

REQUEST FOR PROPOSALS

PROVISION OF SECURITY SERVICES TO THE UNITED NATIONS IN BOTSWANA COMMON SERVICS



Section 1. Letter of Invitation

Gaborone, Botswana April 5, 2019

Provision of Security Services to the United Nations in Botswana

Dear Sir/Madam

The United Nations Development Programme (UNDP) hereby invites you to submit a Proposal to this Request for Proposal (RFP) for the above-referenced subject.

This RFP includes the following documents:

Section 1 – This Letter of Invitation

Section 2 – Instructions to Proposers (including Data Sheet)

Section 3 – Terms of Reference

Section 4 – Proposal Submission Form

Section 5 – Documents Establishing the Eligibility and Qualifications of the Proposer

Section 6 - Technical Proposal Form

Section 7 – Financial Proposal Form

Section 8 – Form for Proposal Security [N/A]

Section 9 – Form for Performance Security [N/A]

Section 10 – Form for Advanced Payment Guarantee [N/A]

Section 11 – Contract for Professional Services, including General Terms and Conditions

Appendix 1 Board of Directors and shareholding details

Appendix 2 Experience of Offeror

Appendix 3 Provision of Guards vetted by Botswana Police

Appendix 4 Proposal submission form

Your offer, comprising of a Technical and Financial Proposal, in separate sealed envelopes, should be submitted in accordance with Section 2.

You are kindly requested to submit an acknowledgment letter to UNDP to the following address:

United Nations Development Programme Government Enclave Corner Khama Crescent and President's Drive

If you have received this RFP through a direct invitation by UNDP, transferring this invitation to another firm requires your written notification to UNDP of such transfer and the name of the company to whom the invitation was forwarded.

Should you require further clarifications, kindly communicate with the contact person identified in the attached Data Sheet as the focal point for queries on this RFP.

UNDP looks forward to receiving your Proposal and thanks you in advance for your interest in UNDP procurement opportunities.

Yours sincerely, UNDP Procurement Unit

Section 2: Instruction to Proposers¹

Definitions

- a) "Contract" refers to the agreement that will be signed by and between the UNDP and the successful proposer, all the attached documents thereto, including the General Terms and Conditions (GTC) and the Appendices.
- b) "Country" refers to the country indicated in the Data Sheet.
- c) "Data Sheet" refers to such part of the Instructions to Proposers used to reflect conditions of the tendering process that are specific for the requirements of the RFP.
- d) "Day" refers to calendar day.
- e) "Government" refers to the Government of the country that will be receiving the services provided/rendered specified under the Contract.
- f) "Instructions to Proposers" (Section 2 of the RFP) refers to the complete set of documents that provides Proposers with all information needed and procedures to be followed in the course of preparing their Proposals
- g) "LOI" (Section 1 of the RFP) refers to the Letter of Invitation sent by UNDP to Proposers.
- h) "Material Deviation" refers to any contents or characteristics of the proposal that is significantly different from an essential aspect or requirement of the RFP, and: (i) substantially alters the scope and quality of the requirements; (ii) limits the rights of UNDP and/or the obligations of the offeror; and (iii) adversely impacts the fairness and principles of the procurement process, such as those that compromise the competitive position of other offerors.
- i) "Proposal" refers to the Proposer's response to the Request for Proposal, including the Proposal Submission Form, Technical and Financial Proposal and all other documentation attached thereto as required by the RFP.
- j) "Proposer" refers to any legal entity that may submit, or has submitted, a Proposal for the provision of services requested by UNDP through this RFP.
- k) "RFP" refers to the Request for Proposals consisting of instructions and references prepared by UNDP for purposes of selecting the best service provider to perform the services described in the Terms of Reference.
- I) "Services" refers to the entire scope of tasks and deliverables requested by UNDP under the RFP.

¹ Note: this Section 2 - Instructions to Proposers shall not be modified in any way. <u>Any necessary changes to address specific</u> country and project information, shall be introduced only through the Data Sheet..

- m) "Supplemental Information to the RFP" refers to a written communication issued by UNDP to prospective Proposers containing clarifications, responses to queries received from prospective Proposers, or changes to be made in the RFP, at any time after the release of the RFP but before the deadline for the submission of Proposals.
- n) "Terms of Reference" (TOR) refers to the document included in this RFP as Section 3 which describes the objectives, scope of services, activities, tasks to be performed, respective responsibilities of the proposer, expected results and deliverables and other data pertinent to the performance of the range of duties and services expected of the successful proposer.

A. GENERAL

- 1. UNDP hereby solicits Proposals in response to this Request for Proposal (RFP). Proposers must strictly adhere to all the requirements of this RFP. No changes, substitutions or other alterations to the rules and provisions stipulated in this RFP may be made or assumed unless it is instructed or approved in writing by UNDP in the form of Supplemental Information to the RFP.
- 2. Submission of a Proposal shall be deemed as an acknowledgement by the Proposer that all obligations stipulated by this RFP will be met and, unless specified otherwise, the Proposer has read, understood and agreed to all the instructions in this RFP.
- 3. Any Proposal submitted will be regarded as an offer by the Proposer and does not constitute or imply the acceptance of any Proposal by UNDP. UNDP is under no obligation to award a contract to any Proposer as a result of this RFP.
- 4. UNDP implements a policy of zero tolerance on proscribed practices, including fraud, corruption, collusion, unethical practices, and obstruction. UNDP is committed to preventing, identifying and addressing all acts of fraud and corrupt practices against UNDP as well as third parties involved in UNDP activities. (See http://www.undp.org/content/dam/undp/library/corporate/Transparency/UNDP Anti Fraud P
 - olicy_English_FINAL_june_2011.pdf and
 - http://www.undp.org/content/undp/en/home/operations/procurement/protestandsanctions/for full description of the policies)
- 5. In responding to this RFP, UNDP requires all Proposers to conduct themselves in a professional, objective and impartial manner, and they must at all times hold UNDP's interests paramount. Proposers must strictly avoid conflicts with other assignments or their own interests, and act without consideration for future work. All Proposers found to have a conflict of interest shall be disqualified. Without limitation on the generality of the above, Proposers, and any of their affiliates, shall be considered to have a conflict of interest with one or more parties in this solicitation process, if they:
 - 5.1 Are or have been associated in the past, with a firm or any of its affiliates which have been engaged UNDP to provide services for the preparation of the design, specifications, Terms of Reference, cost analysis/estimation, and other documents to be used for the procurement of the goods and services in this selection process;

- 5.2 Were involved in the preparation and/or design of the programme/project related to the services requested under this RFP; or
- 5.3 Are found to be in conflict for any other reason, as may be established by, or at the discretion of, UNDP.

In the event of any uncertainty in the interpretation of what is potentially a conflict of interest, proposers must disclose the condition to UNDP and seek UNDP's confirmation on whether or not such conflict exists.

- 6. Similarly, the Proposers must disclose in their proposal their knowledge of the following:
 - 6.1 That they are owners, part-owners, officers, directors, controlling shareholders, or they have key personnel who are family of UNDP staff involved in the procurement functions and/or the Government of the country or any Implementing Partner receiving services under this RFP; and
 - 6.2 All other circumstances that could potentially lead to actual or perceived conflict of interest, collusion or unfair competition practices.

Failure of such disclosure may result in the rejection of the proposal or proposals affected by the non-disclosure.

- 7. The eligibility of Proposers that are wholly or partly owned by the Government shall be subject to UNDP's further evaluation and review of various factors such as being registered as an independent entity, the extent of Government ownership/share, receipt of subsidies, mandate, access to information in relation to this RFP, and others that may lead to undue advantage against other Proposers, and the eventual rejection of the Proposal.
- 8. All Proposers must adhere to the UNDP Supplier Code of Conduct, which may be found at this link: http://www.un.org/depts/ptd/pdf/conduct_english.pdf

B. CONTENTS OF PROPOSAL

9. Sections of Proposal

Proposers are required to complete, sign and submit the following documents:

- 9.1 Proposal Submission Cover Letter Form (see RFP Section 4);
- 9.2 Documents Establishing the Eligibility and Qualifications of the Proposer (see RFP Section 5);
- 9.3 Technical Proposal (see prescribed form in RFP Section 6);
- 9.4 Financial Proposal (see prescribed form in RFP Section 7);
- 9.5 Proposal Security, if applicable (if required and as stated in the **Data Sheet** (DS nos. 9-11), see prescribed Form in RFP Section 8);
- 9.6 Any attachments and/or appendices to the Proposal.

10. Clarification of Proposal

10.1 Proposers may request clarifications of any of the RFP documents no later than the date

indicated in the **Data Sheet** (DS no. 16) prior to the proposal submission date. Any request for clarification must be sent in writing via courier or through electronic means to the UNDP address indicated in the **Data Sheet** (DS no. 17). UNDP will respond in writing, transmitted by electronic means and will transmit copies of the response (including an explanation of the query but without identifying the source of inquiry) to all Proposers who have provided confirmation of their intention to submit a Proposal.

