

REQUEST FOR PROPOSAL

For the review and update of ESA data, maps, policy and management recommendations more specifically in relation to coastal and marine biodiversity in the Republic of Mauritius

RFP No.: RFPMAR2018/011

Project: Mainstreaming biodiversity into the management of coastal zone in the

Republic of Mauritius

Project ID: 00096201

Country: Mauritius

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Section 1. Letter of Invitation

The United Nations Development Programme (UNDP) hereby invites you to submit a Proposal to this Request for Proposal (RFP) for the above-referenced subject.

This RFP includes the following documents and the General Terms and Conditions of Contract which is inserted in the Bid Data Sheet (BDS):

Section 1: This Letter of Invitation

Section 2: Instruction to Bidders

Section 3: Bid Data Sheet (BDS)

Section 4: Evaluation Criteria

Section 5: Terms of Reference

Section 6: Returnable Bidding Forms

- o Form A: Technical Proposal Submission Form
- o Form B: Bidder Information Form
- o Form C: Joint Venture/Consortium/Association Information Form
- o Form D: Qualification Form
- o Form E: Format of Technical Proposal
- o Form F: Financial Proposal Submission Form
- o Form G: Financial Proposal Form

If you are interested in submitting a Proposal in response to this RFP, please prepare your Proposal in accordance with the requirements and procedure as set out in this RFP and submit it by the Deadline for Submission of Proposals set out in Bid Data Sheet.

UNDP looks forward to receiving your Proposal and thank you in advance for your interest in UNDP procurement opportunities.

Issued by:

Name: Nishi Sewsurn

Title: Procurement Assistant

Date: October 9, 2018

Approved by:

Name: Sujitha Sekharan

Title: International Operation Manager

Date: October 9, 2018

Section 2. Instruction to Bidders

A. GENERAL PROVISIONS

1. Introduction

- 1.1 Bidders shall adhere to all the requirements of this RFP, including any amendments in writing by UNDP. This RFP is conducted in accordance with the UNDP Programme and Operations Policies and Procedures (POPP) on Contracts and Procurement which can be accessed at https://popp.undp.org/SitePages/POPPBSUnit.aspx?TermID=254a9f96-b883-476a-8ef8-e81f93a2b38d
- 1.2 Any Proposal submitted will be regarded as an offer by the Bidder and does not constitute or imply the acceptance of the Proposal by UNDP. UNDP is under no obligation to award a contract to any Bidder as a result of this RFP.
- 1.3 As part of the bid, it is desired that the Bidder registers at the United Nations Global Marketplace (UNGM) website (www.ungm.org). The Bidder may still submit a bid even if not registered with the UNGM. However, if the Bidder is selected for contract award, the Bidder must register on the UNGM prior to contract signature.

Fraud & Corruption, Gifts and Hospitality

- 2.1 UNDP strictly enforces a policy of zero tolerance on proscribed practices, including fraud, corruption, collusion, unethical or unprofessional practices, and obstruction of UNDP vendors and requires all bidders/vendors observe the highest standard of ethics during the procurement process and contract implementation. UNDP's Anti-Fraud Policy can be found at http://www.undp.org/content/undp/en/home/operations/accountability/audit/officeof audit andinvestigation.html#anti
- 2.2 Bidders/vendors shall not offer gifts or hospitality of any kind to UNDP staff members including recreational trips to sporting or cultural events, theme parks or offers of holidays, transportation, or invitations to extravagant lunches or dinners.
- 2.3 In pursuance of this policy, UNDP
 - (a) Shall reject a proposal if it determines that the selected bidder has engaged in any corrupt or fraudulent practices in competing for the contract in question;
 - (b) Shall declare a vendor ineligible, either indefinitely or for a stated period of time, to be awarded a contract if at any time it determines that the vendor has engaged in any corrupt or fraudulent practices in competing for, or in executing a UNDP contract.
- 2.4 All Bidders must adhere to the UN Supplier Code of Conduct, which may be found at http://www.un.org/depts/ptd/pdf/conduct_english.pdf

3. Eligibility

- 3.1 A vendor should not be suspended, debarred, or otherwise identified as ineligible by any UN Organization or the World Bank Group or any other international Organization. Vendors are therefore required to disclose to UNDP whether they are subject to any sanction or temporary suspension imposed by these organizations.
- 3.2 It is the Bidder's responsibility to ensure that its employees, joint venture members, sub-contractors, service providers, suppliers and/or their employees meet the eligibility requirements as established by UNDP.

4. Conflict of Interests

- 4.1 Bidders must strictly avoid conflicts with other assignments or their own interests, and act without consideration for future work. Bidders found to have a conflict of interest shall be disqualified. Without limitation on the generality of the above, Bidders, and any of their affiliates, shall be considered to have a conflict of interest with one or more parties in this solicitation process, if they:
 - a) Are or have been associated in the past, with a firm or any of its affiliates which have been engaged by UNDP to provide services for the preparation of the design, specifications, Terms of Reference, cost analysis/estimation, and other documents to be used for the procurement of the goods and services in this selection process;
 - b) Were involved in the preparation and/or design of the programme/project related to the services requested under this RFP; or
 - c) Are found to be in conflict for any other reason, as may be established by, or at the discretion of UNDP.
- 4.2 In the event of any uncertainty in the interpretation of a potential conflict of interest, Bidders must disclose to UNDP, and seek UNDP's confirmation on whether or not such a conflict exists.
- 4.3 Similarly, the Bidders must disclose in their proposal their knowledge of the following:
 - a) If the owners, part-owners, officers, directors, controlling shareholders, of the bidding entity or key personnel are family members of UNDP staff involved in the procurement functions and/or the Government of the country or any Implementing Partner receiving services under this RFP; and
 - b) All other circumstances that could potentially lead to actual or perceived conflict of interest, collusion or unfair competition practices.

Failure to disclose such an information may result in the rejection of the proposal or proposals affected by the non-disclosure.

4.4 The eligibility of Bidders that are wholly or partly owned by the Government shall be subject to UNDP's further evaluation and review of various factors such as being registered, operated and managed as an independent business entity, the extent of Government ownership/share, receipt of subsidies, mandate and access to information in relation to this RFP, among others. Conditions that may lead to undue advantage against other Bidders may result in the eventual rejection of the Proposal.

B. PREPARATION OF PROPOSALS

General Considerations

- 5.1 In preparing the Proposal, the Bidder is expected to examine the RFP in detail. Material deficiencies in providing the information requested in the RFP may result in rejection of the Proposal.
- 5.2 The Bidder will not be permitted to take advantage of any errors or omissions in the RFP. Should such errors or omissions be discovered, the Bidder must notify the UNDP

6. Cost of Preparation of Proposal

6.1 The Bidder shall bear any and all costs related to the preparation and/or submission of the Proposal, regardless of whether its Proposal was selected or not. UNDP shall not be responsible or liable for those costs, regardless of the conduct or outcome of the procurement process.

7. Language

- 7.1 The Proposal, as well as any and all related correspondence exchanged by the Bidder and UNDP, shall be written in the language (s) specified in the BDS.
- 8. Documents
- 8.1 The Proposal shall comprise of the following documents:

Comprising the Proposal

- a) Documents Establishing the Eligibility and Qualifications of the Bidder;
- b) Technical Proposal;
- c) Financial Proposal;
- d) Proposal Security, if required by BDS;
- e) Any attachments and/or appendices to the Proposal.
- Documents
 Establishing the
 Eligibility and
 Qualifications of the
 Bidder
- 9.1 The Bidder shall furnish documentary evidence of its status as an eligible and qualified vendor, using the Forms provided under Section 6 and providing documents required in those forms. In order to award a contract to a Bidder, its qualifications must be documented to UNDP's satisfaction.

10. Technical Proposal Format and Content

- 10.1 The Bidder is required to submit a Technical Proposal using the Standard Forms and templates provided in Section 6 of the RFP.
- 10.2 The Technical Proposal shall not include any price or financial information. A Technical Proposal containing material financial information may be declared non-responsive.
- 10.3 Samples of items, when required as per Section 5, shall be provided within the time specified and unless otherwise specified by UNDP, and at no expense to UNDP
- 10.4 When applicable and required as per Section 5, the Bidder shall describe the necessary training programme available for the maintenance and operation of the services and/or equipment offered as well as the cost to the UNDP. Unless otherwise specified, such training as well as training materials shall be provided in the language of the Bid as specified in the BDS.

11. Financial Proposals

- 11.1 The Financial Proposal shall be prepared using the Standard Form provided in Section 6 of the RFP. It shall list all major cost components associated with the services, and the detailed breakdown of such costs.
- 11.2 Any output and activities described in the Technical Proposal but not priced in the Financial Proposal, shall be assumed to be included in the prices of other activities or items, as well as in the final total price.
- 11.3 Prices and other financial information must not be disclosed in any other place except in the financial proposal.

12. Proposal Security

- 12.1 A Proposal Security, if required by BDS, shall be provided in the amount and form indicated in the BDS. The Proposal Security shall be valid up to thirty (30) days after the final date of validity of the Proposal.
- 12.2 The Proposal Security shall be included along with the Technical Proposal. If Proposal Security is required by the RFP but is not found along with the Technical Proposal, the Proposal shall be rejected.
- 12.3 If the Proposal Security amount or its validity period is found to be less than what is required by UNDP, UNDP shall reject the Proposal.
- 12.4 In the event an electronic submission is allowed in the BDS, Bidders shall include a copy of the Bid Security in their proposal and the original of the Proposal Security must be sent via courier or hand delivery as per the instructions in BDS.
- 12.5 The Proposal Security may be forfeited by UNDP, and the Proposal rejected, in the event of any one or combination, of the following conditions:
 - a) If the Bidder withdraws its offer during the period of the Proposal Validity specified in the BDS, or;
 - b) In the event that the successful Bidder fails:

- i. to sign the Contract after UNDP has issued an award; or
- to furnish the Performance Security, insurances, or other documents that UNDP may require as a condition precedent to the effectivity of the contract that may be awarded to the Bidder.

