

# REQUEST FOR PROPOSAL (RFP) (For Low-Valued Services)

DATE: 8 March 2018	
REFERENCE: UNDP Albania	

Dear Sir / Madam:

We kindly request you to submit your Proposal for "Skills Development for Employment – Programme Document Formulation (next phase)"

Please be guided by the form attached hereto as Annex 2, in preparing your Proposal.

Proposals may be submitted on or before March 23, 2018 and via courier mail to the address below:

United Nations Development Programme
"Skenderbej" Street, Gurten Center, 2nd Floor, Tirana, Albania
UNDP Procurement team

Your Proposal must be expressed in the English language, and be valid for a minimum period of one hundred and twenty (120) days.

In the course of preparing your Proposal, it shall remain your responsibility to ensure that it reaches the address above on or before the deadline. Proposals that are received by UNDP after the deadline indicated above, for whatever reason, shall not be considered for evaluation. If you are submitting your Proposal by email, kindly ensure that they are signed and in the .pdf format, and free from any virus or corrupted files.

Services proposed shall be reviewed and evaluated based on completeness and compliance of the Proposal and responsiveness with the requirements of the RFP and all other annexes providing details of UNDP requirements.

The Proposal that complies with all of the requirements meets all the evaluation criteria and offers the best value for money shall be selected and awarded the contract. Any offer that does not meet the requirements shall be rejected.

Any discrepancy between the unit price and the total price shall be re-computed by UNDP, and the unit price shall prevail and the total price shall be corrected. If the Service Provider does not accept the final price based on UNDP's re-computation and correction of errors, its Proposal will be rejected.

No price variation due to escalation, inflation, fluctuation in exchange rates, or any other market factors shall be accepted by UNDP after it has received the Proposal. At the time of Award of Contract or Purchase Order, UNDP reserves the right to vary (increase or decrease) the quantity of services and/or goods, by up to a maximum

twenty-five per cent (25%) of the total offer, without any change in the unit price or other terms and conditions.

Any Contract or Purchase Order that will be issued as a result of this RFP shall be subject to the General Terms and Conditions attached hereto. The mere act of submission of a Proposal implies that the Service Provider accepts without question the General Terms and Conditions of UNDP, herein attached as Annex 3.

Please be advised that UNDP is not bound to accept any Proposal, nor award a contract or Purchase Order, nor be responsible for any costs associated with a Service Providers preparation and submission of a Proposal, regardless of the outcome or the manner of conducting the selection process.

UNDP's vendor protest procedure is intended to afford an opportunity to appeal for persons or firms not awarded a Purchase Order or Contract in a competitive procurement process. In the event that you believe you have not been fairly treated, you can find detailed information about vendor protest procedures in the following link:

http://www.undp.org/content/undp/en/home/operations/procurement/protestandsanctions/

UNDP encourages every prospective Service Provider to prevent and avoid conflicts of interest, by disclosing to UNDP if you, or any of your affiliates or personnel, were involved in the preparation of the requirements, design, cost estimates, and other information used in this RFP.

UNDP implements a zero tolerance on fraud and other proscribed practices, and is committed to preventing, identifying and addressing all such acts and practices against UNDP, as well as third parties involved in UNDP activities. UNDP expects its Service Providers to adhere to the UN Supplier Code of Conduct found in this link: http://www.un.org/depts/ptd/pdf/conduct\_english.pdf

Thank you and we look forward to receiving your Proposal.

Sincerely yours, Limya Eltayeb

Country Director March 8, 2018

## **Description of Requirements**

Context of the Requirement	ext of the Requirement  Development of a Programme Document for the follow-up phase of the cu  Skills Development for Employment Programme			
Implementing Partner of UNDP	UNDP			
Brief Description of the Required Services <sup>1</sup>	After almost nine years of experience addressing labour supply interventions, UNDP Albania's strategic vision is to contribute to building a labour-market focused skills development system that is suited to enhance the employment and entrepreneurship aspects of the unemployed in urban and rural areas, while simultaneously addressing the skills needs of those employed in the formal and informal sectors and emerging entrepreneurs. The interventions fall directly under several Sustainable Development Goals: SDG 1 "No poverty", SDG 8 "Decent work and economic growth", SDG 4 "Quality Education".			
	Since 2014 the UNDP Albania has been implementing the Skills Development for Employment Programme, funded by Swiss Agency Development and Cooperation (SDC). As the Programme is currently into its last year of operation there is a need to extend the intervention into the follow-up phase so to ensure sustainability and consolidation of the achievements as well as build up the actions to pursue a full-fledged VET reform in Albania.			
	Given the existing socio-economic development context, the skills development challenges, the priorities of the Albanian Government, and UNDP's matured portfolio and expertize in employment promotion and VET, and building on the achievement of UNDP Skills Development for Employment Programme, the vision is to orient future work along the following 7 areas:			
	1. Improving institutional framework for VET in line with NESS2020 and VET Law			
	Rethinking employment promotion programmes, with a specific focus on youth and vulnerable			
	3. Addressing skills mismatch			
	Ensure quality in the VET system			
	5. Institutionalization and scaling-up of best practices in work-based learning			
	Facilitate involvement and ownership of the private sector			
	7. Support skills development and employment in rural areas			
List and Description of Expected Outputs to be Delivered	<ul> <li>Review relevant documentation and background information (the National Employment and Skill Strategy 2014 – 2020; VET Law; Swiss Cooperation Strategy; UNDP Albania Country Programme Document, evaluations, progress reports and results narratives, lessons learned, etc.);</li> <li>Develop a methodology and schedule for conducting consultations with relevan stakeholders (including the Ministry of Finance and Economy, the National Employment Service, NAVETQ, and other line Ministries);</li> </ul>			

<sup>&</sup>lt;sup>1</sup> A detailed TOR may be attached if the information listed in this Annex is not sufficient to fully describe the nature of the work and other details of the requirements.

