

REQUEST FOR PROPOSAL

Provision of technical assessment, developing of cost estimates and technical supervision of social infrastructure sites located in the security zone of Moldova on both banks of the Nistru river

RFP No.: **19/01872**

Project: European Union Confidence Building Measures Programme (EU- CBM V)

Country: Moldova, Republic of

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Section 1. Letter of Invitation

The United Nations Development Programme (UNDP) hereby invites you to submit a Proposal to this Request for Proposal (RFP) for the above-referenced subject.

This RFP includes the following documents and the General Terms and Conditions of Contract which is inserted in the Bid Data Sheet (BDS):

Section 1: This Letter of Invitation

Section 2: Instruction to Bidders

Section 3: Bid Data Sheet (BDS)

Section 4: Evaluation Criteria

Section 5: Terms of Reference

Section 6: Returnable Bidding Forms

- o Form A: Technical Proposal Submission Form
- o Form B. Bidder Information Form
- o Form C: Joint Venture/Consortium/Association Information Form
- o Form D: Qualification Form
- Form E: Format of Technical Proposal
- o Form F: Financial Proposal Submission Form
- o Form G: Financial Proposal Form

If you are interested in submitting a Proposal in response to this RFP, please prepare your Proposal in accordance with the requirements and procedure as set out in this RFP and submit it by the Deadline for Submission of Proposals set out in Bid Data Sheet.

Please acknowledge receipt of this RFP by sending an email to procurement.aze@undp.org, indicating whether you intend to submit a Proposal or otherwise. You may also utilize the "Accept Invitation" function in e-Tendering system, where applicable. This will enable you to receive amendments or updates to the RFP. Should you require further clarifications, kindly communicate with the contact person/s identified in the attached Bid Data Sheet as the focal point for queries on this RFP.

UNDP looks forward to receiving your Proposal and thank you in advance for your interest in UNDP procurement opportunities.

Issued by:

Name: Liliana CATEROV

Title: Procurement Associate

Date: February 15, 2019

Approved by:

Name: Dorin ROTARU

Title: ARR Operations

Date: February 15, 2019

Section 2. Instruction to Bidders

A. GENERAL PROVISIONS				
1. Introduction	1.1	Bidders shall adhere to all the requirements of this RFP, including any amendments in writing by UNDP. This RFP is conducted in accordance with the UNDP Programme and Operations Policies and Procedures (POPP) on Contracts and Procurement which can be accessed at https://popp.undp.org/SitePages/POPPBSUnit.aspx?TermID=254a9f96-b883-476a-8ef8-e81f93a2b38d		
	1.2	Any Proposal submitted will be regarded as an offer by the Bidder and does not constitute or imply the acceptance of the Proposal by UNDP. UNDP is under no obligation to award a contract to any Bidder as a result of this RFP.		
	1.3	As part of the bid, it is desired that the Bidder registers at the United Nations Global Marketplace (UNGM) website (www.ungm.org). The Bidder may still submit a bid even if not registered with the UNGM. However, if the Bidder is selected for contract award, the Bidder must register on the UNGM prior to contract signature.		
2. Fraud & Corruption, Gifts and Hospitality	2.1	UNDP strictly enforces a policy of zero tolerance on proscribed practices, including fraud, corruption, collusion, unethical or unprofessional practices, and obstruction of UNDP vendors and requires all bidders/vendors observe the highest standard of ethics during the procurement process and contract implementation. UNDP's Anti-Fraud Policy can be found at http://www.undp.org/content/undp/en/home/operations/accountability/audit/officeoff audit andinvestigation.html#anti		
	2.2	Bidders/vendors shall not offer gifts or hospitality of any kind to UNDP staff members including recreational trips to sporting or cultural events, theme parks or offers of holidays, transportation, or invitations to extravagant lunches or dinners.		
	2.3	In pursuance of this policy, UNDP (a) Shall reject a proposal if it determines that the selected bidder has engaged in any corrupt or fraudulent practices in competing for the contract in question; (b) Shall declare a vendor ineligible, either indefinitely or for a stated period of time, to be awarded a contract if at any time it determines that the vendor has engaged in any corrupt or fraudulent practices in competing for, or in executing a UNDP contract.		
	2.4	All Bidders must adhere to the UN Supplier Code of Conduct, which may be found at http://www.un.org/depts/ptd/pdf/conduct_english.pdf		
3. Eligibility	3.1	A vendor should not be suspended, debarred, or otherwise identified as ineligible by any UN Organization or the World Bank Group or any other international Organization. Vendors are therefore required to disclose to UNDP whether they are subject to any sanction or temporary suspension imposed by these organizations.		
	3.2	It is the Bidder's responsibility to ensure that its employees, joint venture members, sub-contractors, service providers, suppliers and/or their employees meet the eligibility requirements as established by UNDP.		

4. Conflict of Interests

- 4.1 Bidders must strictly avoid conflicts with other assignments or their own interests, and act without consideration for future work. Bidders found to have a conflict of interest shall be disqualified. Without limitation on the generality of the above, Bidders, and any of their affiliates, shall be considered to have a conflict of interest with one or more parties in this solicitation process, if they:
 - a) Are or have been associated in the past, with a firm or any of its affiliates which have been engaged by UNDP to provide services for the preparation of the design, specifications, Terms of Reference, cost analysis/estimation, and other documents to be used for the procurement of the goods and services in this selection process;
 - b) Were involved in the preparation and/or design of the programme/project related to the services requested under this RFP; or
 - c) Are found to be in conflict for any other reason, as may be established by, or at the discretion of UNDP.
- 4.2 In the event of any uncertainty in the interpretation of a potential conflict of interest, Bidders must disclose to UNDP, and seek UNDP's confirmation on whether or not such a conflict exists.
- 4.3 Similarly, the Bidders must disclose in their proposal their knowledge of the following:
 - a) If the owners, part-owners, officers, directors, controlling shareholders, of the bidding entity or key personnel are family members of UNDP staff involved in the procurement functions and/or the Government of the country or any Implementing Partner receiving services under this RFP; and
 - b) All other circumstances that could potentially lead to actual or perceived conflict of interest, collusion or unfair competition practices.

Failure to disclose such an information may result in the rejection of the proposal or proposals affected by the non-disclosure.

4.4 The eligibility of Bidders that are wholly or partly owned by the Government shall be subject to UNDP's further evaluation and review of various factors such as being registered, operated and managed as an independent business entity, the extent of Government ownership/share, receipt of subsidies, mandate and access to information in relation to this RFP, among others. Conditions that may lead to undue advantage against other Bidders may result in the eventual rejection of the Proposal.

B. PREPARATION OF PROPOSALS

5. General Considerations

- 5.1 In preparing the Proposal, the Bidder is expected to examine the RFP in detail. Material deficiencies in providing the information requested in the RFP may result in rejection of the Proposal.
- 5.2 The Bidder will not be permitted to take advantage of any errors or omissions in the RFP. Should such errors or omissions be discovered, the Bidder must notify the UNDP

6. Cost of Preparation of Proposal

6.1 The Bidder shall bear any and all costs related to the preparation and/or submission of the Proposal, regardless of whether its Proposal was selected or not. UNDP shall not be responsible or liable for those costs, regardless of the conduct or outcome of the procurement process.

7. Language

7.1 The Proposal, as well as any and all related correspondence exchanged by the Bidder and UNDP, shall be written in the language (s) specified in the BDS.

8. Documents

8.1 The Proposal shall comprise of the following documents:

Comprising the Proposal	 a) Documents Establishing the Eligibility and Qualifications of the Bidder; b) Technical Proposal; c) Financial Proposal; d) Proposal Security, if required by BDS; e) Any attachments and/or appendices to the Proposal.
9. Documents Establishing the Eligibility and Qualifications of the Bidder	9.1 The Bidder shall furnish documentary evidence of its status as an eligible and qualified vendor, using the Forms provided under Section 6 and providing documents required in those forms. In order to award a contract to a Bidder, its qualifications must be documented to UNDP's satisfaction.
10. Technical Proposal Format and Content	10.1 The Bidder is required to submit a Technical Proposal using the Standard Forms and templates provided in Section 6 of the RFP.
	10.2 The Technical Proposal shall not include any price or financial information. A Technical Proposal containing material financial information may be declared non-responsive.
	10.3 Samples of items, when required as per Section 5, shall be provided within the time specified and unless otherwise specified by UNDP, and at no expense to UNDP
	10.4 When applicable and required as per Section 5, the Bidder shall describe the necessary training programme available for the maintenance and operation of the services and/or equipment offered as well as the cost to the UNDP. Unless otherwise specified, such training as well as training materials shall be provided in the language of the Bid as specified in the BDS.
11. Financial Proposals	11.1 The Financial Proposal shall be prepared using the Standard Form provided in Section 6 of the RFP. It shall list all major cost components associated with the services, and the detailed breakdown of such costs.
	11.2 Any output and activities described in the Technical Proposal but not priced in the Financial Proposal, shall be assumed to be included in the prices of other activities or items, as well as in the final total price.
	11.3 Prices and other financial information must not be disclosed in any other place except in the financial proposal.
12. Proposal Security	12.1 A Proposal Security, if required by BDS, shall be provided in the amount and form indicated in the BDS. The Proposal Security shall be valid up to thirty (30) days after the final date of validity of the Proposal.
	12.2 The Proposal Security shall be included along with the Technical Proposal. If Proposal Security is required by the RFP but is not found along with the Technical Proposal, the Proposal shall be rejected.
	12.3 If the Proposal Security amount or its validity period is found to be less than what is required by UNDP, UNDP shall reject the Proposal.
	12.4 In the event an electronic submission is allowed in the BDS, Bidders shall include a copy of the Bid Security in their proposal and the original of the Proposal Security must be sent via courier or hand delivery as per the instructions in BDS.
	12.5 The Proposal Security may be forfeited by UNDP, and the Proposal rejected, in the event of any one or combination, of the following conditions:
	a) If the Bidder withdraws its offer during the period of the Proposal Validity specified in the BDS, or;b) In the event that the successful Bidder fails:

to sign the Contract after UNDP has issued an award; or 12.6 to furnish the Performance Security, insurances, or other documents that UNDP may require as a condition precedent to the effectivity of the contract that may be awarded to the Bidder. 13. Currencies 13.1 All prices shall be quoted in the currency or currencies indicated in the BDS. Where Proposals are quoted in different currencies, for the purposes of comparison of all Proposals: a) UNDP will convert the currency quoted in the Proposal into the UNDP preferred currency, in accordance with the prevailing UN operational rate of exchange on the last day of submission of Proposals; and b) In the event that UNDP selects a proposal for award that is quoted in a currency different from the preferred currency in the BDS, UNDP shall reserve the right to award the contract in the currency of UNDP's preference, using the conversion method specified above. 14. Joint Venture. 14.1 If the Bidder is a group of legal entities that will form or have formed a Joint Consortium or Venture (JV), Consortium or Association for the Proposal, they shall confirm in their Proposal that : (i) they have designated one party to act as a lead entity, Association duly vested with authority to legally bind the members of the JV, Consortium or Association jointly and severally, which shall be evidenced by a duly notarized Agreement among the legal entities, and submitted with the Proposal; and (ii) if they are awarded the contract, the contract shall be entered into, by and between UNDP and the designated lead entity, who shall be acting for and on behalf of all the member entities comprising the joint venture. 14.2 After the Deadline for Submission of Proposal, the lead entity identified to represent the JV, Consortium or Association shall not be altered without the prior written consent of UNDP. 14.3 The lead entity and the member entities of the JV, Consortium or Association shall abide by the provisions of Clause 9 herein in respect of submitting only one proposal. 14.4 The description of the organization of the JV, Consortium or Association must clearly define the expected role of each of the entity in the joint venture in delivering the requirements of the RFP, both in the Proposal and the JV, Consortium or Association Agreement. All entities that comprise the JV, Consortium or Association shall be subject to the eligibility and qualification assessment by UNDP. 14.5 A JV, Consortium or Association in presenting its track record and experience should clearly differentiate between: a) Those that were undertaken together by the JV, Consortium or Association; b) Those that were undertaken by the individual entities of the JV, Consortium or Association. 14.6 Previous contracts completed by individual experts working privately but who are permanently or were temporarily associated with any of the member firms cannot be claimed as the experience of the JV, Consortium or Association or those of its members, but should only be claimed by the individual experts themselves in their presentation of their individual credentials. 14.7 JV, Consortium or Associations are encouraged for high value, multi-sectoral requirements when the spectrum of expertise and resources required may not

be available within one firm.

15. Only One Proposal	 15.1 The Bidder (including the individual members of any Joint Venture) shall submit only one Proposal, either in its own name or as part of a Joint Venture. 15.2 Proposals submitted by two (2) or more Bidders shall all be rejected if they are found to have any of the following: a) they have at least one controlling partner, director or shareholder in common; or b) any one of them receive or have received any direct or indirect subsidy from the other/s; or c) they have the same legal representative for purposes of this RFP; or d) they have a relationship with each other, directly or through common third parties, that puts them in a position to have access to information about, or influence on the Proposal of, another Bidder regarding this RFP process; e) they are subcontractors to each other's Proposal, or a subcontractor to one Proposal also submits another Proposal under its name as lead Bidder; or f) some key personnel proposed to be in the team of one Bidder participates in more than one Proposal received for this RFP process. This condition relating to the personnel, does not apply to subcontractors being included in more than one Proposal.
16. Proposal Validity Period	Proposals shall remain valid for the period specified in the BDS, commencing on the Deadline for Submission of Proposals. A Proposal valid for a shorter period may be rejected by UNDP and rendered non-responsive.
	During the Proposal validity period, the Bidder shall maintain its original Proposal without any change, including the availability of the Key Personnel, the proposed rates and the total price.
17. Extension of Proposal Validity Period	17.1 In exceptional circumstances, prior to the expiration of the proposal validity period, UNDP may request Bidders to extend the period of validity of their Proposals. The request and the responses shall be made in writing, and shall be considered integral to the Proposal.
	17.2 If the Bidder agrees to extend the validity of its Proposal, it shall be done without any change in the original Proposal.
	17.3 The Bidder has the right to refuse to extend the validity of its Proposal, and in which case, such Proposal will not be further evaluated.
18. Clarification of Proposal	18.1 Bidders may request clarifications on any of the RFP documents no later than the date indicated in the BDS. Any request for clarification must be sent in writing in the manner indicated in the BDS. If inquiries are sent other than specified channel, even if they are sent to a UNDP staff member, UNDP shall have no obligation to respond or confirm that the query was officially received.
	18.2 UNDP will provide the responses to clarifications through the method specified in the BDS.
	18.3 UNDP shall endeavor to provide responses to clarifications in an expeditious manner, but any delay in such response shall not cause an obligation on the part of UNDP to extend the submission date of the Proposals, unless UNDP deems that such an extension is justified and necessary.
19. Amendment of Proposals	19.1 At any time prior to the deadline of Proposal submission, UNDP may for any reason, such as in response to a clarification requested by a Bidder, modify the RFP in the form of an amendment to the RFP. Amendments will be made available to all prospective bidders.

	19.2	If the amendment is substantial, UNDP may extend the Deadline for submission of proposal to give the Bidders reasonable time to incorporate the amendment into their Proposals.	
20. Alternative Proposals	20.1	Unless otherwise specified in the BDS, alternative proposals shall not be considered. If submission of alternative proposal is allowed by BDS, a Bidder may submit an alternative proposal, but only if it also submits a proposal conforming to the RFP requirements. UNDP shall only consider the alternative proposal offered by the Bidder whose conforming proposal ranked the highest as per the specified evaluation method. Where the conditions for its acceptance are met, or justifications are clearly established, UNDP reserves the right to award a contract based on an alternative proposal.	
	20.2	If multiple/alternative proposals are being submitted, they must be clearly marked as "Main Proposal" and "Alternative Proposal"	
21. Pre-Bid Conference	21.1	1.1 When appropriate, a Bidder's conference will be conducted at the date, time and location specified in the BDS. All Bidders are encouraged to attend. Non-attendance, however, shall not result in disqualification of an interested Bidder. Minutes of the Bidder's conference will be disseminated on the procurement website and shared by email or on the e-Tendering platform as specified in the BDS. No verbal statement made during the conference shall modify the terms and conditions of the RFP, unless specifically incorporated in the Minutes of the Bidder's Conference or issued/posted as an amendment to RFP.	
C. SUBMISSION AND	OPEN	ING OF PROPOSALS	
22. Submission	22.1 The Bidder shall submit a duly signed and complete Proposal comprise documents and forms in accordance with the requirements in the B submission shall be in the manner specified in the BDS.		
	22.2 The Proposal shall be signed by the Bidder or person(s) duly commit the Bidder. The authorization shall be communicate document evidencing such authorization issued by the legal rep the bidding entity, or a Power of Attorney, accompanying the Proposition 1.		
	22.3	Bidders must be aware that the mere act of submission of a Proposal, in and of itself, implies that the Bidder fully accepts the UNDP General Contract Terms and Conditions.	
Hard copy (manual) submission	22.4	Hard copy (manual) submission by courier or hand delivery allowed or specified in the BDS shall be governed as follows:	
		a) The signed Proposal shall be marked "Original", and its copies marked "Copy" as appropriate. The number of copies is indicated in the BDS. All copies shall be made from the signed original only. If there are discrepancies between the original and the copies, the original shall prevail.	
		b) The Technical Proposal and the Financial Proposal envelopes MUST BE COMPLETELY SEPARATE and each of them must be submitted sealed individually and clearly marked on the outside as either "TECHNICAL PROPOSAL" or "FINANCIAL PROPOSAL", as appropriate. Each envelope SHALL clearly indicate the name of the Bidder. The outer envelopes shall:	
		i. Bear the name and address of the bidder;	
		ii. Be addressed to UNDP as specified in the BDS	