10.2 UNDP shall endeavor to provide such responses to clarifications in an expeditious manner, but any delay in such response shall not cause an obligation on the part of UNDP to extend the submission date of the Proposals, unless UNDP deems that such an extension is justified and necessary.

11. Amendment of Proposals

- 11.1 At any time prior to the deadline of Proposal submission, UNDP may for any reason, such as in response to a clarification requested by a Proposer, modify the RFP in the form of a Supplemental Information to the RFP. All prospective Proposers will be notified in writing of all changes/amendments and additional instructions through Supplemental Information to the RFP and through the method specified in the **Data Sheet** (DS No. 18).
- 11.2 In order to afford prospective Proposers reasonable time to consider the amendments in preparing their Proposals, UNDP may, at its discretion, extend the deadline for submission of Proposals, if the nature of the amendment to the RFP justifies such an extension.

C. PREPARATION OF PROPOSALS

12. Cost

The Proposer shall bear any and all costs related to the preparation and/or submission of the Proposal, regardless of whether its Proposal was selected or not. UNDP shall in no case be responsible or liable for those costs, regardless of the conduct or outcome of the procurement process.

13. Language

The Proposal, as well as any and all related correspondence exchanged by the Proposer and UNDP, shall be written in the language (s) specified in the **Data Sheet** (DS No 4). Any printed literature furnished by the Proposer written in a language other than the language indicated in the **Data Sheet**, must be accompanied by a translation in the preferred language indicated in the **Data Sheet**. For purposes of interpretation of the Proposal, and in the event of discrepancy or inconsistency in meaning, the version translated into the preferred language shall govern. Upon conclusion of a contract, the language of the contract shall govern the relationship between the contractor and UNDP.

14. Proposal Submission Form

The Proposer shall submit the Proposal Submission Form using the form provided in Section 4

of this RFP.

15. Technical Proposal Format and Content

Unless otherwise stated in the **Data Sheet** (DS no. 28), the Proposer shall structure the Technical Proposal as follows:

- 15.1 Expertise of Firm/Organization this section should provide details regarding management structure of the organization, organizational capability/resources, and experience of organization/firm, the list of projects/contracts (both completed and on-going, both domestic and international) which are related or similar in nature to the requirements of the RFP, and proof of financial stability and adequacy of resources to complete the services required by the RFP (see RFP clause 18 and DS No. 26 for further details). The same shall apply to any other entity participating in the RFP as a Joint Venture or Consortium.
- 15.2 Proposed Methodology, Approach and Implementation Plan this section should demonstrate the Proposer's response to the Terms of Reference by identifying the specific components proposed, how the requirements shall be addressed, as specified, point by point; providing a detailed description of the essential performance characteristics proposed; identifying the works/portions of the work that will be subcontracted; and demonstrating how the proposed methodology meets or exceeds the specifications, while ensuring appropriateness of the approach to the local conditions and the rest of the project operating environment. This methodology must be laid out in an implementation timetable that is within the duration of the contract as specified in the **Data Sheet** (DS nos. 29 and 30).

Proposers must be fully aware that the products or services that UNDP requires may be transferred, immediately or eventually, by UNDP to the Government partners, or to an entity nominated by the latter, in accordance with UNDP's policies and procedures. All proposers are therefore required to submit the following in their proposals:

- a) A statement of whether any import or export licences are required in respect of the goods to be purchased or services to be rendered, including any restrictions in the country of origin, use or dual use nature of the goods or services, including any disposition to end users; and
- b) Confirmation that the Proposer has obtained license of this nature in the past, and have an expectation of obtaining all the necessary licenses, should their Proposal be rendered the most responsive.
- 15.3 Management Structure and Key Personnel This section should include the comprehensive curriculum vitae (CVs) of key personnel that will be assigned to support the implementation of the proposed methodology, clearly defining the roles and responsibilities vis-à-vis the proposed methodology. CVs should establish competence and demonstrate qualifications in areas relevant to the TOR.

In complying with this section, the Proposer assures and confirms to UNDP that the personnel being nominated are available for the Contract on the dates proposed. If any of the key personnel later becomes unavailable, except for unavoidable reasons such as death

or medical incapacity, among other possibilities, UNDP reserves the right to consider the proposal non-responsive. Any deliberate substitution arising from unavoidable reasons, including delay in the implementation of the project of programme through no fault of the Proposer shall be made only with UNDP's acceptance of the justification for substitution, and UNDP's approval of the qualification of the replacement who shall be either of equal or superior credentials as the one being replaced.

- 15.4 Where the **Data Sheet** requires the submission of the Proposal Security, the Proposal Security shall be included along with the Technical Proposal. The Proposal Security may be forfeited by UNDP, and reject the Proposal, in the event of any or any combination of the following conditions:
 - a) If the Proposer withdraws its offer during the period of the Proposal Validity specified in the **Data Sheet** (DS no. 11), or;
 - b) If the Proposal Security amount is found to be less than what is required by UNDP as indicated in the **Data Sheet** (DS no. 9), or;
 - c) In the case the successful Proposer fails:
 - i. to sign the Contract after UNDP has awarded it;
 - ii. to comply with UNDP's variation of requirement, as per RFP clause 35; or
 - iii. to furnish Performance Security, insurances, or other documents that UNDP may require as a condition to rendering the effectivity of the contract that may be awarded to the Proposer.

16. Financial Proposals

The Financial Proposal shall be prepared using the attached standard form (Section 7). It shall list all major cost components associated with the services, and the detailed breakdown of such costs. All outputs and activities described in the Technical Proposal must be priced separately on a one-to-one correspondence. Any output and activities described in the Technical Proposal but not priced in the Financial Proposal, shall be assumed to be included in the prices of other activities or items, as well as in the final total price.

17. Currencies

All prices shall be quoted in the currency indicated in the **Data Sheet** (DS no. 15). However, where Proposals are quoted in different currencies, for the purposes of comparison of all Proposals:

- a) UNDP will convert the currency quoted in the Proposal into the UNDP preferred currency, in accordance with the prevailing UN operational rate of exchange on the last day of submission of Proposals; and
- b) In the event that the proposal found to be the most responsive to the RFP requirement is quoted in another currency different from the preferred currency as per **Data Sheet** (DS no. 15), then UNDP shall reserve the right to award the contract in the currency of UNDP's preference, using the conversion method specified above.

Proposals submitted by two (2) or more Proposers shall all be rejected if they are found to have <u>any</u> of the following:

- a) they have at least one controlling partner, director or shareholder in common; or
- b) any one of them receive or have received any direct or indirect subsidy from the other/s; or
- c) they have the same legal representative for purposes of this RFP; or
- d) they have a relationship with each other, directly or through common third parties, that puts them in a position to have access to information about, or influence on the Proposal of, another Proposer regarding this RFP process;
- e) they are subcontractors to each other's Proposal, or a subcontractor to one Proposal also submits another Proposal under its name as lead Proposer; or
- f) an expert proposed to be in the team of one Proposer participates in more than one Proposal received for this RFP process. This condition does not apply to subcontractors being included in more than one Proposal.

18. Documents Establishing the Eligibility and Qualifications of the Proposer

The Proposer shall furnish documentary evidence of its status as an eligible and qualified vendor, using the forms provided under Section 5, Proposer Information Forms. In order to award a contract to a Proposer, its qualifications must be documented to UNDP's satisfaction. These include, but are not limited to, the following:

- a) That, in the case of a Proposer offering to supply goods under the Contract which the Proposer did not manufacture or otherwise produce, the Proposer has been duly authorized by the goods' manufacturer or producer to supply the goods in the country of final destination;
- b) That the Proposer has the financial, technical, and production capability necessary to perform the Contract; and
- c) That, to the best of the Proposer's knowledge, it is not included in the UN 1267/1989 List or the UN Ineligibility List, nor in any and all of UNDP's list of suspended and removed vendors.

19. Joint Venture, Consortium or Association

If the Proposer is a group of legal entities that will form or have formed a joint venture, consortium or association at the time of the submission of the Proposal, they shall confirm in their Proposal that: (i) they have designated one party to act as a lead entity, duly vested with authority to legally bind the members of the joint venture jointly and severally, and this shall be duly evidenced by a duly notarized Agreement among the legal entities, which shall be submitted along with the Proposal; and (ii) if they are awarded the contract, the contract shall be entered into, by and between UNDP and the designated lead entity, who shall be acting for and on behalf of all the member entities comprising the joint venture.