13. Currencies

- 13.1 All prices shall be quoted in the currency or currencies indicated in the BDS. Where Proposals are quoted in different currencies, for the purposes of comparison of all Proposals:
 - a) UNDP will convert the currency quoted in the Proposal into the UNDP preferred currency, in accordance with the prevailing UN operational rate of exchange on the last day of submission of Proposals; and
 - b) In the event that UNDP selects a proposal for award that is quoted in a currency different from the preferred currency in the BDS, UNDP shall reserve the right to award the contract in the currency of UNDP's preference, using the conversion method specified above.

14. Joint Venture, Consortium or Association

- 14.1 If the Bidder is a group of legal entities that will form or have formed a Joint Venture (JV), Consortium or Association for the Proposal, they shall confirm in their Proposal that: (i) they have designated one party to act as a lead entity, duly vested with authority to legally bind the members of the JV, Consortium or Association jointly and severally, which shall be evidenced by a duly notarized Agreement among the legal entities, and submitted with the Proposal; and (ii) if they are awarded the contract, the contract shall be entered into, by and between UNDP and the designated lead entity, who shall be acting for and on behalf of all the member entities comprising the joint venture.
- 14.2 After the Deadline for Submission of Proposal, the lead entity identified to represent the JV, Consortium or Association shall not be altered without the prior written consent of UNDP.
- 14.3 The lead entity and the member entities of the JV, Consortium or Association shall abide by the provisions of Clause 9 herein in respect of submitting only one proposal.
- 14.4 The description of the organization of the JV, Consortium or Association must clearly define the expected role of each of the entity in the joint venture in delivering the requirements of the RFP, both in the Proposal and the JV, Consortium or Association Agreement. All entities that comprise the JV, Consortium or Association shall be subject to the eligibility and qualification assessment by UNDP.
- 14.5 A JV, Consortium or Association in presenting its track record and experience should clearly differentiate between:
 - a) Those that were undertaken together by the JV, Consortium or Association; and
 - b) Those that were undertaken by the individual entities of the JV, Consortium or Association.
- 14.6 Previous contracts completed by individual experts working privately but who are permanently or were temporarily associated with any of the member firms cannot be claimed as the experience of the JV, Consortium or Association or those of its members, but should only be claimed by the individual experts themselves in their presentation of their individual credentials.
- 14.7 JV, Consortium or Associations are encouraged for high value, multi-sectoral requirements when the spectrum of expertise and resources required may not be available within one firm.

15. Only One Proposal

- 15.1 The Bidder (including the individual members of any Joint Venture) shall submit only one Proposal, either in its own name or as part of a Joint Venture.
- 15.2 Proposals submitted by two (2) or more Bidders shall all be rejected if they are found to have any of the following:
 - a) they have at least one controlling partner, director or shareholder in common; or
 - b) any one of them receive or have received any direct or indirect subsidy from the other/s; or
 - c) they have the same legal representative for purposes of this RFP; or
 - d) they have a relationship with each other, directly or through common third parties, that puts them in a position to have access to information about, or influence on the Proposal of, another Bidder regarding this RFP process;
 - e) they are subcontractors to each other's Proposal, or a subcontractor to one Proposal also submits another Proposal under its name as lead Bidder; or
 - f) some key personnel proposed to be in the team of one Bidder participates in more than one Proposal received for this RFP process. This condition relating to the personnel, does not apply to subcontractors being included in more than one Proposal.

16. Proposal Validity Period

- 16.1 Proposals shall remain valid for the period specified in the BDS, commencing on the Deadline for Submission of Proposals. A Proposal valid for a shorter period may be rejected by UNDP and rendered non-responsive.
- 16.2 During the Proposal validity period, the Bidder shall maintain its original Proposal without any change, including the availability of the Key Personnel, the proposed rates and the total price.

17.Extension of Proposal 17.1 Validity Period

- 17.1 In exceptional circumstances, prior to the expiration of the proposal validity period, UNDP may request Bidders to extend the period of validity of their Proposals. The request and the responses shall be made in writing, and shall be considered integral to the Proposal.
- 17.2 If the Bidder agrees to extend the validity of its Proposal, it shall be done without any change in the original Proposal.
- 17.3 The Bidder has the right to refuse to extend the validity of its Proposal, and in which case, such Proposal will not be further evaluated.

18. Clarification of Proposal

- 18.1 Bidders may request clarifications on any of the RFP documents no later than the date indicated in the BDS. Any request for clarification must be sent in writing in the manner indicated in the BDS. If inquiries are sent other than specified channel, even if they are sent to a UNDP staff member, UNDP shall have no obligation to respond or confirm that the query was officially received.
- 18.2 UNDP will provide the responses to clarifications through the method specified in the BDS.
- 18.3 UNDP shall endeavor to provide responses to clarifications in an expeditious manner, but any delay in such response shall not cause an obligation on the part of UNDP to extend the submission date of the Proposals, unless UNDP deems that such an extension is justified and necessary.

19. Amendment of Proposals

19.1 At any time prior to the deadline of Proposal submission, UNDP may for any reason, such as in response to a clarification requested by a Bidder, modify the RFP in the form of an amendment to the RFP. Amendments will be made available to all prospective bidders.

19.2 If the amendment is substantial, UNDP may extend the Deadline for submission of proposal to give the Bidders reasonable time to incorporate the amendment into their Proposals.

20. Alternative Proposals

- 20.1 Unless otherwise specified in the BDS, alternative proposals shall not be considered. If submission of alternative proposal is allowed by BDS, a Bidder may submit an alternative proposal, but only if it also submits a proposal conforming to the RFP requirements. UNDP shall only consider the alternative proposal offered by the Bidder whose conforming proposal ranked the highest as per the specified evaluation method. Where the conditions for its acceptance are met, or justifications are clearly established, UNDP reserves the right to award a contract based on an alternative proposal.
- 20.2 If multiple/alternative proposals are being submitted, they must be clearly marked as "Main Proposal" and "Alternative Proposal"

21. Pre-Bid Conference

21.1 When appropriate, a Bidder's conference will be conducted at the date, time and location specified in the BDS. All Bidders are encouraged to attend. Non-attendance, however, shall not result in disqualification of an interested Bidder. Minutes of the Bidder's conference will be disseminated on the procurement website and shared by email or on the e-Tendering platform as specified in the BDS. No verbal statement made during the conference shall modify the terms and conditions of the RFP, unless specifically incorporated in the Minutes of the Bidder's Conference or issued/posted as an amendment to RFP.

C. SUBMISSION AND OPENING OF PROPOSALS

22. Submission

- 22.1 The Bidder shall submit a duly signed and complete Proposal comprising the documents and forms in accordance with the requirements in the BDS. The submission shall be in the manner specified in the BDS.
- 22.2 The Proposal shall be signed by the Bidder or person(s) duly authorized to commit the Bidder. The authorization shall be communicated through a document evidencing such authorization issued by the legal representative of the bidding entity, or a Power of Attorney, accompanying the Proposal.
- 22.3 Bidders must be aware that the mere act of submission of a Proposal, in and of itself, implies that the Bidder fully accepts the UNDP General Contract Terms and Conditions.

Hard copy (manual) submission

- 22.4 Hard copy (manual) submission by courier or hand delivery allowed or specified in the BDS shall be governed as follows:
 - a) The signed Proposal shall be marked "Original", and its copies marked "Copy" as appropriate. The number of copies is indicated in the BDS. All copies shall be made from the signed original only. If there are discrepancies between the original and the copies, the original shall prevail.
 - b) The Technical Proposal and the Financial Proposal envelopes MUST BE COMPLETELY SEPARATE and each of them must be submitted sealed individually and clearly marked on the outside as either "TECHNICAL PROPOSAL" or "FINANCIAL PROPOSAL", as appropriate. Each envelope SHALL clearly indicate the name of the Bidder. The outer envelopes shall:
 - i. Bear the name and address of the bidder;
 - ii. Be addressed to UNDP as specified in the BDS

iii. Bear a warning that states "Not to be opened before the time and date for proposal opening" as specified in the BDS.

If the envelopes and packages with the Proposal are not sealed and marked as required, UNDP shall assume no responsibility for the misplacement, loss, or premature opening of the Proposal.

Email Submission

- 22.5 Email submission, if allowed or specified in the BDS, shall be governed as follows:
 - a) Electronic files that form part of the proposal must be in accordance with the format and requirements indicated in BDS;
 - b) The Technical Proposal and the Financial Proposal files MUST BE COMPLETELY SEPARATE. The financial proposal shall be encrypted with different passwords and clearly labelled. The files must be sent to the dedicated email address specified in the BDS.
 - c) The password for opening the Financial Proposal should be provided only upon request of UNDP. UNDP will request password only from bidders whose Technical Proposal has been found to be technically responsive. Failure to provide correct password may result in the proposal being rejected.

eTendering submission

- 22.6 Electronic submission through eTendering, if allowed or specified in the BDS, shall be governed as follows:
 - a) Electronic files that form part of the proposal must be in accordance with the format and requirements indicated in BDS;
 - b) The Technical Proposal and the Financial Proposal files MUST BE COMPLETELY SEPARATE and each of them must be uploaded individually and clearly labelled.
 - d) The Financial Proposal file must be encrypted with a password so that it cannot be opened nor viewed until the password is provided. The password for opening the Financial Proposal should be provided only upon request of UNDP. UNDP will request password only from bidders whose technical proposal has been found to be technically responsive. Failure to provide the correct password may result in the proposal being rejected.
 - c) Documents which are required to be in original form (e.g. Bid Security, etc.) must be sent via courier or hand delivery as per the instructions in BDS.
 - d) Detailed instructions on how to submit, modify or cancel a bid in the eTendering system are provided in the eTendering system Bidder User Guide and Instructional videos available on this link:

 http://www.undp.org/content/undp/en/home/operations/procurement/business/procurement-notices/resources/
- 23. Deadline for Submission of Proposals and Late Proposals
- 23.1 Complete Proposals must be received by UNDP in the manner, and no later than the date and time, specified in the BDS. UNDP shall only recognize the date and time that the bid was received by UNDP
- 23.2 UNDP shall not consider any Proposal that is submitted after the deadline for the submission of Proposals.
- 24. Withdrawal, Substitution, and Modification of Proposals
- 24.1 A Bidder may withdraw, substitute or modify its Proposal after it has been submitted at any time prior to the deadline for submission.
- 24.2 Manual and Email submissions: A bidder may withdraw, substitute or modify its Proposal by sending a written notice to UNDP, duly signed by an authorized representative, and shall include a copy of the authorization (or a Power of

Attorney). The corresponding substitution or modification of the Proposal, if any, must accompany the respective written notice. All notices must be submitted in the same manner as specified for submission of proposals, by clearly marking them as "WITHDRAWAL" "SUBSTITUTION," or "MODIFICATION"

- eTendering: A Bidder may withdraw, substitute or modify its Proposal by Canceling, Editing, and re-submitting the proposal directly in the system. It is the responsibility of the Bidder to properly follow the system instructions, duly edit and submit a substitution or modification of the Proposal as needed. Detailed instructions on how to cancel or modify a Proposal directly in the system are provided in Bidder User Guide and Instructional videos.
- 24.4 Proposals requested to be withdrawn shall be returned unopened to the Bidders (only for manual submissions), except if the bid is withdrawn after the bid has been opened

25. Proposal Opening

25.1 There is no public bid opening for RFPs. UNDP shall open the Proposals in the presence of an ad-hoc committee formed by UNDP, consisting of at least two (2) members. In the case of e-Tendering submission, bidders will receive an automatic notification once their proposal is opened.

