipment determined to be damaged or degraded beyond normal wear and tear.

11.0 COPYRIGHT, PATENTS AND OTHER PROPRIETARY RIGHTS:

- 11.1 Except as is otherwise expressly provided in writing in the Contract, the UNDP shall be entitled to all intellectual property and other proprietary rights including, but not limited to, patents, copyrights, and trademarks, with regard to products, processes, inventions, ideas, know-how, or documents and other materials which the Contractor has developed for the UNDP under the Contract and which bear a direct relation to or are produced or prepared or collected in consequence of, or during the course of, the performance of the Contract, and the Contractor acknowledges and agrees that such products, documents and other materials constitute works made for hire for the UNDP.
- 11.2 To the extent that any such intellectual property or other proprietary rights consist of any intellectual property or other proprietary rights of the Contractor: (i) that pre-existed the performance by the Contractor of its obligations under the Contract, or (ii) that the Contractor may develop or acquire, or may have developed or acquired, independently of the performance of its obligations under the Contract, the UNDP does not and shall not claim any ownership interest thereto, and the Contractor grants to the UNDP a perpetual license to use such intellectual property or other proprietary right solely for the purposes of and in accordance with the requirements of the Contract.
- 11.3 At the request of the UNDP; the Contractor shall take all necessary steps, execute all necessary documents and generally assist in securing such proprietary rights and transferring or licensing them to the UNDP in compliance with the requirements of the applicable law and of the Contract.
- 11.4 Subject to the foregoing provisions, all maps, drawings, photographs, mosaics, plans, reports, estimates, recommendations, documents, and all other data compiled by or received by the Contractor under the Contract shall be the property of the UNDP, shall be made available for use or inspection by the UNDP at reasonable times and in reasonable places, shall be treated as confidential, and shall be delivered only to UNDP authorized officials on completion of work under the Contract.

12.0 USE OF NAME, EMBLEM OR OFFICIAL SEAL OF UNDPIOR THE UNITED NATIONS:

The Contractor shall not advertise or otherwise make public the fact that it is a Contractor with UNDP, nor shall the Contractor, in any manner whatsoever use the name, emblem or official seal of UNDP or THE United Nations, or any abbreviation of the name of UNDP or United Nations in connection with its business or otherwise.

13.0 CONFIDENT!AL NATURE OF DOCUMENTS AND INFORMATION:

Information and data that is considered proprietary by either Party, and that is delivered or disclosed by one Party ("Discloser") to the other Party ("Recipient") during the course of performance of the Contract, and that is designated as confidential ("Information"), shall be held in confidence by that Party and shall be handled as follows:

- 13.1 The recipient ("Recipient") of such information shall:
- **13.1.1** use the same care and discretion to avoid disclosure, publication or dissemination of the Discloser's Information as it uses with its own similar information that it does not wish to disclose, publish or disseminate; and,

- 13.1.2 use the Discloser's Information solely for the purpose for which it was disclosed.
- 13.2 Provided that the Recipient has a written agreement with the following persons or entities requiring them to treat the Information confidential in accordance with the Contract and this Article 13, the Recipient may disclose Information to:
 - 13.2.1 any other party with the Discloser's prior written consent; and,
- **13.2.2** the Recipient's employees, officials, representatives and agents who have a need to know such Information for purposes of performing obligations under the Contract, and employees officials, representatives and agents of any legal entity that it controls, controls it, or with which it is under common control, who have a need to know such Information for purposes of performing obligations under the Contract, provided that, for these purposes a controlled legal entity means:
- **13.2.2.1** a corporate entity in which the Party owns or otherwise controls, whether directly or indirectly, over fifty percent (50%) of voting shares thereof; or,
 - 13.2.2,2 any entity over which the Party exercises effective managerial control; or,
 - 13.2.2.3 for the UNDP, an affiliated Fund such as UNCDF, UNIFEM and UNV.
- 13.3 The Contractor may disclose Information to the extent required by law, provided that, subject to and without any waiver of the privileges and immunities of the United Nations, the Contractor will give the UNDP sufficient prior notice of a request for the disclosure of Information in order to allow the UNDP to have a reasonable opportunity to take protective measures or such other action as may be appropriate before any such disclosure is made.
- **13.4** The UNDP may disclose information to the extent as required pursuant to the Charter of the UN, resolutions or regulations of the General Assembly, or rules promulgated by the Secretary-General.
- 13.5 The Recipient shall not be precluded from disclosing Information that is obtained by the Recipient from a third party without restriction, is disclosed by the Discloser to a third party without any obligation of confidentiality, is previously known by the Recipient, or at any time is developed by the Recipient completely independently of any disclosures hereunder.
- **13.6** These obligations and restrictions of confidentiality shall be effective during the term of the Contract, including any extension thereof, and, unless otherwise provided in the Contract, shall remain effective following any termination of the Contract.