After the Proposal has been submitted to UNDP, the lead entity identified to represent the joint venture shall not be altered without the prior written consent of UNDP. Furthermore, neither the lead entity nor the member entities of the joint venture can:

- a) Submit another proposal, either in its own capacity; nor
- b) As a lead entity or a member entity for another joint venture submitting another Proposal.

The description of the organization of the joint venture/consortium/association must clearly define the expected role of each of the entity in the joint venture in delivering the requirements

of the RFP, both in the Proposal and the Joint Venture Agreement. All entities that comprise the joint venture shall be subject to the eligibility and qualification assessment by UNDP.

Where a joint venture is presenting its track record and experience in a similar undertaking as those required in the RFP, it should present such information in the following manner:

- a) Those that were undertaken together by the joint venture; and
- b) Those that were undertaken by the individual entities of the joint venture expected to be involved in the performance of the services defined in the RFP.

Previous contracts completed by individual experts working privately but who are permanently or were temporarily associated with any of the member firms cannot be claimed as the experience of the joint venture or those of its members but should only be claimed by the individual experts themselves in their presentation of their individual credentials.

If a joint venture's Proposal is determined by UNDP as the most responsive Proposal that offers the best value for money, UNDP shall award the contract to the joint venture, in the name of its designated lead entity. The lead entity shall sign the contract for and on behalf of all other member entities.

20. Alternative Proposals

Unless otherwise specified in the **Data Sheet** (DS nos. 5 and 6), alternative proposals shall not be considered. Where the conditions for its acceptance are met, or justifications are clearly established, UNDP reserves the right to award a contract based on an alternative proposal.

21. Validity Period

Proposals shall remain valid for the period specified in the **Data Sheet** (DS no. 8), commencing on the submission deadline date also indicated in the **Data Sheet** (DS no. 21). A Proposal valid for a shorter period shall be immediately rejected by UNDP and rendered non-responsive.

In exceptional circumstances, prior to the expiration of the proposal validity period, UNDP may request Proposers to extend the period of validity of their Proposals. The request and the responses shall be made in writing and shall be considered integral to the Proposal.

22. Proposer's Conference

When appropriate, a proposer's conference will be conducted at the date, time and location specified in the **Data Sheet** (DS no. 7). All Proposers are encouraged to attend. Non-attendance, however, shall <u>not</u> result in disqualification of an interested Proposer. Minutes of the proposer's conference will be either posted on the UNDP website, or disseminated to the individual firms who have registered or expressed interest with the contract, whether or not they attended the conference. No verbal statement made during the conference shall modify the terms and conditions of the RFP unless such statement is specifically written in the Minutes of the Conference or issued/posted as an amendment in the form of a Supplemental Information to the RFP.

D. SUBMISSION AND OPENING OF PROPOSALS

23. Submission

- 23.1 The Financial Proposal and the Technical Proposal Envelopes MUST BE COMPLETELY SEPARATE and each of them must be submitted sealed individually and clearly marked on the outside as either "TECHNICAL PROPOSAL" or "FINANCIAL PROPOSAL", as appropriate. Each envelope MUST clearly indicate the name of the Proposer. The outer envelopes shall bear the address of UNDP as specified in the **Data Sheet** (DS no.20) and shall include the Proposer's name and address, as well as a warning that state "not to be opened before the time and date for proposal opening" as specified in the **Data Sheet** (DS no. 24). The Proposer shall assume the responsibility for the misplacement or premature opening of Proposals due to improper sealing and labeling by the Proposer.
- 23.2 Proposers must submit their Proposals in the manner specified in the **Data Sheet** (DS nos. 22 and 23). When the Proposals are expected to be in transit for more than 24 hours, the Proposer must ensure that sufficient lead time has been provided in order to comply with UNDP's deadline for submission. UNDP shall indicate for its record that the official date and time of receiving the Proposal is the <u>actual</u> date and time when the said Proposal has physically arrived at the UNDP premises indicated in the **Data Sheet** (DS no. 20).
- 23.3 Proposers submitting Proposals by mail or by hand shall enclose the original and each copy of the Proposal, in separate sealed envelopes, duly marking each of the envelopes as "Original Proposal" and "Copy of Proposal" as appropriate. The 2 envelopes shall then be sealed in an outer envelope. The number of copies required shall be as specified in the **Data Sheet** (DS No. 19). In the event of any discrepancy between the contents of the "Original Proposal" and the "Copy of Proposal", the contents of the original shall govern. The original version of the Proposal shall be signed or initialed by the Proposer or person(s) duly authorized to commit the Proposer on every page. The authorization shall be communicated through a document evidencing such authorization issued by the highest official of the firm, or a Power of Attorney, accompanying the Proposal.
- 23.4 Proposers must be aware that the mere act of submission of a Proposal, in and of itself, implies that the Proposer accepts the General Contract Terms and Conditions of UNDP as attached hereto as Section 11.

24. Deadline for Submission of Proposals and Late Proposals

Proposals must be received by UNDP at the address and no later than the date and time specified in the **Data Sheet** (DS nos. 20 and 21).

UNDP shall not consider any Proposal that arrives after the deadline for submission of Proposals. Any Proposal received by UNDP after the deadline for submission of Proposals shall be declared late, rejected, and returned unopened to the Proposer.

25. Withdrawal, Substitution, and Modification of Proposals

- 25.1 Proposers are expected to have sole responsibility for taking steps to carefully examine in detail the full consistency of its Proposals to the requirements of the RFP, keeping in mind that material deficiencies in providing information requested by UNDP, or lack clarity in the description of services to be provided, may result in the rejection of the Proposal. The Proposer shall assume the responsibility regarding erroneous interpretations or conclusions made by the Proposer in the course of understanding the RFP out of the set of information furnished by UNDP.
- 25.2 A Proposer may withdraw, substitute or modify its Proposal after it has been submitted by sending a written notice in accordance with Clause 23.1, duly signed by an authorized representative, and shall include a copy of the authorization (or a Power of Attorney). The corresponding substitution or modification of the Proposal must accompany the respective written notice. All notices must be received by UNDP prior to the deadline for submission and submitted in accordance with RFP Clause 23.1 (except that withdrawal notices do not require copies). The respective envelopes shall be clearly marked "WITHDRAWAL," "SUBSTITUTION," or MODIFICATION".
- 25.3 Proposals requested to be withdrawn shall be returned unopened to the Proposers.
- 25.4 No Proposal may be withdrawn, substituted, or modified in the interval between the deadline for submission of Proposals and the expiration of the period of proposal validity specified by the Proposer on the Proposal Submission Form or any extension thereof.

26. Proposal Opening

UNDP will open the Proposals in the presence of an ad-hoc committee formed by UNDP of at least two (2) members. If electronic submission is permitted, any specific electronic proposal opening procedures shall be as specified in the **Data Sheet** (DS no. 23).

The Proposers' names, modifications, withdrawals, the condition of the envelope labels/seals, the number of folders/files and all other such other details as UNDP may consider appropriate, will be announced at the opening. No Proposal shall be rejected at the opening stage, except for late submission, for which the Proposal shall be returned unopened to the Proposer.

27. Confidentiality

Information relating to the examination, evaluation, and comparison of Proposals, and the recommendation of contract award, shall not be disclosed to Proposers or any other persons not officially concerned with such process, even after publication of the contract award.

Any effort by a Proposer to influence UNDP in the examination, evaluation and comparison of the Proposals or contract award decisions may, at UNDP's decision, result in the rejection of its Proposal.

In the event that a Proposer is unsuccessful, the Proposer may seek a meeting with UNDP for a debriefing. The purpose of the debriefing is discussing the strengths and weaknesses of the Proposer's submission, in order to assist the Proposer in improving the proposals presented to UNDP. The content of other proposals and how they compare to the Proposer's submission shall

not be discussed.

E. EVALUATION OF PROPOSALS

28. Preliminary Examination of Proposals

UNDP shall examine the Proposals to determine whether they are complete with respect to minimum documentary requirements, whether the documents have been properly signed, whether or not the Proposer is in the UN Security Council 1267/1989 Committee's list of terrorists and terrorist financiers, and in UNDP's list of suspended and removed vendors, and whether the Proposals are generally in order, among other indicators that may be used at this stage. UNDP may reject any Proposal at this stage.