	iii.	Bear a warning that states "Not to be opened before the time and date for proposal opening" as specified in the BDS.
		If the envelopes and packages with the Proposal are not sealed and marked as required, UNDP shall assume no responsibility for the misplacement, loss, or premature opening of the Proposal.
Email Submission	22.5 E r	mail submission, if allowed or specified in the BDS, shall be governed as follows:
	a)	Electronic files that form part of the proposal must be in accordance with the format and requirements indicated in BDS;
	b)	The Technical Proposal and the Financial Proposal files MUST BE COMPLETELY SEPARATE. The financial proposal shall be encrypted with different passwords and clearly labelled. The files must be sent to the dedicated email address specified in the BDS.
	c)	The password for opening the Financial Proposal should be provided only upon request of UNDP. UNDP will request password only from bidders whose Technical Proposal has been found to be technically responsive. Failure to provide correct password may result in the proposal being rejected.
eTendering submission		ectronic submission through eTendering, if allowed or specified in the BDS, nall be governed as follows:
	a)	Electronic files that form part of the proposal must be in accordance with the format and requirements indicated in BDS;
	b)	The Technical Proposal and the Financial Proposal files MUST BE COMPLETELY SEPARATE and each of them must be uploaded individually and clearly labelled.
	d)	The Financial Proposal file must be encrypted with a password so that it cannot be opened nor viewed until the password is provided. The password for opening the Financial Proposal should be provided only upon request of UNDP. UNDP will request password only from bidders whose technical proposal has been found to be technically responsive. Failure to provide the correct password may result in the proposal being rejected.
	c)	Documents which are required to be in original form (e.g. Bid Security, etc.) must be sent via courier or hand delivery as per the instructions in BDS.
	d)	Detailed instructions on how to submit, modify or cancel a bid in the eTendering system are provided in the eTendering system Bidder User Guide and Instructional videos available on this link: http://www.undp.org/content/undp/en/home/operations/procurement/business/procurement-notices/resources/
23. Deadline for Submission of Proposals and Late	th	omplete Proposals must be received by UNDP in the manner, and no later than ne date and time, specified in the BDS. UNDP shall only recognize the date and me that the bid was received by UNDP
Proposals		NDP shall not consider any Proposal that is submitted after the deadline for ne submission of Proposals.
24. Withdrawal, Substitution, and		Bidder may withdraw, substitute or modify its Proposal after it has been ubmitted at any time prior to the deadline for submission.
Modification of Proposals	Pı	lanual and Email submissions: A bidder may withdraw, substitute or modify its roposal by sending a written notice to UNDP, duly signed by an authorized epresentative, and shall include a copy of the authorization (or a Power of

	Attorney). The corresponding substitution or modification of the Propmust accompany the respective written notice. All notices must be surfice same manner as specified for submission of proposals, by clear them as "WITHDRAWAL" "SUBSTITUTION," or "MODIFICATION" 3 eTendering: A Bidder may withdraw, substitute or modify its Proposal directly in the system responsibility of the Bidder to properly follow the system instructed and submit a substitution or modification of the Proposal and Detailed instructions on how to cancel or modify a Proposal directly system are provided in Bidder User Guide and Instructional videos. 4 Proposals requested to be withdrawn shall be returned unopened to to (only for manual submissions), except if the bid is withdrawn after to been opened	bmitted in ly marking oposal by stem. It is tions, duly as needed. ctly in the
25. Proposal Opening 25.1 There is no public bid opening for RFPs. UNDP shall presence of an ad-hoc committee formed by UNDP, (2) members. In the case of e-Tendering submissic automatic notification once their proposal is opened.		t least two
D. EVALUATION OF I	OSALS	
26. Confidentiality	Information relating to the examination, evaluation, and comp Proposals, and the recommendation of contract award, shall not be d Bidders or any other persons not officially concerned with such pro after publication of the contract award.	isclosed to cess, even
	2 Any effort by a Bidder or anyone on behalf of the Bidder to influence the examination, evaluation and comparison of the Proposals or cont decisions may, at UNDP's decision, result in the rejection of its Propos be subject to the application of prevailing UNDP's vendor sanctions p	ract award al and may
27. Evaluation of Proposals	The Bidder is not permitted to alter or modify its Proposal in any war proposal submission deadline except as permitted under Clause 24 of UNDP will conduct the evaluation solely on the basis of the submitted and Financial Proposals.	of this RFP.
	 Evaluation of proposals is made of the following steps: a) Preliminary Examination b) Minimum Eligibility and Qualification (if pre-qualification is not d c) Evaluation of Technical Proposals d) Evaluation of Financial Proposals 	one)
28. Preliminary Examination	UNDP shall examine the Proposals to determine whether they are con respect to minimum documentary requirements, whether the documentary proposals are generally in ord other indicators that may be used at this stage. UNDP reserves the rig any Proposal at this stage.	nents have ler, among
29. Evaluation of Eligibility and Qualification	Eligibility and Qualification of the Bidder will be evaluated against the Eligibility/Qualification requirements specified in the Section 4 Criteria).	
	 In general terms, vendors that meet the following criteria may be of qualified: a) They are not included in the UN Security Council 1267/1989 Collist of terrorists and terrorist financiers, and in UNDP's ineligible list; b) They have a good financial standing and have access to adequate 	ommittee's e vendors'

- resources to perform the contract and all existing commercial commitments,
- They have the necessary similar experience, technical expertise, production capacity where applicable, quality certifications, quality assurance procedures and other resources applicable to the provision of the services required;
- d) They are able to comply fully with UNDP General Terms and Conditions of Contract;
- e) They do not have a consistent history of court/arbitral award decisions against the Bidder; and
- f) They have a record of timely and satisfactory performance with their clients.

30. Evaluation of Technical and Financial Proposals

- 30.1 The evaluation team shall review and evaluate the Technical Proposals on the basis of their responsiveness to the Terms of Reference and other RFP documents, applying the evaluation criteria, sub-criteria, and point system specified in the Section 4 (Evaluation Criteria). A Proposal shall be rendered non-responsive at the technical evaluation stage if it fails to achieve the minimum technical score indicated in the BDS. When necessary and if stated in the BDS, UNDP may invite technically responsive bidders for a presentation related to their technical proposals. The conditions for the presentation shall be provided in the bid document where required.
- 30.2 In the second stage, only the Financial Proposals of those Bidders who achieve the minimum technical score will be opened for evaluation. The Financial Proposals corresponding to Technical Proposals that were rendered non-responsive shall remain unopened, and, in the case of manual submission, be returned to the Bidder unopened. For emailed Proposals and e-tendering submissions, UNDP will not request for the password of the Financial Proposals of bidders whose Technical Proposal were found not responsive.
- 30.3 The evaluation method that applies for this RFP shall be as indicated in the BDS, which may be either of two (2) possible methods, as follows: (a) the lowest priced method which selects the lowest evaluated financial proposal of the technically responsive Bidders; or (b) the combined scoring method which will be based on a combination of the technical and financial score.
- 30.4 When the BDS specifies a combined scoring method, the formula for the rating of the Proposals will be as follows:

Rating the Technical Proposal (TP):

TP Rating = (Total Score Obtained by the Offer / Max. Obtainable Score for TP) x 100

Rating the Financial Proposal (FP):

FP Rating = (Lowest Priced Offer / Price of the Offer Being Reviewed) x 100

Total Combined Score:

Combined Score = (TP Rating) x (Weight of TP, e.g. 60%) + (FP Rating) x (Weight of FP, e.g., 40%)

31. Due Diligence

- 31.1 UNDP reserves the right to undertake a due diligence exercise, also called post qualification, aimed at determining to its satisfaction, the validity of the information provided by the Bidder. Such exercise shall be fully documented and may include, but need not be limited to, all or any combination of the following:
 - a) Verification of accuracy, correctness and authenticity of information provided by the Bidder;

b) Validation of extent of compliance to the RFP requirements and evaluation criteria based on what has so far been found by the evaluation team; Inquiry and reference checking with Government entities with jurisdiction on the Bidder, or with previous clients, or any other entity that may have done business with the Bidder; d) Inquiry and reference checking with previous clients on the performance on on-going or contracts completed, including physical inspections of previous works, as necessary; Physical inspection of the Bidder's offices, branches or other places where business transpires, with or without notice to the Bidder; Other means that UNDP may deem appropriate, at any stage within the selection process, prior to awarding the contract. 32. Clarification of 32.1 To assist in the examination, evaluation and comparison of Proposals, UNDP may, at its discretion, ask any Bidder for a clarification of its Proposal. **Proposals** 32.2 UNDP's request for clarification and the response shall be in writing and no change in the prices or substance of the Proposal shall be sought, offered, or permitted, except to provide clarification, and confirm the correction of any arithmetic errors discovered by UNDP in the evaluation of the Proposals, in accordance with RFP. 32.3 Any unsolicited clarification submitted by a Bidder in respect to its Proposal, which is not a response to a request by UNDP, shall not be considered during the review and evaluation of the Proposals. 33. Responsiveness of 33.1 UNDP's determination of a Proposal's responsiveness will be based on the contents of the Proposal itself. A substantially responsive Proposal is one that Proposal conforms to all the terms, conditions, TOR and other requirements of the RFP without material deviation, reservation, or omission. 33.2 If a Proposal is not substantially responsive, it shall be rejected by UNDP and may not subsequently be made responsive by the Bidder by correction of the material deviation, reservation, or omission. 34. Nonconformities, 34.1 Provided that a Proposal is substantially responsive, UNDP may waive any nonconformities or omissions in the Proposal that, in the opinion of UNDP, do not Reparable Errors and constitute a material deviation. **Omissions** 34.2 UNDP may request the Bidder to submit the necessary information or documentation, within a reasonable period of time, to rectify nonmaterial nonconformities or omissions in the Proposal related to documentation requirements. Such omission shall not be related to any aspect of the price of the Proposal. Failure of the Bidder to comply with the request may result in the rejection of its Proposal. 34.3 For Financial Proposal that has been opened, UNDP shall check and correct arithmetical errors as follows: a) if there is a discrepancy between the unit price and the line item total that is obtained by multiplying the unit price by the quantity, the unit price shall prevail and the line item total shall be corrected, unless in the opinion of UNDP there is an obvious misplacement of the decimal point in the unit price; in which case the line item total as quoted shall govern and the unit price shall be corrected; b) if there is an error in a total corresponding to the addition or subtraction of subtotals, the subtotals shall prevail and the total shall be corrected; c) if there is a discrepancy between words and figures, the amount in words

