

REQUEST FOR PROPOSAL

Organization for the provision of services for "Delivery of Professional Trainings, leading up to Professional Certification, in the following areas:"

- 1. Amazon Web Services (AWS)
- 2. Microsoft Azure
- 3. Big Data Analytics

RFP No: UNDP-RFP-2019-135

JTN: 11710 ORPS: 1795

Project: Youth Empowerment Programme

Country: Pakistan

Issued on: 15 March 2019

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Section 1. Letter of Invitation

The United Nations Development Programme (UNDP) hereby invites you to submit a Proposal to this Request for Proposal (RFP) for the above-referenced subject.

This RFP includes the following documents and the General Terms and Conditions of Contract which is inserted in the Bid Data Sheet (BDS):

Section 1: This Letter of Invitation

Section 2: Instruction to Bidders

Section 3: Bid Data Sheet (BDS)

Section 4: Evaluation Criteria

Section 5: Terms of Reference

Section 6: Returnable Bidding Forms

- o Form A: Technical Proposal Submission Form
- o Form B: Bidder Information Form
- o Form C: Joint Venture/Consortium/Association Information Form
- o Form D: Qualification Form
- o Form E: Format of Technical Proposal
- o Form F: Financial Proposal Submission Form
- o Form G: Financial Proposal Form
- o Form H: Form of Proposal Security

Section 7: Form of Performance Security

If you are interested in submitting a Proposal in response to this RFP, please prepare your Proposal in accordance with the requirements and procedure as set out in this RFP and submit it by the deadline for Submission of Proposals **05**th **April 2019 (1230 Hrs) PST or 3:30 AM EDT**, set out in Bid Data Sheet.

Please acknowledge the receipt of this RFP by sending an email pakistan.procurement.info@undp.org, indicating whether you intend to submit a Proposal or otherwise. You may also utilize the "Accept Invitation" function on or before 29th March 2019 in e-Tendering system, where applicable. This will enable you to receive amendments or updates to the RFP. Should you require further clarifications, kindly communicate with the contact person/s identified in the attached Bid Data Sheet as the focal point for queries on this RFP.

UNDP looks forward to receiving your Proposal and thank you in advance for your interest in UNDP procurement opportunities.

Issued by:

Name: Zeeshan Zahid

Title: Manager Procurement

Date: March 15, 2019

Approved by:

Name: Agnes Kochan

Title: Operations Manager

Date: March 15, 2019

Section 2. Instruction to Bidders

GENERAL PROVISIONS		
1. Introduction	1.1	Bidders shall adhere to all the requirements of this RFP, including any amendments in writing by UNDP. This RFP is conducted in accordance with the UNDP Programme and Operations Policies and Procedures (POPP) on Contracts and Procurement which can be accessed at https://popp.undp.org/SitePages/POPPBSUnit.aspx?TermID=254a9f96-b883-476a-8ef8-e81f93a2b38d
	1.2	Any Proposal submitted will be regarded as an offer by the Bidder and does not constitute or imply the acceptance of the Proposal by UNDP. UNDP is under no obligation to award a contract to any Bidder as a result of this RFP.
	1.3	As part of the bid, it is desired that the Bidder registers at the United Nations Global Marketplace (UNGM) website (www.ungm.org). The Bidder may still submit a bid even if not registered with the UNGM. However, if the Bidder is selected for contract award, the Bidder must register on the UNGM prior to contract signature.
2. Fraud & Corruption, Gifts and Hospitality	2.1	UNDP strictly enforces a policy of zero tolerance on proscribed practices, including fraud, corruption, collusion, unethical or unprofessional practices, and obstruction of UNDP vendors and requires all bidders/vendors observe the highest standard of ethics during the procurement process and contract implementation. UNDP's Anti-Fraud Policy can be found at http://www.undp.org/content/undp/en/home/operations/accountability/audit/office of audit andinvestigation.html#anti
	2.2	Bidders/vendors shall not offer gifts or hospitality of any kind to UNDP staff members including recreational trips to sporting or cultural events, theme parks or offers of holidays, transportation, or invitations to extravagant lunches or dinners.
	2.3	In pursuance of this policy, UNDP (a) Shall reject a proposal if it determines that the selected bidder has engaged in any corrupt or fraudulent practices in competing for the contract in question; (b) Shall declare a vendor ineligible, either indefinitely or for a stated period of time, to be awarded a contract if at any time it determines that the vendor has engaged in any corrupt or fraudulent practices in competing for, or in executing a UNDP contract.
	2.4	All Bidders must adhere to the UN Supplier Code of Conduct, which may be found at http://www.un.org/depts/ptd/pdf/conduct_english.pdf
3. Eligibility	3.1	A vendor should not be suspended, debarred, or otherwise identified as ineligible by any UN Organization or the World Bank Group or any other international Organization. Vendors are therefore required to disclose to UNDP whether they are subject to any sanction or temporary suspension imposed by these organizations.
	3.2	It is the Bidder's responsibility to ensure that its employees, joint venture members, sub-contractors, service providers, suppliers and/or their employees meet the eligibility requirements as established by UNDP.

4. Conflict of Interests

- 4.1 Bidders must strictly avoid conflicts with other assignments or their own interests, and act without consideration for future work. Bidders found to have a conflict of interest shall be disqualified. Without limitation on the generality of the above, Bidders, and any of their affiliates, shall be considered to have a conflict of interest with one or more parties in this solicitation process, if they:
 - a) Are or have been associated in the past, with a firm or any of its affiliates which have been engaged by UNDP to provide services for the preparation of the design, specifications, Terms of Reference, cost analysis/estimation, and other documents to be used for the procurement of the goods and services in this selection process;
 - b) Were involved in the preparation and/or design of programme/project related to the services requested under this RFP; or
 - c) Are found to be in conflict for any other reason, as may be established by, or at the discretion of UNDP.
- In the event of any uncertainty in the interpretation of a potential conflict of 4.2 interest, Bidders must disclose to UNDP, and seek UNDP's confirmation on whether or not such a conflict exists.
- Similarly, the Bidders must disclose in their proposal their knowledge of the 4.3 following:
 - a) If the owners, part-owners, officers, directors, controlling shareholders, of the bidding entity or key personnel are family members of UNDP staff involved in the procurement functions and/or the Government of the country or any Implementing Partner receiving services under this RFP;
 - b) All other circumstances that could potentially lead to actual or perceived conflict of interest, collusion or unfair competition practices.

Failure to disclose such an information may result in the rejection of the proposal or proposals affected by the non-disclosure.

The eligibility of Bidders that are wholly or partly owned by the Government 4.4 shall be subject to UNDP's further evaluation and review of various factors such as being registered, operated and managed as an independent business entity, the extent of Government ownership/share, receipt of subsidies, mandate and access to information in relation to this RFP, among others. Conditions that may lead to undue advantage against other Bidders may result in the eventual rejection of the Proposal.

PREPARATION OF PROPOSALS

5. General Considerations

- In preparing the Proposal, the Bidder is expected to examine the RFP in 5.1 detail. Material deficiencies in providing the information requested in the RFP may result in rejection of the Proposal.
- The Bidder will not be permitted to take advantage of any errors or 5.2 omissions in the RFP. Should such errors or omissions be discovered, the Bidder must notify the UNDP

6. Cost of Preparation of Proposal

6.1 The Bidder shall bear any and all costs related to the preparation and/or submission of the Proposal, regardless of whether its Proposal was selected or not. UNDP shall not be responsible or liable for those costs, regardless of the conduct or outcome of the procurement process.

7. Language	7.1 The Proposal, as well as any and all related correspondence exchanged by the Bidder and UNDP, shall be written in the language (s) specified in the BDS.
8. Documents Comprising the Proposal	 8.1 The Proposal shall comprise of the following documents: c) Documents Establishing the Eligibility and Qualifications of the Bidder; d) Technical Proposal; e) Financial Proposal; f) Proposal Security, if required by BDS; g) Any attachments and/or appendices to the Proposal.
9. Documents Establishing the Eligibility and Qualifications of the Bidder	9.1 The Bidder shall furnish documentary evidence of its status as an eligible and qualified vendor, using the Forms provided under Section 6 and providing documents required in those forms. In order to award a contract to a Bidder, its qualifications must be documented to UNDP's satisfaction.
10. Technical Proposal Format and	10.1 The Bidder is required to submit a Technical Proposal using the Standard Forms and templates provided in Section 6 of the RFP.
Content	10.2 The Technical Proposal shall not include any price or financial information. A Technical Proposal containing material financial information may be declared non-responsive.
	10.3 Samples of items, when required as per Section 5, shall be provided within the time specified and unless otherwise specified by UNDP, and at no expense to UNDP
	When applicable and required as per Section 5, the Bidder shall describe the necessary training programme available for the maintenance and operation of the services and/or equipment offered as well as the cost to the UNDP. Unless otherwise specified, such training as well as training materials shall be provided in the language of the Bid as specified in the BDS.
11. Financial Proposals	11.1 The Financial Proposal and Financial Proposal Submission Form shall be prepared using the Standard Form provided in Section 6 of the RFP. It shall list all major cost components associated with the services, and the detailed breakdown of such costs.
	11.2 Any output and activities described in the Technical Proposal but not priced in the Financial Proposal, shall be assumed to be included in the prices of other activities or items, as well as in the final total price.
	11.3 Prices and other financial information must not be disclosed in any other place except in the financial proposal.
12. Proposal Security	12.1 A Proposal Security, if required by BDS, shall be provided in the amount and form indicated in the BDS. The Proposal Security shall be valid up to thirty (30) days after the final date of validity of the Proposal.
	12.2 The Proposal Security shall be included along with the Technical Proposal. If Proposal Security is required by the RFP but is not found along with the Technical Proposal, the Proposal shall be rejected.
	12.3 If the Proposal Security amount or its validity period is found to be less than what is required by UNDP, UNDP shall reject the Proposal.