29. Evaluation of Proposals

- 29.1 UNDP shall examine the Proposal to confirm that all terms and conditions under the UNDP General Terms and Conditions and Special Conditions have been accepted by the Proposer without any deviation or reservation.
- 29.2 The evaluation team shall review and evaluate the Technical Proposals on the basis of their responsiveness to the Terms of Reference and other documentation provided, applying the evaluation criteria, sub-criteria, and point system specified in the **Data Sheet** (DS no. 32). Each responsive Proposal will be given a technical score. A Proposal shall be rendered non-responsive at this stage if it does not substantially respond to the RFP particularly the demands of the Terms of Reference, which also means that it fails to achieve the minimum technical score indicated in the **Data Sheet** (DS no. 25). Absolutely no changes may be made by UNDP in the criteria, sub-criteria and point system indicated in the **Data Sheet** (DS no. 32) after all Proposals have been received.
- 29.3 In the second stage, only the Financial Proposals of those Proposers who achieve the minimum technical score will be opened for evaluation for comparison and review. The Financial Proposal Envelopes corresponding to Proposals that did not meet the minimum passing technical score shall be returned to the Proposer unopened. The overall evaluation score will be based either on a combination of the technical score and the financial offer, or the lowest evaluated financial proposal of the technically qualified Proposers. The evaluation method that applies for this RFP shall be as indicated in the **Data Sheet** (DS No. 25).

When the Data Sheet specifies a combined scoring method, the formula for the rating of the Proposals will be as follows:

Rating the Technical Proposal (TP):

TP Rating = (Total Score Obtained by the Offer / Max. Obtainable Score for TP) x 100

Rating the Financial Proposal (FP):

FP Rating = (Lowest Priced Offer / Price of the Offer Being Reviewed) x 100

Total Combined Score:

(TP Rating) x (Weight of TP, e.g. 70%)
+ (FP Rating) x (Weight of FP, e.g., 30%)

Total Combined and Final Rating of the Proposal

- 29.4 UNDP reserves the right to undertake a post-qualification exercise aimed at determining, to its satisfaction the validity of the information provided by the Proposer. Such post-qualification shall be fully documented and, among those that may be listed in the **Data Sheet** (DS No.33), may include, but need not be limited to, all or any combination of the following:
 - a) Verification of accuracy, correctness and authenticity of information provided by the Proposer on the legal, technical and financial documents submitted;
 - b) Validation of extent of compliance to the RFP requirements and evaluation criteria based on what has so far been found by the evaluation team;
 - c) Inquiry and reference checking with Government entities with jurisdiction on the Proposer, or any other entity that may have done business with the Proposer;
 - d) Inquiry and reference checking with other previous clients on the quality of performance on ongoing or previous contracts completed;
 - e) Physical inspection of the Proposer's offices, branches or other places where business transpires, with or without notice to the Proposer;
 - f) Quality assessment of ongoing and completed outputs, works and activities similar to the requirements of UNDP, where available; and
 - g) Other means that UNDP may deem appropriate, at any stage within the selection process, prior to awarding the contract.

30. Clarification of Proposals

To assist in the examination, evaluation and comparison of Proposals, UNDP may, at its discretion, ask any Proposer for a clarification of its Proposal.

UNDP's request for clarification and the response shall be in writing. Notwithstanding the written communication, no change in the prices or substance of the Proposal shall be sought, offered, or permitted, except to provide clarification, and confirm the correction of any arithmetic errors discovered by UNDP in the evaluation of the Proposals, in accordance with RFP Clause 32.

Any unsolicited clarification submitted by a Proposer in respect to its Proposal, which is not a response to a request by UNDP, shall not be considered during the review and evaluation of the Proposals.

31. Responsiveness of Proposal

UNDP's determination of a Proposal's responsiveness will be based on the contents of the Proposal itself.

A substantially responsive Proposal is one that conforms to all the terms, conditions, TOR and other requirements of the RFP without material deviation, reservation, or omission.

If a Proposal is not substantially responsive, it shall be rejected by UNDP and may not subsequently be made responsive by the Proposer by correction of the material deviation, reservation, or omission.

32. Nonconformities, Reparable Errors and Omissions

Provided that a Proposal is substantially responsive, UNDP may waive any non-conformities or omissions in the Proposal that, in the opinion of UNDP, do not constitute a material deviation.

Provided that a Proposal is substantially responsive, UNDP may request the Proposer to submit the necessary information or documentation, within a reasonable period of time, to rectify nonmaterial nonconformities or omissions in the Proposal related to documentation requirements. Such omission shall not be related to any aspect of the price of the Proposal. Failure of the Proposer to comply with the request may result in the rejection of its Proposal.

Provided that the Proposal is substantially responsive, UNDP shall correct arithmetical errors as follows:

- a) if there is a discrepancy between the unit price and the line item total that is obtained by multiplying the unit price by the quantity, the unit price shall prevail and the line item total shall be corrected, unless in the opinion of UNDP there is an obvious misplacement of the decimal point in the unit price, in which case the line item total as quoted shall govern and the unit price shall be corrected;
- b) if there is an error in a total corresponding to the addition or subtraction of subtotals, the subtotals shall prevail and the total shall be corrected; and
- c) if there is a discrepancy between words and figures, the amount in words shall prevail, unless the amount expressed in words is related to an arithmetic error, in which case the amount in figures shall prevail subject to the above.

If the Proposer does not accept the correction of errors made by UNDP, its Proposal shall be rejected.

F. AWARD OF CONTRACT

33. Right to Accept, Reject, or Render Non-Responsive Any or All Proposals

UNDP reserves the right to accept or reject any Proposal, to render any or all of the Proposals as non-responsive, and to reject all Proposals at any time prior to award of contract, without incurring any liability, or obligation to inform the affected Proposer(s) of the grounds for UNDP's action. Furthermore, UNDP shall not be obliged to award the contract to the lowest price offer.

UNDP shall also verify, and immediately reject their respective Proposal, if the Proposers are found to appear in the UN's Consolidated List of Individuals and Entities with Association to Terrorist Organizations, in the List of Vendors Suspended or Removed from the UN Secretariat Procurement Division Vendor Roster, the UN Ineligibility List, and other such lists that as may be established or recognized by UNDP policy on Vendor Sanctions. (See http://www.undp.org/content/undp/en/home/operations/procurement/protestandsanctions/ for details)

34. Award Criteria

Prior to expiration of the period of proposal validity, UNDP shall award the contract to the qualified Proposer with the highest total score based on the evaluation method indicated in the **Data Sheet** (DS nos. 25 and 32).

35. Right to Vary Requirements at the Time of Award

At the time of award of Contract, UNDP reserves the right to vary the quantity of services and/or goods, by up to a maximum twenty five per cent (25%) of the total offer, without any change in the unit price or other terms and conditions.

36. Contract Signature

Within fifteen (15) days from the date of receipt of the Contract, the successful Proposer shall sign and date the Contract and return it to UNDP.

Failure of the successful Proposer to comply with the requirement of RFP Clause 35 and this provision shall constitute sufficient grounds for the annulment of the award, and forfeiture of the Proposal Security if any, and on which event, UNDP may award the Contract to the Proposer with the second highest rated Proposal or call for new Proposals.

37. Performance Security

A performance security, if required, shall be provided in the amount and form provided in Section 9 and by the deadline indicated in the **Data Sheet** (DS no. 14), as applicable. Where a Performance Security will be required, the submission of the said document, and the confirmation of its acceptance by UNDP, shall be a condition for the effectivity of the Contract that will be signed by and between the successful Proposer and UNDP.

38. Bank Guarantee for Advanced Payment

Except when the interests of UNDP so require, it is the UNDP's preference to make no advanced payment(s) on contracts (i.e., payments without having received any outputs). In the event that the Proposer requires an advanced payment upon contract signature, and if such request is duly accepted by UNDP, and the said advanced payment exceeds 20% of the total proposal price, or exceed the amount of USD 30,000, UNDP shall require the Proposer to submit a Bank Guarantee in the same amount as the advanced payment. A bank guarantee for advanced payment shall be furnished in the form provided in Section 10.

39. Vendor Protest

UNDP's vendor protest procedure provides an opportunity for appeal to those persons or firms not awarded a purchase order or contract through a competitive procurement process. In the event that a Proposer believes that it was not treated fairly, the following link provides further details regarding UNDP vendor protest procedures:

http://www.undp.org/content/undp/en/home/operations/procurement/protestandsanctions/

Instructions to Proposers

DATA SHEET

The following data for the services to be procured shall complement, supplement, or amend the provisions in the Instruction to Proposers. In the case of a conflict between the Instructions to Proposers, the Data Sheet, and other annexes or references attached to the Data Sheet, the provisions in the Data Sheet shall govern.

DS No. ²	Cross Ref. to Instruction s	Data	Specific Instructions / Requirements	
1		Project Title:	Provision of Security Services to the United Nations in Botswana	
2		Title of Services/Work:	Security and front desk services	
3		Country / Region of Work Location:	Botswana	
4	C.13	Language of the Proposal:	☑ English☐ French☐ Spanish☐ Others (pls. specify)	
5	C.20	Conditions for Submitting Proposals for Parts or sub- parts of the TOR	☐ Allowed [if yes, describe how, and ensure that requirements properly define the sub-parts] ☑ Not allowed	
6	C.20	Conditions for Submitting Alternative Proposals	 Shall not be considered Shall be considered. A proposer may submit an alternative proposal, but only if it also submits a proposal that meets the base case. UNDP shall only consider the alternative proposals offered by the Proposer whose proposal for the base case was determined to be the proposal with the highest evaluated score. 	
7	C.22	A pre-proposal conference will be held on:	Time: 10:30 Date: 4/12/2019	

² All DS number entries in the Data Sheet are cited as reference in the Instructions to Proposers. <u>All DS nos.</u> <u>corresponding to a Data must not be modified</u>. Only information on the 3rd column may be modified by the user. If the information does not apply, the 3rd column must state "N/A" but must not be deleted.