		shall prevail, unless the amount expressed in words is related to an	
		arithmetic error, in which case the amount in figures shall prevail.	
	34.4	If the Bidder does not accept the correction of errors made by UNDP, its Proposal shall be rejected.	
E. AWARD OF CONTR	RACT		
35. Right to Accept, Reject, Any or All Proposals	35.1	UNDP reserves the right to accept or reject any Proposal, to render any or all of the Proposals as non-responsive, and to reject all Proposals at any time prior to award of contract, without incurring any liability, or obligation to inform the affected Bidder(s) of the grounds for UNDP's action. UNDP shall not be obliged to award the contract to the lowest priced offer.	
36. Award Criteria	36.1	Prior to expiration of the proposal validity, UNDP shall award the contract to the qualified Bidder based on the award criteria indicated in the BDS.	
37. Debriefing	37.1	7.1 In the event that a Bidder is unsuccessful, the Bidder may request a debriefing from UNDP. The purpose of the debriefing is to discuss the strengths and weaknesses of the Bidder's submission, in order to assist the Bidder in improving its future proposals for UNDP procurement opportunities. The content of other proposals and how they compare to the Bidder's submission shall not be discussed.	
38. Right to Vary Requirements at the Time of Award	38.1	At the time of award of Contract, UNDP reserves the right to vary the quantity of services and/or goods, by up to a maximum twenty-five per cent (25%) of the total offer, without any change in the unit price or other terms and conditions.	
Bidder shall sign and date the Contract and return it to UNDP. Failur may constitute sufficient grounds for the annulment of the award, and		Within fifteen (15) days from the date of receipt of the Contract, the successful Bidder shall sign and date the Contract and return it to UNDP. Failure to do so may constitute sufficient grounds for the annulment of the award, and forfeiture of the Proposal Security, if any, and on which event, UNDP may award the Contract to the Second Ranked Bidder or call for new Proposals.	
General Terms and Conditions, as		The types of Contract to be signed and the applicable UNDP Contract General Terms and Conditions, as specified in BDS, can be accessed at http://www.undp.org/content/undp/en/home/procurement/business/how-we-buy.html	
specified in BDS and form available at https://popp.undp.org/ layouts/15/WopiFrame.aspx?sourcedoc=/UDCUMENT LIBRARY/Public/PSU Solicitation Performance%20GuForm.docx&action=default within fifteen (15) days of the contract both parties. Where a performance security is required, the research of the contract of the		https://popp.undp.org/ layouts/15/WopiFrame.aspx?sourcedoc=/UNDP POPP DOCUMENT LIBRARY/Public/PSU Solicitation Performance%20Guarantee%20 Form.docx&action=default within fifteen (15) days of the contract signature by both parties. Where a performance security is required, the receipt of the performance security by UNDP shall be a condition for rendering the contract	
42. Bank Guarantee for Advanced Payment	42.1	Except when the interests of UNDP so require, it is UNDP's preference to make no advance payment(s) (i.e., payments without having received any outputs). If an advance payment is allowed as per BDS, and exceeds 20% of the total contract price, or USD 30,000, whichever is less, the Bidder shall submit a Bank Guarantee in the full amount of the advance payment in the form available at	

		<u>fault</u>
43. Liquidated Damages	43.1	If specified in BDS, UNDP shall apply Liquidated Damages resulting from the Contractor's delays or breach of its obligations as per the Contract.
44. Payment Provisions	44.1	Payment will be made only upon UNDP's acceptance of the work performed. The terms of payment shall be within thirty (30) days, after receipt of invoice and certification of acceptance of work issued by the proper authority in UNDP with direct supervision of the Contractor. Payment will be effected by bank transfer in the currency of contract.
45. Vendor Protest	45.1	UNDP's vendor protest procedure provides an opportunity for appeal to those persons or firms not awarded a contract through a competitive procurement process. In the event that a Bidder believes that it was not treated fairly, the following link provides further details regarding UNDP vendor protest procedures: http://www.undp.org/content/undp/en/home/procurement/business/protest-and-sanctions.html
46. Other Provisions	46.1	In the event that the Bidder offers a lower price to the host Government (e.g. General Services Administration (GSA) of the federal government of the United States of America) for similar services, UNDP shall be entitled to same lower price. The UNDP General Terms and Conditions shall have precedence.
	46.2	UNDP is entitled to receive the same pricing offered by the same Contractor in contracts with the United Nations and/or its Agencies. The UNDP General Terms and Conditions shall have precedence.
	46.3	The United Nations has established restrictions on employment of (former) UN staff who have been involved in the procurement process as per bulletin ST/SGB/2006/15 http://www.un.org/en/ga/search/view_doc.asp?symbol=ST/SGB/2006/15&referer

Section 3. Bid Data Sheet

The following data for the services to be procured shall complement, supplement, or amend the provisions in the Request for Proposals. In the case of a conflict between the Instructions to Bidders, the Data Sheet, and other annexes or references attached to the Data Sheet, the provisions in the Data Sheet shall prevail.

BDS No.	Ref. to Section.2	Data	Specific Instructions / Requirements
1	7	Language of the Proposal	English Romanian or Russian
2		Submitting Proposals for Parts or sub-parts of the TOR (partial bids)	Not Allowed
3	20	Alternative Proposals	Shall not be considered
4	21	Pre-proposal conference	Will be Conducted Time: 11:00 AM (GMT +2, Moldova local time) Date: February 19, 2019 11:00 AM Venue: Le Roi International Business Center (#29, Sfatul Tarii Street, Chisinau), 6-th floor Conference Room The UNDP focal point for the arrangement is: Liliana CATEROV, Procurement Associate E-mail: liliana.caterov@undp.org, please, confirm your participation by COB on Monday, 18 February 2019
5	10	Proposal Validity Period	90 days
6	14	Bid Security	Not Required
7	41	Advanced Payment upon signing of contract	Not Allowed
8	42	Liquidated Damages	Will be imposed as follows: Percentage of contract price per day of delay: 0.2% Max. number of days of delay 30, after which UNDP may terminate the contract.

9	40	Performance Security	Not Required
10	18	Currency of Proposal	United States Dollar
11	31	Deadline for submitting requests for clarifications/ questions	3 days before the submission deadline
12	31	Contact Details for submitting clarifications/questions	Focal Person in UNDP: Andrei VASILACHI, Project Officer/ Civil Engineer and Vitalie CRACIUN, Project Officer/ Civil Engineer Address: Le Roi International Business Center (#29, Sfatul Tarii Street, Chisinau), office 302 E-mail address: andrei.vasilachi@undp.org; vitalie.craciun@undp.org
13	18, 19 and 21	Manner of Disseminating Supplemental Information to the RFP and responses/clarifications to queries	Posted directly to eTendering
14	23	Deadline for Submission	12 March 2019, 15:00 (Moldova local time) For eTendering submission - as indicated in eTendering system. Note that system time zone is in EST/EDT (New York) time zone.
14	22	Allowable Manner of Submitting Proposals	⊠ e-Tendering
15	22	Proposal Submission Address	https://etendering.partneragencies.org BU Code MDA10 and Event ID number 0000003390
16	22	Electronic submission (eTendering) requirements	 Format: PDF files preferably File names must be maximum 60 characters long and must not contain any letter or special character other than from Latin alphabet/keyboard. All files must be free of viruses and not corrupted. Password for financial proposal must not be provided to UNDP until requested by UNDP.
17	27 36	Evaluation Method for the Award of Contract	Combined Scoring Method, using the 70%-30% distribution for technical and financial proposals respectively The minimum technical score required to pass is 70%.

18		Expected date for commencement of Contract	April 12, 2019
19		Maximum expected duration of contract	until December 2021
20	35	UNDP will award the contract to:	One Proposer Only
21	39	Type of Contract	Contract for Services for UNDP http://www.undp.org/content/undp/en/home/procurement/business/how-we-buy.html
22	39	UNDP Contract Terms and Conditions that will apply	UNDP General Terms and Conditions for Professional Services http://www.undp.org/content/undp/en/home/procurement/business/how-we-buy.html
23		Other Information Related to the RFP	

Section 4. Evaluation Criteria

Preliminary Examination Criteria

Proposals will be examined to determine whether they are complete and submitted in accordance with RFP requirements as per below criteria on a Yes/No basis:

- Appropriate signatures
- Power of Attorney
- Minimum documents provided
- Technical and Financial Proposals submitted separately
- Bid Validity
- Bid Security submitted as per RFP requirements with compliant validity period

Minimum Eligibility and Qualification Criteria

Eligibility and Qualification will be evaluated on Pass/Fail basis.

If the Proposal is submitted as a Joint Venture/Consortium/Association, each member should meet minimum criteria, unless otherwise specified in the criterion.