D. EVALUATION OF PROPOSALS

26. Confidentiality

- 26.1 Information relating to the examination, evaluation, and comparison of Proposals, and the recommendation of contract award, shall not be disclosed to Bidders or any other persons not officially concerned with such process, even after publication of the contract award.
- Any effort by a Bidder or anyone on behalf of the Bidder to influence UNDP in the examination, evaluation and comparison of the Proposals or contract award decisions may, at UNDP's decision, result in the rejection of its Proposal and may be subject to the application of prevailing UNDP's vendor sanctions procedures.

27. Evaluation of Proposals

- 27.1 The Bidder is not permitted to alter or modify its Proposal in any way after the proposal submission deadline except as permitted under Clause 24 of this RFP. UNDP will conduct the evaluation solely on the basis of the submitted Technical and Financial Proposals.
- 27.2 Evaluation of proposals is made of the following steps:
 - a) Preliminary Examination
 - b) Minimum Eligibility and Qualification (if pre-qualification is not done)
 - c) Evaluation of Technical Proposals
 - d) Evaluation of Financial Proposals

28. Preliminary Examination

28.1 UNDP shall examine the Proposals to determine whether they are complete with respect to minimum documentary requirements, whether the documents have been properly signed, and whether the Proposals are generally in order, among other indicators that may be used at this stage. UNDP reserves the right to reject any Proposal at this stage.

29. Evaluation of Eligibility and Qualification

- 29.1 Eligibility and Qualification of the Bidder will be evaluated against the Minimum Eligibility/Qualification requirements specified in the Section 4 (Evaluation Criteria).
- 29.2 In general terms, vendors that meet the following criteria may be considered qualified:
 - They are not included in the UN Security Council 1267/1989 Committee's list of terrorists and terrorist financiers, and in UNDP's ineligible vendors' list;
 - b) They have a good financial standing and have access to adequate financial

- resources to perform the contract and all existing commercial commitments,
- They have the necessary similar experience, technical expertise, production capacity where applicable, quality certifications, quality assurance procedures and other resources applicable to the provision of the services required;
- d) They are able to comply fully with UNDP General Terms and Conditions of Contract;
- e) They do not have a consistent history of court/arbitral award decisions against the Bidder; and
- f) They have a record of timely and satisfactory performance with their clients.

30. Evaluation of Technical and Financial Proposals

- 30.1 The evaluation team shall review and evaluate the Technical Proposals on the basis of their responsiveness to the Terms of Reference and other RFP documents, applying the evaluation criteria, sub-criteria, and point system specified in the Section 4 (Evaluation Criteria). A Proposal shall be rendered non-responsive at the technical evaluation stage if it fails to achieve the minimum technical score indicated in the BDS. When necessary and if stated in the BDS, UNDP may invite technically responsive bidders for a presentation related to their technical proposals. The conditions for the presentation shall be provided in the bid document where required.
- 30.2 In the second stage, only the Financial Proposals of those Bidders who achieve the minimum technical score will be opened for evaluation. The Financial Proposals corresponding to Technical Proposals that were rendered non-responsive shall remain unopened, and, in the case of manual submission, be returned to the Bidder unopened. For emailed Proposals and e-tendering submissions, UNDP will not request for the password of the Financial Proposals of bidders whose Technical Proposal were found not responsive.
- 30.3 The evaluation method that applies for this RFP shall be as indicated in the BDS, which may be either of two (2) possible methods, as follows: (a) the lowest priced method which selects the lowest evaluated financial proposal of the technically responsive Bidders; or (b) the combined scoring method which will be based on a combination of the technical and financial score.
- 30.4 When the BDS specifies a combined scoring method, the formula for the rating of the Proposals will be as follows:

Rating the Technical Proposal (TP):

TP Rating = (Total Score Obtained by the Offer / Max. Obtainable Score for TP) x 100

Rating the Financial Proposal (FP):

FP Rating = (Lowest Priced Offer / Price of the Offer Being Reviewed) x 100

Total Combined Score:

Combined Score = (TP Rating) x (Weight of TP, e.g. 70%) + (FP Rating) x (Weight of FP, e.g., 30%)

31. Due Diligence

31.1 UNDP reserves the right to undertake a due diligence exercise, also called post qualification, aimed at determining to its satisfaction, the validity of the information provided by the Bidder. Such exercise shall be fully documented and may include, but need not be limited to, all or any combination of the

following:

- a) Verification of accuracy, correctness and authenticity of information provided by the Bidder;
- b) Validation of extent of compliance to the RFP requirements and evaluation criteria based on what has so far been found by the evaluation team;
- c) Inquiry and reference checking with Government entities with jurisdiction on the Bidder, or with previous clients, or any other entity that may have done business with the Bidder;
- d) Inquiry and reference checking with previous clients on the performance on on-going or contracts completed, including physical inspections of previous works, as necessary;
- e) Physical inspection of the Bidder's offices, branches or other places where business transpires, with or without notice to the Bidder;
- f) Other means that UNDP may deem appropriate, at any stage within the selection process, prior to awarding the contract.

32. Clarification of Proposals

- 32.1 To assist in the examination, evaluation and comparison of Proposals, UNDP may, at its discretion, ask any Bidder for a clarification of its Proposal.
- 32.2 UNDP's request for clarification and the response shall be in writing and no change in the prices or substance of the Proposal shall be sought, offered, or permitted, except to provide clarification, and confirm the correction of any arithmetic errors discovered by UNDP in the evaluation of the Proposals, in accordance with RFP.
- 32.3 Any unsolicited clarification submitted by a Bidder in respect to its Proposal, which is not a response to a request by UNDP, shall not be considered during the review and evaluation of the Proposals.

33. Responsiveness of Proposal

- 33.1 UNDP's determination of a Proposal's responsiveness will be based on the contents of the Proposal itself. A substantially responsive Proposal is one that conforms to all the terms, conditions, TOR and other requirements of the RFP without material deviation, reservation, or omission.
- 33.2 If a Proposal is not substantially responsive, it shall be rejected by UNDP and may not subsequently be made responsive by the Bidder by correction of the material deviation, reservation, or omission.

34. Nonconformities, Reparable Errors and Omissions

- 34.1 Provided that a Proposal is substantially responsive, UNDP may waive any nonconformities or omissions in the Proposal that, in the opinion of UNDP, do not constitute a material deviation.
- 34.2 UNDP may request the Bidder to submit the necessary information or documentation, within a reasonable period of time, to rectify nonmaterial nonconformities or omissions in the Proposal related to documentation requirements. Such omission shall not be related to any aspect of the price of the Proposal. Failure of the Bidder to comply with the request may result in the rejection of its Proposal.
- 34.3 For Financial Proposal that has been opened, UNDP shall check and correct arithmetical errors as follows:
 - a) if there is a discrepancy between the unit price and the line item total that is obtained by multiplying the unit price by the quantity, the unit price shall prevail and the line item total shall be corrected, unless in the opinion of UNDP there is an obvious misplacement of the decimal point in the unit price; in which case the line item total as quoted shall govern and the unit price shall be corrected;
 - b) if there is an error in a total corresponding to the addition or subtraction

- of subtotals, the subtotals shall prevail and the total shall be corrected;
- c) if there is a discrepancy between words and figures, the amount in words shall prevail, unless the amount expressed in words is related to an arithmetic error, in which case the amount in figures shall prevail.
- 34.4 If the Bidder does not accept the correction of errors made by UNDP, its Proposal shall be rejected.

E. AWARD OF CONTRACT

- 35. Right to Accept, Reject, Any or All Proposals
- 35.1 UNDP reserves the right to accept or reject any Proposal, to render any or all of the Proposals as non-responsive, and to reject all Proposals at any time prior to award of contract, without incurring any liability, or obligation to inform the affected Bidder(s) of the grounds for UNDP's action. UNDP shall not be obliged to award the contract to the lowest priced offer.
- 36. Award Criteria
- 36.1 Prior to expiration of the proposal validity, UNDP shall award the contract to the qualified Bidder based on the award criteria indicated in the BDS.
- 37. Debriefing
- 37.1 In the event that a Bidder is unsuccessful, the Bidder may request a debriefing from UNDP. The purpose of the debriefing is to discuss the strengths and weaknesses of the Bidder's submission, in order to assist the Bidder in improving its future proposals for UNDP procurement opportunities. The content of other proposals and how they compare to the Bidder's submission shall not be discussed.
- 38. Right to Vary Requirements at the Time of Award
- 38.1 At the time of award of Contract, UNDP reserves the right to vary the quantity of services and/or goods, by up to a maximum twenty-five per cent (25%) of the total offer, without any change in the unit price or other terms and conditions.
- 39. Contract Signature
- 39.1 Within fifteen (15) days from the date of receipt of the Contract, the successful Bidder shall sign and date the Contract and return it to UNDP. Failure to do so may constitute sufficient grounds for the annulment of the award, and forfeiture of the Proposal Security, if any, and on which event, UNDP may award the Contract to the Second Ranked Bidder or call for new Proposals.
- 40. Contract Type and General Terms and Conditions
- O.1 The types of Contract to be signed and the applicable UNDP Contract General Terms and Conditions, as specified in BDS, can be accessed at http://www.undp.org/content/undp/en/home/procurement/business/how-we-buy.html
- 41. Performance Security 41.1
- 40.1 A performance security, if required in BDS, shall be provided in the amount specified in BDS and form available at

https://popp.undp.org/ layouts/15/WopiFrame.aspx?sourcedoc=/UNDP_POPP_DOCUMENT_LIBRARY/Public/PSU_Solicitation_Performance%20Guarantee%20Form.docx&action=default within fifteen (15) days of the contract signature by both parties. Where a performance security is required, the receipt of the performance security by UNDP shall be a condition for rendering the contract effective.