- 12.4 In the event an electronic submission is allowed in the BDS, Bidders shall include a copy of the Bid Security in their proposal and the original of the Proposal Security must be sent via courier or hand delivery as per the instructions in BDS.
- 12.5 The Proposal Security may be forfeited by UNDP, and the Proposal rejected, in the event of any one or combination, of the following conditions:
 - a) If the Bidder withdraws its offer during the period of the Proposal Validity specified in the BDS, or;
 - b) In the event that the successful Bidder fails:
 - i. to sign the Contract after UNDP has issued an award; or
- 12.6 to furnish the Performance Security, insurances, or other documents that UNDP may require as a condition precedent to the effectivity of the contract that may be awarded to the Bidder.

13. Currencies

- 13.1 All prices shall be quoted in the currency or currencies indicated in the BDS. Where Proposals are quoted in different currencies, for the purposes of comparison of all Proposals:
 - a) UNDP will convert the currency quoted in the Proposal into the UNDP preferred currency, in accordance with the prevailing UN operational rate of exchange on the last day of submission of Proposals; and
 - b) In the event that UNDP selects a proposal for award that is quoted in a currency different from the preferred currency in the BDS, UNDP shall reserve the right to award the contract in the currency of UNDP's preference, using the conversion method specified above.

14. Joint Venture, Consortium or Association

- 14.1 If the Bidder is a group of legal entities that will form or have formed a Joint Venture (JV), Consortium or Association for the Proposal, they shall confirm in their Proposal that: (i) they have designated one party to act as a lead entity, duly vested with authority to legally bind the members of the JV, Consortium or Association jointly and severally, which shall be evidenced by a duly notarized Agreement among the legal entities, and submitted with the Proposal; and (ii) if they are awarded the contract, the contract shall be entered into, by and between UNDP and the designated lead entity, who shall be acting for and on behalf of all the member entities comprising the joint venture.
- 14.2 After the Deadline for Submission of Proposal, the lead entity identified to represent the JV, Consortium or Association shall not be altered without the prior written consent of UNDP.
- 14.3 The lead entity and the member entities of the JV, Consortium or Association shall abide by the provisions of Clause 9 herein in respect of submitting only one proposal.
- 14.4 The description of the organization of the JV, Consortium or Association must clearly define the expected role of each of the entity in the joint venture in delivering the requirements of the RFP, both in the Proposal and the JV, Consortium or Association Agreement. All entities that comprise the JV, Consortium or Association shall be subject to the eligibility and qualification assessment by UNDP.
- 14.5 A JV, Consortium or Association in presenting its track record and experience should clearly differentiate between:



a) Those that were undertaken together by the JV, Consortium or Association; and b) Those that were undertaken by the individual entities of the JV, Consortium or Association. 14.6 Previous contracts completed by individual experts working privately but who are permanently or were temporarily associated with any of the member firms cannot be claimed as the experience of the JV, Consortium or Association or those of its members, but should only be claimed by the individual experts themselves in their presentation of their individual credentials. 14.7 JV, Consortium or Associations are encouraged for high value, multi-sectoral requirements when the spectrum of expertise and resources required may not be available within one firm. 15.1 The Bidder (including the individual members of any Joint Venture) shall 15. Only One Proposal submit only one Proposal, either in its own name or as part of a Joint Venture. 15.2 Proposals submitted by two (2) or more Bidders shall all be rejected if they are found to have any of the following: a) they have at least one controlling partner, director or shareholder in common; or b) any one of them receive or have received any direct or indirect subsidy from the other/s; or c) they have the same legal representative for purposes of this RFP; or d) they have a relationship with each other, directly or through common third parties, that puts them in a position to have access to information about, or influence on the Proposal of, another Bidder regarding this RFP process; they are subcontractors to each other's Proposal, or a subcontractor to one Proposal also submits another Proposal under its name as lead Bidder; or some key personnel proposed to be in the team of one Bidder participates in more than one Proposal received for this RFP process. This condition relating to the personnel, does not apply to subcontractors being included in more than one Proposal. Proposals shall remain valid for the period specified in the BDS, commencing 16. Proposal Validity on the Deadline for Submission of Proposals. A Proposal valid for a shorter Period period may be rejected by UNDP and rendered non-responsive. During the Proposal validity period, the Bidder shall maintain its original Proposal without any change, including the availability of the Key Personnel, the proposed rates and the total price. In exceptional circumstances, prior to the expiration of the proposal validity 17. Extension of period, UNDP may request Bidders to extend the period of validity of their **Proposal Validity** Proposals. The request and the responses shall be made in writing, and shall Period be considered integral to the Proposal. 17.2 If the Bidder agrees to extend the validity of its Proposal, it shall be done without any change in the original Proposal.

	17.3	The Bidder has the right to refuse to extend the validity of its Proposal, and in which case, such Proposal will not be further evaluated.
18. Clarification of Proposal	18.1	Bidders may request clarifications on any of the RFP documents no later than the date indicated in the BDS. Any request for clarification must be sent in writing in the manner indicated in the BDS. If inquiries are sent other than specified channel, even if they are sent to a UNDP staff member, UNDP shall have no obligation to respond or confirm that the query was officially received.
	18.2	UNDP will provide the responses to clarifications through the method specified in the BDS.
	18.3	UNDP shall endeavor to provide responses to clarifications in an expeditious manner, but any delay in such response shall not cause an obligation on the part of UNDP to extend the submission date of the Proposals, unless UNDP deems that such an extension is justified and necessary.
19. Amendment of Proposals	19.1	At any time prior to the deadline of Proposal submission, UNDP may for any reason, such as in response to a clarification requested by a Bidder, modify the RFP in the form of an amendment to the RFP. Amendments will be made available to all prospective bidders.
	19.2	If the amendment is substantial, UNDP may extend the Deadline for submission of proposal to give the Bidders reasonable time to incorporate the amendment into their Proposals.
20. Alternative Proposals	20.1	Unless otherwise specified in the BDS, alternative proposals shall not be considered. If submission of alternative proposal is allowed by BDS, a Bidder may submit an alternative proposal, but only if it also submits a proposal conforming to the RFP requirements. UNDP shall only consider the alternative proposal offered by the Bidder whose conforming proposal ranked the highest as per the specified evaluation method. Where the conditions for its acceptance are met, or justifications are clearly established, UNDP reserves the right to award a contract based on an alternative proposal.
	20.2	If multiple/alternative proposals are being submitted, they must be clearly marked as "Main Proposal" and "Alternative Proposal"
21. Pre-Bid Conference	21.1	When appropriate, a Bidder's conference will be conducted at the date, time and location specified in the BDS. All Bidders are encouraged to attend. Non-attendance, however, shall not result in disqualification of an interested Bidder. Minutes of the Bidder's conference will be disseminated on the procurement website and shared by email or on the e-Tendering platform as specified in the BDS. No verbal statement made during the conference shall modify the terms and conditions of the RFP, unless specifically incorporated in the Minutes of the Bidder's Conference or issued/posted as an amendment to RFP.
SUBMISSION AND OPENIN	NG OF	PROPOSALS

22.1 The Bidder shall submit a duly signed and complete Proposal comprising the 22. Submission documents and forms in accordance with the requirements in the BDS. The submission shall be in the manner specified in the BDS. 22.2 The Proposal shall be signed by the Bidder or person(s) duly authorized to commit the Bidder. The authorization shall be communicated through a document evidencing such authorization issued by the legal representative of the bidding entity, or a Power of Attorney, accompanying the Proposal. 22.3 Bidders must be aware that the mere act of submission of a Proposal, in and of itself, implies that the Bidder fully accepts the UNDP General Contract Terms and Conditions. 22.4 Hard copy (manual) submission by courier or hand delivery allowed or Hard copy (manual) specified in the BDS shall be governed as follows: submission g) The signed Proposal shall be marked "Original", and its copies marked "Copy" as appropriate. The number of copies is indicated in the BDS. All copies shall be made from the signed original only. If there are discrepancies between the original and the copies, the original shall prevail. h) The Technical Proposal and the Financial Proposal envelopes MUST BE COMPLETELY SEPARATE and each of them must be submitted sealed individually and clearly marked on the outside as either "TECHNICAL PROPOSAL" or "FINANCIAL PROPOSAL", as appropriate. Each envelope SHALL clearly indicate the name of the Bidder. The outer envelopes shall: i. Bear the name and address of the bidder; ii. Be addressed to UNDP as specified in the BDS

iii. Bear a warning that states "Not to be opened before the time and date for proposal opening" as specified in the BDS.

If the envelopes and packages with the Proposal are not sealed and marked as required, UNDP shall assume no responsibility for the misplacement, loss, or premature opening of the Proposal.