Subject	Criteria	Document Submission requirement
ELIGIBILITY		
Legal Status	Vendor is a legally registered entity.	Form B: Bidder Information Form
Eligibility	Vendor is not suspended, nor debarred, nor otherwise identified as ineligible by any UN Organization or the World Bank Group or any other international Organization in accordance with ITB clause 3.	Form A: Technical Proposal Submission Form
Conflict of Interest	No conflicts of interest in accordance with ITB clause 4.	Form A: Technical Proposal Submission Form
Bankruptcy	Not declared bankruptcy, not involved in bankruptcy or receivership proceedings, and there is no judgment or pending legal action against the vendor that could impair its operations in the foreseeable future.	Form A: Technical Proposal Submission Form
QUALIFICATION		
History of Non- Performing Contracts ¹	Non-performance of a contract did not occur as a result of contractor default for the last 3 years.	Form D: Qualification Form
Litigation History	No consistent history of court/arbitral award decisions against the Bidder for the last 5 years.	Form D: Qualification Form

¹ Non-performance, as decided by UNDP, shall include all contracts where (a) non-performance was not challenged by the contractor, including through referral to the dispute resolution mechanism under the respective contract, and (b) contracts that were so challenged but fully settled against the contractor. Non-performance shall not include contracts where Employers decision was overruled by the dispute resolution mechanism. Non-performance must be based on all information on fully settled disputes or litigation, i.e. dispute or litigation that has been resolved in accordance with the dispute resolution mechanism under the respective contract and where all appeal instances available to the Bidder have been exhausted.

Previous Experience	Minimum 5 years of proven experience in the area of civil construction and/or technical design	Form D: Qualification Form
Minimum Qualification Requirements	 whether developing of cost estimates for at least 3 construction sites in a value equal or above US\$ 100,000/each conducted in the last 3 years, and/or conducting technical supervision of at least 3 construction sites in a value equal or above US\$ 250,000/each conducted in the last 3 years. (For JV/Consortium/Association, the experience of Lead Partner and its partners cumulatively should meet requirement). 	Form D: Qualification Form
	The minimum personnel of one (1) Task Manager, one (1) Cost Estimates Specialist and 2 Technical Supervisors in the field of general construction works is mandatory team for the implementation of the contract.	Attach required documents to Form B: Bidder Information Form
	Task Manager's minimum requirements: Minimum 5 years of professional experience in management/decision making.	Attach required documents to Form B: Bidder Information Form
	Cost Estimation Specialist's minimum requirements : <u>Valid Certification/Attestation in cost estimates</u> . As prove shall be submitted a copy of Certification/Attestation in cost estimates.	Attach required documents to Form B: Bidder Information Form
	Technical Supervisors' minimum requirements: <u>Valid Certification/Attestation in Technical supervision</u> in general construction works. As prove shall be submitted a copy of Certification/Attestation in Technical supervision in general construction works.	Attach required documents to Form B: Bidder Information Form
Financial Standing	Minimum average annual turnover of USD 200,000 for the last 3 years. (For JV/Consortium/Association, the Lead Partner should meet requirement).	Form D: Qualification Form
	Bidder must demonstrate the current soundness of its financial standing and indicate its prospective long-term profitability. (For JV/Consortium/Association, the Lead Partner should meet requirement).	Form D: Qualification Form

Technical Evaluation Criteria

Summ	ary of Technical Proposal Evaluation Forms	Points Obtainable
1.	Bidder's qualification, capacity and experience	320
2.	Proposed Methodology, Approach and Implementation Plan	180
3.	Management Structure and Key Personnel	500
	TOTAL	1000

Sectio	n 1. Bidder's qualification, capacity and experience	Points obtainable
1.1	Reputation of Organization and Staff Credibility / Reliability / Industry Standing	30
1.2	General Organizational Capability which is likely to affect implementation:	90
	 Age of the firm - 5 years -10 pts, >5 years - 2 pts for each additional year up to maximum additional 20 pts 	
	- financial stability - quick ration <= 1 - 20 pts, >1 − 0 pts	
	- project management controls (organigram) - up to 20 pts	
	- extent to which any work would be subcontracted – if yes - 0 pts, if no - 20 pts	
1.3	Availability of necessary hardware and software for the technical design and cost estimates activities (User knowledge of specialised soft: WinСмета 2000, AutoCad etc.)(if yes – 20 pts, if no- 0 pts)	20
1.4	Relevance of:	180
	 Experience in developing cost estimates for at least 3 construction sites in a value equal to or above US\$ 100,000/each conducted in the last 3 years (3 construction sites - 30 pts, <3 - 5 pts for each additional construction site, up to max. additional 30 pts) and/or 	
	- Experience in conducting technical supervision of at least 3 construction sites in a value equal to or above US\$ 250,000/each conducted in the last 3 years (3 construction sites - 30 pts, <3 – 5 pts for each additional construction site, up to max. additional 30 pts).	
	- Experience in Projects (cost estimates and/or technical supervision) on the left bank of Nistru river (no experience – 0 pts, 1 project - 30 pts, for each additional 1 project – 5 pts, up to max. additional 10 pts) (to prove by providing Final Commissioning Reports – Акты ввода в эксплуатацию)	
	- Work for UNDP projects (if yes – 20 pts, if no- 0 pts)	
	Total Section 1	320

Sectio	n 2. Proposed Methodology, Approach and Implementation Plan	Points obtainable
2.1	Does the Implementation Plan meet the ToR requirements?	60
2.2	Is the letter confirming contract prioritization, availability of staff and services deployment provided and is in line with TOR requirements?	60
2.3	Does the proposal contain a qualitative risk assessment and appropriate mitigation measures?	60
	Total Section 2	180

Sectio	n 3. Management Structure and Key Personnel		Points obtainable
3.1	1 (one) Task Manager		
	Professional Experience in management/decision making (minimum 5 years - 10 pts, each additional year – 2 pts, up to additional 10 pts)	20	100
	Experience in managing similar to this assignment contracts in terms of works and scope (no experience – 0 pts, 3 contracts - 10 pts, each additional contract – 5 pts, up to additional 20 pts)	30	
	Experience in implementing projects/contracts in Transnistria region (no experience – 0 pts, 1 project - 10 pts, each additional project – 5 pts, up to additional 20 pts)	30	100
	Experience working with UNDP (no experience – 0 pts, Yes - 10 pts)	10	
	Language Qualifications (<i>proficiency in Romanian and Russian – each language 5 pts</i>)	10	
3.2	1 (one) Cost Estimation Specialist		
	Valid Certification/Attestation in cost estimates	20	120
	Training Experience in the area of specialization attended in the last 3 years [certificate(s) of attendance to be provided] ($Yes - 10 pts, no - 0 pts$)	10	
	Professional Experience in the area of specialization (no experience – 0 pts, 5 years - 10 ps, each additional year – 5 pts, up to max. additional 20 pts)	30	
	Experience in developing cost estimates for construction sites in the value equal or above US\$100,000 implemented in the last 3 years (no experience – 0 pts, each construction site – 5 pts, up to max. additional 20 pts)	20	
	Professional Experience in the area of specialization in Transnistria region (no experience – 0 pts, 1 project - 10 pts, each additional project – 5 pts, up to additional 10 points)	20	
	Language Qualifications (proficiency in Romanian and Russian – each language 5 pts)	10	
3.3.1	1 st Technical Supervisors in the field of general construction works		
	Valid Certification/Attestation as technical supervisor in the field of civil engineering	20	100

	Professional Experience in the area of specialization (no experience – 0 pts, 5 years - 10 pts, each additional year – 5 pts, up to additional 20 pts)	30	
	Experience in conducting technical supervision for construction sites in the value equal or above US\$250,000 implemented in the last 3 years (no experience – 0 pts, each construction site – 5 pts, up to max. 20 pts)	20	
	Professional Experience in the area of specialization in Transnistria region (no experience – 0 pts, 1 project - 10 pts, each additional project – 5 pts, up to additional 10 points)	20	
	Language Qualifications (proficiency in Romanian and Russian – each language 5 pts)	10	
3.3.2	2 nd Technical Supervisors in the field of general construction works		
	Valid Certification/Attestation as technical supervisor in the field of civil engineering	20	
	Professional Experience in the area of specialization (no experience – 0 pts, 5 years - 10 ps, each additional year – 5 pts, up to max. additional 20 pts)	30	
	Experience in conducting technical supervision for construction sites in the value equal or above US\$250,000 implemented in the last 3 years (no experience – 0 pts, each construction site – 5 pts, up to max. 20 pts)	20	100
	Professional Experience in the area of specialization in Transnistria region no experience – 0 pts, 1 project - 10 pts, each additional project – 5 pts, up to additional 10 points)	20	
	Language Qualifications (proficiency in Romanian and Russian – each language 5 pts)	10	
3.4	1 (one) Technical Supervisor in the field of water and sewage networks (desirable, but not mandatory)		
	Valid Certification/Attestation as technical supervisor in the field of water and sewage networks	10	
	Professional Experience in the area of specialization (no experience – 0 pts, 5 years - 10 pts, each additional year – 2 pts, up to max. additional 10 pts)	20	40
	Language Qualifications (proficiency in Romanian and Russian – each language 5 pts)	10	
3.5	1 (one) Technical Supervisor in the field of electricity network (desirable, but not mandatory)		
	Valid Certification/Attestation as technical supervisor in the field of electricity networks	10	
	Professional Experience in the area of specialization (no experience – 0 pts, 5 years - 10 pts, each additional year – 2 pts, up to max. additional 10 pts)	20	40
	Language Qualifications (proficiency in Romanian and Russian – each language 5 pts)	10	
	Tota	l Section 3	500

Section 5. Terms of Reference

A. PROJECT TITLE: EUROPEAN UNION Confidence Building Measures V Programme (EU- CBM V)

B. PROJECT DESCRIPTION

General Background:

In 2019 the UNDP Moldova launched the fifth phase of the European Union Confidence Building Measures Programme (EU-CBM V), funded by the European Union and implemented by the UNDP Moldova. The overall goal of the Program is to increase confidence between both banks of the Nistru River by ensuring socioeconomic development through involvement of local authorities, civil society organizations, private actors, and other community stakeholders.