			Venue: UN Building
			The UNDP focal point for the arrangement is: Click here to enter text. E-mail: enquiries.bw@undp.org
			Please note that this is NOT compulsory
8	C.21	Period of Proposal Validity commencing on the submission date	☐ 60 days ☑ 90 days ☐ 120 days
9	B.9.5 C.15.4 b)	Proposal Security	☐ Required Amount: Click here to enter text. Form: Click here to enter text.
10	B.9.5	Acceptable forms of Proposal Security ³	 □ Bank Guarantee (See Section 8 for template) □ Any Bank-issued Check / Cashier's Check / Certified Check □ Other negotiable instrument □ Cash (exceptionally, if none of the other forms are feasible) □ Others [pls. specify]
11	B.9.5 C.15.4 a)	Validity of Proposal Security	N/A
12		Advanced Payment upon signing of contract	☐ Allowed up to a maximum of% of contract ⁴ ☐ Not allowed
13		Liquidated Damages	 ☑ Will not be imposed ☐ Will be imposed under the following conditions: Percentage of contract price per day of delay: Max. no. of days of delay: After which UNDP may terminate the contract.
14	F.37	Performance Security	☐ Required Amount :

³ Surety bonds or other instruments issued by non-bank Financial Institutions are least preferred by UNDP. Unless stated otherwise, they shall be considered unacceptable to UNDP.

⁴ If the advanced payment that the Bidder will submit will exceed 20% of the Price Offer, or will exceed the amount of USD 30,000, the Bidder must submit an Advanced Payment Security in the same amount as the advanced payment, using the form and contents of the document in Section 10

			Form:
			☑ Not Required
15	C.17, C.17 b)	Preferred Currency of Proposal and Method for Currency conversion	 ☐ United States Dollars (US\$) ☐ Euro ☑ Local Currency Botswana Pula (BWP)
16	B.10.1	Deadline for submitting requests for clarifications/ questions	2 days before the submission date. UNDP will endeavor to provide the above clarifications expeditiously, but any delay in providing such information will not be considered a reason for extending the submission date of a bid.
17	B.10.1	Contact Details for submitting clarifications/questions ⁵	Focal Person in UNDP: E-mail: enquiries.bw@undp.org or FAX +267 3956093 Note: This email address is officially designated by UNDP. If inquiries are sent to other person/s or address/es, even if they are UNDP staff, UNDP shall have no obligation to respond nor can UNDP confirm that the query was officially received.
18	B.11.1	Manner of Disseminating Supplemental Information to the RFP and responses/clarifications to queries	Supplemental Information will be communicated through the Facebook page https://www.facebook.com/UNDP-Botswana Website: www.bw.undp.org
19	D.23.3	No. of copies of Proposal that must be submitted [if transmitted by courier]	If submitting hard copies; 1 original and 5 copies of the original If submitting by soft copy, see instructions at Section 23.
20	D.23.1 D.23.2 D.24	Proposal Submission Address	United Nations Development Programme United Nations Building Government Enclave Corner Khama Crescent and President's Drive Reception-Ground

⁵ This contact person and address is officially designated by UNDP. If inquiries are sent to other person/s or address/es, even if they are UNDP staff, UNDP shall have no obligation to respond nor can UNDP confirm that the query was officially received.

			Or email to: procurement.bw@undp.org
21	C.21 D.24	Deadline of Submission	Date and Time April 23, 2019 12:00 PM Bidders are advised to submit your bid a day prior or well before the closing time. Do not wait until last minute. If you face any issue submitting your bid at the last minute, UNDP may not be able to assist.
22	D.23.2	Allowable Manner of Submitting Proposals	 ☑ Courier/Hand Delivery ☑ Electronic submission of Bid⁶
23	D.23.2 D.26	Conditions and Procedures for electronic submission and opening, if allowed	Official Address for e-submission: procurement.bw@undp.org ☑Format: PDF, Word, JPG files only ☑ Max. File Size per transmission: [2 MB] ☑ Max. No. of transmission: [not more than 8] ☑ No. of copies to be transmitted: [1 original] ☑ Virus Scanning Software to be Used prior to transmission. ☑ Time Zone to be Recognized: Bid closing date is according to BOTSWANA Time Zone in electronic submission.
24	D.23.1	Date, time and venue for opening of Proposals	Bids opening will NOT be for public, but the process will be fair and transparent.
25	E.29.2 E.29.3 F.34	Evaluation method to be used in selecting the most responsive Proposal	Lowest price bid for technically qualified and responsive Bid.
26	C.15.1	Required Documents that must be Submitted to Establish Qualification of Proposers (In "Certified True Copy" form only)	 ☑ Company Profile, which should not exceed fifteen (15) pages, including printed brochures and product catalogues relevant to the goods/services being procured ☑ Members of the Governing Board and their Designations duly certified by the Corporate Secretary, or its equivalent document if Bidder is not a corporation ☑ List of Shareholders and Other Entities Financially Interested in the Firm owning 5% or more of the stocks and other interests, or its equivalent if Bidder is not a corporation

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⁶ If this will be allowed, security features (e.g., encryption, authentication, digital signatures, etc.) are strictly required and must be enforced to ensure confidentiality and integrity of contents.

			 ☑ Tax Registration/Payment Certificate issued by the Internal Revenue Authority evidencing that the Bidder is updated with its tax payment obligations, or Certificate of Tax exemption, if any such privilege is enjoyed by the Bidder ☑ Certificate of Registration of the business, including Articles of Incorporation, or equivalent document if Bidder is not a corporation ☑ Provision of Guards vetted by Botswana Police ☑ Valid security guard license ☑ Latest Audited or bank certified Financial Statement for the past 2 years. ☑ Statement of Satisfactory Performance from the Top 5 Clients in terms of Contract Value for the past 5 years.
27		Other documents that may be Submitted to Establish Eligibility	N/A
28	C.15	Structure of the Technical Proposal (only if different from the provision of Section 12)	 Bid submission form signed and stamped by an authorized person (as per section 4) Bid technical approach, work plan, including implementation Timelines, Quality Assurance Mechanisms and other relevant information signed and stamped by an authorized person (as per section 6) Bid personnel & resume (as per section 5)
29	C.15.2	Latest Expected date for commencement of Contract	As per the timeline provided in the scope of works
30	C.15.2	Expected duration of contract (Target Commencement Date and Completion Date)	As per the contract dates.
31		UNDP will award the contract to:	 ☑ One Proposer only ☐ One or more Proposers, depending on the following factors: [clarify fully how and why will this be achieved. Please do not choose this option without indicating the parameters for awarding to multiple Proposers]
32	E.29.2 F.34	Criteria for the Award of Contract and Evaluation of Proposals	See table 2-Detailed evaluation forms, page 28-30

			Important Note: The points indicated in the table are only suggested distribution but may be modified based on the nature and demands of the TOR. However, ABSOLUTELY NO CHANGES on this table may be made by UNDP after Proposal Envelopes have been received, most specially after the envelopes have been opened.
33	E.29.4	Post-Qualification Actions	Verification of accuracy, correctness and authenticity of the information provided by the bidder on the legal, technical and financial documents submitted; Validation of extent of compliance to the proposal requirements and evaluation criteria based on what has so far been found by the evaluation team; Inquiry and reference checking with Government entities with jurisdiction on the bidder, or any other entity that may have done business with the bidder; Inquiry and reference checking with other previous clients on the quality of performance on ongoing or previous contracts completed; Physical inspection of the bidder's offices, branches or other places where business transpires, with or without notice to the bidder;
34		Conditions for Determining Contract Effectivity	Non-performance and non-completion of the contract within the agreed timeframe
35		Other Information Related to the RFP ⁷	None

Table 1- Summary of Technical Proposal Evaluation Forms

Summary of Technical Proposal Evaluation Forms		Score Weight	Points Obtainable	
1.	Expertise of Firm / Organization	15%	150	
2.	Proposed Methodology, Approach and Implementation Plan	55%	550	
3.	Management Structure and Key Personnel	30%	300	
	Total		1000	

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 $^{^{7}}$ Where the information is available in the web, a URL for the information may simply be provided.