Email Submission

- 22.5 Email submission, if allowed or specified in the BDS, shall be governed as follows:
 - a) Electronic files that form part of the proposal must be in accordance with the format and requirements indicated in BDS;
 - b) The Technical Proposal and the Financial Proposal files MUST BE COMPLETELY SEPARATE. The financial proposal shall be encrypted with different passwords and clearly labelled. The files must be sent to the dedicated email address specified in the BDS.
 - c) The password for opening the Financial Proposal and Financial Proposal Submission Form should be provided only upon request of UNDP. UNDP will request password only from bidders whose Technical Proposal has been found to be technically responsive. Failure to provide correct password may result in the proposal being rejected.

e-Tendering submission

22.6 Electronic submission through eTendering, if allowed or specified in the BDS,

shall be governed as follows: a) Electronic files that form part of the proposal must be in accordance with the format and requirements indicated in BDS: b) The Technical Proposal and the Financial Proposal and Financial Proposal Submission Form files MUST BE COMPLETELY SEPARATE and each of them must be uploaded individually and clearly labelled. d) The Financial Proposal file must be encrypted with a password so that it cannot be opened nor viewed until the password is provided. The password for opening the Financial Proposal and Financial Proposal Submission Form should be provided only upon request of UNDP. UNDP will request password only from bidders whose technical proposal has been found to be technically responsive. Failure to provide the correct password may result in the proposal being rejected. Documents which are required to be in original form (e.g. Bid Security, etc.) must be sent via courier or hand delivery as per the instructions in BDS. d) Detailed instructions on how to submit, modify or cancel a bid in the eTendering system are provided in the eTendering system Bidder User Guide and Instructional videos available on this link: http://www.undp.org/content/undp/en/home/operations/procurement /business/procurement-notices/resources/ 23. Deadline for Complete Proposals must be received by UNDP in the manner, and no later 23.1 Submission of than the date and time, specified in the BDS. UNDP shall only recognize the **Proposals and Late** date and time that the bid was received by UNDP **Proposals** 23.2 UNDP shall not consider any Proposal that is submitted after the deadline for the submission of Proposals. 24. Withdrawal, 24.1 A Bidder may withdraw, substitute or modify its Proposal after it has been Substitution, and submitted at any time prior to the deadline for submission. Modification of 24.2 Manual and Email submissions: A bidder may withdraw, substitute or modify **Proposals** its Proposal by sending a written notice to UNDP, duly signed by an authorized representative, and shall include a copy of the authorization (or a Power of Attorney). The corresponding substitution or modification of the Proposal, if any, must accompany the respective written notice. All notices must be submitted in the same manner as specified for submission of proposals, by clearly marking them as "WITHDRAWAL" "SUBSTITUTION," or "MODIFICATION" 24.3 eTendering: A Bidder may withdraw, substitute or modify its Proposal by Canceling, Editing, and re-submitting the proposal directly in the system. It is the responsibility of the Bidder to properly follow the system instructions, duly edit and submit a substitution or modification of the Proposal as needed. Detailed instructions on how to cancel or modify a Proposal directly in the system are provided in Bidder User Guide and Instructional videos. Proposals requested to be withdrawn shall be returned unopened to the Bidders (only for manual submissions), except if the bid is withdrawn after the bid has been opened 25. Proposal Opening There is no public bid opening for RFPs. UNDP shall open the Proposals

	in the presence of an ad-hoc committee formed by UNDP, consisting of at least two (2) members. In the case of e-Tendering submission, bidders will receive an automatic notification once their proposal is opened.	
EVALUATION OF PROPOS	LS	
26. Confidentiality	26.1 Information relating to the examination, evaluation, and comparison of Proposals, and the recommendation of contract award, shall not be disclosed to Bidders or any other persons not officially concerned with such process, even after publication of the contract award.	
	26.2 Any effort by a Bidder or anyone on behalf of the Bidder to influence UNDP in the examination, evaluation and comparison of the Proposals or contract award decisions may, at UNDP's decision, result in the rejection of its Proposal and may be subject to the application of prevailing UNDP's vendor sanctions procedures.	
27. Evaluation of Proposals	27.1 The Bidder is not permitted to alter or modify its Proposal in any way after the proposal submission deadline except as permitted under Clause 24 of this RFP. UNDP will conduct the evaluation solely on the basis of the submitted Technical and Financial Proposals.	
	 Evaluation of proposals is made of the following steps: i) Preliminary Examination j) Minimum Eligibility and Qualification (if pre-qualification is not done) k) Evaluation of Technical Proposals l) Evaluation of Financial Proposals 	
28. Preliminary Examination	1 UNDP shall examine the Proposals to determine whether they are complete with respect to minimum documentary requirements, whether the documents have been properly signed, and whether the Proposals are generally in order, among other indicators that may be used at this stage. UNDP reserves the right to reject any Proposal at this stage.	
29. Evaluation of Eligibility and Qualification	29.1 Eligibility and Qualification of the Bidder will be evaluated against the Minimum Eligibility/Qualification requirements specified in the Section 4 (Evaluation Criteria).	
	 29.2 In general terms, vendors that meet the following criteria may be considered qualified: a) They are not included in the UN Security Council 1267/1989 Committee's list of terrorists and terrorist financiers, and in UNDP's ineligible vendors' list; b) They have a good financial standing and have access to adequate 	
	financial resources to perform the contract and all existing commercial commitments, c) They have the necessary similar experience, technical expertise, production capacity where applicable, quality certifications, quality assurance procedures and other resources applicable to the provision of the services required;	
	d) They are able to comply fully with UNDP General Terms and Conditions of Contract;e) They do not have a consistent history of court/arbitral award decisions	
	against the Bidder; and f) They have a record of timely and satisfactory performance with their	

	clients.
30. Evaluation of Technical and Financial Proposals	30.1 The evaluation team shall review and evaluate the Technical Proposals on the basis of their responsiveness to the Terms of Reference and other RFP documents, applying the evaluation criteria, sub-criteria, and point system specified in the Section 4 (Evaluation Criteria). A Proposal shall be rendered non-responsive at the technical evaluation stage if it fails to achieve the minimum technical score indicated in the BDS. When necessary and if stated in the BDS, UNDP may invite technically responsive bidders for a presentation related to their technical proposals. The conditions for the presentation shall be provided in the bid document where required.
¥	30.2 In the second stage, only the Financial Proposals of those Bidders who achieve the minimum technical score will be opened for evaluation. The Financial Proposals corresponding to Technical Proposals that were rendered non-responsive shall remain unopened, and, in the case of manual submission, be returned to the Bidder unopened. For emailed Proposals and e-tendering submissions, UNDP will not request for the password of the Financial Proposals of bidders whose Technical Proposal were found not responsive.
	30.3 The evaluation method that applies for this RFP shall be as indicated in the BDS, which may be either of two (2) possible methods, as follows: (a) the lowest priced method which selects the lowest evaluated financial proposal of the technically responsive Bidders; or (b) the combined scoring method which will be based on a combination of the technical and financial score.
	30.4 When the BDS specifies a combined scoring method, the formula for the rating of the Proposals will be as follows:
	Rating the Technical Proposal (TP):
	TP Rating = (Total Score Obtained by the Offer / Max. Obtainable Score for TP) x 100
	Rating the Financial Proposal (FP):
	FP Rating = (Lowest Priced Offer / Price of the Offer Being Reviewed) x 100
5	Total Combined Score:
	Combined Score = (TP Rating) x (Weight of TP, e.g. 70%) + (FP Rating) x (Weight of FP, e.g., 30%)
31. Due Diligence	31.1 UNDP reserves the right to undertake a due diligence exercise, also called post qualification, aimed at determining to its satisfaction, the validity of the information provided by the Bidder. Such exercise shall be fully documented and may include, but need not be limited to, all or any combination of the following:
41	 a) Verification of accuracy, correctness and authenticity of information provided by the Bidder; b) Validation of extent of compliance to the RFP requirements and evaluation criteria based on what has so far been found by the evaluation team;

Inquiry and reference checking with Government entities with jurisdiction on the Bidder, or with previous clients, or any other entity that may have done business with the Bidder; d) Inquiry and reference checking with previous clients on the performance on on-going or contracts completed, including physical inspections of previous works, as necessary; Physical inspection of the Bidder's offices, branches or other places where business transpires, with or without notice to the Bidder; Other means that UNDP may deem appropriate, at any stage within the selection process, prior to awarding the contract. To assist in the examination, evaluation and comparison of Proposals, UNDP 32. Clarification of 32.1 may, at its discretion, ask any Bidder for a clarification of its Proposal. **Proposals** 32.2 UNDP's request for clarification and the response shall be in writing and no change in the prices or substance of the Proposal shall be sought, offered, or permitted, except to provide clarification, and confirm the correction of any arithmetic errors discovered by UNDP in the evaluation of the Proposals, in accordance with RFP. 32.3 Any unsolicited clarification submitted by a Bidder in respect to its Proposal, which is not a response to a request by UNDP, shall not be considered during the review and evaluation of the Proposals. 33.1 UNDP's determination of a Proposal's responsiveness will be based on the 33. Responsiveness of contents of the Proposal itself. A substantially responsive Proposal is one Proposal that conforms to all the terms, conditions, TOR and other requirements of the RFP without material deviation, reservation, or omission. 33.2 If a Proposal is not substantially responsive, it shall be rejected by UNDP and may not subsequently be made responsive by the Bidder by correction of the material deviation, reservation, or omission. 34.1 Provided that a Proposal is substantially responsive, UNDP may waive any 34. Nonconformities, non-conformities or omissions in the Proposal that, in the opinion of UNDP, **Reparable Errors** do not constitute a material deviation. and Omissions 34.2 UNDP may request the Bidder to submit the necessary information or documentation, within a reasonable period of time, to rectify nonmaterial nonconformities or omissions in the Proposal related to documentation requirements. Such omission shall not be related to any aspect of the price of the Proposal. Failure of the Bidder to comply with the request may result in the rejection of its Proposal. For Financial Proposal that has been opened, UNDP shall check and correct arithmetical errors as follows: if there is a discrepancy between the unit price and the line item total that is obtained by multiplying the unit price by the quantity, the unit price shall prevail and the line item total shall be corrected, unless in the opinion of UNDP there is an obvious misplacement of the decimal point in the unit price; in which case the line item total as quoted shall govern and the unit price shall be corrected; b) if there is an error in a total corresponding to the addition or subtraction of subtotals, the subtotals shall prevail and the total shall be corrected; and