14.0 FORCE MAJEURE; OTHER CHANGES IN CONDITIONS

14.1 In the event of and as soon as possible after the occurrence of any cause constituting force majeure, the Contractor shall give notice and full particulars in writing to the UNDP, of such occurrence or change if the Contractor is thereby rendered unable, wholly or in part, to perform its obligations and meet its responsibilities under this Contract. The Contractor shall also notify the UNDP of any other changes in conditions or the occurrence of any event that interferes or threatens to interfere with its performance of this Contract. On receipt of the notice required under this Article, the UNDP shall take

such action as, in its sole discretion; it considers to be appropriate or necessary in the circumstances, including the granting to the Contractor of a reasonable extension of time in which to perform its obligations under this Contract.

- 14.2 If the Contractor is rendered permanently unable, wholly, or in part, by reason of force majeure to perform its obligations and meet its responsibilities under this Contract, the UNDP shall have the right to suspend or terminate this Contract on the same terms and conditions as are provided for in Article 15, "Termination", except that the period of notice shall be seven (7) days instead of thirty (30) days.
- **14.3** Force majeure as used in this Article means acts of God, war (whether declared or not), invasion, revolution, insurrection, or other acts of a similar nature or force.
- 14.4 The Contractor acknowledges and agrees that, with respect to any obligations under the Contract that the Contractor must perform in or for any areas in which the UNDP is engaged in, preparing to engage in, or disengaging from any peacekeeping, humanitarian or similar operations, any delays or failure to perform such obligations arising from or relating to harsh conditions within such areas or to any incidents of civil unrest occurring in such areas shall not, in and of itself, constitute force majeure under the Contract..

15.0 TERMINATION

- **15.1** Either party may terminate this Contract for cause, in whole or in part, upon thirty (30) days notice, in writing, to the other party. The initiation of arbitral proceedings in accordance with Article 16.2 ("Arbitration"), below, shall not be deemed a termination of this Contract.
- 15.2 UNDP reserves the right to terminate without cause this Contract at any time upon 15 days prior written notice to the Contractor, in which case UNDP shall reimburse the Contractor for all reasonable costs incurred by the Contractor prior to receipt of the notice of termination.
- 15.3 In the event of any termination by UNDP under this Article, no payment shall be due from UNDP to the Contractor except for work and services satisfactorily performed in conformity with the express terms of this Contract.
- 15.4 Should the Contractor be adjudged bankrupt, or be liquidated or become insolvent, or should the Contractor make an assignment for the benefit of its creditors, or should a Receiver be appointed on account of the insolvency of the Contractor, the UNDP may, without prejudice to any other right or remedy it may have under the terms of these conditions, terminate this Contract forthwith. The Contractor shall immediately inform the UNDP of the occurrence of any of the above events.

16.0 SETTLEMENT OF DISPUTES

- **16.1** Amicable Settlement: The Parties shall use their best efforts to settle amicably any dispute, controversy or claim arising out of this Contract or the breach, termination or invalidity thereof. Where the parties wish to seek such an amicable settlement through conciliation, the conciliation shall take place in accordance with the UNCITRAL Conciliation Rules then obtaining, or according to such other procedure as may be agreed between the parties.
- 16.2 Arbitration: Any dispute, controversy, or claim between the Parties arising out of the Contract or