- 42. Bank Guarantee for Advanced Payment
- 42.1 Except when the interests of UNDP so require, it is UNDP's preference to make no advance payment(s) (i.e., payments without having received any outputs). If an advance payment is allowed as per BDS, and exceeds 20% of the total contract price, or USD 30,000, whichever is less, the Bidder shall submit a Bank Guarantee in the full amount of the advance payment in the form available at

		https://popp.undp.org/ layouts/15/WopiFrame.aspx?sourcedoc=/UNDP_POPP_DOCUMENT_LIBRARY/Public/PSU_Contract%20Management%20Payment%20and%20Taxes_Advanced%20Payment%20Guarantee%20Form.docx&action=default
43. Liquidated Damages	43.1	If specified in BDS, UNDP shall apply Liquidated Damages resulting from the Contractor's delays or breach of its obligations as per the Contract.
44. Payment Provisions	44.1	Payment will be made only upon UNDP's acceptance of the work performed. The terms of payment shall be within thirty (30) days, after receipt of invoice and certification of acceptance of work issued by the proper authority in UNDP with direct supervision of the Contractor. Payment will be effected by bank transfer in the currency of contract.
45. Vendor Protest	45.1	UNDP's vendor protest procedure provides an opportunity for appeal to those persons or firms not awarded a contract through a competitive procurement process. In the event that a Bidder believes that it was not treated fairly, the following link provides further details regarding UNDP vendor protest procedures: http://www.undp.org/content/undp/en/home/operations/procurement/business/protest-and-sanctions.html
46. Other Provisions	46.1	In the event that the Bidder offers a lower price to the host Government (e.g. General Services Administration (GSA) of the federal government of the United States of America) for similar services, UNDP shall be entitled to same lower price. The UNDP General Terms and Conditions shall have precedence.
	46.2	UNDP is entitled to receive the same pricing offered by the same Contractor in contracts with the United Nations and/or its Agencies. The UNDP General Terms and Conditions shall have precedence.
	46.3	The United Nations has established restrictions on employment of (former) UN staff who have been involved in the procurement process as per bulletin ST/SGB/2006/15 http://www.un.org/en/ga/search/view_doc.asp?symbol=ST/SGB/2006/15&referer

Section 3. Bid Data Sheet

The following data for the services to be procured shall complement, supplement, or amend the provisions in the Request for Proposals. In the case of a conflict between the Instructions to Bidders, the Data Sheet, and other annexes or references attached to the Data Sheet, the provisions in the Data Sheet shall prevail.

BDS No.	Ref. to Section.2	Data	Specific Instructions / Requirements
1	7	Language of the Proposal	English
2		Submitting Proposals for Parts or sub-parts of the TOR (partial bids)	Not Allowed
3	20	Alternative Proposals	Shall not be considered
4	21	Pre-proposal conference	Will not be conducted
5	10	Proposal Validity Period	90 days
6	14	Bid Security	Not Required
7	41	Advanced Payment upon signing of contract	Not Allowed
8	42	Liquidated Damages	Will not be imposed
9	40	Performance Security	Not Required
10	18	Currency of Proposal	United States Dollar Reference date for determining UN Operational Exchange Rate: November 2018
11	31	Deadline for submitting requests for clarifications/ questions	15 days before the submission deadline i.e 25 October 2018

12	31	Contact Details for submitting clarifications/questions	Focal Person in UNDP: Nishi Sewsurn copy to (ii) Parmananda Ragen, Project Manager / Samanta Hardas, Project Assistant Address: 5 th Floor, Anglo Mauritius House Intendance Street, Port louis Mauritius E-mail address: nishi.sewsurn@undp.org and parmananda.ragen@undp.org /samanta.hardas@undp.org
13	18, 19 and 21	Manner of Disseminating Supplemental Information to the RFP and responses/clarifications to queries	Direct communication to prospective Proposers by email and Posting on the website: UNDP procurement Website http://procurement-notices.undp.org/ UNGM https://www.ungm.org/Public/Notice
14	23	Deadline for Submission	09 November 2018 Time: 15 00 hrs (Mauritius Local Time)
14	22	Allowable Manner of Submitting Proposals	Original: One (1) Hard Copy (Financial Proposal and Technical Proposal Envelopes must be completely separate and each must be sealed.) Copies: 1 USB or 1 CD Proposals should be submitted in soft copy in file sizes not exceeding 5 MB. a) One CD/USB for Technical Proposals and one CD/USB for Financial Proposals in their separate sealed envelopes. The CDs/USB shall be clearly labelled with the name of project, title of Consultancy services, and name of bidder. b) Financial Proposal and Technical Proposal Envelopes must be completely separate and each must be sealed. c) Each envelope shall be clearly labelled "RFPMAR2018/011 – For the review and update of ESA data, maps, policy and management recommendations more specifically in relation to coastal and marine biodiversity in the Republic of Mauritius, Project ID: 00096201 & Award ID: 00090446" and name of bidder. Note if the envelopes are not sealed and marked, the procuring UNDP entity will not assume responsibility for the Proposal's misplacement or premature opening.
15	22	Proposal Submission Address	UNDP Mauritius and Seychelles Country Office 6th Floor, Anglo Mauritius House Intendance Street P.O Box 253 Port Louis Mauritius



Attention: The Head of Procurement Unit

16	22	Electronic submission (email or eTendering) requirements	N/A
17	27 36	Evaluation Method for the Award of Contract	Combined Scoring Method, using the 70%-30% distribution for technical and financial proposals respectively The minimum technical score required to pass is 70%.
18		Expected date for commencement of Contract	December 14, 2018
19		Maximum expected duration of contract	One Year
20	35	UNDP will award the contract to:	One Proposer Only
21	39	Type of Contract	Purchase Order and Contract for Goods and Services for UNDP
			http://www.undp.org/content/undp/en/home/procurement/business/how-we-buy.html
22	39	UNDP Contract Terms and Conditions that will apply	UNDP General Terms and Conditions for Professional Services http://www.undp.org/content/undp/en/home/procurement/business/how-we-buy.html
23		Other Information Related to the RFP	N/A



Section 4. Evaluation Criteria

Preliminary Examination Criteria

Proposals will be examined to determine whether they are complete and submitted in accordance with RFP requirements as per below criteria on a Yes/No basis:

- Appropriate signatures
- Power of Attorney
- Minimum documents provided
- Technical and Financial Proposals submitted separately
- Bid Validity

Minimum Eligibility and Qualification Criteria

Eligibility and Qualification will be evaluated on Pass/Fail basis.

If the Proposal is submitted as a Joint Venture/Consortium/Association, each member should meet minimum criteria, unless otherwise specified in the criterion.

Subject	Criteria	Document Submission requirement
ELIGIBILITY		
Legal Status	Vendor is a legally registered entity.	Form B: Bidder Information Form
Eligibility	Vendor is not suspended, nor debarred, nor otherwise identified as ineligible by any UN Organization or the World Bank Group or any other international Organization in accordance with ITB clause 3.	Form A: Technical Proposal Submission Form
Conflict of Interest	No conflicts of interest in accordance with ITB clause 4.	Form A: Technical Proposal Submission Form
Bankruptcy	Not declared bankruptcy, not involved in bankruptcy or receivership proceedings, and there is no judgment or pending legal action against the vendor that could impair its operations in the foreseeable future.	Form A: Technical Proposal Submission Form
QUALIFICATION		
History of Non- Performing Contracts ¹	Non-performance of a contract did not occur as a result of contractor default for the last 3 years.	Form D: Qualification Form
Litigation History	No consistent history of court/arbitral award decisions against the Bidder for the last 3 years.	Form D: Qualification Form
	Minimum 5 years of relevant experience.	Form D: Qualification Form

¹ Non-performance, as decided by UNDP, shall include all contracts where (a) non-performance was not challenged by the contractor, including through referral to the dispute resolution mechanism under the respective contract, and (b) contracts that were so challenged but fully settled against the contractor. Non-performance shall not include contracts where Employers decision was overruled by the dispute resolution mechanism. Non-performance must be based on all information on fully settled disputes or litigation, i.e. dispute or litigation that has been resolved in accordance with the dispute resolution mechanism under the respective contract and where all appeal instances available to the Bidder have been exhausted.

Previous
Experience

Minimum 3 contracts of similar value, nature and complexity implemented over the last 5 years.

Form D: Qualification Form

(For JV/Consortium/Association, all Parties cumulatively should meet requirement).

Financial Standing

Minimum average annual turnover of USD 500,000 for the last 3

Form D: Qualification Form

(For JV/Consortium/Association, all Parties cumulatively should

meet requirement).

Bidder must demonstrate the current soundness of its financial standing and indicate its prospective long-term profitability.

Form D: Qualification Form

(For JV/Consortium/Association, all Parties cumulatively should

meet requirement).