Person to Supervise the	<ul> <li>Undertake necessary consultations in Tirana, Albania;</li> <li>Elaborate concrete interventions in the Programme Document as per the UNDP requirements and templates (development challenge, strategy and theory of change, results framework and partnerships, results framework, multi-ear work plan and budget, governance and management with clear accountability framework and monitoring plan, and risk log);</li> <li>Finalize Programme Document integrating UNDP and SDC comments/ recommendations.</li> </ul>		
Work/Performance of the Service Provider	The contracted entity will be reporting to the UNDP Programme Specialist.		
Frequency of Reporting	<ul> <li>Inception report including the methodology for conducting the consultations wit key stakeholders developed – by April 15, 2018</li> <li>Up to 2 missions to Tirana (as agreed with UNDP), Albania for the necessar consultations with stakeholders are carried out – by end May 2018</li> <li>Programme Document (including complete Results and Resources Framewor with established baselines, indicators and annualized targets, as well as other sections as per UNDP corporate template) prepared and submitted to UNDP – by June 15, 2018</li> <li>Programme Document finalized and submitted to UNDP – by June 30, 2018</li> </ul>		
Progress Reporting Requirements	Written communication		
Location of work	☑ At Contractor's Location		
Expected duration of work	4 months		
Target start date	April 2018		
Latest completion date	July 2018		
Travels Expected	Yes		
Special Security	☐ Security Clearance from UN prior to travelling		
Requirements	☐ Completion of UN's Basic and Advanced Security Training ☐ Comprehensive Travel Insurance ☐ Others N/A		
Facilities to be Provided by UNDP (i.e., must be excluded from Price Proposal)	☐ Office space and facilities ☐ Land Transportation ☐ Others N/A		
Implementation Schedule indicating breakdown and timing of activities/sub-activities	⊠ Required     □ Not Required		
Names and curriculum vitae of individuals who will be involved in completing the services	☑ Required ☐ Not Required		

Currency of Proposal	<ul><li>☑ United States Dollars</li><li>☐ Euro</li></ul>
	□ Local Currency
Value Added Tax on Price	
Proposal <sup>2</sup>	☐ must be exclusive of VAT and other applicable indirect taxes
	□ 60 days □ 90 days
Validity Period of Proposals	⊠ 120 days
(Counting for the last day of submission of quotes)	In exceptional circumstances, UNDP may request the Proposer to extend the validity of the Proposal beyond what has been initially indicated in this RFP. The Proposal shall then confirm the extension in writing, without any modification whatsoever on the Proposal.
Partial Quotes	Not permitted     □ Permitted
Payment Terms <sup>3</sup>	30% – upon delivery of inception report including the methodology for conducting the consultations with key stakeholders developed and completion of mission/s to Tirana, Albania for the necessary consultations with stakeholders  40% – upon delivery of draft Programme Document (including complete Results and Resources Framework with established baselines, indicators and annualized targets, as well as other sections as per UNDP corporate template)  30% – upon delivery of final programme document that incorporates, comments suggestions and feedback
Person(s) to review/inspect/ approve outputs/completed services and authorize the disbursement of payment	Programme Specialist / Advisor
Type of Contract to be Signed	□ Purchase Order □ Institutional Contract □ Contract for Professional Services □ Long-Term Agreement <sup>4</sup> (if LTA will be signed, specify the document that will trigger the call-off. E.g., PO, etc.) □ Other Type of Contract [pls. specify]
Criteria for Contract Award	□ Lowest Price Quote among technically responsive offers  ☑ Highest Combined Score (based on the 70% technical offer and 30% price weight distribution)  □ Full acceptance of the UNDP Contract General Terms and Conditions (GTC). This is a mandatory criteria and cannot be deleted regardless of the nature of services required. Non- acceptance of the GTC may be grounds for the rejection of the Proposal.

<sup>&</sup>lt;sup>2</sup> VAT exemption status varies from one country to another. Pls. check whatever is applicable to the UNDP CO/BU requiring the service.

<sup>&</sup>lt;sup>3</sup> UNDP preference is not to pay any amount in advance upon signing of contract. If the Service Provider strictly requires payment in advance, it will be limited only up to 20% of the total price quoted. For any higher percentage, or any amount advanced exceeding \$30,000, UNDP shall require the Service Provider to submit a bank guarantee or bank cheque payable to UNDP, in the same amount as the payment advanced by UNDP to the Service Provider.

<sup>&</sup>lt;sup>4</sup> Minimum of one (1) year period and may be extended up to a maximum of three (3) years subject to satisfactory performance evaluation. This RFP may be used for LTAs if the annual purchases will not exceed \$100,000.00.