	34.4	The state was the decept the correction of chois made by offbi, its
AUMAR OF COLUMN		Proposal shall be rejected.
AWARD OF CONTRACT		
35. Right to Accept, Reject, Any or All Proposals	35.1	UNDP reserves the right to accept or reject any Proposal, to render any or all of the Proposals as non-responsive, and to reject all Proposals at any time prior to award of contract, without incurring any liability, or obligation to inform the affected Bidder(s) of the grounds for UNDP's action. UNDP shall not be obliged to award the contract to the lowest priced offer.
36. Award Criteria	36.1	Prior to expiration of the proposal validity, UNDP shall award the contract to the qualified Bidder based on the award criteria indicated in the BDS.
37. Debriefing	37.1 In the event that a Bidder is unsuccessful, the Bidder may request debriefing from UNDP. The purpose of the debriefing is to discuss strengths and weaknesses of the Bidder's submission, in order to assist Bidder in improving its future proposals for UNDP procurem opportunities. The content of other proposals and how they compare to Bidder's submission shall not be discussed.	
38. Right to Vary Requirements at the Time of Award	38.1	At the time of award of Contract, UNDP reserves the right to vary the quantity of services and/or goods, by up to a maximum twenty-five per cent (25%) of the total offer, without any change in the unit price or other terms and conditions.
39. Contract Signature	wire 39.1 Within fifteen (15) days from the date of receipt of the Cont successful Bidder shall sign and date the Contract and return it to Failure to do so may constitute sufficient grounds for the annulme award, and forfeiture of the Proposal Security, if any, and on which UNDP may award the Contract to the Second Ranked Bidder or cal Proposals.	
40. Contract Type and General Terms and Conditions	40.1	The types of Contract to be signed and the applicable UNDP Contract General Terms and Conditions, as specified in BDS, can be accessed at http://www.undp.org/content/undp/en/home/procurement/business/how-we-buy.html
41. Performance Security	41.1	40.1 A performance security, if required in BDS, shall be provided in the amount specified in BDS and form available at

	submit a Bank Guarantee in the full amount of the advance payment in the form available at https://popp.undp.org/ layouts/15/WopiFrame.aspx?sourcedoc=/UNDP_POPP_DOCUMENT_LIBRARY/Public/PSU_Contract%20Management%20Payment%20and%20Taxes_Advanced%20Payment%20Guarantee%20Form.docx&action=default
43. Liquidated Damages	43.1 If specified in BDS, UNDP shall apply Liquidated Damages resulting from the Contractor's delays or breach of its obligations as per the Contract.
44. Payment Provisions	Payment will be made only upon UNDP's acceptance of the work performed. The terms of payment shall be within thirty (30) days, after receipt of invoice and certification of acceptance of work issued by the proper authority in UNDP with direct supervision of the Contractor. Payment will be effected by bank transfer in the currency of contract.
45. Vendor Protest	45.1 UNDP's vendor protest procedure provides an opportunity for appeal to those persons or firms not awarded a contract through a competitive procurement process. In the event that a Bidder believes that it was not treated fairly, the following link provides further details regarding UNDP vendor protest procedures: http://www.undp.org/content/undp/en/home/operations/procurement/business/protest-and-sanctions.html
46. Other Provisions	46.1 In the event that the Bidder offers a lower price to the host Government (e.g. General Services Administration (GSA) of the federal government of the United States of America) for similar services, UNDP shall be entitled to same lower price. The UNDP General Terms and Conditions shall have precedence.
,	46.2 UNDP is entitled to receive the same pricing offered by the same Contractor in contracts with the United Nations and/or its Agencies. The UNDP General Terms and Conditions shall have precedence.
	The United Nations has established restrictions on employment of (former) UN staff who have been involved in the procurement process as per bulletin ST/SGB/2006/15 http://www.un.org/en/ga/search/view_doc.asp?symbol=ST/SGB/2006/15&referer

Section 3. Bid Data Sheet

The following data for the services to be procured shall complement, supplement, or amend the provisions in the Request for Proposals. In the case of a conflict between the Instructions to Bidders, the Data Sheet, and other annexes or references attached to the Data Sheet, the provisions in the Data Sheet shall prevail.

BDS No.	Ref. to Section.2	Data	Specific Instructions / Requirements
1	7	Language of the Proposal	English
2		Submitting Proposals for Parts or sub-parts of the TOR (partial bids)	Not Allowed
3	20	Alternative Proposals	Shall not be considered
4	21	Pre-proposal conference	Time: 1100 hrs. Tuesday 26 th March 2019 UNDP 6 th Floor, Serena Business Complex. Venue: Level 6, Serena Business complex UNDP office Islamabad. Interested parties who wish to attend the pre-proposal conference are kindly requested to send the name, NIC number and company name to Mr. Tahir ul Islam at tahir.islam@undp.org by and before 12:00 hours PST 25 th March 2019, in order to obtain necessary security clearance.
5	10	Proposal Validity Period	90 days
6	14		Required PKR 300,000/- equivalent in USD 2,152/- The Original Bid Security should be sent to UNDP Office through courier at the following address on or before Monday 05 th April 2019 at 12:30 pm and a scanned copy should be submitted through the e-Tendering system. UNDP-RFP-2019-135 UNDP Registry, Quotation/Bids/Proposals United Nations Development Programme Serena Business Complex, 2nd Floor, Khayaban e Suharwardy, Islamabad, Pakistan
			Tel: 051-8355600 Fax: 051-2600254-5 Acceptable forms of Bid Security:

			 ☑ Form of Bid Security (See Section 6, FORM - H for template) ☑ Any Bank-issued Check / Cashier's Check / Certified Check In the name of "UNDP Representative Rupee Account" Validity of Bid Security: 120 days from the last day of bid submission. Bid security of unsuccessful bidders shall be returned.
7	41	Advanced Payment upon signing of contract	Not Allowed
8	42	Liquidated Damages	Will not be imposed
9	40	Performance Security	 ☑ Required Amount: 10% of the total Contract Value Form: Performance Security in accordance with the template provided in FORM I of this RFP Note: Performance Security must be in the name of "UNDP Representative Rupee Account" and valid for the period of 12 Months.
10	18	Currency of Proposal	☑ United States Dollars (US\$) ☑ Local Currency i.e. PAK Rupees In case of US\$, the UN Rate of Exchange of respective month shall apply when proposal submission period closes. The Local vendor will be paid in PKR.
11	31	Deadline for submitting requests for clarifications/ questions	Five (05) days before the submission date.
12	31	Contact Details for submitting clarifications/questions	Focal Person in UNDP: Tahir ul Islam- Procurement Officer Address: UNDP Country Office, 4th Floor, Serena Business Complex, Pakistan. E-mail address: pakistan.procurement.info@undp.org
13	18, 19 and 21	Manner of Disseminating Supplemental Information to the RFP and responses/clarifications to queries	Direct communication to prospective Proposers by email and Posting on the following website http://www.pk.undp.org/content/pakistan/en/home/operations/proc urement0/ AND

1			
			https://etendering.partneragencies.org Please keep visiting the above websites till the closing date for additional information and updates.
14	23	Deadline for Submission	 Friday 05th April 2019 (12:30 PM Pakistan Standard Time OR 3:30 AM EDT). PLEASE NOTE:- 1. Date and time visible on the main screen of event (on e-tendering portal) will be final and prevail over any other closing time indicated elsewhere, in case they are different. Please also note that the bid closing time shown in the PDF file generated by the system is not accurate due to a technical glitch that we will resolve soon. The correct bid closing time is as indicated in the e-tendering portal and system will not accept any bid after that time. It is the responsibility of the bidder to make sure bids are submitted within this deadline. UNDP will not accept any bid that is not submitted directly in the system. 2. Submit your bid a day prior or well before the closing time. Do not wait until last minute. If you face any issue in submitting your
14	22	Allowable Manner of Submitting Proposals	bid at the last minute, UNDP may not be able to assist. Online bidding in E-tendering module.
15	22	Proposal Submission Address	To be submitted in e-Tendering system: https://etendering.partneragencies.org Note: Detailed instructions on how to register, submit, modify or cancel a bid in the e-Tendering system are provided in the e-Tendering system Bidder User Guide and Instructional videos available on this link: http://www.undp.org/content/undp/en/home/operations/procurement/business/procurement-notices/resources/
16	22	Electronic submission (e-Tendering) requirements	 Format: PDF files only File names must be maximum 60 characters long and must not contain any letter or special character other than from Latin alphabet/keyboard. All files must be free of viruses and not corrupted. Password for Financial Proposal and Financial Proposal Submission Form must not be provided to UNDP until requested by UNDP (see note below) Note:

			 The Proposer is required to prepare and submit the Financial Proposal and Financial Proposal Submission Form in a password protected PDF file separate from the rest of the proposal submission as indicated in the Instructions to Proposers. Password for the financial proposal and Financial Proposal Submission Form must not be provided to UNDP until it is formally requested by UNDP focal point indicated below: seemab.rashid@undp.org
17	27 36	Evaluation Method for the Award of Contract	Combined Scoring Method, using the 70%-30% distribution for technical and financial proposals respectively Where the minimum passing score of technical proposal is 70%.
18		Expected date for commencement of Contract	May 1, 2019
19		Maximum expected duration of contract	12 months, with effect from the date of signing of the contract
20	35	UNDP will award the contract to:	One Proposer Only
21	39	Type of Contract	Purchase Order and Contract for Goods and Services for UNDP http://www.undp.org/content/undp/en/home/procurement/business/how-we-buy.html
22	39	UNDP Contract Terms and Conditions that will apply	UNDP General Terms and Conditions for Professional Services http://www.undp.org/content/undp/en/home/procurement/business/how-we-buy.html
23		Other Information Related to the RFP	Technical and Financial Proposal and Financial Proposal Submission Forms should be submitted in separate PDF files and Financial Proposal and Financial Proposal Submission Form must be password protected. Note: While entering financial proposal in the e-tendering system,
			while entering financial proposal in the e-tendering system, always mention your bid price as PKR 1. Please do not mention the value of your Financial Proposal and Financial Proposal Submission Form in the e-tendering system. It should only be mentioned in the Password Protected File/Attachment of Financial Proposal and Financial Proposal Submission Form. The proposals of those organizations who would reveal their financial

	proposal value in the e-tendering system will be considered as disqualified.