the breach, termination, or invalidity thereof, unless settled amicably under Article 16.1, above, within sixty (60) days after receipt by one Party of the other Party's written request for such amicable settlement, shall be referred by either Party to arbitration in accordance with the UNCITRAL Arbitration Rules then obtaining. The decisions of the arbitral tribunal shall be based on general principles of international commercial law. For all evidentiary questions, the arbitral tribunal shall be guided by the Supplementary Rules Governing the Presentation and Reception of Evidence in International Commercial Arbitration of the International Bar Association, 28 May 1983 edition. The arbitral tribunal shall be empowered to order the return or destruction of goods or any property, whether tangible or intangible, or of any confidential information provided under the Contract, order the termination of the Contract, or order that any other protective measures be taken with respect to the goods, services or any other property, whether tangible or intangible, or of any confidential information provided under the Contract, as appropriate, all in accordance with the authority of the arbitral tribunal pursuant to Article 26 ("Interim Measures of Protection") and Article 32 ("Form and Effect of the Award") of the UNCITRAL Arbitration Rules. The arbitral tribunal shall have no authority to award punitive damages. In addition, unless otherwise expressly provided in the Contract, the arbitral tribunal shall have no authority to award interest in excess of the London Inter-Bank Offered Rate ("LIBOR") then prevailing, and any such interest shall be simple interest only. The Parties shall be bound by any arbitration award rendered as a result of such arbitration as the final adjudication of any such dispute, controversy, or claim.

17.0 PRIVILEGES AND IMMUNITIES:

Nothing in or relating to this Contract shall be deemed a waiver, express or implied, of any of the privileges and immunities of the United Nations, including its subsidiary organs.

18.0 TAX EXEMPTION

- 18.1 Section 7 of the Convention on the Privileges and Immunities of the United Nations provides, inter-alia that the United Nations, including its subsidiary organs, is exempt from all direct taxes, except charges for public utility services, and is exempt from customs duties and charges of a similar nature in respect of articles imported or exported for its official use. In the event any governmental authority refuses to recognize the United Nations exemption from such taxes, duties or charges, the Contractor shall immediately consult with the UNDP to determine a mutually acceptable procedure.
- 18.2 Accordingly, the Contractor authorizes UNDP to deduct from the Contractor's invoice any amount representing such taxes, duties or charges, unless the Contractor has consulted with the UNDP before the payment thereof and the UNDP has, in each instance, specifically authorized the Contractor to pay such taxes, duties or charges under protest. In that event, the Contractor shall provide the UNDP with written evidence that payment of such taxes, duties or charges has been made and appropriately authorized.

19.0 CHILD LABOUR

- 19.1 The Contractor represents and warrants that neither it, nor any of its suppliers is engaged in any practice inconsistent with the rights set forth in the Convention on the Rights of the Child, including Article 32 thereof, which, inter alia, requires that a child shall be protected from performing any work that is likely to be hazardous or to interfere with the child's education, or to be harmful to the child's health or physical mental, spiritual, moral or social development.
- 19.2 Any breach of this representation and warranty shall entitle UNDP to terminate this Contract

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immediately upon inotice to the Contractor, at no cost to UNDP.

20.0 MINES:

- **20.1** The Contractor represents and warrants that neither it nor any of its suppliers is actively and directly engaged in patent activities, development, assembly, production, trade or manufacture of mines or in such activities in respect of components primarily utilized in the manufacture of Mines. The term "Mines" means those devices defined in Article 2, Paragraphs 1, 4 and 5 of Protocol II annexed to the Convention on Prohibitions and Restrictions on the Use of Certain Conventional Weapons Which May Be Deemed to Be Excessively Injurious or to Have Indiscriminate Effects of 1980.
- **20.2** Any breach of this representation and warranty shall entitle UNDP to terminate this Contract immediately upon notice to the Contractor, without any liability for termination charges or any other liability of any kind of UNDP.

21.0 OBSERVANCE OF THE LAW:

The Contractor shall comply with all laws, ordinances, rules, and regulations bearing upon the performance of its obligations under the terms of this Contract.