Table 2- Detailed Evaluation Forms

	Technical Proposal Evaluation Form 1	
	Expertise of the Firm/Organization	
1.1	Reputation of Organization and Staff / Credibility / Reliability / Industry Standing	50
	Geographic coverage in Botswana: all major towns/villages: 20 points for 10	20
	or more towns/villages: 15 points for 5-9 towns/villages: 10 points for 1-4 towns/villages points	
1.2	General Organizational Capability which is likely to affect implementation Size of the firm (number of guards vetted-minimum of 5 vetted guards) Company financial capability (provide the last audited financial	50
ĺ	 Company financial capability (provide the last audited financial statement or latest certified bank statements) Strength of project management support 	
	UN Botswana seeks a contractor who will be able to deliver services in the most efficient manner to meet its needs and requirements and provide technical expertise taking into account UN Botswana's unique needs.	
	 The following documents should be submitted: Appendix 1 to 4 Other documents required for tender evaluation purposes 	
1.3	Relevance of services: Please provide a list of clients to whom security services relevant and related to the TOR at Annex III have been provided over the last 5 years (See Appendix 2) Minimum of 5 companies	
	In which areas does your company provide security services: Government buildings; missions/embassies; warehouses or retail stores etc. Provision of security services to international organizations and or a high security area (banks) in the last 5 years (30 points for more than 5 organizations): < 5 organizations (20 points); <3 organizations (10 points) and > 3 organizations (5 points)	30
		150

Technical Proposal Evaluation		
Form 2		
	Proposed Methodology, Approach and Implementation Plan	
2.1	To what degree does the Proposer understand the task? Have the important	50
	aspects of the task been addressed in sufficient detail?	
2.2	Quality assurance procedures	100
	How will you ensure that UN Agencies get the best service that guards are	
	supervised, problem/issue escalation procedures?	
	 How will the two UN sites be managed/supervised? 	
	Technical quality – capacity of company to deliver	

	 Equipment-Guard force - Guard Monitoring System (GMS) – System to monitor patrol movements of guards in the facility Alarm system – how will it be monitored and response times Risk assessment plan (20 points each) 	
2.3	Reaction to critical security incidents	
	Explain how your company would respond to the following incidents (where applicable provide a workflow) in the following areas:	
	Incident managementCrime scene protection	80
	Removal of unauthorized Removable property	
	 Removal of unauthorized person(s) 	
	Crowd control	
	 Access control management 	
	 Management of front desk or reception services 	
	 Medical emergency in the building 	
2.4	(10 points each)	5 0
2.4	Guards would be required to patrol the premises. How will this be done and	50
2.5	what equipment will you use to monitor that they do that? Back-up and absence management: In the event reinforcements are required at	60
2.5	the UN premises, what back-up support procedures would be employed? The	00
	UN requires to have all posts staffed 24/7, how does the company intend to	
	deal with absenteeism and manage personnel changes?	
2.6	Operational Equipment: Indicate whether guards are provided with equipment:	60
	batons, torches, communication equipment, cellphone, etc	
	UN Agencies require that guards should be able to communicate with their	
	supervisors and UN Security personnel afterhours.	
	Are these provided free or do they come at a cost? (Please do not indicate	
	prices)	
2.7	Work plan -detailed schedules and arrangements for shift structure as required	40
	in the Terms of Reference of two shifts and 24/7 services.	
2.0	Please provide a roster sample.	20
2.8	Presentability of security guards: Indicate whether the guards are provided with	60
	full uniform; rain coats; warm clothing; ID for identification (pictures are encouraged)	
2.9	Is the presentation clear and is the sequence of activities and the planning	30
	logical, realistic and promise efficient implementation to the project?	
	Sub total	550

Technical Proposal Evaluation Form 3	
Management Structure and Key Personnel	

3.1	Task Manager	50
	General Qualification and experience of the management team (Please provide	
	CVs)	
	 Qualifications-Cambridge or BGCSE and security related certification 	
	• Experience of security services (preferably Botswana Police service or	
	Botswana Defense Force, good knowledge of English-oral and written)	
	Managerial experience	
3.2	Supervisor guard	50
	General Qualification and experience of the Supervisor (Please provide CVs)	
	Qualifications-Cambridge or BGCSE	
	Experience of security services	
	Supervisory experience	
3.3	Guards	50
	General Qualification and experience of the Guard (Please provide CVs). The	
	guards assigned for the UN Building should have the basic skills (speaking and	
	writing).	
	 Qualifications-Cambridge or BGCSE 	
	Experience of security services	
3.4	Receptionist for front desk services	50
	General Qualification and experience of Receptionist (Please provide CVs).	
	Knowledge of English language is a requirement	
	 Qualifications-Cambridge or BGCSE and other secretarial/reception 	
	related qualifications	
	 Experience of reception services 	
	Supervisory experience	

	Staff training: please indicate the extent to which your guards have been	70
	trained in the areas noted below:	
	Incident management	
	Crime scene protection	
	Removal of unauthorized Removable property	
	 Use of Security equipment (Baggage Scanner, Metal Arch door, Metal 	
	detector, etc.)	
3.5	Crowd control	
3.5	 Management of front desk-for reception services 	
	First aid training	
	(10 marks each)	
	Provide sample of a guard training curriculum (30)	
	Relevance & frequency of training courses	30
	Staff development	
	Orientation of new staff	
		300

PROVISION OF SECURITY SERVICES TO THE UNITED NATIONS IN BOTSWANA

A. Security Services to United Nations in Botswana

B. Project Description

UNDP on behalf of UN agencies in Botswana (UNDP, UNICEF, UNHCR, UNAIDS, UNFPA, UNDPA, UN Women UNDSS and UNOPS) is seeking provision of security and front desk services under Long Term Arrangement for a period of three (03) years renewable after one year, upon satisfactory performance. The service provider shall provide all supervisory, management and other personnel with requisite experience, education, trainings and ability and other resources to plan and provide security services operations to the 2 sites which are the UN Building and Dalale House as defined in the Statement of Works.

The information in the scope of works (SOW) describes the objectives and requirements for the assignment. The service provider shall perform to the standards and shall follow all applications and directives as identified in the TOR and in the Long-Term Agreement.

It is intended to award a Long-Term Agreement (LTA) for a period of three years which will remain subject to an annual assessment of the contracted provider's performance. UNDP shall sign a one-year contract renewable based on satisfactory performance. The LTA will be awarded through a competitive selection process where the professional service provider must clearly demonstrate through a written proposal, extensive contextual experience in providing security services, sustainable capabilities, technical proficiency and competency, and adherence to local and international good practices in the provision of security services.

C. Scope of Services, Expected Outputs and Target Completion

The selected service provider shall provide supervisory, management and other personnel with the required levels of experience, educational qualifications, and abilities to be able to plan and provide the necessary security services. Personnel provided shall be vetted, adequately trained, equipped, and supervised. The service provider shall perform to the standards and shall adhere and comply with all applications and directives as identified in the Terms of Reference. including local and international good practices in the provision of security services.

The professional security company shall provide a high level of guarding and front desk services delivery in the following functional areas at the UN Building.

Guarding services

⁸ This document serves as a guide to Requestor on how to write the TOR for the RFP, by suggesting contents. This document is not to be shared with Proposers in this current state and form. The TOR actually written by the Requestor shall be the TOR that will be attached to this part of the RFP.

i) Facility protection

- ➤ Provide uniformed guards who shall be made available according to the shifts that will be agreed with the United Nations. 6 guards are required for the UN Building and 4 guards for UNICEF at Dalale House.
- Provide a security force that will ensure surveillance, and the patrol of the United Nations premises and its surroundings and prohibit United Nations Building against unauthorized access or acts of aggression.
- > Support the implementation of physical and technical security measures on the premises and the perimeter.
- Maintain day-to-day liaison and coordination with the UNDSS office at each site.
- Report any criminal incidents or disturbances occurring at or in the immediate vicinity of United Nations Building.

ii) Access Control

Control the access of all United Nations personnel and visitors through visual inspection, including:

- Confirming identity of United Nations Personnel and visitors through a visual check of identity documentation.
- Monitor and operate a walk-through metal detector (this will only be available at the UN Building) which will be placed at the main entrance door and monitor movement into the building by recording visitors details and ensuring staff meet and receive their visitors from the reception area.
- Movements of all vehicles getting in and out through the gate must be recorded in the register i.e. car number plates, arrival/departure time and name of the driver and the driver must sign the register.

iii) Patrolling

The service provider shall monitor the perimeter and exterior of the building through the physical conduct of roving patrols during the hours of darkness in order to detect and prevent unauthorized access to the premises

- The guards shall have the responsibility for security of the buildings and all official and private automobiles/vehicles as well as for the customers parked within the premises.
- Surveillance Detection: The service provider shall report and record any occurrences of suspicious behavior by pedestrians or vehicles either outside or in the immediate vicinity of the United Nations Building.