Any additional criteria if required

N/A

Technical Evaluation Criteria

Sumn	nary of Technical Proposal Evaluation Forms	Points Obtainable
1.	Bidder's qualification, capacity and experience	300
2.	Proposed Methodology, Approach and Implementation Plan	400
3.	Management Structure and Key Personnel	300
	Total	1000

Sectio	on 1. Bidder's qualification, capacity and experience	Points obtainable
1.1	Reputation of Organization and Staff Credibility / Reliability / Industry Standing	50
1.2	General Organizational Capability which is likely to affect implementation: management structure, financial stability and project financing capacity, project management controls, extent to which any work would be subcontracted	90
1.3	Relevance of specialized knowledge and experience on similar engagements done in the region/country	70
1.4	Quality assurance procedures and risk mitigation measures	60
1.5	Organizational Commitment to Sustainability (mandatory weight) -Organization is compliant with ISO 14001 or ISO 14064 or equivalent – 20 points -Organization is a member of the UN Global Compact -5 points	30
	-Organization demonstrates significant commitment to sustainability through some other means- 5 points, for example internal company policy documents on women empowerment, renewable energies or membership of trade institutions promoting such issues	
	Total Section 1	300

Section	on 2. Proposed Methodology, Approach and Implementation Plan	Points obtainable
2.1	Understanding of the requirement: Have the important aspects of the task been addressed in sufficient detail? Are the different components of the project adequately weighted relative to one another?	80
2.2	Description of the Offeror's approach and methodology for meeting or exceeding the requirements of the Terms of Reference	100
2.3	Details on how the different service elements shall be organized, controlled and delivered	50
2.4	Description of available performance monitoring and evaluation mechanisms and tools; how they shall be adopted and used for a specific requirement	50

2.5	Assessment of the implementation plan proposed including whether the activities are properly sequenced and if these are logical and realistic	70
2.6	Demonstration of ability to plan, integrate and effectively implement sustainability measures in the execution of the contract	50

Total Section 2

Sectio	n 3. Management Structure and Key Personnel		Points obtainable		
3.1	Composition and structure of the team proposed. Are the proposed roles of the management and the team of key personnel suitable for the provision of the necessary services?		60		
3.2	Qualifications of key personnel proposed				
3.2 a	Key Expert 1: Team Leader (Expert in Natural Resources Management with specialisation in Wetlands Biodiversity)		75		
	 Qualification Masters PhD	15 20			
	 General Experience Less than 10 years 10 to 15 years More than 15 years 	0 5 10			
	 Specific Experience relevant to the assignment No experience 1 to 3 projects More than 3 projects 	0 5 10			
	 - (3) Experience in carrying out or having been involved in assignment(s) of a nature and complexity close to the present assignment No experience 1 to 3 projects More than 3 projects 	0 5 10			
	- Work experience in Small Island Developing States (SIDS), preferably in Mauritius	10			
	- Proficiency in English (Mandatory)	10			
	- Proficiency in French 5				
3.2 b	Key Expert 2: ICZM Expert		55		
	 Qualification Masters PhD	7 10			

	-General Experience		
	Less than 10 years	0	
	• 10 to 15 years	3	
	More tha 15 years	5	
	- Specific Experience relevant to the assignment		
	No experience	0	
	• 1 to 3 projects	5	
	More than 3 projects	10	
	- Experience in carrying out or having been involved in assignment(s) of a nature and complexity close to the present assignment		
	No experience	0	
	• 1 to 3 projects	3	
	 More than 3 projects 	5	
	- Work experience in Small Island Developing States (SIDS), preferably in Mauritius	10	
	- Proficiency in English (Mandatory)	10	
	- Proficiency in French	5	
			35
3.2 c	Local Expert 1- Coastal Zone Management Expert		
	- General Qualification	10	
	• Masters	15	
	• PhD	13	
	-General Experience	0	
	 Less than 5 years 	0	
	• 5 to 10 years	5	
	More than 10 years	10	
	- Specific Experience relevant to the assignment	(91)	
	No experience	0	
	• 1 to 2 projects	5	
	More than 2 projects	10	
3.2 d	Local Expert 2 –Legal and Institutional Expert (with focus on environmental Law		35
	-General qualification		
	 Post graduate degree 	10	
	- Sworn Barrister-at-Law or Solicitor in Mauritius / able to practice in		
	Mauritius	10	
	-Experience in legal environmental and Land Management matters		
	Less than 5 years	0	
	• 5 to 10 years	5	
	- Experience in working with range of stakeholders including government and private sector		
	No experience	0	
	• 1 - 2 projects	5	
	More than 2 projects	10	

3.2 e	Local Expert 3 – Sworn Land Surveyor		25
	-Qualification		
	• Degree	5	
	- Sworn and registered as Land Surveyor	10	
	-General Experience		
	No experience	0	
	• 1 to 5 years	3	
	 More than 5 years 	5	
	- Working experience in GIS and Remote sensing		
	No experience	0	
	• 1 to 2 projects	3	
	 More than 2 projects 	5	
3.2 f	Local Expert 4 – Remote Sensing and GIS Specialist		15
	Qualification		
	• Degree	3	
	Post graduate	5	
	-Post degree specific experience in GIS and Remote Sensing		
	No experience	0	
	• 1 to 2 projects	5	
	More than 2 projects	10	
		Total Section 3	300

Section 5. Terms of Reference

Mainstreaming Biodiversity into the Management of Coastal Zone in the Republic of Mauritius

1. Project Background

Mauritius forms part of the Western Indian Ocean Islands, one of the 25 internationally recognized biodiversity 'hotspots'. The tropical climate, topography and history of isolation, has resulted in the evolution of a diverse biota with a high degree of endemism. Terrestrial biodiversity is forest-dependent. However, much of the extant forest has been lost: land clearance and forest degradation has already impacted more than 90% of Mauritius Island's land surface. Marine biodiversity is in a better condition but is also threatened. Extensive reef systems surround all the islands of the archipelago. Rodrigues harbours a large reef expanse, three times the size of the island.

Most of the useable land on the island of Mauritius has been put to production use. Despite the extensive degradation and transformation that has occurred in many areas, coastal ecosystems and adjacent landscapes still maintain their basic ecological functions. The coastal strip provides prime land for habitation, recreation and tourism, while seascapes provide the basis of food provision though fisheries and the country's main touristic attraction—beaches, nautical sports and related activities. Lagoon habitats are especially important in this regard. They contribute to the overall productivity of coastal waters by supporting a variety of habitats, including salt marshes, seagrasses, and mangroves.

The objective of the project is to mainstream the conservation and sustainable use of biodiversity and ecosystem services into coastal zone management and into the operations and policies of the tourism and physical development sectors in the Republic of Mauritius through a 'land- and seascape wide' integrated management approach based on the Environmental Sensitive Areas' (ESAs) inventory and assessment. More specifically, the project will achieve this through a three-pronged approach: (1) support the incorporation of ESA recommendations into policies and enforceable regulations pertaining to integrated coastal zone management (ICZM), thereby mitigating threats to biodiversity and ecosystem functions and resilience with a special focus on tourism and physical development in the coastal zone; (2) support the effective management of marine protected areas (MPAs) across the RM, given that they contain an important proportion of critically sensitive ESAs; and (3) demonstrate mechanisms to arrest land degradation in sensitive locations, focusing on reducing coastal erosion and sedimentation and helping to restore ecosystem functions in key wetland areas.

2. Consultancy services to review and update of ESA data, maps, policy and management recommendations more specifically in relation to coastal and marine biodiversity in the Republic of Mauritius

The main beneficiaries of this consultancy are the Ministry of Social Security, National Solidarity and Environment and Sustainable Development and the co-beneficiaries will be the Rodrigues Regional Assembly and the Ministry of Agro Industry and Food Security.

2.1 Objective of this consultancy

The objective of this consultancy is to review and update the ESA study including policies, strategies and action plans and recommendations for ESA management and to have updated ESA maps which are transcribed into the appropriate instruments so that ESAs are taken into consideration when planning for new developments and are conserved.

The objectives of this consultancy are:

- (i) based on the existing ESA maps available to determine the types of ESAs that have been mostly encroached by development;
- (ii) Ground truth and update the ESA maps with their respective buffer zones;
- (iii) Update the ESAs GIS datasets or generate new ones;
- (iv) Training of officers/stakeholders to delineate ESAs boundaries on field using high accuracy GPS devices (preferably Real-Time Kinematic Fixed GPS which has a high accuracy ranging from 1-5 cm) and data processing on GIS software like ArcGIS or Quantum GIS;
- (v) Training on remote sensing in case same is used to identify ESAs;
- (vi) Assess the biodiversity richness and ecological integrity of ESAs; and
- (vii) Develop a comprehensive policies and action plans with cost estimates for the protection, conservation and sustainable development of ESAs.

2.2 Scope of works

The project area shall comprise mainland Mauritius and Rodrigues. The project will address the six main coastal and marine ESA types that are the focus of the project: coastal wetlands, sand beaches and dunes, coral reefs, sea grass and algal beds, mangroves and intertidal mud flats. However, for this consultancy, terrestrial ESA's such as **upland wetlands and native forests should be included for Mauritius and Rodrigues island respectively**. These ESA's include sites that are high in biodiversity values and important for the generation of ecosystem services (e.g. shoreline maintenance, storm protection, fishery production, tourism and leisure, soil formation and retention, water provision and flood control).

This consultancy consists of a review and analysis of the ESA maps and related documentation to determine the updates that are required, especially the ESAs GIS datasets, the work that is already underway and the extent to which the policies and management recommendations can be implemented. Mechanisms for undertaking the updating needs to be identified and can be as follows:

• Acquisition of satellite imagery with a resolution of at least 0.5 m and in case remote sensing method will be used to identify ESAs, the satellite imagery need to have the Red, Green, Blue and Near infrared bands /ground truthing to validate the maps and update the ESAs GIS datasets; Wet and dry areas can be determined using the NDWI index. The images should be appropriately georeferenced with ground control points and ortho-rectified with a sufficiently precise DEM (<10m). Images should be acquired for rainy and dry seasons and for at least two years. In addition, the use of drones may also be envisaged to update the ESA's dataset.</p>

Emphasis should be placed on the most cost-effective method/s and preference should be given to using existing materials and information.