Together with other thematic components, the Programme provides for supporting implementation of about 10 community development projects in the security zone on the right bank and in the Transnistrian region of the Republic of Moldova to improve access to and provision of essential public services, and to promote confidence building and cooperation on both banks of the Nistru River.

The projects will focus on rehabilitation of key social institutions, such as educational and health facilities, and improving critical community infrastructure. Each project will aim to promote inter-human contacts and cooperation between the two banks of the Nistru, to build confidence among the population by involving organizations and experts on one bank in supporting communities on the other bank to identify, design and implement development projects.

Project proposals will be identified and developed in a participatory way implying involvement of local communities, including participation of the most vulnerable community groups. Special attention will be paid to the distinct needs of women and men. The best projects will be identified based on transparent and competitive selection procedures. A selection committee to evaluate and select the project proposals will be set up, approved by the decision of the EU-CBM Board.

EU CBM V encourages joint applications initiated by communities from right and left banks of the Nistru river. EU CBM V will provide finding for development of up to 10 projects (5 projects for each bank of the river) – single community applications will be eligible for EU funding of up to \$ 90 000, while joint applications (between eligible communities from right and left banks of the Nistru river) – up to \$ 140 000.

C. SCOPE OF WORK

The European Union Confidence Building Measures Programme (hereinafter the EU-CBM V Programme) is looking for designing/construction company (hereinafter *technical assessment and supervision company*) to provide consultancy services in technical assessment, developing of cost estimates and technical supervision of social infrastructure objects located in the security zone of the RM on both banks of the Nistru river.

The EU-CBM V Programme will select a number of up to 5 infrastructure projects on the right bank of the river and up to 5 on the left bank of the Nistru river. Considering the experience of previous implementation stages, about 4 infrastructure projects selected out of the total 10 could have developed cost estimates and technical documentation, and in this case, the task of the consultancy company will be to assess, update and verify given documentation to be used further in tenders to select the construction companies.

For infrastructure projects requiring the development of technical documentation, the EU-CBM V Programme will additionally contract designing companies, which will be responsible for technical documentation and cost estimates development. In the case of such infrastructure projects, the role of **technical assessment and supervision company** will be to ensure technical supervision during the construction period.

The infrastructure projects submitted for assessment may be from the following fields:

- Education (schools, kindergartens, etc.);
- Social assistance (asylums for the elderly, care facilities for vulnerable persons, etc.);
- Medical (family doctors centres, healthcare centres, etc.);
- Sport (sport centres and schools, etc.);
- Culture (community centres, etc.);

- Water and sewage networks;
- Waste management systems;
- Street lightning networks.

KEY ACTIVITIES

The Contractor(s) will take full responsibility for the provision of required services in close co-operation with UNDP project team.

More specifically, the following services are requested in each of the above-mentioned communities:

- 1. Stage I: Preliminary assessment of social infrastructure projects stage;
- 2. Stage II: Development of technical drawings, technical specifications and cost estimates
- 3. Stage III: Technical supervision of the reconstruction process, which also, includes author's supervision of developed technical specifications and commissioning of implemented objects.

The level of involvement of **technical assessment and supervision company** in the integral or partial implementation of the above-mentioned services will depend on the particular need and specific of each selected infrastructure sites.

The number of potential infrastructure projects for each implementation stage is estimative. The contract will be signed for a maximum number of infrastructure sites. The payment will be made de facto depending on the number of implemented stages and activities for each contracted infrastructure object. The average reconstruction cost of one infrastructure object is from 90 000 to 140 000 USD. The companies involved in elaboration of costs estimates and technical supervision of the selected infrastructural projects will not be eligible for further implementation of reconstruction activities related to these particular projects.

Stage I: Preliminary assessment of social infrastructure projects

The technical assessment and supervision companies will provide the following services at this stage:

- Preliminary consultancy support to beneficiary communities at the stage of identification of potential infrastructure sites;
- On-site visits of potential infrastructure sites to set general technical parameters and their correspondence with eligibility criteria of the EU-CBM V Programme. The eligibility criteria will be provided by the EU-CBM V Programme when the contract will be signed;
- Provide a preventive general estimation of costs for reconstruction/construction works of preselected projects in order to determine if the identified project fits the established technical and financial criteria of the EU-CBM V Programme;
- Develop a report, with illustrative materials, on data collected on-site, which will include risk assessment of infrastructure project implementation, conclusions and recommendations.

The deliverable of the I-st Stage activities will be the **evaluation report**. The report template will be provided by the EU-CBM V Programme when the contract is signed.

The EU-CBM V Programme reserves the right to decrease or increase the number of objects that have to be preliminarily assessed at this stage.

Stage II: Development of technical drawings, technical specifications and cost estimates

During this stage, the technical assessment and supervision companies will work with selected objects of social infrastructure to be implemented. The EU-CBM V Programme will be responsible for the selection of these projects. Their number may will be up to 5 objects on the right bank and 5 objects on the left bank. The selected companies will be responsible for the implementation of the following activities:

- On-site visit of selected objects, detailed assessment of reconstruction works to be implemented;
- Develop the report on defects found and work volume approved by eligible persons (representatives of beneficiary and relevant authorities);
- Consulting decentralised services (Preventive Medicine Service, Fire Department and Safeguards, etc.) and receiving their notices regarding the renovation procedure and materials used;
- Develop the test report of protection structure (if necessary);
- Develop the plans for engineering networks. These plans will be developed by software technical design programmes (plans drawn by hand will not be accepted);

- Develop technical specifications for construction works (work volume);
- Endorsement of technical specifications by eligible persons;
- Develop control cost estimates of investors (by means of resource/Winsmeta method);
- Examine the project documentation developed by the companies contracted by the EU-CBM V Programme. Make necessary adjustments and corrections;
- Verification of the estimates by a certified verifier;
- Analyse and update technical documentation and cost estimates in case of infrastructure projects with such documentation;

The deliverables of the activities at the second stage will include:

- Technical specifications (list with volume quantity),
- Cost estimates of the investor (by means of resource/Winsmeta method);
- Technical expertise reports (if necessary),
- Budget verification reports.

These outputs will be further used for the selection of construction companies, which will undertake these works.

The EU-CBM V Programme reserves its right to increase or decrease the quantity of objects.

Stage III: Technical supervision of the reconstruction process

During this stage, the technical assessment and supervision companies will work with the social infrastructure objects selected for implementation. These will not exceed 5 objects on the right bank and 5 objects on the left bank of the Nistru river. At this stage, the selected companies will be responsible for the implementation of the following activities:

- Provide technical assistance to the beneficiary to obtain necessary authorisations/permits;
- Endorsement of the technical card by the State Inspection in Construction as well as its daily maintenance;
- Monitor construction works (correspondence of materials and correctness of technological processes);
- Verification and endorsement of the minutes of the works accomplished developed by the contractor:
- Participate in onsite technical councils;
- Solve technical discrepancies appeared during the implementation of the object;
- Develop informative notes for beneficiaries regarding the progress of works;
- Verification and endorsement of additional works (if necessary);
- Participate in finished works reception committees and final acceptance committee;
- Collect and draft documentation on the execution of the object to be submitted to the beneficiary.

The outputs of the enumerated activities are:

- Minutes of implemented works,
- Informative notes on the progress of works,
- Technical implementation documentation (technical card, the minutes of hidden works, reports of determinant stages, etc.)

The EU-CBM V Programme reserves the right to increase or decrease the quantity of objects.

D. Key deliverables and indicative timeframe

Deliverables	Expected Period
Work Plan developed, submitted and accepted	2 days after contract
Tronk Flan developed, Submitted and decepted	signature
Stage I	In the 1 st month from the
Report on the assessment of social infrastructure projects awarded to a	date of signing the
company (for each object separately)	contract
Stage II	Max. 1 week per object
Technical specifications (list of volume quantity)	

•	Cost estimates of investors	
•	Technical expertise reports (if necessary)	
•	Cost estimates verification reports	
Stage 1	III	During the
•	Minutes of implemented works	implementation period of
•	Informative notes on progress of works	the objects
•	Technical implementation documentation (technical card, the minutes	-
	of hidden works, reports of determinant stages, etc.)	

All written deliverables should be endorsed by UNDP and be provided in Romanian or, both in hard and electronic copies.

E.INSTITUTIONAL ARRANGEMENTS

The Contractor will be awarded a contract with UNDP for the delivery of services applied for, and will work under the guidance of the EU-CBM V Project Officers/Engineers and supervised by EU-CBM V Community Infrastructure Project Manager. The Contractor will be responsible for establishing and maintaining of good working relationships with target communities, as well as for arranging all necessary transportation and logistics arrangements.

F. FINANCIAL ARRANGEMENTS

CONTINGENCY COSTS

The Bidders are required to include contingency costs in their financial offers, in the total of 20% of their financial proposal for the services required. The bidders' financial proposal including 20% of contingency costs will constitute the total and all inclusive offer. This section is intended to cover any eventual changes provided in the national legislation related to the services required by this RfP. The use of funds from this budget category will require strong justification and prior approval by UNDP.

PAYMENTS

Payments will be made based on unit prices provided in the financial proposal multiplied with the quantities for services required and accepted by UNDP. Even though the contract will be signed in US\$ currency, the payments will be effected in MDL based on UN operational rate of exchange on the day of payment (for reference, please, refer to

https://treasury.un.org/operationalrates/default.php). Still, the Bidders are required to consider any eventual currency fluctuations while developing their Financial Proposal, given that currency fluctuation is not subject to any changes in the unit rates and total contract price.