Criteria for the Assessment of Proposal	Technical Proposal (70%)  ☑ Expertise of the Firm (30%)  ☑ Methodology, Its Appropriateness to the Condition and Timeliness of the Implementation Plan (30%)  ☑ Management Structure and Qualification of Key Personnel (40%)  Financial Proposal (30%)  To be computed as a ratio of the Proposal's offer to the lowest price among the proposals received by UNDP.		
UNDP will award the contract to:	☑ One and only one Service Provider ☐ One or more Service Providers, depending on the following factors: [Clarify fully how and why will this be achieved. Please do not choose this option without indicating the parameters for awarding to multiple Service Providers]		
Annexes to this RFP <sup>5</sup>	<ul> <li>✓ Form for Submission of Proposal (Annex 2)</li> <li>✓ General Terms and Conditions / Special Conditions (Annex 3)<sup>6</sup></li> <li>✓ Detailed TOR</li> <li>✓ Others<sup>7</sup> [pls. specify]</li> </ul>		
Contact Person for Inquiries (Written inquiries only) <sup>8</sup>	UNDP Albanian Procurement Unit		
Other Information [pls. specify]	N/A		

<sup>&</sup>lt;sup>5</sup> Where the information is available in the web, a URL for the information may simply be provided.

<sup>&</sup>lt;sup>6</sup> Service Providers are alerted that non-acceptance of the terms of the General Terms and Conditions (GTC) may be grounds for disqualification from this procurement process.

<sup>&</sup>lt;sup>7</sup> A more detailed Terms of Reference in addition to the contents of this RFP may be attached hereto.

<sup>&</sup>lt;sup>8</sup> This contact person and address is officially designated by UNDP. If inquiries are sent to other person/s or address/es, even if they are UNDP staff, UNDP shall have no obligation to respond nor can UNDP confirm that the query was received.

## FORM FOR SUBMITTING SERVICE PROVIDER'S PROPOSAL9

(This Form must be submitted only using the Service Provider's Official Letterhead/Stationery<sup>10</sup>)

[insert: Location]. [insert: Date]

To: [insert: Name and Address of UNDP focal point]

Dear Sir/Madam:

We, the undersigned, hereby offer to render the following services to UNDP in conformity with the requirements defined in the RFP dated [specify date], and all of its attachments, as well as the provisions of the UNDP General Contract Terms and Conditions:

## A. Qualifications of the Service Provider

The Service Provider must describe and explain how and why they are the best entity that can deliver the requirements of UNDP by indicating the following:

- a) Profile describing the nature of business, field of expertise, licenses, certifications, accreditations;
- b) Business Licenses Registration Papers, Tax Payment Certification, etc.
- c) Latest Audited Financial Statement income statement and balance sheet to indicate Its financial stability, liquidity, credit standing, and market reputation, etc.;
- d) Track Record list of clients for similar services as those required by UNDP, indicating description of contract scope, contract duration, contract value, contact references;
- e) Certificates and Accreditation including Quality Certificates, Patent Registrations, Environmental Sustainability Certificates, etc.
- f) Written Self-Declaration that the company is not in the UN Security Council 1267/1989 List, UN Procurement Division List or Other UN Ineligibility List.

## B. Proposed Methodology for the Completion of Services

The Service Provider must describe how it will address/deliver the demands of the RFP; providing a detailed description of the essential performance characteristics, reporting conditions and quality assurance mechanisms that will be put in place, while demonstrating that the proposed methodology will be appropriate to the local conditions and context of the work.

<sup>&</sup>lt;sup>9</sup> This serves as a guide to the Service Provider in preparing the Proposal.

<sup>10</sup> Official Letterhead/Stationery must indicate contact details – addresses, email, phone and fax numbers – for verification purposes

## C. Qualifications of Key Personnel

If required by the RFP, the Service Provider must provide:

- Names and qualifications of the key personnel that will perform the services indicating who is Team Leader, who are supporting, etc.;
- b) CVs demonstrating qualifications must be submitted if required by the RFP; and
- c) Written confirmation from each personnel that they are available for the entire duration of the contract.

## D. Cost Breakdown per Deliverable\*

	Deliverables [list them as referred to in the RFP]	Percentage of Total Price (Weight for payment)	Price (Lump Sum, All Inclusive)
1	Deliverable 1		
2	Deliverable 2		
3			
	Total	100%	

<sup>\*</sup>This shall be the basis of the payment tranches

E. Cost Breakdown by Cost Component [This is only an Example]:

Description of Activity	Remuneration per Unit of Time	Total Period of Engagement	No. of Personnel	Tota	Rate
I. Personnel Services					_
1. Services from Home Office					
a. Expertise 1					
b. Expertise 2					_
2. Services from Field Offices					
a . Expertise 1					
b. Expertise 2					_
3. Services from Overseas					_
a. Expertise 1					
b. Expertise 2					
II. Out of Pocket Expenses					
1. Travel Costs					
2. Daily Allowance					
3. Communications					
4. Reproduction					
5. Equipment Lease					
6. Others					
III. Other Related Costs					

[Name and Signature of the Service Provider's Authorized Person]
[Designation]
[Date]

## **General Terms and Conditions for Services**

#### 1.0 LEGAL STATUS:

The Contractor shall be considered as having the legal status of an independent contractor vis-à-vis the United Nations Development Programme (UNDP). The Contractor's personnel and sub-contractors shall not be considered in any respect as being the employees or agents of UNDP or the United Nations.