Section 4. Evaluation Criteria

Preliminary Examination Criteria

Proposals will be examined to determine whether they are complete and submitted in accordance with RFP requirements as per below criteria on a Yes/No basis:

- Appropriate signatures
- Power of Attorney
- Minimum documents provided as listed in form-B
- Technical and Financial Proposals and Financial Proposal Submission Form submitted separately
- Proposal Validity
- Proposal Security submitted as per RFP requirements with compliant validity period.

Minimum Eligibility and Qualification Criteria

Eligibility and Qualification will be evaluated on Pass/Fail basis.

If the Proposal is submitted as a Joint Venture/Consortium/Association, each member should meet minimum criteria, unless otherwise specified in the criterion.

Subject	Criteria	Document Submission requirement
ELIGIBILITY		
Legal Status	Vendor is a legally registered entity. Power of Attorney Power of Attorney to the authorised representative	Form B: Bidder Information Form
Legal Status/ Tax payer	Tax Registration/Payment Certificate issued by the Internal Revenue Authority	Form B: Bidder Information Form
Financial proposals is Password Protected	Technical and Financial proposals should be submitted as separate PDF files. Financial Proposal and Financial Proposal Submission Form must be password protected	Form B: Bidder Information Form
Eligibility	Vendor is not suspended, nor debarred, nor otherwise identified as ineligible by any UN Organization or the World Bank Group or any other international Organization in accordance with RFP clause 3.	Form A: Technical Proposal Submission Form
Conflict of Interest	No conflicts of interest in accordance with RFP clause 4.	Form A: Technical Proposal Submission Form
Bankruptcy	Not declared bankruptcy, not involved in bankruptcy or receivership proceedings, and there is no judgment or pending legal action against the vendor that could impair its operations in the foreseeable future.	Form A: Technical Proposal Submission Form
QUALIFICATION		

History of Non- Performing Contracts ¹	Non-performance of a contract did not occur as a result of contractor default for the last 3 years.	Form D: Qualification Form
Litigation History	No consistent history of court/arbitral award decisions against the Bidder for the last 3 years.	Form D: Qualification Form
Previous Experience	Minimum of 5 years' experience on similar training programs/projects (Brief description of the similar project undertaken)	Form D: Qualification Form
	Minimum two relevant Contracts with National/Multinational Organizations.	Form D: Qualification Form
	(For JV/Consortium/Association, all Parties cumulatively should meet requirement).	
Financial Standing	Financial stability (Last two years Audited Accounts (2016-2017 & 2017-18) Quick Ratio should be 1 or more than 01; and	Form D: Qualification Form
	Minimum average annual turnover of PKR 35,000,000 (\$ 250,000) for the last 2 years.	
	(For JV/Consortium/Association, all Parties cumulatively should meet requirement).	
	Bidder must demonstrate the current soundness of its financial standing and indicate its prospective long-term profitability.	Form D: Qualification Form
	(For JV/Consortium/Association, all Parties cumulatively should meet requirement).	

Technical Evaluation Criteria

Summary of Technical Proposal Evaluation Forms		Score Weight	Points Obtainable
1.	Expertise of Firm / Organization (Eligibility and qualifications)	30%	210
2.	Proposed Methodology, Approach and Implementation Plan	40%	280
3.	Management Structure and Key Personnel	30%	210
	Total		700

Form 1 Technical Proposal Evaluation	Points obtainable
Expertise of the Firm/Organization	

		and the second s
1.1	It will be an advantage if the firm/organization is the authorized training entity from the principal certification bodies of the digital skills mentioned in Table 1.	20
1.2	The firm/organization must be registered with relevant government bodies. e.g. SECP, Registrar of Firms and IT Boards.	20
1.3	Demonstrated experience of encouraging and supporting female participation. Please provide copies of 2 contracts as an evidence (15 marks each)	30
1.4	General Organizational Capability which is likely to affect implementation (i.e. loose consortium, holding company or one firm, size of the firm / organization, strength of project management support e.g. project financing capacity and project management controls). Availability of an inhouse training and housing space will be an asset.	40
1.5	Available human resource and infrastructure (existing or able to quickly setup through partnerships) in multiple locations in Khyber Pakhtunkhwa for conducting trainings smoothly	40
1.6	Provide 2 samples of similar training modules developed in the past (each sample carries 20 marks).	40
1.7	Experience of providing similar services to major, multilateral, bilateral or UN agencies, INGOs or to Government institution. Provide copies of at least two contracts/POs. 10 marks for each contract/PO.	20
		210

Form	2	
	Technical Proposal Evaluation	Points Obtainable
Propo	osed Methodology, Approach and Implementation Plan	
2.1	Have the important aspects of the task been addressed in sufficient detail and do they correspond to the Terms of References?	80
2.2	Is the proposal well defined and corresponds to the Terms of Reference? (Clear and concise approach)	70
2.3	Work plan: Clarity of presentation & sequencing of activity are logical, timely and technically realistic. Does it promise efficient implementation of the proposed tasks and demonstrates flexibility to adapt to local context? e.g: Proposed work plan	80
2.4	Project Monitoring: Has the bidder indicated a monitoring plan to effectively monitor the project activities and also reflected the resources / services to carry out monitoring? e.g. Monitoring strategy	50
Total		280

Form	3	
	Technical Proposal Evaluation	Points Obtainable
	Management Structure and Key Personnel	
3.1	Project Manager	105
	Team Leader	
	Team Leader qualification, experience; the team leader should have at least 5 years' combined experience of working in industry and implementing training projects.	40
N-2-8 1-1-1	The Team Leader should have a professional degree in IT, CS or Electrical / Computer Engineering (16 years of education).	35
	Team leaders with certification in the field in table 1 will gain more marks. (10 Marks for each certification)	30
3.2	Support Team	105
	 Master/Lead Trainer responsible for developing and implementing the training plan should have least 5 years of experience in implementing similar trainings (20 Marks). The Master Trainer should have a professional degree in IT, CS or Electrical / Computer Engineering (16 years of education) with certifications mentioned in Table 1. (15 Marks) 	35
	 M&E Officer who will be responsible for monitoring and reporting on the activities undertaken and should have at least 3 years of experience in this field. (15 Marks). Demonstrated experience of using remote and online monitoring tools. The M&E Officer should have a master's degree in IT/CS/Engineering. (15 Marks). 	30
	At least 4 CVs of training officers who will directly carry out the training with 16 years' education in ICT and certification mentioned in Table 1. (10 each marks)	40
	Total Part 3	210

Section 5. Terms of Reference

Description of Services	Firm/Institute/Organization for delivery of professional trainings, leading up to professional certification, in the following areas 4. Amazon Web Services (AWS) 5. Microsoft Azure 6. Big Data Analytics
Duty Station	Trainings to be carried out in Khyber Pakhtunkhwa
Project Engagement Modality	Youth Empowerment Programme Professional Services Contract
Period of assignment/services	12 months, with effect from the date of signing of the contract.
Justification	The project needs to recruit a firm/organization/institute for the following reasons: The digital skills that our youth is learning at educational institutes now may not be relevant by the time they enter the working world. The multitude of digital skills required in the market continues to grow whereas these skills are scarce in the market. This scarcity of such digital talent in the market is a major challenge to the employers in hiring the right people these days. The Youth Empowerment Programme aims to equip youth with the necessary and relevant skills to help increase their economic opportunities and reduce their vulnerability to be attracted to negative activities especially for women who have mobility issues. For this UNDP plans to work in collaboration with KPITB to conduct the above mentioned advanced digital skills trainings that can guarantee maximum results in terms of employment generation and high value income generation while installing the capacity in the province to provide such advanced training in future on long term sustainable basis with the Govt.

II. RESPONSIBILITIES

Background:

With a large portion (32%) of youth in Pakistan poverty-stricken and uneducated with no vocational and life skills, a big segment of the society remains vulnerable to violence and extremism². Investment in skills development and employment opportunities for youth is needed to reduce conflict but also help establish a foundation for long-term economic growth and prosperity in Pakistan. UNDP's Youth Empowerment Programme (YEP) caters to the comprehensive global strategy that places youth at the forefront of its development work. It is a multi-pronged strategy aimed at creating pathways for the economic empowerment and constructive engagement of youth in Sindh and Khyber Pakhtunkhwa.