The more detailed guidance on marine and coastal biodiversity protection and management, and finalization and approval of policies on ESAs will allow planners and decision makers to understand where development should be avoided, where it may be permitted subject to management controls, and what the threat mitigation requirements should be.

After taking cognisance of all related documents and ongoing or completed projects in relation to this assignment, the consultants are required to analyse and recommend the most cost-effective method for updating the ESA datasets. In case, drones is used for updating of ESAs, the consultant should provide specifications for procurement purposes or alternatively could provide a complete service including their own drones) and must secure appropriate permits for their use from the relevant authority. The consultants then subsequently will undertake the following tasks with respect to the ESAs:

1. Update the delineation of the ESAs and the GIS maps including the ESAs GIS datasets through ground truthing. In this process, the consultants should ensure that:

(i) They assess the extent of encroachment on the ESAs and the need to redefine their boundaries

(especially for wetlands);

(ii) To ensure that a list of criteria for identification and survey of wetlands is established, as difficulties are encountered to identify them especially in dry seasons

(iii) The coordinate system used by the ESA consultants in the 2009 study is properly transcribed in the new coordinate system used by the Ministry of Housing and Lands;

(iv) The maps produced are compatible with planning instruments;

(v) The maps produced can be used at the Local Authority level and by other users for development control and conservation of these ESAs;

2. Draw an updated list of public and privately-owned wetlands which together with the details on the ownership of the latter.

3. To categorise the wetlands as per their importance and functions and make policy recommendations as to their management to help planners and decision makers in development control.

4. Assess the biodiversity status of the ESAs and determine the current level of threats and pressures as well as their impacts on the integrity of the ESAs.

5. Develop comprehensive policies providing the strategies and action plans with cost estimates for the protection, conservation and sustainable development of ESAs

6. Make recommendations for the consolidation of the legal and institutional framework for effective management of ESAs.

2.3 Workshops

For the purposes of lot 1 of the assignment, the following workshops shall be conducted by the Consultant:

One-day Inception Workshop.

Two-days workshop for validation of deliverables

2.4 Responsibility of experts

2.4.1. Expert in Natural Resources Management with specialisation in coastal and marine biodiversity including Wetlands (Team Leader)

He/She will Lead the consultation process at national and sectoral level to review and analyse the ESA study carried out in 2009. He/She will update the delineation of the coastal and marine ESAs including upland wetlands for Mauritius and native forests for Rodrigues and the GIS maps plus the ESAs GIS datasets through ground truthing. He/She will draw an updated list of public and privately-owned wetlands which together with the details on the ownership of the latter. He/She will have to categorise the wetlands as per their importance and functions and make policy recommendations as to their management to help planners and decision makers in development control. He/She will have to assess the biodiversity status of the ESAs and determine the current level of threats and pressures as well as their impacts on the integrity of the ESAs. He/She will have to develop comprehensive policies providing the strategies and action plans with cost estimates for the protection, conservation and sustainable development of ESAs. He/She will have to make recommendations for the consolidation of the legal and institutional framework for effective management of ESAs.

He/She will be the team leader and will therefore be responsible for organization, coordination of all expert's work, compilation and timely submission of deliverables. The team leader will also be the liaison person between the client and the firm.

2.4.2. ICZM Expert

He/She will assist the Team Leader to review and analyse the ESA study and to provide an update of the ESA study with emphasis on policies, regulations and guidelines aimed to protect and conserve the coastal and marine ESA's.

2.4.3. Local Expert 1- Coastal Zone Management Expert

He/she will assist the team leader and international experts on the specificities of Mauritius and Rodrigues to review and analyse the ESA study.

2.4.4. Local Expert 2- Legal and Institutional Expert (with focus on environmental Law)

He/She will assist the team leader to review of draft policies, strategies, plans and regulations, consistency in references to the ESA study of 2009 and to adapt them to the needs of the Republic of Mauritius.

2.4.5. Local Expert 3- Sworn Land Surveyor

He/She will be responsible for ground truthing the coastal Wetlands so that they can be mapped and included in the review of the ESA study.

2.4.6. Local Expert 4- One Remote Sensing and GIS Specialist

He/She will utilize existing and appropriate data to ground-truth all coastal and Marine ESA's and using GIS and Remote Sensing to develop maps that will identify the coastal and marine ESA's of the Republic of Mauritius.

2.5. Duration of the assignment / Time Frame

The consultancy services shall be completed within 370 person-days in accordance with the schedule for the submission of the deliverables including a minimum of three missions both in Mauritius and Rodrigues. The expected duration of main tasks is expected depicted in Table 1.:

Table 1. Expected duration of this consultancy

	Experts	Required Person-days in total
1	Expert in Natural Resources Management with specialisation in coastal and marine biodiversity including wetlands (Team Leader)	120
2	ICZM Expert	20
3	Local Expert 1- Coastal Zone Management Expert	20
4	Local Expert 2- Legal and Institutional Expert (with focus on environmental Law)	20
5	Local Expert 3- Sworn Land Surveyor	150
6	Local Expert 4- One Remote Sensing and GIS Specialist	40
Total		370

The assignment should be completed within 12 months from the starting date of the assignment.

2.5. Reporting, Presentations, and Language .

A Technical Committee has been set up under the aegis of the Ministry of Social Security, National Solidarity, and Environment and Sustainable Development to oversee all assignment related to mainland Mauritius. Similarly, the Technical Committee set up by RRA will oversee all tasks related to Rodrigues and another Technical Committee set up by the Ministry of Agro Industry and Food security to oversee tasks related to wetlands. Members of the TC's are senior technicians of different Ministries/organisations.

These TC's will be responsible:

- 1. to provide support on proposed works;
- 2. to provide inputs/views on technical reports; and
- 3. to facilitate consultative meetings.

The Technical Committees will review all outputs/deliverables. Their comments shall be communicated to the consultants within 21 days of submission of the output/deliverable. The consultants will then have to consider and incorporate the comments within a period of 2 weeks from the date of receipt of comments. The consultants will have to provide for justifications when comments are not incorporated in the output/deliverable.

Reporting line and collaboration with stakeholders will be as follows:

- The consultants will be required to report to the Technical Committees and Steering Committee and work in collaboration with the National Project Director, Chief Technical Adviser and Project Management Unit.
- The consultants will have to work closely with the Department of Environment, RRA and the National Parks and Conservation Service and their officers will accompany consultants on field surveys as and when required.
- The consultants will have to work with the concerned Ministries/Departments for the different ESAs.
- Throughout the duration of the contract, the Consultants shall maintain a constant liaison with the Client to discuss alternatives, options and any other matters pertaining to the progress of works.
 They shall submit regular interim progress reports as required by the client.
- The Ministry of Social Security, National Solidarity, and Environment and Sustainable Development, RRA and the Ministry of Agro Industry and Food Security will be responsible for technical issues pertaining to the assignment.
- The UNDP will be responsible for contractual and payment issues for this assignment.

All reports and maps shall be submitted in hard copies (10 copies) and the maps shall be in a scale to be agreed with the Ministry of Housing and Lands and in soft copy. The soft copy should not be secured with password(s) to allow printing or copy and paste of extract from the reports.

The language of the assignment shall be in English. All the outputs and deliverables shall be written in English language and should be presented in a format acceptable by the Technical Committee under the aegis of the Ministry of Social Security, National Solidarity, and Environment and Sustainable Development as well as the Rodrigues Regional Assembly. All documents/maps shall become the property of the Government of Mauritius.

The reports and documentation should be submitted in electronic format, in both editable Microsoft Office Word version and in pdf version. All the final versions of the reports and documentation should also be dispatched to the Project Manager in 3 original CDs. There shall be no security restrictions on printing/editing in the deliverables.

The Consultant will have to submit all reports and documentation in draft form (in soft format - MS Word) in the first instance and should thereafter incorporate any comments the Client may submit, prior to their finalization. Draft reports and documentation would have to be submitted at least 2 weeks before the final reports/documentation are due so that the Client will have ample time to circulate the drafts for any feedback from the Steering Committee. Payment will be made only on the final deliverables, and these final deliverables **should be to the satisfaction of** the National Project Director, the Project Manager, the Steering Committee, the Technical Committees and the UNDP Country Office.

2.6. Logistical arrangements

The Ministry of Social Security, National Solidarity, and Environment and Sustainable Development shall provide for office space with fax, telephone and internet facilities. The Ministry can provide office space for up to 6 consultants at any one time during the assignment.

The Project Manager will provide logistical support for the organization of workshops and other events/meetings (as required), and for the mobilization of stakeholders for such events/meetings.

The venues for the workshops and events/meetings will be arranged by the Project Manager and the costs thereof shall be met under the project funds.

The consultants may be required to act as resource person for at least one national workshop with all major stakeholders (Government agencies and NGOs) to discuss findings and proposals.

2.7. Delivery and Payment Schedules

Deliverables will be the basis for the payment schedule. All reports will be submitted in draft (for comments) and then final.

The Deliverables shall be submitted in electronic format (MS Word, and Pdf versions) and by courier to the Project Manager, Mr P. Ragen. The address for delivery is:

Mr. Parmananda Ragen, Project Manager

Mainstreaming Biodiversity into the Management of the Coastal Zone in the republic of Mauritius

Address: Ministry of Ocean Economy, Marine Resources, Fisheries and Shipping,

Ground Floor, LIC Building,

President John Kennedy Street,

Port Louis.

Email: parmananda.ragen@undp.org

Tel: +230 214 2508

Fax: +230 214 3512

Payment of fees will be subject to the schedule in Table 2.