#### 2.0 SOURCE OF INSTRUCTIONS:

The Contractor shall neither seek nor accept instructions from any authority external to UNDP in connection with the performance of its services under this Contract. The Contractor shall refrain from any action that may adversely affect UNDP or the United Nations and shall fulfill its commitments with the fullest regard to the interests of UNDP.

## 3.0 CONTRACTOR'S RESPONSIBILITY FOR EMPLOYEES:

The Contractor shall be responsible for the professional and technical competence of its employees and will select, for work under this Contract, reliable individuals who will perform effectively in the implementation of this Contract, respect the local customs, and conform to a high standard of moral and ethical conduct.

#### 4.0 ASSIGNMENT:

The Contractor shall not assign, transfer, pledge or make other disposition of this Contract or any part thereof, or any of the Contractor's rights, claims or obligations under this Contract except with the prior written consent of UNDP.

#### 5.0 SUB-CONTRACTING:

In the event the Contractor requires the services of sub-contractors, the Contractor shall obtain the prior written approval and clearance of UNDP for all sub-contractors. The approval of UNDP of a sub-contractor shall not relieve the Contractor of any of its obligations under this Contract. The terms of any sub-contract shall be subject to and conform to the provisions of this Contract.

## 6.0 OFFICIALS NOT TO BENEFIT:

The Contractor warrants that no official of UNDP or the United Nations has received or will be offered by the Contractor any direct or indirect benefit arising from this Contract or the award thereof. The Contractor agrees that breach of this provision is a breach of an essential term of this Contract.

### 7.0 INDEMNIFICATION:

The Contractor shall indemnify, hold and save harmless, and defend, at its own expense, UNDP, its officials, agents, servants and employees from and against all suits, claims, demands, and liability of any nature or kind, including their costs and expenses, arising out of acts or omissions of the Contractor, or the Contractor's employees, officers, agents or sub-contractors, in the performance of this Contract. This provision shall extend, inter alia, to claims and liability in the nature of workmen's compensation, products liability and liability arising out of the use of patented inventions or devices, copyrighted material or other intellectual property by the Contractor, its employees, officers, agents, servants or sub-contractors. The obligations under this Article do not lapse upon termination of this Contract.

## 8.0 INSURANCE AND LIABILITIES TO THIRD PARTIES:

- 8.1 The Contractor shall provide and thereafter maintain insurance against all risks in respect of its property and any equipment used for the execution of this Contract.
- 8.2 The Contractor shall provide and thereafter maintain all appropriate workmen's compensation insurance, or the equivalent, with respect to its employees to cover claims for personal injury or death in connection with this Contract.
- 8.3 The Contractor shall also provide and thereafter maintain liability insurance in an adequate amount to cover third party claims for death or bodily injury, or loss of or damage to property, arising from or in connection with the provision of services under this Contract or the operation of any vehicles, boats, airplanes or other equipment owned or leased by the Contractor or its agents, servants, employees or sub-contractors performing work or services in connection with this Contract.
- 8.4 Except for the workmen's compensation insurance, the insurance policies under this Article shall:
  - 8.4.1 Name UNDP as additional insured;
  - 8.4.2 Include a waiver of subrogation of the Contractor's rights to the insurance carrier against the UNDP;
  - **8.4.3** Provide that the UNDP shall receive thirty (30) days written notice from the insurers prior to any cancellation or change of coverage.
  - **8.5** The Contractor shall, upon request, provide the UNDP with satisfactory evidence of the insurance required under this Article.

### 9.0 ENCUMBRANCES/LIENS:

The Contractor shall not cause or permit any lien, attachment or other encumbrance by any person to be placed on file or to remain on file in any public office or on file with the UNDP against any monies due or to become due for any work done or materials furnished under this Contract, or by reason of any other claim or demand against the Contractor.

### 10.0 TITLE TO EQUIPMENT:

Title to any equipment and supplies that may be furnished by UNDP shall rest with UNDP and any such equipment shall be returned to UNDP at the conclusion of this Contract or when no longer needed by the Contractor. Such equipment, when returned to UNDP, shall be in the same condition as when delivered to the Contractor, subject to normal wear and tear. The Contractor shall be liable to compensate UNDP for equipment determined to be damaged or degraded beyond normal wear and tear.

#### 11.0 COPYRIGHT, PATENTS AND OTHER PROPRIETARY RIGHTS:

- 11.1 Except as is otherwise expressly provided in writing in the Contract, the UNDP shall be entitled to all intellectual property and other proprietary rights including, but not limited to, patents, copyrights, and trademarks, with regard to products, processes, inventions, ideas, know-how, or documents and other materials which the Contractor has developed for the UNDP under the Contract and which bear a direct relation to or are produced or prepared or collected in consequence of, or during the course of, the performance of the Contract, and the Contractor acknowledges and agrees that such products, documents and other materials constitute works made for hire for the UNDP.
- 11.2 To the extent that any such intellectual property or other proprietary rights consist of any intellectual property or other proprietary rights of the Contractor: (i) that pre-existed the performance by the Contractor of its obligations under the Contract, or (ii) that the Contractor may develop or acquire, or may have developed or acquired, independently of the performance of its obligations under the Contract, the UNDP does not and shall not claim any ownership interest thereto, and the Contractor grants to the UNDP a perpetual license to use such intellectual property or other proprietary right solely for the purposes of and in accordance with the requirements of the Contract.