iv) Emergency response

The service provider shall be prepared to respond appropriately to any emergency situation in support of United Nations personnel and visitors to the facility. In the event of an emergency or incident, the security provider shall lend all reasonable assistance in order to mitigate any controllable threats to prevent further harm.

v) Reporting

The service provider shall maintain a Daily Occurrence Book (DOB) at every site detailing occurrences and events which may occur during any shift. The DOB is subject to review by the UNDSS personnel. A monthly report is also required. It is required that the security guards can read and write English.

vi) Resources requirements

The service provider shall be solely responsible for providing all equipment, materials, uniforms and personnel for the implementation of these security services. The communication equipment, basic security devices, uniforms and other materials shall be provided in accordance with these Terms of Reference.

vii) Guard Force management

- All security guarding services under these Terms of Reference must be fully operational on a continuous basis, 24 hours a day, 7 days a week, 52 weeks a year (24/7/52).
- The service provider is responsible for ensuring that the service is continuous, and that replacement or relieving guards are deployed immediately to cover sickness or absenteeism.
- ➤ The UNDSS office must be informed 24 hours in advance should security guards be replaced or rotated.
- The service provider shall ensure that every site is visited regularly, and that adequate supervision is provided.
- > The service provider shall provide properly vetted, trained, equipped and qualified security personnel and resources necessary to carry out the implementation of service provision in accordance with these Terms of Reference. The service provider shall be expected to provide security services at the facilities specified in the following table:

Site	Time	Days	Shift	No. of guards
	0600 to 1800hrs	Monday to Friday	Day	4
	1800-0600hrs	Monday to Sunday	Night	2
UN Building				
		Saturday and		
	0600 to 1800hrs	Sunday	Day	2
	0600 to 1800hrs	Monday to Friday	Day	2
UNICEF-Dalale	1800-0600hrs	Monday to Sunday	Night	2
House				
110030		Saturday and		
	0600 to 1800hrs	Sunday	Day	2

There shall always be a guard manning a guard room which would allow monitoring to continue irrespective of weather conditions.

The guards designated to the 2 sites should be ranked as follows:

UN Building

Supervisor – 2 (1 day and 1 night) Security gurad-4

UNICEF-Dalale House

Supervisor – 2 (1 day and 1 night) Security guards-2

Front desk services

The second part of the services requested is the front desk management in which a one-day guard will be requested to provide the following front desk services at the UN Building:

i) Provision of Front Desk services and telephone Communication

- Confirms the visit/appointment with the visited staff member before directing the visitor to the respective office
- Direct visitors to the appropriate person and office
- Answer, screen and forward incoming phone calls using the most up to date UN staff contact information
- > Ensure reception area is tidy and presentable

ii) Distribution of correspondence

Receive and sort mail on daily basis then then inform agencies to collect their mail.

iii) requirements

- Qualifications BGSE or above
- Proven work experience as a Receptionist, Front Office Representative or similar role
- Ability to learn to operate the switchboard
- Effective communication (listening and writing skills)
- Professional attitude and appearance
- Solid written and verbal communication skills
- Ability to be resourceful and proactive when issues arise
- Customer service attitude
- Consistent and dependable
- > The service should have a back-up person to ensure that the front desk is always managed.

iv) Working hours

The working hours for United Nations are as follows:

- > 0730 to 1630 from Monday to Thursday
- > 0730 to 1400 on Friday
- > The services will not be required during the weekend and United Nations holidays.

[insert: Location]
[insert: Date

To: [insert: Name and Address of UNDP focal point]

Dear Sir/Madam:

We, the undersigned, hereby offer to provide professional services for [insert: title of services] in accordance with your Request for Proposal dated [insert: Date] and our Proposal. We are hereby submitting our Proposal, which includes the Technical Proposal and Financial Proposal sealed under a separate envelope.

We hereby declare that:

- a) All the information and statements made in this Proposal are true and we accept that any misrepresentation contained in it may lead to our disqualification;
- We are currently not on the removed or suspended vendor list of the UN or other such lists of other UN agencies, nor are we associated with, any company or individual appearing on the 1267/1989 list of the UN Security Council;
- c) We have no outstanding bankruptcy or pending litigation or any legal action that could impair our operation as a going concern; and
- d) We do not employ, nor anticipate employing, any person who is or was recently employed by the UN or UNDP.

We confirm that we have read, understood and hereby accept the Terms of Reference describing the duties and responsibilities required of us in this RFP, and the General Terms and Conditions of UNDP's Contract for Professional Services.

We agree to abide by this Proposal for [insert: period of validity as indicated in Data Sheet].

We undertake, if our Proposal is accepted, to initiate the services not later than the date indicated in the Data Sheet.

We fully understand and recognize that UNDP is not bound to accept this proposal, that we shall bear all costs associated with its preparation and submission, and that UNDP will in no case be responsible or liable for those costs, regardless of the conduct or outcome of the evaluation.

We remain,
Yours sincerely,
Authorized Signature [In full and initials]:

 $^{^{9}}$ No deletion or modification may be made in this form. Any such deletion or modification may lead to the rejection of the Proposal.

Name and Title o	of Signatory:		
Name of Firm:			
Contact Details : _			
		[please mark this letter with your corporate seal, if	<u>available</u>

Section 5: Documents Establishing the Eligibility and Qualifications of the Proposer

Proposer Information Form¹⁰

Date: [insert date (as day, month and year	·] of Proposal Submission
	RFP No.: [insert number

Page	of	page	es

The Offeror must complete the following returnable documents

1. Returna	Returned (Yes/No)	
Appendix 1	FORM OF COMPANY DIRECTORS AND SHAREHOLDERS DETAILS	
Appendix 2	EXPERIENCE OF OFFEROR	
APPENDIX 3	SUBMISSION OF DECLARATION TO PROVIDE GUARDS VETTED BY BOTSWANA POLICE SERVICE	
APPENDIX 4	PROPOSAL SUBMISSION FORM	

2. Other	2. Other documents required for tender evaluation purposes				
	CERTIFIED COPY OF VALID SECURITY GUARD SERVICE LICENCE				
	CERTIFIED COPY OF VALID TAX CLEARANCE CERTIFICATE & VAT REGISTRATION				
	VALID SECURITY GUARD LICENSE				
	LATEST AUDITED OR BANK CERTIFIED FINANCIAL STATEMENT FOR THE PAST 2 YEARS.				
	CERTIFIED COPIES OF VALID INSURANCE COVERS (INDEMNITY AND WORKMAN'S COMPENSATION)				

35

 $^{^{10}}$ The Proposer shall fill in this Form in accordance with the instructions. Apart from providing additional information, no alterations to its format shall be permitted and no substitutions shall be accepted.

APPENDIX 1: Board of Directors and Shareholder Details

* (A) COMPANY <u>DIRECTORS</u>

FULL NAME (surname, first name)	ID. NO	CITIZENSHIP	POSITION II COMPANY	N

* (B) COMPANY SHAREHOLDERS

FULL NAME (surname, first name)	ID. NO	CITIZENSHIP	PERCENTAGE (%) OF SHAREHOLDING IN COMPANY*

Note that information required in (a) and (b) above should be submitted in these holding arrangements.

The individual shareholders of company are as follows (full name, i.e. First name & surname):

- 1.
- 2.
- 3.

I hereby certify that to the best of my knowledge and belief, that the above information at (a) & (b) is both true and correct.

Company date stamp and signature:	
-----------------------------------	--

Indicate the status of the Offeror by ticking the appropriate box hereunder. The Offeror must complete the certificate set out below for the relevant category.