To achieve this YEP is partnering with the Khyber Pakhtunkhwa Information Technology Board (KPITB) on its flagship KP Youth Employment Program to develop a cadre of experts on key advanced and highly demanded skills of the market such as cloud computing, data analytics and robotics through training 1,200 youth (at least 30 percent women) on these newly developed skills. Once trained the programme will aim to place a substantial amount of the trained youth in the industry. Earlier, in Phase 1 in 2016 of the KPITB project, 2,100 youth from the province were trained on digital skills of



² Economic Growth Framework, Planning Commission of Pakistan

the future. As per the updates of June 19, 2018, a total of 4,417 youth has been equipped with different digital skills under phase 2. To assess the employability ratio of KPYEP graduates a study was conducted at the end of March 2018. According to the study, 38% of the trainees responded to the assessment questionnaire out of which 24.1% shared that they have started income generation using the skills imparted at YEP trainings, whereas 76% shared that due to different reasons they have not started earning yet. Lack of opportunities, access to the right platforms and marketable digital skills were the main reasons of unemployment amongst the trained youth.

Scope of Work

The programme will help revolutionize the digital economy of KP by equipping the youth with the digital skills of the future. For this, it is planned to start advanced digital skills training that can guarantee maximum results in terms of employment generation. The following courses have been identified leading to global certifications;

S. No	Area of Specialization	Youth to be trained (30 % girls)	Trained youth to be certified	Certification
1	Amazon Web Services (AWS)	500	125	 AWS Foundation AWS Certified Solutions Architect – Associate
2	Microsoft Azure	200	50	MCSD: Web Applications
3	Big Data Analytics	500	125	Cloudera Certified Associate (CCA) Data Analyst
	Total	1,200	300	

Table 1:Details of technical areas for training

According to Accelerated-Ideas, AWS consumes over 3% of all the tech-based jobs with an annual increase of 5% in the salary for different AWS based roles. On the other hand, Microsoft's Azure cloud platform is relatively new compared to AWS but it has a massive foothold in enterprise companies worldwide. The world has witnessed almost 25% increase in the Azure Jobs since 2009. This shows the growing number of opportunities available for the people with skills in cloud computing. According to Recruiters.com an annual 5% increase is witnessed in the Robotics Engineer jobs.

The Youth Empowerment Programme intends to carry out the following activities through this contract which will be jointly monitored and evaluated by the UNDP and KPITB:

- Develop and finalize training curriculum and course content in each of the technical areas mentioned in table 1 above. The selection of digital skills courses from a range of digital skills shall be finalized in consultation with UNDP and KPITB;
- 2. Identify, select and deliver training to 1,200 trainees from Khyber Pakhtunkhwa using the finalized content in each of the digital skills mentioned in table 1. The trainees will be selected by the training firm based on selection criteria agreed with UNDP and KPITB. The trainees will be selected from across the province of Khyber Pakhtunkhwa spread-out across the province.
- 3. Provide mentorship services to the trainees, after the training period, until they complete the certification process in each digital skills and secure a placement. The mentorship can be in any form as suitable to the trainees as long as the objective of training certification and placement is met.
- 4. Ensure that a minimum of 25% of the trainees successfully complete each of the certifications mentioned in the categories above and are certified by a certification authority for that field. KPITB will reimburse 80 % of the certification fees to the trainees once the certification exam is cleared and the certificate is presented to KPITB on first come first serve basis. The training firm will ensure that good performing candidates are assisted to take the certification exams.
- 5. Train a total of 1,200 young people in the province with a good mix of candidates from all districts of Khyber Pakhtunkhwa, over a period of 12 months as per the distribution mentioned in Table 1 above in each of the technical areas. The division of trainees in each technical and geographic area can be readjusted based on mutual consent at a later stage if required.
- 6. Organize a 'Digital Talent Expo', event to show case the talent of the trained youth from KP. The talent expo will aim to connect the newly trained job seekers with companies in the market who are seeking fresh talent in these fields to offer placements/jobs. The expo can be organized in an appropriate location in Peshawar or Islamabad accommodating 200 participants including trainees with tea and lunch served. The venue for the event will be mutually decided by the Consultant Firm, UNDP and KPITB.

- 7. Place at least 40 percent of the trained youth in various jobs/trainee roles in local/international companies. The placement should be in the form of a job placement and/or internship in a relevant field in a company. Securing online assignments/jobs will also be considered securing work placement.
- 8. Submit a completion report along with all materials focusing on the following but not limited to:
 - a. Brief methodology and outcomes report of the activities and deliverables from Serial 1-6.
 - b. Pictorial evidence of the trainings conducted with attendance sheets.
 - c. The course material used for trainings of trainees.
 - d. Certificates of certified trainees.
 - e. Placement report of trainees that have a secure placement in industry with evidence.

Expected deliverables, timeframe for the work (and payment schedules):

Table 2:Expected Deliverables and Payment Schedule

Sr.#	Deliverables	% Payment	Timeline
1	Finalize list of trainees as per agreed criteria with KPITB and UNDP.	10%	May 2019
2	Submission of finalized curriculum and content approved by KPITB /UNDP along with a detailed training plan.	20	June, 2019
3	Training Report for first batch of 600 trainees as per table below(including attendance sheets, profiles of trainees, photos, course material, evaluation by students). Detailed report of mentoring sessions and recommendations.	15	July-Sept, 2019
4	Training Report for second batch of 600 trainees (including attendance sheets, profiles of trainees, photos, course material, evaluation by students). Detailed report of mentoring sessions.).	15	Oct-Dec, 2019
5	Final report that contains the list of trainees who have successfully completed their relevant certification. (must be 25% i.e. 300 of the total trainee enrolled in each digital skill).	20	April 2020
6	Submission of completion report with commentary on placement of at least 40 % trainees in industry including requirements mentioned in serial 8a - 8e.	20	April, 2020

The tentative timeline for the activity is given below. This is subject to change and will be agreed upon with the training firm.

Table 3: Tentative Timeline for one training cycle

	Trainers	Batch size	Batches	Total Trained	Deadline
1.	AWS	50	5	250	July, 2019
2.	Azure	50	2	100	August, 2019
3.	Big Data	50	5	250	Sept, 2019
	Total	150	12	600	

2nd cycle of 600 trainees will be completed by Dec , 2019.

	Trainers	Batch size	Batches	Total Trained	Deadline
4.	AWS	50	5	250	Oct, 2019
5.	Azure	50	2	100	Nov, 2019
6.	Big Data	50	5	250	Dec, 2019

Total	150	12	600	

III. Qualification & Experience

- 1. The firm/organization must have 5 years of experience of training people in the ICT field especially digital skills mentioned in Table 1.
- 2. The firm/organization must have certified trainers in the digital skills outlined in Table 1.
- 3. The firm/organization must be registered with relevant government bodies or legally operational in Pakistan.
- 4. The firm/organization must be income tax and sales tax registered and must be on active tax payers list of FBR or tax compliant in Pakistan.
- 5. The firm should have strong demonstrated experience of encouraging and supporting female participation;
- 6. Available human resource and infrastructure (existing or able to quickly setup through partnerships) in multiple locations in Khyber Pakhtunkhwa for conducting trainings smoothly;
- 7. Experience of working directly with youth from different social strata;
- 8. Ability to work effectively in multidisciplinary/multicultural teams with sensitivity and respect for diversity.
- 9. Ability to work in a team-oriented and collaborative environment with a variety of stakeholders.
- 10. Experience of managing similar contracts with international organizations such as the UN will be an asset.

Section 6: Returnable Bidding Forms / Checklist

This form serves as a checklist for preparation of your Proposal. Please complete the Returnable Bidding Forms in accordance with the instructions in the forms and return them as part of your Proposal submission. No alteration to format of forms shall be permitted and no substitution shall be accepted.

Before submitting your Proposal, please ensure compliance with the Proposal Submission instructions of the BDS 22.

Technical Proposal Envelope:

В	e you duly completed all the Returnable Bidding Forms? Form A: Technical Proposal Submission Form	
ш	Form B: Bidder Information Form	
п	Form C: Joint Venture/Consortium/ Association Information Form	
п	Form D: Qualification Form	
п	Form E: Format of Technical Proposal	
п	Form H: Form of Proposal Security	
	you provided the required documents to establish compliance with the uation criteria in Section 4?	

Financial Proposal Envelope

(Must be submitted in a password protected PDF files)

п	Form F: Financial Proposal Submission Form	
n	Form G: Financial Proposal Form	

Form A: Technical Proposal Submission Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	[Insert RFP Reference Number]		

We, the undersigned, offer to provide the services for [Insert Title of services] in accordance with your Request for Proposal No. [Insert RFP Reference Number] and our Proposal. We are hereby submitting our Proposal, which includes this Technical Proposal and our Financial Proposal sealed under a separate envelope.

We hereby declare that our firm, its affiliates or subsidiaries or employees, including any JV/Consortium/Association members or subcontractors or suppliers for any part of the contract:

- a) is not under procurement prohibition by the United Nations, including but not limited to prohibitions derived from the Compendium of United Nations Security Council Sanctions Lists;
- b) have not been suspended, debarred, sanctioned or otherwise identified as ineligible by any UN Organization or the World Bank Group or any other international Organization;
- c) have no conflict of interest in accordance with Instruction to Bidders Clause 4;
- d) do not employ, or anticipate employing, any person(s) who is, or has been a UN staff member within the last year, if said UN staff member has or had prior professional dealings with our firm in his/her capacity as UN staff member within the last three years of service with the UN (in accordance with UN post-employment restrictions published in ST/SGB/2006/15);
- e) have not declared bankruptcy, are not involved in bankruptcy or receivership proceedings, and there is no judgment or pending legal action against them that could impair their operations in the foreseeable future;
- f) undertake not to engage in proscribed practices, including but not limited to corruption, fraud, coercion, collusion, obstruction, or any other unethical practice, with the UN or any other party, and to conduct business in a manner that averts any financial, operational, reputational or other undue risk to the UN and we embrace the principles of the United Nations Supplier Code of Conduct and adhere to the principles of the United Nations Global Compact.