- 11.3 At the request of the UNDP; the Contractor shall take all necessary steps, execute all necessary documents and generally assist in securing such proprietary rights and transferring or licensing them to the UNDP in compliance with the requirements of the applicable law and of the Contract.
- Subject to the foregoing provisions, all maps, drawings, photographs, mosaics, plans, reports, estimates, recommendations, documents, and all other data compiled by or received by the Contractor under the Contract shall be the property of the UNDP, shall be made available for use or inspection by the UNDP at reasonable times and in reasonable places, shall be treated as confidential, and shall be delivered only to UNDP authorized officials on completion of work under the Contract.

## 12.0 USE OF NAME, EMBLEM OR OFFICIAL SEAL OF UNDP OR THE UNITED NATIONS:

The Contractor shall not advertise or otherwise make public the fact that it is a Contractor with UNDP, nor shall the Contractor, in any manner whatsoever use the name, emblem or official seal of UNDP or THE United Nations, or any abbreviation of the name of UNDP or United Nations in connection with its business or otherwise.

#### 13.0 CONFIDENTIAL NATURE OF DOCUMENTS AND INFORMATION:

Information and data that is considered proprietary by either Party and that is delivered or disclosed by one Party ("Discloser") to the other Party ("Recipient") during the course of performance of the Contract, and that is designated as confidential ("Information"), shall be held in confidence by that Party and shall be handled as follows:

- 13.1 The recipient ("Recipient") of such information shall:
  - 13.1.1 use the same care and discretion to avoid disclosure, publication or dissemination of the Discloser's Information as it uses with its own similar information that it does not wish to disclose, publish or disseminate; and,
  - 13.1.2 use the Discloser's Information solely for the purpose for which it was disclosed.
- 13.2 Provided that the Recipient has a written agreement with the following persons or entities requiring them to treat the Information confidential in accordance with the Contract and this Article 13, the Recipient may disclose Information to:
  - 13.2.1 any other party with the Discloser's prior written consent; and,
  - 13.2.2 the Recipient's employees, officials, representatives and agents who have a need to know such Information for purposes of performing obligations under the Contract, and employees officials, representatives and agents of any legal entity that it controls controls it, or with which it is under common control, who have a need to know such Information for purposes of performing obligations under the Contract, provided that, for these purposes a controlled legal entity means:
    - **13.2.2.1** a corporate entity in which the Party owns or otherwise controls, whether directly or indirectly, over fifty percent (50%) of voting shares thereof; or,
    - 13.2.2.2 any entity over which the Party exercises effective managerial control; or,
    - 13.2.2.3 for the UNDP, an affiliated Fund such as UNCDF, UNIFEM and UNV.
- 13.3 The Contractor may disclose Information to the extent required by law, provided that, subject to and without any waiver of the privileges and immunities of the United Nations, the Contractor will give the UNDP sufficient prior notice of a request for the disclosure of Information in order to allow the UNDP to have a reasonable opportunity to take protective measures or such other action as may be appropriate before any such disclosure is made.
- 13.4 The UNDP may disclose Information to the extent as required pursuant to the Charter of the UN, resolutions or regulations of the General Assembly, or rules promulgated by the Secretary-General.
- 13.5 The Recipient shall not be precluded from disclosing Information that is obtained by the Recipient from a third party without restriction, is disclosed by the Discloser to a third party without any obligation of confidentiality,

is previously known by the Recipient, or at any time is developed by the Recipient completely independently of any disclosures hereunder.

13.6 These obligations and restrictions of confidentiality shall be effective during the term of the Contract, including any extension thereof, and, unless otherwise provided in the Contract, shall remain effective following any termination of the Contract.

### 14.0 FORCE MAJEURE; OTHER CHANGES IN CONDITIONS

- In the event of and as soon as possible after the occurrence of any cause constituting force majeure, the Contractor shall give notice and full particulars in writing to the UNDP, of such occurrence or change if the Contractor is thereby rendered unable, wholly or in part, to perform its obligations and meet its responsibilities under this Contract. The Contractor shall also notify the UNDP of any other changes in conditions or the occurrence of any event that interferes or threatens to interfere with its performance of this Contract. On receipt of the notice required under this Article, the UNDP shall take such action as, in its sole discretion; it considers to be appropriate or necessary in the circumstances, including the granting to the Contractor of a reasonable extension of time in which to perform its obligations under this Contract.
- 14.2 If the Contractor is rendered permanently unable, wholly, or in part, by reason of force majeure to perform its obligations and meet its responsibilities under this Contract, the UNDP shall have the right to suspend or terminate this Contract on the same terms and conditions as are provided for in Article 15, "Termination", except that the period of notice shall be seven (7) days instead of thirty (30) days.
- 14.3 Force majeure as used in this Article means acts of God, war (whether declared or not), invasion, revolution, insurrection, or other acts of a similar nature or force.
- The Contractor acknowledges and agrees that, with respect to any obligations under the Contract that the Contractor must perform in or for any areas in which the UNDP is engaged in, preparing to engage in, or disengaging from any peacekeeping, humanitarian or similar operations, any delays or failure to perform such obligations arising from or relating to harsh conditions within such areas or to any incidents of civil unrest occurring in such areas shall not, in and of itself, constitute force majeure under the Contract..