DURATION OF WORK

- a) The estimated duration of works is maximum 33 months. The expected time of commencement of contract is April 2019;
- b) UNDP will require maximum of 14 (fourteen) days (depending on the implementation stage) to review the deliverables, provide comments, approve or certify acceptance of deliverables;

G. QUALIFICATIONS OF THE SUCCESSFUL SERVICE PROVIDER AT VARIOUS LEVELS

The offers will be evaluated based on their compliance with the general requirements specified bellow:

- Legal entity with minimum 5 years proven experience in the area of constructions or technical design;
- Proven technical and human resources for successful implementation of the assignment. Minimal presence of the implementation team consisting of:
 - a) 1 (one) Task Manager
 - b) 1(one) licensed cost estimation specialist;
 - c) 2 (two) certified technical supervisors in the field of general construction works

Availability of one (1) technical supervisor in the field of electricity and one (1) technical supervisor in the field of water and sewerage networks is desirable (additional points will be granted, as per Technical Evaluation Criteria, Section 4. Evaluation Criteria), but not mandatory.

Section 6: Returnable Bidding Forms / Checklist

This form serves as a checklist for preparation of your Proposal. Please complete the Returnable Bidding Forms in accordance with the instructions in the forms and return them as part of your Proposal submission. No alteration to format of forms shall be permitted and no substitution shall be accepted.

Before submitting your Proposal, please ensure compliance with the Proposal Submission instructions of the BDS 22.

Technical Proposal:

Have you duly completed all the Returnable Bidding Forms?	
 Form A: Technical Proposal Submission Form 	
Form B: Bidder Information Form	
 Form C: Joint Venture/Consortium/ Association Information Form (if the case) 	
Form D: Qualification Form	
Form E: Format of Technical Proposal	
Have you provided the required documents to establish compliance with the evaluation criteria in Section 4?	

Financial Proposal

(Password protected file shall be uploaded. Bidders that will pass the technical compliance score, will be asked (via e-mail) to provide the password)

Form F: Financial Proposal Submission Form	
Form G: Financial Proposal Form	

Form A: Technical Proposal Submission Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	19/01872		

We, the undersigned, offer to provide the services for **Provision of technical assessment, developing of cost estimates and technical supervision of social infrastructure sites located in the security zone of Moldova on both banks of the Nistru river in accordance with your Request for Proposal No. 19/01872** and our Proposal. We are hereby submitting our Proposal, which includes this Technical Proposal and our Financial Proposal sealed under a separate envelope.

We hereby declare that our firm, its affiliates or subsidiaries or employees, including any JV/Consortium /Association members or subcontractors or suppliers for any part of the contract:

- a) is not under procurement prohibition by the United Nations, including but not limited to prohibitions derived from the Compendium of United Nations Security Council Sanctions Lists;
- b) have not been suspended, debarred, sanctioned or otherwise identified as ineligible by any UN Organization or the World Bank Group or any other international Organization;
- c) have no conflict of interest in accordance with Instruction to Bidders Clause 4;
- do not employ, or anticipate employing, any person(s) who is, or has been a UN staff member within the last year, if said UN staff member has or had prior professional dealings with our firm in his/her capacity as UN staff member within the last three years of service with the UN (in accordance with UN post-employment restrictions published in ST/SGB/2006/15);
- e) have not declared bankruptcy, are not involved in bankruptcy or receivership proceedings, and there is no judgment or pending legal action against them that could impair their operations in the foreseeable future;
- f) undertake not to engage in proscribed practices, including but not limited to corruption, fraud, coercion, collusion, obstruction, or any other unethical practice, with the UN or any other party, and to conduct business in a manner that averts any financial, operational, reputational or other undue risk to the UN and we embrace the principles of the United Nations Supplier Code of Conduct and adhere to the principles of the United Nations Global Compact.

We declare that all the information and statements made in this Proposal are true and we accept that any misinterpretation or misrepresentation contained in this Proposal may lead to our disqualification and/or sanctioning by the UNDP.

We offer to provide services in conformity with the Bidding documents, including the UNDP General Conditions of Contract and in accordance with the Terms of Reference

Our Proposal shall be valid and remain binding upon us for the period of time specified in the Bid Data Sheet.

We understand and recognize that you are not bound to accept any Proposal you receive.

I, the undersigned, certify that I am duly authorized by [Insert Name of Bidder] to sign this Proposal and bind it should UNDP accept this Proposal.

Name:	 	 	
Title:			
Date:	 	 	

Signature:	
[Stamp with official stamp of the Bidder]	

Form B: Bidder Information Form

Legal name of Bidder	[Complete]			
Legal address	[Complete]			
Year of registration	[Complete]			
Bidder's Authorized Representative Information	Name and Title: [Complete] Telephone numbers: [Complete] Email: [Complete]			
Are you a UNGM registered vendor?	☐ Yes ☐ No If yes, [insert UGNM vendor number]			
Are you a UNDP vendor?	☐ Yes ☐ No If yes, [insert UNDP vendor number]			
Countries of operation	[Complete]			
No. of full-time employees	[Complete]			
Quality Assurance Certification (e.g. ISO 9000 or Equivalent) (If yes, provide a Copy of the valid Certificate):	[Complete]			
Does your Company hold any accreditation such as ISO 14001 related to the environment? (If yes, provide a Copy of the valid Certificate):	[Complete]			
Does your Company have a written Statement of its Environmental Policy? (If yes, provide a Copy)	[Complete]			
Contact person UNDP may contact for requests for clarification during Proposal evaluation Please attach the following documents:	 Name and Title: [Complete] Telephone numbers: [Complete] Email: [Complete] Company Profile, which should not exceed fifteen (15) pages, including printed brochures and product catalogues relevant to the goods/services being procured Certificate of Incorporation/ Business Registration List of Shareholders and Other Entities Financially Interested in the Firm owning 5% or more of the stocks and other interests, or its equivalent if Bidder is not a corporation including the Certificate from State Register Tax Registration/Payment Certificate issued by the Internal Revenue Authority evidencing that the Bidder is updated with its tax payment obligations, or Certificate of Tax exemption, if 			
	 any such privilege is enjoyed by the Bidder Official Letter of Appointment as local representative, if Bidder is submitting a Bid in behalf of an entity located outside the country 			

- Quality Certificate (e.g., ISO, etc.) and/or other similar certificates, accreditations, awards and citations received by the Bidder, if any
- Financial Statement (Income Statement and Balance Sheet) for the past 2 years (2017, 2016)
- Statement of Satisfactory Performance from the Top three (3)
 Clients in terms of Contract Value the past two (2) years
- A copy of preliminary Agreement in case of Consortium or sub-contracting
- Implementation Plan (sequence of actions) for the services required in the ToR
- Submit a Letter confirming contract prioritization, availability of staff and services deployment
- Contracts for development of cost estimates (at least 3 construction sites in a value equal to or above US\$ 100,000/each conducted in the last 3 years) and/or conducting technical supervision (at least 3 construction sites in a value equal to or above US\$ 250,000/each conducted in the last 3 years)
- Minutes on preliminary and final commissioning for each construction site (*applicable for technical supervisor*) in general construction in a minimum value of US\$ 250,000/each site, implemented over the last 3 years
- Cost estimate verification report(s) prepared by a licensed verifier for construction sites (applicable for cost estimation specialist) in a minimum value of US\$ 100,000/each site, implemented over the last 3 years
- CVs, together with attestation certificates (if applicable) and training attendance certificates (if applicable), of the Key personnel (mentioned under point F, Section 5: ToR)
- All information regarding any past and current litigation during the last five (5) years, in which the bidder is involved, indicating the parties concerned, the subject of the litigation, the amounts involved, and the final resolution if already concluded

Form C: Joint Venture/Consortium/Association Information Form

Name	e of Bidder:	[Insert Name of Bio	dder]		Date:	Select date
RFP r	eference:	19/01872				
	completed and r re/Consortium/A	returned with your Pr ssociation.	roposal if the Prop	osal is submitt	ed as a .	Joint
No		ner and contact inf ne numbers, fax numbe			_	on of responsibilities (in rvices to be performed
1	[Complete]			[Complete]		
2	[Complete]			[Complete]		
3	[Complete]			[Complete]		
Nam	e of leading pa	rtner				
Assoc the ev		the JV, Consortium, RFP process and, in awarded, during	[Complete]			
structı □ Let We he	ure of and the co ter of intent to f ereby confirm th	onfirmation of joint a	or □ awarded, all parti	JV/Consortiur	mbers o n/Assoc t Ventui	nich details the likely legal of the said joint venture: iiation agreement re/Consortium/Association the Contract.
Name	e of partner:		Nam	e of partner: _		
Signature:			Sign	Signature:		
Date:			Date	:		
Name	e of partner:		Nam	e of partner: _		
Signa	ature:		Sign	ature:		

Form D: Qualification Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	19/01872		

If JV/Consortium/Association, to be completed by each partner.

Historical Contract Non-Performance

☐ Contract non-performance did not occur for the last 3 years						
☐ Contrac	t(s) not performed fo	or the last 3 years				
Year	Non- performed portion of contract	Contract Identification	Total Contract Amount (current value in US\$)			
		Name of Client: Address of Client: Reason(s) for non-performance:				

Litigation History (including pending litigation)

□ No litiga	☐ No litigation history for the last 5 years						
☐ Litigation	on History as indicate	d below					
Year of	Amount in	Contract Identification	Total Contract Amount				
dispute	dispute (in US\$)		(current value in US\$)				
		Name of Client:					
		Address of Client:					
		Matter in dispute:					
		Party who initiated the dispute:					
		Status of dispute:					
		Party awarded if resolved:					

Previous Relevant Experience

Please list only previous similar assignments successfully completed in the last 5 years.