We declare that all the information and statements made in this Proposal are true and we accept that any misinterpretation or misrepresentation contained in this Proposal may lead to our disqualification and/or sanctioning by the UNDP.

We offer to provide services in conformity with the Bidding documents, including the UNDP General Conditions of Contract and in accordance with the Terms of Reference

Our Proposal shall be valid and remain binding upon us for the period of time specified in the Bid Data Sheet.

We understand and recognize that you are not bound to accept any Proposal you receive.

I, the undersigned, certify that I am duly authorized by [Insert Name of Bidder] to sign this Proposal and bind it should UNDP accept this Proposal.

Name:	
Title:	5
Date:	
Signature:	
[Stamp witl	n official stamp of the Bidder]

Shi

Form B: Bidder Information Form

Legal name of Bidder	[Complete]			
Legal address	[Complete]			
Year of registration	[Complete]			
Bidder's Authorized Representative Information	Name and Title: [Complete] Telephone numbers: [Complete] Email: [Complete]			
Are you a UNGM registered vendor?	☐ Yes ☐ No If yes, [insert UGNM vendor number]			
Are you a UNDP vendor?	☐ Yes ☐ No If yes, [insert UNDP vendor number]			
Countries of operation	[Complete]			
No. of full-time employees	[Complete]			
Quality Assurance Certification (e.g. ISO 9000 or Equivalent) (If yes, provide a Copy of the valid Certificate):	[Complete]			
Does your Company hold any accreditation such as ISO 14001 related to the environment? (If yes, provide a Copy of the valid Certificate):	[Complete]			
Does your Company have a written Statement of its Environmental Policy? (If yes, provide a Copy)	[Complete]			
Contact person UNDP may contact for requests for clarification during Proposal evaluation	Name and Title: [Complete] Telephone numbers: [Complete] Email: [Complete]			
Please attach the following documents:	 ☑ Power of Attorney to the authorised representative to submit/sign the RFP submission documents and for further correspondence with UNDP on behalf of organization ☑ Technical and Financial proposals should be submitted as separate PDF files. Financial Proposal and Financial Proposal Submission Form must be password protected.; ☑ Proposer's Profile providing organogram,details of employees CVs of key professionals, list of clients and available facilities/expertise; ☑ Tax Registration/Payment Certificate issued by the Internal Revenue Authority evidencing that the Proposer is updated with its tax payment obligations, or Certificate of Tax exemption, if any such privilege is enjoyed by the Proposer ☑ Latest Audited Financial Statements (Income Statement and Balance Sheet) including Auditor's Report for the past two years 2016-17 & 2017-18. 			

☑ Certificate of Registration of the Business, including Articles of Incorporation, or equivalent document if Proposer is not a corporation.

☑ Official Letter of Appointment as local representative, if proposer is submitting a proposal on behalf of an entity located outside the country.

☑ Demonstrated Relevant experience in implementing similar activities in the past three (03) Years. Provide proof of completion of 2 similar nature projects/contracts in last three years;

☑ Statement of Satisfactory Performance from the Top Three Clients in terms of Contract Value the past three years for reference. Note: Please provide the latest contact details of the focal point at client for which performance certificates will be provided.

☑. All information regarding any past and current litigation during the last three (3) years, in which the proposer is involved, indicating the parties concerned, the subject of the litigation, the amounts involved, and the final resolution if already concluded,

☑ CVs of all the personnel that will be assigned to this job.
 ☑ An affidavit on stamp paper that the Proposer has never been black listed by any institution / department / agency and that it has not been involved in litigation with any of its clients.

☑ 2 samples of similar training modules developed in the past.

Form C: Joint Venture/Consortium/Association Information Form

Nam	e of Bidder:	[Insert Name of Bio	dderl		Date:	Select date		
RFP reference:		•	[Insert RFP Reference Number]					
To be		returned with your Pr	1965	oposal is submit	ted as a	Joint		
No	No Name of Partner and contact information (address, telephone numbers, fax numbers, e-maddress)							
1	[Complete]			[Complete]				
2	[Complete]			[Complete]				
3	[Complete]			[Complete]				
Con RFP Con	n authority to bir sortium, Associa process and, in t tract is awarded, aution)	tion during the the event a	[Complete]					
struct □ Let We he shall	ure of and the co ter of intent to for	onfirmation of joint a orm a joint venture c	and severable liand severable	ability of the me onsortium/Assoc es of the Joint V	mbers o iation ag enture/C visions o	Consortium/Association f the Contract.		
Signature: Signature:								
Date: Date:								
Name of partner:				Name of partner:				
Sigr	ature:		Sigi	nature:				
			D.1					



Form D: Qualification Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	[Insert RFP Reference Number]		

If JV/Consortium/Association, to be completed by each partner.

Historical Contract Non-Performance

□ Contrac	ct non-performance d	id not occur for the last 3 years	
□ Contrac	ct(s) not performed fo	r the last 3 years	
Year	Non- performed portion of contract	Contract Identification	Total Contract Amount (current value in US\$)
		Name of Client: Address of Client: Reason(s) for non-performance:	

Litigation History (including pending litigation)

□ No litiga	□ No litigation history for the last 3 years							
□ Litigation	n History as indicate	d below						
Year of dispute	Amount in dispute (in US\$)	Contract Identification	Total Contract Amount (current value in US\$)					
		Name of Client:						
		Address of Client:						
		Matter in dispute:						
		Party who initiated the dispute:						
		Status of dispute:						
		Party awarded if resolved:						

Previous Relevant Experience

Please list only previous similar assignments successfully completed in the last 3 years.



List only those assignments for which the Bidder was legally contracted or sub-contracted by the Client as a company or was one of the Consortium/JV partners. Assignments completed by the Bidder's individual experts working privately or through other firms cannot be claimed as the relevant experience of the Bidder, or that of the Bidder's partners or sub-consultants, but can be claimed by the Experts themselves in their CVs. The Bidder should be prepared to substantiate the claimed experience by presenting copies of relevant documents and references if so requested by UNDP.

Project name & Country of Assignment	Client & Reference Contact Details	Contract Value	Period of activity and status	Types of activities undertaken

Bidders may also attach their own Project Data Sheets with more details for assignments above.

☐ Attached are the Statements of Satisfactory Performance from the Top 3 (three) Clients or more.

Financial Standing

Annual Turnover for the last 3 years	Year Year Year	USD USD USD	
Latest Credit Rating (if any), indicate the source			

Financial information (in US\$ equivalent)	Historic information for the last 3 year		3 years	
	Year 1	Year 2	Year 3	
	Information from Balance Sheet			
Total Assets (TA)				
Total Liabilities (TL)				
Current Assets (CA)				
Current Liabilities (CL)				
	Infor	mation from Income State	ment	
Total / Gross Revenue (TR)				
Profits Before Taxes (PBT)				
Net Profit				
Current Ratio				

☐ Attached are copies of the audited financial statements (balance sheets, including all related notes, and income statements) for the years required above complying with the following condition:

- Must reflect the financial situation of the Bidder or party to a JV, and not sister or parent a) companies;
- Historic financial statements must be audited by a certified public accountant; b)

c) Historic financial statements must correspond to accounting periods already completed and audited. No statements for partial periods shall be accepted.

Form E: Format of Technical Proposal

Na	me of Bidder:	[Insert Name of Bidder]	Date:	Select date
RF	P reference:	[Insert RFP Reference Number]		

The Bidder's proposal should be organized to follow this format of Technical Proposal. Where the bidder is presented with a requirement or asked to use a specific approach, the bidder must not only state its acceptance, but also describe how it intends to comply with the requirements. Where a descriptive response is requested, failure to provide the same will be viewed as non-responsive.

SECTION 1: Expertise of Firm / Organization

- 1.1 Brief description of the organization, including the year and country of incorporation, and types of activities undertaken.
- 1.2 General organizational capability which is likely to affect implementation: management structure, financial stability and project financing capacity, project management controls, extent to which any work would be subcontracted (if so, provide details).
- 1.3 Relevance of specialized knowledge and experience on similar engagements done in the region/country.
- 1.4 Quality assurance procedures and risk mitigation measures.
- 1.5 Organization's commitment to sustainability.

SECTION 2: Proposed Methodology, Approach and Implementation Plan

This section should demonstrate the bidder's responsiveness to the TOR by identifying the specific components proposed, addressing the requirements, providing a detailed description of the essential performance characteristics proposed and demonstrating how the proposed approach and methodology meets or exceeds the requirements. All important aspects should be addressed in sufficient detail and different components of the project should be adequately weighted relative to one another.

- 2.1 A detailed description of the approach and methodology for how the Bidder will achieve the Terms of Reference of the project, keeping in mind the appropriateness to local conditions and project environment. Details how the different service elements shall be organized, controlled and delivered.
- 2.2 The methodology shall also include details of the Bidder's internal technical and quality assurance review mechanisms.
- 2.3 Explain whether any work would be subcontracted, to whom, how much percentage of the work, the rationale for such, and the roles of the proposed sub-contractors and how everyone will function as a team.
- 2.4 Description of available performance monitoring and evaluation mechanisms and tools; how they shall be adopted and used for a specific requirement.
- 2.5 Implementation plan including a Gantt Chart or Project Schedule indicating the detailed sequence of activities that will be undertaken and their corresponding timing.
- 2.6 Demonstrate how you plan to integrate sustainability measures in the execution of the contract.
- **2.7** Any other comments or information regarding the project approach and methodology that will be adopted.