## 15.0 TERMINATION

- 15.1 Either party may terminate this Contract for cause, in whole or in part, upon thirty (30) days notice, in writing, to the other party. The initiation of arbitral proceedings in accordance with Article 16.2 ("Arbitration"), below, shall not be deemed a termination of this Contract.
- 15.2 UNDP reserves the right to terminate without cause this Contract at any time upon 15 days prior written notice to the Contractor, in which case UNDP shall reimburse the Contractor for all reasonable costs incurred by the Contractor prior to receipt of the notice of termination.
- 15.3 In the event of any termination by UNDP under this Article, no payment shall be due from UNDP to the Contractor except for work and services satisfactorily performed in conformity with the express terms of this Contract.
- 15.4 Should the Contractor be adjudged bankrupt, or be liquidated or become insolvent, or should the Contractor make an assignment for the benefit of its creditors, or should a Receiver be appointed on account of the insolvency of the Contractor, the UNDP may, without prejudice to any other right or remedy it may have under the terms of these conditions, terminate this Contract forthwith. The Contractor shall immediately inform the UNDP of the occurrence of any of the above events.

#### 16.0 SETTLEMENT OF DISPUTES

16.1 Amicable Settlement: The Parties shall use their best efforts to settle amicably any dispute, controversy or claim arising out of this Contract or the breach, termination or invalidity thereof. Where the parties wish to

seek such an amicable settlement through conciliation, the conciliation shall take place in accordance with the UNCITRAL Conciliation Rules then obtaining, or according to such other procedure as may be agreed between the parties.

16.2 Arbitration: Any dispute, controversy, or claim between the Parties arising out of the Contract or the breach, termination, or invalidity thereof, unless settled amicably under Article 16.1, above, within sixty (60) days after receipt by one Party of the other Party's written request for such amicable settlement, shall be referred by either Party to arbitration in accordance with the UNCITRAL Arbitration Rules then obtaining. The decisions of the arbitral tribunal shall be based on general principles of international commercial law. For all evidentiary questions, the arbitral tribunal shall be guided by the Supplementary Rules Governing the Presentation and Reception of Evidence in International Commercial Arbitration of the International Bar Association, 28 May 1983 edition. The arbitral tribunal shall be empowered to order the return or destruction of goods or any property, whether tangible or intangible, or of any confidential information provided under the Contract, order the termination of the Contract, or order that any other protective measures be taken with respect to the goods, services or any other property, whether tangible or intangible, or of any confidential information provided under the Contract, as appropriate, all in accordance with the authority of the arbitral tribunal pursuant to Article 26 ("Interim Measures of Protection") and Article 32 ("Form and Effect of the Award") of the UNCITRAL Arbitration Rules. The arbitral tribunal shall have no authority to award punitive damages. In addition, unless otherwise expressly provided in the Contract, the arbitral tribunal shall have no authority to award interest in excess of the London Inter-Bank Offered Rate ("LIBOR") then prevailing, and any such interest shall be simple interest only. The Parties shall be bound by any arbitration award rendered as a result of such arbitration as the final adjudication of any such dispute, controversy, or claim.

#### 17.0 PRIVILEGES AND IMMUNITIES:

Nothing in or relating to this Contract shall be deemed a waiver, express or implied, of any of the privileges and immunities of the United Nations, including its subsidiary organs.

#### 18.0 TAX EXEMPTION

- 18.1 Section 7 of the Convention on the Privileges and Immunities of the United Nations provides, inter-alia that the United Nations, including its subsidiary organs, is exempt from all direct taxes, except charges for public utility services, and is exempt from customs duties and charges of a similar nature in respect of articles imported or exported for its official use. In the event any governmental authority refuses to recognize the United Nations exemption from such taxes, duties or charges, the Contractor shall immediately consult with the UNDP to determine a mutually acceptable procedure.
- 18.2 Accordingly, the Contractor authorizes UNDP to deduct from the Contractor's invoice any amount representing such taxes, duties or charges, unless the Contractor has consulted with the UNDP before the payment thereof and the UNDP has, in each instance, specifically authorized the Contractor to pay such taxes, duties or charges under protest. In that event, the Contractor shall provide the UNDP with written evidence that payment of such taxes, duties or charges has been made and appropriately authorized.

## 19.0 CHILD LABOUR

- 19.1 The Contractor represents and warrants that neither it, nor any of its suppliers is engaged in any practice inconsistent with the rights set forth in the Convention on the Rights of the Child, including Article 32 thereof, which, inter alia, requires that a child shall be protected from performing any work that is likely to be hazardous or to interfere with the child's education, or to be harmful to the child's health or physical mental, spiritual, moral or social development.
- 19.2 Any breach of this representation and warranty shall entitle UNDP to terminate this Contract immediately upon notice to the Contractor, at no cost to UNDP.