22.0 SEXUAL EXPLOSTATION:

- 22.1 The Contractor shall take all appropriate measures to prevent sexual exploitation or abuse of anyone by it or by any of its employees or any other persons who may be engaged by the Contractor to perform any services under the Contract. For these purposes, sexual activity with any person less than eighteen years of age, regardless of any laws relating to consent, shall constitute the sexual exploitation and abuse of such person. In addition, the Contractor shall refrain from, and shall take all appropriate measures to prohibit its employees or other persons engaged by it from, exchanging any money, goods, services, offers of employment or other things of value, for sexual favors or activities, or from engaging in any sexual activities that are exploitive or degrading to any person. The Contractor acknowledges and agrees that the provisions hereof constitute an essential term of the Contract and that any breach of this representation and warranty shall entitle UNDP to terminate the Contract immediately upon notice to the Contractor, without any liability for termination charges or any other liability of any kind.
- 22.2 The UNDP shall not apply the foregoing standard relating to age in any case in which the Contractor's personnel or any other person who may be engaged by the Contractor to perform any services under the Contract is married to the person less than the age of eighteen years with whom sexual activity has occurred and in which such marriage is recognized as valid under the laws of the country of citizenship of such Contractor's personnel or such other person who may be engaged by the Contractor to perform any services under the Contract.

23.0 SECURITY:

23.1 The Contractor shall:

- (a) Put in place an appropriate security plan and maintain the security plan, taking into account the security situation in the country where the services are being provided;
- (b) Assume all risks and liabilities related to the Contractor's security, and the full implementation of the security plan.

23.2 UNDP reserves the right to verify whether such a plan is in place, and to suggest modifications to the plan when necessary. Failure to maintain and implement an appropriate security plan as required hereunder shall be deemed a breach of this contract. Notwithstanding the foregoing, the Contractor shall remain solely responsible for the security of its personnel and for UNDP's property in its custody as set forth in paragraph 4.1 above.

24.0 AUDITS AND INVESTIGATIONS:

- 24.1 Each invoice paid by UNDP shall be subject to a post-payment audit by auditors, whether internal or external, of UNDP or the authorized agents of the UNDP at any time during the term of the Contract and for a period of three (3) years following the expiration or prior termination of the Contract. The UNDP shall be entitled to a refund from the Contractor for any amounts shown by such audits to have been paid by the UNDP other than in accordance with the terms and conditions of the Contract. Should the audit determine that any funds paid by UNDP have not been used as per contract clauses, the company shall reimburse such funds forthwith. Where the company fails to reimburse such funds, UNDP reserves the right to seek recovery and/or to take any other action as it deems necessary.
- 24.2 The Contractor acknowledges and agrees that, at anytime, UNDP may conduct investigations relating to any aspect of the Contract, the obligations performed under the Contract, and the operations of the Contractor generally. The right of UNDP to conduct an investigation and the Contractor's obligation to comply with such an investigation shall not lapse upon expiration or prior termination of the Contract. The Contractor shall provide its full and timely cooperation with any such inspections, post-payment audits or investigations. Such cooperation shall include, but shall not be limited to, the Contractor's obligation to make available its personnel and any documentation for such purposes and to grant to UNDP access to the Contractor's premises. The Contractor shall require its agents, including, but not limited to, the Contractor's attorneys, accountants or other advisers, to reasonably cooperate with any inspections, post-payment audits or investigations carried out by UNDP hereunder.

25.0 ANTI-TERRORISM:

25.1 The Contractor agrees to undertake all reasonable efforts to ensure that none of the UNDP funds received under this Contract are used to provide support to individuals or entities associated with terrorism and that the recipients of any amounts provided by UNDP hereunder do not appear on the list maintained by the Security Council Committee established pursuant to resolution 1267 (1999). The list can be accessed via http://www.un.org/Docs/sc/committees/1267/1267ListEng.htm. This provision must be included in all sub-contracts or sub-agreements entered into under this Contract.

26.0 AUTHORITY TO MODIFY:

Pursuant to the Financial Regulations and Rules of UNDP, only the UNDP Authorized Official possesses the authority to agree on behalf of UNDP to any modification of or change in this Agreement, to a waiver of any of its provisions or to any additional contractual relationship of any kind with the Contractor. Accordingly, no modification or change in this Contract shall be valid and enforceable against UNDP unless provided by an amendment to this Agreement signed by the Contractor and jointly by the UNDP Authorized Official.

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