SECTION 2A: Bidder's Comments and Suggestions on the Terms of Reference

Provide comments and suggestions on the Terms of Reference, or additional services that will be rendered beyond the requirements of the TOR, if any.

SECTION 3: Management Structure and Key Personnel

- 3.1 Describe the overall management approach toward planning and implementing the project. Include an organization chart for the management of the project describing the relationship of key positions and designations. Provide a spreadsheet to show the activities of each personnel and the time allocated for his/her involvement.
- 3.2 Provide CVs for key personnel that will be provided to support the implementation of this project using the format below. CVs should demonstrate qualifications in areas relevant to the Scope of Services.

Format for CV of Proposed Key Personnel

Name of Personnel	[Insert]
Position for this assignment	[Insert]
Nationality	[Insert]
Language proficiency	[Insert]
Education/ Qualifications	[Summarize college/university and other specialized education of personnel member, giving names of schools, dates attended, and degrees/qualifications obtained.]
Quantications	[Insert]
	[Provide details of professional certifications relevant to the scope of services]
Professional certifications	Name of institution: [Insert]Date of certification: [Insert]
Employment Record/ Experience	[List all positions held by personnel (starting with present position, list in reverse order), giving dates, names of employing organization, title of position held and location of employment. For experience in last five years, detail the type of activities performed, degree of responsibilities, location of assignments and any other information or professional experience considered pertinent for this assignment.]
	[Insert]
	[Provide names, addresses, phone and email contact information for two (2) references]
References	Reference 1: [Insert]
	Reference 2: [Insert]

I, the undersigned, certify that to the best of my knowledge and belief, these data correctly describe my
qualifications, my experiences, and other relevant information about myself.

Signature of Personnel	Date (Day/Month/Year)



Form F: Financial Proposal Submission Form

	[Insert Name of Bidder]	Date:	Select date
RFP reference:	[Insert RFP Reference Number]		

We, the undersigned, offer to provide the services for [Insert Title of services] in accordance with your Request for Proposal No. [Insert RFP Reference Number] and our Proposal. We are hereby submitting our Proposal, which includes this Technical Proposal and our Financial Proposal sealed under a separate envelope.

Our attached Financial Proposal is for the sum of [Insert amount in words and figures].

Our Proposal shall be valid and remain binding upon us for the period of time specified in the Bid Data Sheet.

We understand you are not bound to accept any Proposal you receive.

Note: This Financial Proposal Submission Form must be password protected and should not be included as part of the technical proposal.

Name:	
Title:	
Date:	
Signature:	
	[Stamp with official stamp of the Bidder]

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Form G: Financial Proposal Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference: [Insert RFP Reference Number]			

The Bidder is required to prepare the Financial Proposal following the below format and submit the signed and stamped PDF version of financial proposal through e-tendering system. Any Financial information provided in the Technical Proposal shall lead to Bidder's disqualification. The Financial Proposal should be aligned with the requirements in the Terms of Reference and the Bidder's Technical Proposal.

Currency of the proposal: PKR/USD

Table A: Deliverables and Schedule of Payments

Sr.#	Deliverables	% Payment	Timeline	Amount (Currency)
1	Finalize list of trainees as per agreed criteria with KPITB and UNDP.	10%	May 2019	
2	Submission of finalized curriculum and content approved by KPITB /UNDP along with a detailed training plan.	20	June, 2019	
3	Training Report for first batch of 600 trainees as per table below(including attendance sheets, profiles of trainees, photos, course material, evaluation by students). Detailed report of mentoring sessions and recommendations.	15	July-Sept, 2019	la la
4	Training Report for second batch of 600 trainees (including attendance sheets, profiles of trainees, photos, course material, evaluation by students). Detailed report of mentoring sessions.).	15	Oct-Dec, 2019	
5	Final report that contains the list of trainees who have successfully completed their relevant certification. (must be 25% i.e. 300 of the total trainee enrolled in each digital skill).	20	April 2020	
6	Submission of completion report with commentary on placement of at least 40 % trainees in industry including requirements mentioned in serial 8a - 8e.	20	April, 2020	
GRAN	D TOTAL (Currency)	100%		

Important Note:

 This Financial Proposal Form must be password protected and should not be included as part of the technical proposal.



Table B: Cost Breakdown by Cost Component:

The Proposers are requested to provide the cost breakdown for the above given prices for each deliverable based on the following format. UNDP shall use the cost breakdown for the price reasonability assessment purposes as well as the calculation of price in the event that both parties have agreed to add new deliverables to the scope of Services.

Description of Activity	Remuneration per Unit of Time (e.g., day, month, etc.) in PKR/USD	Total Period of Engagement	No. of Personnel	Total Rate for the Period in PKR/USD
I. Personnel Services				
(Trainer costs)				
a. Expert trainer 1				
b. Expert trainer 2				
Other Project Staff				
II. Out of Pocket Expenses				
Venue Cost				
Printing and other logistics cost for training				
Trainee's accommodation, DSA, Travel etc.				
Travel cost, DSA of Training teams.				
Survey Cost (need assessment)				
III. Other Related Costs				
Management Fee (if any)				
Operational Costs				
Advertisement & Publicity			El El	
Certification Cost				
Event for Development of Industry Linkages				
Total Cost PKR/USD			CONTROL OF	

Bidders can add more lines under each category to provide further bifurcation of cost or add any new cost heads as appropriate.

Form H: Form of Proposal Security

Proposal Security must be issued using the official letterhead of the Issuing Bank. Except for indicated fields, no changes may be made on this template.

To: UNDP Representative Rupee Account

[Insert contact information as provided in Data Sheet]

WHEREAS [Name and address of Bidder] (hereinafter called "the Bidder") has submitted a Proposal to UNDP dated Click here to enter a date, to execute Services [Insert Title of Services] (hereinafter called "the Proposal"):

AND WHEREAS it has been stipulated by you that the Bidder shall furnish you with a Bank Guarantee by a recognized bank for the sum specified therein as security in the event that the Bidder:

- a) Fails to sign the Contract after UNDP has awarded it;
- b) Withdraws its Proposal after the date of the opening of the Proposals;
- c) Fails to comply with UNDP's variation of requirement, as per RFP instructions; or
- d) Fails to furnish Performance Security, insurances, or other documents that UNDP may require as a condition to rendering the contract effective.

AND WHEREAS we have agreed to give the Bidder such this Bank Guarantee:

NOW THEREFORE we hereby affirm that we are the Guarantor and responsible to you, on behalf of the Bidder, up to a total of [amount of guarantee] [in words and numbers], such sum being payable in the types and proportions of currencies in which the Price Proposal is payable, and we undertake to pay you, upon your first written demand and without cavil or argument, any sum or sums within the limits of [amount of guarantee as aforesaid] without your needing to prove or to show grounds or reasons for your demand for the sum specified therein.

This guarantee shall be valid up to 30 days after the final date of validity of bids.

SIGNATURE AND SEAL OF THE GUARANTOR BANK

Signature:	
Name:	
Title:	
Date:	
Name of Bank	
Address	
[Stamp with official stamp of the Bank]	

Section 7: FORM FOR PERFORMANCE SECURITY

(This must be finalized using the official letterhead of the A rated Insurance Company. Except for indicated fields, no changes may be made on this template)

PERFORMANCE BOND

To:	UNDP Represe	ntative Rup	ee Account					
THE	CONTRACTOR	O71	##	(hereinafter	called	"the	Contractor")	and
(herein	after called "th AND ADDRESS	e Surety") a OF EMPLO	re held and YER] as Obli	, BONDING COM firmly bound un gee (hereinafter MOUNT OF BON	to called "the	Employ	[/er") in the amo	INSERT unt of.
payme Contra	nt of which sun ct Price is pay	n well and t /able, the	ruly to be m Contractor	ade in the types and the Surety and severally, fir	and propo bind then	rtions of nselves,	currencies in wh their heirs, exe	ich the
accorda	ance with the d	[II ocuments, p	NSERT TITLE llans, specific	into a contract Acations and ameror of and are herein	AND BRIEF Indments the	DESCRIPT ereto, wh	TON OF THE WO	RKS] in
faithful and voi	ly perform the d; otherwise it	said Contra shall remair	ct (including in full force	ligation is such any amendmen and effect. Whe Contract, the E	ts thereto) never the C	then this ontracto	obligation shall r shall be , and d	be null eclared

(1) complete the Contract in accordance with its terms and conditions; or

obligations thereunder, the Surety may promptly remedy the default, or shall promptly:

- (2) obtain a bid or bids from qualified Bidders for submission to the Employer for completing the Contract in accordance with its terms and conditions, and upon determination by the Employer and the Surety of the lowest responsible Bidder, arrange for a Contract between such Bidder and Employer and make available as work progresses (even though there should be a default or a succession of defaults under the Contract or Contracts of completion arranged under this paragraph) sufficient funds to pay the cost of completion less the Balance of the Contract Price; but not exceeding, including other costs and damages for which the Surety may be liable hereunder, the amount set forth in the first paragraph hereof. The term "Balance of the Contract Price", as used in this paragraph, shall mean the total amount payable by Employer to Contractor under the Contract, less the amount properly paid by Employer to Contractor; or
- (3) pay the Employer the amount required by Employer to complete the Contract in accordance with its terms and conditions up to a total not exceeding the amount of this Bond.