#### 20.0 MINES:

- 20.1 The Contractor represents and warrants that neither it nor any of its suppliers is actively and directly engaged in patent activities, development, assembly, production, trade or manufacture of mines or in such activities in respect of components primarily utilized in the manufacture of Mines. The term "Mines" means those devices defined in Article 2, Paragraphs 1, 4 and 5 of Protocol II annexed to the Convention on Prohibitions and Restrictions on the Use of Certain Conventional Weapons Which May Be Deemed to Be Excessively Injurious or to Have Indiscriminate Effects of 1980.
- 20.2 Any breach of this representation and warranty shall entitle UNDP to terminate this Contract immediately upon notice to the Contractor, without any liability for termination charges or any other liability of any kind of UNDP.

#### 21.0 OBSERVANCE OF THE LAW:

The Contractor shall comply with all laws, ordinances, rules, and regulations bearing upon the performance of its obligations under the terms of this Contract.

## 22.0 SEXUAL EXPLOITATION:

- 22.1 The Contractor shall take all appropriate measures to prevent sexual exploitation or abuse of anyone by it or by any of its employees or any other persons who may be engaged by the Contractor to perform any services under the Contract. For these purposes, sexual activity with any person less than eighteen years of age, regardless of any laws relating to consent, shall constitute the sexual exploitation and abuse of such person. In addition, the Contractor shall refrain from, and shall take all appropriate measures to prohibit its employees or other persons engaged by it from, exchanging any money, goods, services, offers of employment or other things of value, for sexual favors or activities, or from engaging in any sexual activities that are exploitive or degrading to any person. The Contractor acknowledges and agrees that the provisions hereof constitute an essential term of the Contract and that any breach of this representation and warranty shall entitle UNDP to terminate the Contract immediately upon notice to the Contractor, without any liability for termination charges or any other liability of any kind.
- 22.2 The UNDP shall not apply the foregoing standard relating to age in any case in which the Contractor's personnel or any other person who may be engaged by the Contractor to perform any services under the Contract is married to the person less than the age of eighteen years with whom sexual activity has occurred and in which such marriage is recognized as valid under the laws of the country of citizenship of such Contractor's personnel or such other person who may be engaged by the Contractor to perform any services under the Contract.

## 23.0 AUTHORITY TO MODIFY:

Pursuant to the Financial Regulations and Rules of UNDP, only the UNDP Authorized Official possesses the authority to agree on behalf of UNDP to any modification of or change in this Contract, to a waiver of any of its provisions or to any additional contractual relationship of any kind with the Contractor. Accordingly, no modification or change in this Contract shall be valid and enforceable against UNDP unless provided by an amendment to this Contract signed by the Contractor and jointly by the UNDP Authorized Official.

#### TERMS OF REFERENCE

## Skills Development for Employment – Programme Document Formulation (next phase)

## 1. Background

Labour market data<sup>11</sup> in Albania suggest that the economic growth experienced during the last two decades has not been translated into significant labour market improvements. In 2017, the labour force participation rates remained below European averages; with women participation rates' significantly lower than men (67.1% overall working age population, 58% for women and 76% for men). Youth participation rates are considerably lower than for the rest of the population (45.2% overall, with the gender gap at over 17%) and data indicate that since 2015 Albanian youth face increased difficulties in the labour market compared to other adults. The youth unemployment rate in the third quarter of 2017 stood at 26%, nearly double the national average of 13.9%. Moreover, there is a striking feature of the Albanian labour market, namely the men/ women and rural/ urban divide. The share of youth not in employment, education or training (NEET) in 2015 was 32.8%, more than twice the rate found among the EU28 countries (15.4%)<sup>12</sup>. Among the NEET it is noted that young men are more active than young women.

The structure of the Albanian economy is dominated by small and medium enterprises (SMEs), which have a substantial contribution in terms of both economic growth and employment (81.6% of employment and 66.6% of value added)<sup>13</sup>.

The Albanian Government has committed to transform the Albanian economy from an import dependent, consumption-based, and informal economy, to one that is based on sustainable job-creation and increased productivity. As such, it largely recognizes the need to systematically address employment by re-orienting the vocational education and training system towards labour market needs, and modernizing and extending outreach of employment services. The reforms intend to focus on intertwining theoretical training with on-the-job training, mirroring the dual system.

To meet these objectives, continued interventions in the skills development system are necessary. Some of the main skills related challenges in Albania include:

- 1. **Skills mismatch** skills obtained through education, training and the VET system do not match those required by the labour market, resulting is skills shortages in certain areas and skills surplus in others;
- 2. Poor quality and relevance of training VET provisioning is unable to respond to changing labour market needs; rigid and outdated curricula, training methods and untrained staff exacerbate the problem; most VT centers cater to low skills acquisition, not meeting needs for medium and high skills.
- 3. Funding mechanism for employment and training No effective funding mechanism that combines public, private, and donor funding for training and employment projects at all levels is in place.
- 4. Unequal access to employment and training services The outreach of training services has an urban bias, with those residing in rural areas having little to no access to training. Women and other disadvantaged groups face barriers in accessing training.
- Weak coordination / collaboration in the system A large number of actors (ministries, agencies, central and local governments, social partners) and providers (public and private, NGOs, etc.) are involved in skills development; however, coordination remains weak.
- 6. **Limited private sector involvement** ineffective dialogue with the private sector; public private partnerships for skills development have not been pursued; inability of the private sector to formulate existing and forecast future skills needs; absence of apprenticeship schemes.

<sup>&</sup>lt;sup>11</sup> All labour market data that relate to labour force participation, employment and unemployment are from LFS Q3, 2017.