Table 2 : Schedule for payment of fees- Lot 1

Item	Project activities/deliverables	Time Schedule	Payment Schedule
1.	Submission of agreed workplan	Dec - 18	10%
2.	Inception Report	Jan - 19	10%
3.	Draft report on the Updated ESA study including strategy and action plans (with clear responsibilities for each ESA including upland wetlands and native forests)	Feb - 19	10%
4.	Final report on the Updated ESA study including strategy and action plans (with clear responsibilities for each ESA)	Mar - 19	5%
5.	Draft report on the recommendation for the consolidation of the legal and institutional framework for ESA's	Apr - 19	10%
6.	Final report on the recommendation for the consolidation of the legal and institutional framework for ESA's	May - 19	5%
7.	Submission of the updated ESA's GIS datasets in shapefiles format to be used by other stakeholders based on the coordinate system, projection type and datum advised by MHL as well as the metadata	Sep - 19	20%
8.	Submission of the updated marine and coastal ESA (including native forests of Rodrigues and Upland Wetlands of Mauritius) maps of the Republic of Mauritius in JPEG or PDF format preferably, or any other format as required by the Ministry of Housing and Lands (MHL)	Oct - 19	20%
9.	Final validation workshop report and Final Report	Nov - 19	10%
46	Total		100%

2.8. Qualification of the Consultancy Team

The core personnel shall have the expertise in the fields required for the implementation of the project. Details like academic qualifications, field of competency and technical/practical experience of the previous assignments of similar nature and/or related consultancy services should be submitted with signed CVs.

The selection of the Consultant for the Project shall be based on a Quality and Cost method and eventually appointed on a <u>lump sum fee basis</u>.

The consultant shall undertake at least three missions both to Mauritius and Rodrigues during the assignment.

The core personnel should consist of the following:

- 1. Expert in Natural Resources Management with specialization in coastal and marine biodiversity including wetlands
- 2. ICZM expert
- 3. Coastal Zone Management Expert
- 4. Legal and Institutional Expert (with focus on environmental Law)
- 5. Sworn Land Surveyor
- 6. Remote Sensing and GIS Specialist

2.9.1. Key Expert 1 – Expert in Natural Resources Management with specialisation in coastal and marine biodiversity including wetlands (Team Leader)

The expert should hold a postgraduate degree in one of the following fields: Natural Resource Management, Ecology, Environmental Planning and Management or equivalent acceptable field of study. Experience in leading teams of interdisciplinary experts will be an added advantage.

The Expert should also have working knowledge in Marine, Coastal and Wetlands biodiversity or equivalent acceptable field of study.

He/She should have a minimum of 10 years' experience in his/her field of expertise and having worked on at least 2 similar projects. Experience in tropical small island countries including Mauritius is preferable. He/She will also be responsible for the technical coordination of the project and shall **provide 120 person-days services**.

2.9.2. Key Expert 2 - ICZM Expert

The ICZM expert should hold a post graduate degree with specific expertise in the area of ICZM or management of marine and coastal biodiversity and should have at least 10 years of professional experience in conservation, sustainable use and management of marine and coastal biodiversity. He/She should have at least 5 years specific experience at international level in Integrated Coastal Zones Management planning. Experience in Marine Protected Area management and planning will be an advantage. He/She must have demonstrable experience in implementing equivalent GEF or other multilateral donor-funded projects and has working experience with private sector and project national stakeholder institutions and agencies is desired. **He/She shall provide 20 person-days services**.

2.9.3. Local Expert 1- Coastal Zone Management Expert

The local Coastal Zone Management Expert should have at least a postgraduate degree in the relevant field. He/She should have at least 5 years of experience of which at least 2 years should be in coastal zone management and planning. The Coastal Zone Management Expert should have extensive experience on GIS. Experience in remote sensing will be also an advantage. **He/She shall provide 20 person-days services**.

2.9.4. Local Expert 2- Legal and Institutional Expert (with focus on environmental Law)

The Legal and Institutional Expert should possess a master degree in Environment law, or equivalent and has a minimum 5 years of experience in legal environmental and land management, related matters. He/She must demonstrate proven ability to work with a range of stakeholders including Government agencies and the private sector and to work in a team. He/She should have the ability for managing timely and effective delivery of both quantity and quality before the deadlines. **He/She shall provide 20 person -days services**.

2.9.5. Local Expert 3- Sworn Land Surveyor

The Sworn Land Surveyor shall have at least a Degree in Land Surveying and be registered to a recognised professional body. He/She should have working knowledge in Remote Sensing and Geographic Information Systems (GIS). He/She should have a minimum of 5 years' experience in his/her field of expertise. **He/She shall provide 150 person-days services**.

2.9.6. Local Expert 4- One Remote Sensing and GIS Specialist

The GIS specialist shall be a degree holder and shall also possess a postgraduate degree in GIS or equivalent field of study. He/She should have at least 5 years' experience working with GIS and Remote Sensing. The GIS specialist will be responsible for the development of the GIS maps and **shall provide 40 person-days services**.

2.10. Letter of availability for Experts

All key experts shall provide an original signed letter of availability and association for the duration of the assignment. In the event of their unavailability, the Consultant shall be under the obligation to provide a replacement of equal or better caliber at no extra cost to the Client.

2.11. Support bodies/staff

The Consultant may include the services of any other support staff for the purposes of the assignment. The costs thereof shall be deemed to be included in the bid price.

2.12. Important Note:

In case of an international consultancy team, it is mandatory for the consulting team to associate with one or more local experts so as to have a better appreciation of the local context.

A local consultant may associate with one or more international teams to participate in this tender exercise.

However, the total expected input for the assignment shall not exceed 370 person-days.

Section 6: Returnable Bidding Forms / Checklist

This form serves as a checklist for preparation of your Proposal. Please complete the Returnable Bidding Forms in accordance with the instructions in the forms and return them as part of your Proposal submission. No alteration to format of forms shall be permitted and no substitution shall be accepted.

Before submitting your Proposal, please ensure compliance with the Proposal Submission instructions of the BDS 22.

T	ec	hn	ical	Pro	posal	Enve	lope:
-					P		P

Have you duly completed all the Returnable Bidding Forms?	
Form A: Technical Proposal Submission Form	
Form B: Bidder Information Form	
Form C: Joint Venture/Consortium/ Association Information Form	
Form D: Qualification Form	
Form E: Format of Technical Proposal	
Have you provided the required documents to establish compliance with the evaluation criteria in Section 4?	
Financial Proposal Envelope (Must be submitted in a separate sealed envelope/password protected email)	
Form F: Financial Proposal Submission Form	
Form G: Financial Proposal Form	

Form A: Technical Proposal Submission Form

Name of Bidder:

[Insert Name of Bidder]

Date:

Select date

RFP reference:

[Insert RFP Reference Number]

We, the undersigned, offer to provide the services for [Insert Title of services] in accordance with your Request for Proposal No. [Insert RFP Reference Number] and our Proposal. We are hereby submitting our Proposal, which includes this Technical Proposal and our Financial Proposal sealed under a separate envelope.

We hereby declare that our firm, its affiliates or subsidiaries or employees, including any JV/Consortium /Association members or subcontractors or suppliers for any part of the contract:

- a) is not under procurement prohibition by the United Nations, including but not limited to prohibitions derived from the Compendium of United Nations Security Council Sanctions Lists;
- b) have not been suspended, debarred, sanctioned or otherwise identified as ineligible by any UN Organization or the World Bank Group or any other international Organization;
- c) have no conflict of interest in accordance with Instruction to Bidders Clause 4;
- do not employ, or anticipate employing, any person(s) who is, or has been a UN staff member within the last year, if said UN staff member has or had prior professional dealings with our firm in his/her capacity as UN staff member within the last three years of service with the UN (in accordance with UN post-employment restrictions published in ST/SGB/2006/15);
- e) have not declared bankruptcy, are not involved in bankruptcy or receivership proceedings, and there is no judgment or pending legal action against them that could impair their operations in the foreseeable future;
- f) undertake not to engage in proscribed practices, including but not limited to corruption, fraud, coercion, collusion, obstruction, or any other unethical practice, with the UN or any other party, and to conduct business in a manner that averts any financial, operational, reputational or other undue risk to the UN and we embrace the principles of the United Nations Supplier Code of Conduct and adhere to the principles of the United Nations Global Compact.

We declare that all the information and statements made in this Proposal are true and we accept that any misinterpretation or misrepresentation contained in this Proposal may lead to our disqualification and/or sanctioning by the UNDP.

We offer to provide services in conformity with the Bidding documents, including the UNDP General Conditions of Contract and in accordance with the Terms of Reference

Our Proposal shall be valid and remain binding upon us for the period of time specified in the Bid Data Sheet.

We understand and recognize that you are not bound to accept any Proposal you receive.

I, the undersigned, certify that I am duly authorized by [Insert Name of Bidder] to sign this Proposal and bind it should UNDP accept this Proposal.

Name:	
I vallic.	

Title:	
Date:	
Signature:	
[Stamp wit	h official stamp of the Bidder]

Form B: Bidder Information Form

Legal name of Bidder	[Complete]		
Legal address	[Complete]		
Year of registration	[Complete]		
Bidder's Authorized Representative Information	Name and Title: [Complete] Telephone numbers: [Complete] Email: [Complete]		
Are you a UNGM registered vendor?	☐ Yes ☐ No If yes, [insert UGNM vendor number]		
Are you a UNDP vendor?	☐ Yes ☐ No If yes, [insert UNDP vendor number]		
Countries of operation	[Complete]		
No. of full-time employees	[Complete]		
Quality Assurance Certification (e.g. ISO 9000 or Equivalent) (If yes, provide a Copy of the valid Certificate):			
Does your Company hold any accreditation such as ISO 14001 related to the environment? (If yes, provide a Copy of the valid Certificate):	[Complete]		
Does your Company have a written Statement of its Environmental Policy? (If yes, provide a Copy)	[Complete]		
Contact person UNDP may contact for requests for clarification during Proposal evaluation	Name and Title: [Complete] Telephone numbers: [Complete] Email: [Complete]		
Please attach the following documents:	 Company Profile, which should not exceed fifteen (15) pagincluding printed brochures and product catalogues relevito the goods/services being procured Certificate of Incorporation/ Business Registration Tax Registration/Payment Certificate issued by the Intel Revenue Authority evidencing that the Bidder is updated wits tax payment obligations, or Certificate of Tax exemption any such privilege is enjoyed by the Bidder Trade name registration papers, if applicable Official Letter of Appointment as local representative Bidder is submitting a Bid in behalf of an entity local outside the country 		