List only those assignments for which the Bidder was legally contracted or sub-contracted by the Client as a company or was one of the Consortium/JV partners. Assignments completed by the Bidder's individual experts working privately or through other firms cannot be claimed as the relevant experience of the Bidder, or that of the Bidder's partners or sub-consultants, but can be claimed by the Experts themselves in their CVs. The Bidder should be prepared to substantiate the claimed experience by presenting copies of relevant documents and references if so requested by UNDP.

Project name & Country of Assignment	Client & Reference Contact Details	Contract Value	Period of activity and status	Types of activities undertaken

Bidders may also attach their own Project Data Sheets with more details for assignments above.

☐ Attached are the Statement of Satisfac	ctory Performance from the	e Top three (3)	Clients in t	erms of
Contract Value the past two (2) years.				

Financial Standing

Annual Turnover for the last 3 years	Year 2017 Year 2016	USD USD	
Latest Credit Rating (if any), indicate the	Year 2015	USD	
source			

Financial information (in US\$ equivalent)	Historic information for the last 3 years				
	2017	2016	2015		
	Information from Balance Sheet				
Total Assets (TA)					
Total Liabilities (TL)					
Current Assets (CA)					
Current Liabilities (CL)					
	Information from Income Statement				
Total / Gross Revenue (TR)					
Profits Before Taxes (PBT)					

Net Profit		
Current Ratio		

☐ Attached are copies of the financial statements (balance sheets, including all related notes, and income statements) for the years required above complying with the following condition:

- a) Must reflect the financial situation of the Bidder or party to a JV, and not sister or parent companies;
- b) Historic financial statements must correspond to accounting periods already completed and audited. No statements for partial periods shall be accepted.

Form E: Format of Technical Proposal

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	19/01872		

The Bidder's proposal should be organized to follow this format of Technical Proposal. Where the bidder is presented with a requirement or asked to use a specific approach, the bidder must not only state its acceptance, but also describe how it intends to comply with the requirements. Where a descriptive response is requested, failure to provide the same will be viewed as non-responsive.

SECTION 1: Bidder's qualification, capacity and expertise

- 1.1 Brief description of the organization, including the year and country of incorporation, and types of activities undertaken.
- 1.2 General organizational capability which is likely to affect implementation: management structure, financial stability and project financing capacity, project management controls, extent to which any work would be subcontracted (if so, provide details).
- 1.3 Relevance of specialized knowledge and experience on similar engagements done in the region/country.
- 1.4 Quality assurance procedures and risk mitigation measures.

SECTION 2: Proposed Methodology, Approach and Implementation Plan

This section should demonstrate the bidder's responsiveness to the TOR by identifying the specific components proposed, addressing the requirements, providing a detailed description of the essential performance characteristics proposed and demonstrating how the proposed approach and methodology meets or exceeds the requirements. All important aspects should be addressed in sufficient detail and different components of the project should be adequately weighted relative to one another.

- 2.1 A detailed description of the approach and methodology for how the Bidder will achieve the Terms of Reference of the project, keeping in mind the appropriateness to local conditions and project environment. Details how the different service elements shall be organized, controlled and delivered.
- 2.2 The methodology shall also include details of the Bidder's internal technical and quality assurance review mechanisms.
- 2.3 Explain whether any work would be subcontracted, to whom, how much percentage of the work, the rationale for such, and the roles of the proposed sub-contractors and how everyone will function as a team.
- 2.4 Description of available performance monitoring and evaluation mechanisms and tools; how they shall be adopted and used for a specific requirement.
- 2.5 Availability of necessary hardware and software for the technical design and cost estimates activities (User knowledge of specialised soft: WinCмeta 2000, AutoCad etc.).

SECTION 2A: Bidder's Comments and Suggestions on the Terms of Reference

Provide comments and suggestions on the Terms of Reference, or additional services that will be rendered beyond the requirements of the TOR, if any.

SECTION 3: Management Structure and Key Personnel

- 3.1 Describe the overall management approach toward planning and implementing the project. Include an organization chart for the management of the project describing the relationship of key positions and designations. Provide a spreadsheet to show the activities of each personnel and the time allocated for his/her involvement.
- 3.2 Provide CVs for key personnel that will be provided to support the implementation of this project using the format below. CVs should demonstrate qualifications in areas relevant to the Scope of Services. For the relevant staff, the accreditation certificates shall be provided.

Format for CV of Proposed Key Personnel

	m
Name of Personnel	[Insert]
Position for this assignment	[Insert]
Nationality	[Insert]
Language proficiency	[Insert]
Education/	[Summarize college/university and other specialized education of personnel member, giving names of schools, dates attended, and degrees/qualifications obtained.]
Qualifications	[Insert]
	[Provide details of professional certifications relevant to the scope of services]
Professional certifications	Name of institution: [Insert]Date of certification: [Insert]
Employment Record/ Experience	[List all positions held by personnel (starting with present position, list in reverse order), giving dates, names of employing organization, title of position held and location of employment. For experience in last five years, detail the type of activities performed, degree of responsibilities, location of assignments and any other information or professional experience considered pertinent for this assignment.]
	[Insert]
	[Provide names, addresses, phone and email contact information for two (2) references]
References	Reference person 1: [Insert]
	Reference person 2: [Insert]

I, the undersigned, certify that to the best of my knowledge and belief, these data correqualifications, my experiences, and other relevant information about myself.					
Signature of Personnel	 Date (Day/Month/Year)				

Form F: Financial Proposal Submission Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	19/01872		

We, the undersigned, offer to provide the services for **Provision of technical assessment, developing of cost estimates and technical supervision of social infrastructure sites located in the security zone of Moldova on both banks of the Nistru river in accordance with your Request for Proposal No. 19/01872** and our Proposal. We are hereby submitting our Proposal, which includes this Technical Proposal and our Financial Proposal sealed under a separate envelope.

Our attached Financial Proposal is for the sum of [Insert amount in words and figures].

Our Proposal shall be valid and remain binding upon us for the period of time specified in the Bid Data Sheet.

We understand you are not bound to accept any Proposal you receive.

Name:	
Title:	
Date:	
Signature:	
	[Stamp with official stamp of the Bidder]

Form G: Financial Proposal Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	19/01872		

The Bidder is required to prepare the Financial Proposal following the below format and submit it in an envelope separate from the Technical Proposal as indicated in the Instruction to Bidders. Any Financial information provided in the Technical Proposal shall lead to Bidder's disqualification.

The Financial Proposal should align with the requirements in the Terms of Reference and the Bidder's Technical Proposal.

Currency of the proposal: US\$

Table 1: Summary of Prices per Deliverables

	Amount(s)
Preliminary assessment of social infrastructure projects (from Table 2)	
Technical drawings, technical specifications and cost estimates development stage (from Table 3)	
Technical supervision of the reconstruction process stage (from Table 4)	
Contingency Costs* (+20% of the TOTAL from Tables 2-4)	
TOTAL Amount of Financial Proposal	

^{*)} Using this line will require strong justification and prior approval by UNDP.

Table 2: Breakdown of Costs for *Preliminary assessment of social infrastructure projects*

Type of services to be provided	Quantity (No. of projects)	Unit price (Lump Sum, All Inclusive) USD VAT exclusive	Total Amount (Lump Sum, All Inclusive) USD VAT exclusive
	Α	В	C=A*B
Cost of documentation visit	100		
Cost of transport-related expenses (210 km on average per object)	100		
Develop preventive calculation of reconstruction costs of the infrastructure object via the generalized method	100		
Draft the report on the technical state of the assessed infrastructure object	100		
	S	ubtotal Table 2:	

Table 3: Breakdown of Costs for *Technical drawings, technical* specifications and cost estimates development stage

Type of services to be provided	Quantity (No. of projects)	Unit price (Lump Sum, All Inclusive) USD VAT exclusive	
	A	В	C=A*B
Develop technical specifications for the object	7		
Carry out the assessment of the object (if necessary) (Technical expertise for objects in the average of 2500 cubic meters for each construction site)	7		
Develop the plans for engineering networks	7		
Develop the estimative budget of the investor	7		
Verification of investor's budget	7		
Transport-related expenses (210 km on average per object) minimum 3 on-site visits per project	7*3		
Updating the cost estimates and existing documentation (if necessary)	7		
Examination of technical documentation developed by the designing companies selected by the SCBM programme	3		
	S	ubtotal Table 3:	

Table 4: Breakdown of Costs for *Technical supervision of the* reconstruction process stage

Type of services to be provided	Quantity (No. of projects)	Unit price (Lump Sum, All Inclusive) USD VAT exclusive	Total Amount (Lump Sum, All Inclusive) USD VAT exclusive
	Α	В	C=A*B
Technical supervision of the object	10		
Author's supervision of the cost estimate and developed technical specifications (in case of cost estimates developed by technical assessment and supervision companies)	10		
Collecting the implementation documentation to be submitted to the beneficiary	10		
Develop reports on the progress of object implementation (minimum 4 reports)	10*4		
Transport-related expenses (210 km on average per object) minimum 12 on-site visits per project	10*12		
	S	ubtotal Table 4:	