<sup>12</sup> https://www.eurofound.europa.eu/young-people-and-neets-1

<sup>&</sup>lt;sup>13</sup> 2017 SBA Fact Sheet for Albania. Retrieved at: https://ec.europa.eu/neighbourhood-enlargement/sites/near/files/albania\_sba\_fs\_2017.pdf

After almost nine years of experience addressing labour supply interventions, UNDP Albania's strategic vision is to contribute to building a labour-market focused skills development system that is suited to enhance the employment and entrepreneurship aspects of the unemployed in urban and rural areas, while simultaneously addressing the skills needs of those employed in the formal and informal sectors and emerging entrepreneurs. The interventions fall directly under several Sustainable Development Goals: SDG 1 "No poverty", SDG 8 "Decent work and economic growth", SDG 4 "Quality Education".

Since 2014 the UNDP Albania has been implementing the Skills Development for Employment Programme, funded by Swiss Agency Development and Cooperation (SDC). As the Programme is currently into its last year of operation there is a need to extend the intervention into the follow-up phase so to ensure sustainability and consolidation of the achievements as well as build up the actions to pursue a full-fledged VET reform in Albania.

Given the existing socio-economic development context, the skills development challenges, the priorities of the Albanian Government, and UNDP's matured portfolio and expertize in employment promotion and VET, and building on the achievements of UNDP Skills Development for Employment Programme, the vision is to orient future work along the following 7 areas:

- 8. Improving institutional framework for VET in line with NESS2020 and VET Law
- 9. Rethinking employment promotion programmes, with a specific focus on youth and vulnerable
- 10. Addressing skills mismatch
- 11. Ensure quality in the VET system
- 12. Institutionalization and scaling-up of best practices in work-based learning
- 13. Facilitate involvement and ownership of the private sector
- 14. Support skills development and employment in rural areas

## 2. Scope of the Assignment

Under the direct supervision of the UNDP Programme Specialist, and in close cooperation with the team of the ongoing Skills Development for Employment Programme, the consultant will support the development of a Programme Document for the follow-up phase of the current Skills Development for Employment Programme. As such, the scope of the assignment entails the following objectives:

- Review relevant documentation and background information (the National Employment and Skill Strategy 2014 – 2020; VET Law; Swiss Cooperation Strategy; UNDP Albania Country Programme Document, evaluations, progress reports and results narratives, lessons learned, etc.);
- Develop a methodology and schedule for conducting consultations with relevant stakeholders (including the Ministry of Finance and Economy, the National Employment Service, NAVETQ, and other line Ministries);
- Undertake necessary consultations in Tirana, Albania;
- Elaborate concrete interventions in the Programme Document as per the UNDP requirements and templates (development challenge, strategy and theory of change, results framework and partnerships, results framework, multi-ear work plan and budget, governance and management with clear accountability framework and monitoring plan, and risk log);
- Finalize Programme Document integrating UNDP and SDC comments/recommendations.

## 3. Deliverables and Indicative Timeline

All deliverables of the international consultant, will be validated/certified by UNDP Programme Specialist.

The expected deliverables and timelines are:

- Inception report including the methodology for conducting the consultations with key stakeholders developed

   by April 15, 2018
- 2. Up to 2 missions to Tirana (as agreed with UNDP), Albania for the necessary consultations with stakeholders are carried out—by end May, 2018

- Programme Document (including complete Results and Resources Framework with established baselines, indicators and annualized targets, as well as other sections as per UNDP corporate template) prepared and submitted to UNDP – by June 15, 2018
- 4. Programme Document finalized and submitted to UNDP by June 30, 2018

#### 4. Qualifications of the Successful Service Provider at Various Levels

## 4.1 Company

- Track record of international experience in the provision of complex consultancy services in project / programme development, evaluation, particularly for large scale interventions
- Available expertise and qualified staff in the fields of employment, skills development, VET, etc.
- Demonstrated organizational and backstopping capacity in the provision of consultancy services

#### 4.2 Staff

With regard to the management structure and the qualifications of key personnel, the contractor is advised to engage one team leader and one additional technical expert with the following qualifications:

## Team Leader / Technical Expert 1 – up to 10 working days

The team leader will be responsible for the overall coordination and quality control of the results/deliverables for this assignment and will guide the consultation and programme document development process. S/he will be responsible for the final product delivery and will also act as the main counterpart with UNDP.

Qualifications, skills and professional experience of the team leader, should ideally include:

- Post-graduate degree in international development, economics, social sciences or other relevant field, with excellent and proven analytical, writing and communication skills.
- Possess significant experience in leading similar programme development assignments for large international donor funded projects in the areas of employment and vocational education and training.
- A good understanding of the skills development challenges in the Albanian / regional context would be highly desirable.

## Technical Expert 2 – up to 20 working days

The second technical expert is expected to complement the technical knowledge of the team leader and support him/her in the formulation of the project interventions / components.

Qualifications, skills and professional experience of the second technical expert, should ideally include:

- Post-graduate degree in international development, economics, social sciences or other relevant field, with excellent and proven analytical, writing and communication skills.
- Significant experience in carrying out similar programme development assignments
- Technical knowledge in project development, employment and labour market research, skills development.
- Previous work in stakeholder analysis and capacity development for government institutions for development.