Fori	n C: Joint Venture/Consoi	rtium/Associa	ition Informatio	n Form
Name of Bidder: [Insert Name of Bidder]			Date:	Select date
RFP	reference: [Insert RFP Refere	nce Number]		
	completed and returned with your Pre/Consortium/Association.	roposal if the Prop	osal is submitted as a	Joint
No	Name of Partner and contact in (address, telephone numbers, fax numbers)			on of responsibilities (in rvices to be performed
1	[Complete]		[Complete]	
2	2 [Complete]		[Complete]	
3	3 [Complete]		[Complete]	
Nam	ne of leading partner			
Association the en	authority to bind the JV, Consortium, ciation during the RFP process and, in vent a Contract is awarded, during act execution)	[Complete]		
	ave attached a copy of the below of ure of and the confirmation of joint a			
□ Let	ter of intent to form a joint venture	OR 🗆	JV/Consortium/Assoc	iation agreement
	ereby confirm that if the contract is be jointly and severally liable to UND			
Nam	e of partner:	Nam	e of partner:	
Signature:S		Signa	Signature:	
Date:		Date		
Nam	e of partner:	Nam	e of partner:	
Signature: Sig			ature:	

Date: __

Date: ___

Form D: Qualification Form

Name of Bi	e of Bidder: [Insert Name of Bidder]		Date: Select date
RFP referen	nce: [Insert RI	P Reference Number]	
JV/Consor	tium/Association, to	be completed by each partner.	
		on-Performance did not occur for the last 3 years	
	t(s) not performed fo		
Year	Non- performed portion of contract	Contract Identification	Total Contract Amount (current value in US\$)
		Name of Client:	
		Address of Client:	
¥		Reason(s) for non-performance:	
Litigatio	on History (inclu	iding pending litigation)	
☐ No litig	ation history for the	last 3 years	
□ Litimatio	on History as indicate	ed below	
Litigation	nathandra - 0.000 (0.000000 €c - bellin)		
Year of dispute	Amount in dispute (in US\$)	Contract Identification	Total Contract Amount (current value in US\$)
Year of	Amount in		
Year of	Amount in	Contract Identification	
Year of	Amount in	Contract Identification Name of Client:	
Year of	Amount in	Contract Identification Name of Client: Address of Client:	
Year of	Amount in	Contract Identification Name of Client: Address of Client: Matter in dispute:	

Previous Relevant Experience

Please list only previous similar assignments successfully completed in the last 3 years.

List only those assignments for which the Bidder was legally contracted or sub-contracted by the Client as a company or was one of the Consortium/JV partners. Assignments completed by the Bidder's individual experts working privately or through other firms cannot be claimed as the relevant experience of the Bidder, or that of the Bidder's partners or sub-consultants, but can be claimed by the Experts themselves in their CVs. The Bidder should be prepared to substantiate the claimed experience by presenting copies of relevant documents and references if so requested by UNDP.

Project name & Country of Assignment	Client & Reference Contact Details	Contract Value	Period of activity and status	Types of activities undertaken
ŕ	their own Project Data Shee Statements of Satisfactor			
Financial Stand	dina	Annual surgetties whiteher, the law a surgetties		
rmanciai Stant	unig			
Annual Turnover fo	r the last 3 years	Year	USD	
		Year	USD	
		Year	USD	
Latest Credit Rating	(if any), indicate the			

Financial information (in US\$ equivalent)	Historio	information for the last	t 3 years
	Year 1	Year 2	Year 3
	Inf	formation from Balance Sh	eet
Total Assets (TA)			
Total Liabilities (TL)			
Current Assets (CA)			
Current Liabilities (CL)			
	Infor	mation from Income State	ment
Total / Gross Revenue (TR)			
Profits Before Taxes (PBT)			
Net Profit			

Current Ratio

 \square Attached are copies of the audited financial statements (balance sheets, including all related notes, and income statements) for the years required above complying with the following condition:

- a) Must reflect the financial situation of the Bidder or party to a JV, and not sister or parent companies;
- b) Historic financial statements must be audited by a certified public accountant;
- c) Historic financial statements must correspond to accounting periods already completed and audited. No statements for partial periods shall be accepted.

Form E: Format of Technical Proposal

Name of Bidder: [Insert Name of Bidder] Date: Select date

RFP reference: [Insert RFP Reference Number]

The Bidder's proposal should be organized to follow this format of Technical Proposal. Where the bidder is presented with a requirement or asked to use a specific approach, the bidder must not only state its acceptance, but also describe how it intends to comply with the requirements. Where a descriptive response is requested, failure to provide the same will be viewed as non-responsive.

SECTION 1: Bidder's qualification, capacity and expertise

- 1.1 Brief description of the organization, including the year and country of incorporation, and types of activities undertaken.
- 1.2 General organizational capability which is likely to affect implementation: management structure, financial stability and project financing capacity, project management controls, extent to which any work would be subcontracted (if so, provide details).
- 1.3 Relevance of specialized knowledge and experience on similar engagements done in the region/country.
- 1.4 Quality assurance procedures and risk mitigation measures.
- 1.5 Organization's commitment to sustainability.

SECTION 2: Proposed Methodology, Approach and Implementation Plan

This section should demonstrate the bidder's responsiveness to the TOR by identifying the specific components proposed, addressing the requirements, providing a detailed description of the essential performance characteristics proposed and demonstrating how the proposed approach and methodology meets or exceeds the requirements. All important aspects should be addressed in sufficient detail and different components of the project should be adequately weighted relative to one another.

- 2.1 A detailed description of the approach and methodology for how the Bidder will achieve the Terms of Reference of the project, keeping in mind the appropriateness to local conditions and project environment. Details how the different service elements shall be organized, controlled and delivered.
- 2.2 The methodology shall also include details of the Bidder's internal technical and quality assurance review mechanisms.
- 2.3 Explain whether any work would be subcontracted, to whom, how much percentage of the work, the rationale for such, and the roles of the proposed sub-contractors and how everyone will function as a team.
- 2.4 Description of available performance monitoring and evaluation mechanisms and tools; how they shall be adopted and used for a specific requirement.
- 2.5 Implementation plan including a Gantt Chart or Project Schedule indicating the detailed sequence of activities that will be undertaken and their corresponding timing.
- 2.6 Demonstrate how you plan to integrate sustainability measures in the execution of the contract.
- 2.7 Any other comments or information regarding the project approach and methodology that will be adopted.

SECTION 2A: Bidder's Comments and Suggestions on the Terms of Reference

Provide comments and suggestions on the Terms of Reference, or additional services that will be rendered beyond the requirements of the TOR, if any.

SECTION 3: Management Structure and Key Personnel

- 3.1 Describe the overall management approach toward planning and implementing the project. Include an organization chart for the management of the project describing the relationship of key positions and designations. Provide a spreadsheet to show the activities of each personnel and the time allocated for his/her involvement.
- 3.2 Provide CVs for key personnel that will be provided to support the implementation of this project using the format below. CVs should demonstrate qualifications in areas relevant to the Scope of Services.

Format for CV of Proposed Key Personnel

Name of Personnel	[Insert]			
Position for this assignment	[Insert]			
Nationality	[Insert]			
Language proficiency	[Insert]			
Education/	[Summarize college/university and other specialized education of personnel member, giving names of schools, dates attended, and degrees/qualifications obtained.]			
Qualifications	[Insert]			
	[Provide details of professional certifications relevant to the scope of services]			
Professional certifications	Name of institution: [Insert]Date of certification: [Insert]			
Employment Record/ Experience	[List all positions held by personnel (starting with present position, list in reverse order), giving dates, names of employing organization, title of position held and location of employment. For experience in last five years, detail the type of activities performed, degree of responsibilities, location of assignments and any other information or professional experience considered pertinent for this assignment.]			
	[Insert]			
	[Provide names, addresses, phone and email contact information for two (2) references]			
	Reference 1:			
References	[Insert]			
	Reference 2:			
	[Insert]			

I, the undersigned, certify that to the best of my knowledge and belief, these data correctly describe my qualifications, my experiences, and other relevant information about myself.

Date (Day/Month/Year)

Signature of Personnel

Form F: Financial Proposal Submission Form

Name of Bidder	: [Insert Name of Bidder]	Date:	Select date
RFP reference:	[Insert RFP Reference Number]		
for Proposal No.	ned, offer to provide the services for [Insert Title of [Insert RFP Reference Number] and our Proposa his Technical Proposal and our Financial Proposal	al. We are herek	by submitting our Proposal,
	ancial Proposal is for the sum of [Insert amount		
Our Proposal sha	all be valid and remain binding upon us for the pe	eriod of time spe	cified in the Bid Data Sheet.
We understand	ou are not bound to accept any Proposal you re	eceive.	
Name:		<u> </u>	
Title:			
Date:			
Signature:			
	[Stamp with official stamp of the Bidder]		

Form G: Financial Proposal Form

Name of Bidder:

[Insert Name of Bidder]

Date:

Select date

RFP reference:

[Insert RFP Reference Number]

The Bidder is required to prepare the Financial Proposal following the below format and submit it in an envelope separate from the Technical Proposal as indicated in the Instruction to Bidders. Any Financial information provided in the Technical Proposal shall lead to Bidder's disqualification.

The Financial Proposal should align with the requirements in the Terms of Reference and the Bidder's Technical Proposal.

Currency of the proposal: [Insert Currency]

Table 1: Summary of Overall Prices

	Amount(s)
Professional Fees (from Table 2)	
Other Costs (from Table 3)	
Total Amount of Financial Proposal	

Table 2: Breakdown of Professional Fees

Name	Position	Fee Rate	No. of Days/months/hours	Total Amount
		Α	В	C=A+B
In-Country				
Home Based				
		Subtotal I	Professional Fees:	

Table 3: Breakdown of Other Costs

Description	UOM	Quantity	Unit Price	Total Amount
International flights	Trip			

Other Costs: (please specify)		Subtotal Other Costs:
Out-of-Pocket Expenses		
Local transportation costs	Lump Sum	
Miscellaneous travel expenses	Trip	
Subsistence allowance	Day	

Table 4: Breakdown of Price per Deliverable/Activity

Deliverable/ Activity description	Time (person days)	Professional Fees	Other Costs	Total
Deliverable 1				
Deliverable 2				
Deliverable 3				