Α	В	С	D
COMPANY	PARTNERSHIP	JOINT VENTURE	SOLE PROPRIETOR

A.	Certificate for company		
	l,	, chairperson of the boar	d of directors of
		, hereby confirm	that by resolution of
	the board taken on, N	Mr/Ms , act	ting in the capacity of

^{*} WHERE THE BIDDING COMPANY IS A SHAREHOLDER IN ANOTHER CORPORATE BODY OR WHERE SOME OF THE SHAREHOLDERS OF THE BIDDING COMPANY ARE ALSO CORPORATE BODIES, THE SHAREHOLDERS AND DIRECTORS OF SUCH SHOULD <u>ALSO BE DISCLOSED</u>.

with this te	ender offer and any		horised to sign all docunit on behalf of the cor	
As witnesses	•	J		•
1				
			Chairman	
2				
			Da	to
Certificate fo	or partnership		Da	ite
	•	key partners in the bus	siness trading as	
			sign all documents in	
tender offer	for Contract		_ and any contract re	sulting from it on ou
behalf.				
NAME	ADDRESS		SIGNATURE	DATE
	This certificate is to e space is required.	be completed and sig	ned by all of the partne	ers. Attach additiona
pages if mor		be completed and sig	ned by all of the partne	ers. Attach additiona
pages if more Certificate for We, the unde	e space is required. or Joint Venture ersigned, are submi	tting this tender offer i	n Joint Venture and her	eby authorise Mr/M
pages if more Certificate for We, the unde	e space is required. or Joint Venture ersigned, are submi	tting this tender offer in _, an authorised signa		eby authorise Mr/M
pages if more Certificate for We, the unde	e space is required. or Joint Venture ersigned, are submi	tting this tender offer in _, an authorised signa , acting in the capa	n Joint Venture and her tory of the company	eby authorise Mr/M sign all documents i
Certificate for We, the under the connection vous behalf.	e space is required. or Joint Venture ersigned, are submi with the tender offe	tting this tender offer in _, an authorised signa , acting in the capa er for Contract	n Joint Venture and her tory of the company _ city of lead partner, to and any contrac	eby authorise Mr/M ———————sign all documents i t resulting from it o
Certificate for We, the under connection vous behalf.	e space is required. or Joint Venture ersigned, are submi with the tender offe	tting this tender offer in _, an authorised signa, acting in the capa er for Contract	n Joint Venture and her tory of the company _ city of lead partner, to	eby authorise Mr/M ———————sign all documents i t resulting from it o
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D.	Certificate for sole proprietor.	
	I, trading as As witnesses:-	, hereby confirm that I am the sole owner of the business
	1	Signature: Sole owner
	2	Date

APPENDIX 2: EXPERIENCE OF OFFEROR

The following is a statement of similar works successfully executed by us over the last 5 years:

	Date completed
(, , ,	- Compresses
Description of contract/Nature of Security Services Offered	

APPENDIX 3: Provision of Guards that have been vetted by the Botswana Police

This is to certify t	hat we		
			(Offeror)
of			(address)
Hereby declare the safety should be services. This under me or us.	vetted by the Botswar	ecurity Guards engaged in the na Police Service before beir vill constitute reason for term	e protection of Public property and ng engaged in any Security related ination of this service if awarded to
Name		Signature	
Capacity			
Name		Signature	
Capacity			

Appendix 4: PROPOSAL SUBMISSION FORM

Dear Sir / Madam,
Having examined the Solicitation Documents, the receipt of which is hereby duly acknowledged, we, the undersigned, offer to provide professional security services for UN Agencies.
We undertake, if our Proposal is accepted, to commence and complete delivery of all services specified in the contract within days (indicate the time frame).
We agree to abide by this Proposal for a period of 120 days from the date fixed for opening of the security proposal, and it shall remain binding upon us and may be accepted at any time before the expiration of that period.
We understand that you are not bound to accept any Proposal you may receive.
Dated this day /monthof year 2019.
Signature:
, in the capacity of
Name

Duly authorised to sign Proposal for and on behalf of:

TECHNICAL PROPOSAL FORMAT INSERT TITLE OF THE SERVICES

Note: Technical Proposals not submitted in this format may be rejected. The financial proposal should be included in separate envelope.

Name of Proposing Organization / Firm:	
Country of Registration:	
Name of Contact Person for this	
Proposal:	
Address:	
Phone / Fax:	
Email:	

SECTION 1: EXPERTISE OF FIRM/ ORGANISATION

This section should fully explain the Proposer's resources in terms of personnel and facilities necessary for the performance of this requirement. All contents of this section may be modified or expanded depending on the evaluation criteria stated in the RFP.

- 1.1 Brief Description of Proposer as an Entity: Provide a brief description of the organization / firm submitting the proposal, its legal mandates/authorized business activities, the year and country of incorporation, types of activities undertaken, and approximate annual budget, etc. Include reference to reputation, or any history of litigation and arbitration in which the organisation / firm has been involved that could adversely affect or impact the performance of services, indicating the status/result of such litigation/arbitration.
- 1.2. Financial Capacity: Provide the latest Audited Financial Statement (Income Statement and Balance Sheet) duly certified by a Public Accountant, and with authentication of receiving by the Government's Internal Revenue Authority. Include any indication of credit rating, industry rating, etc.
- 1.3. Track Record and Experiences: Provide the following information regarding corporate experience within the last five (5) years which are related or relevant to those required for this Contract.

Ī	Name of	Client	Contract	Period of	Types of	Status or	References
	project		Value	activity	activities	Date	Contact Details
					undertaken	Completed	(Name, Phone,
							Email)
Γ							

SECTION 2 - APPROACH AND IMPLEMENTATION PLAN

This section should demonstrate the Proposer's responsiveness to the TOR by identifying the specific components proposed, addressing the requirements, as specified, point by point; providing a detailed description of the essential performance characteristics proposed; and demonstrating how the proposed methodology meets or exceeds the requirements.

- <u>2.1. Approach to the Service/Work Required</u>: Please provide a detailed description of the methodology for how the organisation/firm will achieve the Terms of Reference of the project, keeping in mind the appropriateness to local conditions and project environment.
- <u>2.2. Technical Quality Assurance Review Mechanisms</u>: The methodology shall also include details of the Proposer's internal technical and quality assurance review mechanisms.
- <u>2.3 Implementation Timelines:</u> The Proposer shall submit a Gantt Chart or Project Schedule indicating the detailed sequence of activities that will be undertaken and their corresponding timing.
- <u>2.4. Subcontracting</u>: Explain whether any work would be subcontracted, to whom, how much percentage of the work, the rationale for such, and the roles of the proposed sub-contractors. Special attention should be given to providing a clear picture of the role of each entity and how everyone will function as a team.
- <u>2.5. Risks / Mitigation Measures</u>: Please describe the potential risks for the implementation of this project that may impact achievement and timely completion of expected results as well as their quality. Describe measures that will be put in place to mitigate these risks.
- <u>2.6.</u> Reporting and Monitoring: Please provide a brief description of the mechanisms proposed for this project for reporting to the UNDP and partners, including a reporting schedule.
- <u>2.7. Anti-Corruption Strategy</u>: Define the anti-corruption strategy that will be applied in this project to prevent the misuse of funds. Describe the financial controls that will be put in place.
- <u>2.8. Partnerships</u>: Explain any partnerships with local, international or other organizations that are planned for the implementation of the project. Special attention should be given to providing a clear picture of the role of each entity and how everyone will function as a team. Letters of commitment from partners and an indication of whether some or all have successfully worked together on other previous projects is encouraged.
- <u>2.9 Sstatement of Full Disclosure</u>: This is intended to disclose any potential conflict in accordance with the definition of "conflict" under Section 4 of this document, if any.
- <u>2.10 Other:</u> Any other comments or information regarding the project approach and methodology that will be adopted.

SECTION 3: PERSONNEL

- <u>3.1 Management Structure</u>: Describe the overall management approach toward planning and implementing this activity. Include an organization chart for the management of the project describing the relationship of key positions and designations.
- 3.2 Staff Time Allocation: Provide a spreadsheet will be included to show the activities of each staff member and the time allocated for his/her involvement. (Note: This spreadsheet is crucial and no substitution of personnel will be tolerated once the contract has been awarded except in extreme circumstances and with the written approval of the UNDP. If substitution is unavoidable it will be with a person who, in the opinion of the UNDP project manager, is at least as experienced as the person being replaced, and subject to the approval of UNDP. No increase in costs will be considered as a result of any substitution.)
- <u>3.3 Qualifications of Key Personnel.</u> Provide the CVs for key personnel (Team Leader, Managerial and general staff) that will be provided to support the implementation of this project. CVs should demonstrate qualifications in areas relevant to the Scope of Services. Please use the format below:

Name:				
Position for this Contract:				
Nationality:				
Contact information:				
Countries of Work Experience	:			
Language Skills:				
Educational and other Qualific	cations:			
Summary of Experience: Hig	ghlight experi	ence in the region and on	similar projects.	
Relevant Experience (From mo	ost recent):			
Period: From – To		tivity/ Project/ funding n, if applicable:	Job Title and Activities undertaken/Description of	
		, ,,	actual role performed:	
e.g. June 2004-January 2005			-	
Etc.				
Etc.				
References no.1 (minimum	Name			
of 3):	Designation	1		
	Organizatio	n		
	Contact Info	ormation – Address; Phon	e; Email; etc.	
Reference no.2	Name			
	Designation	1		
	Organizatio	on		
	Contact Info	formation – Address; Phone; Email; etc.		
Reference no.3	Name			
	Designation	1		
	Organizatio	n		
	Contact Info	ormation – Address; Phon	e; Email; etc.	
Declaration:				

I confirm my intention to serve in the stated position and present availability to serve for the term of the proposed contract. I also understand that any wilful misstatement described above may		
lead to my disqualification, before or during my engagement.		
Signature of the Nominated Team Leader/Member	Date Signed	

The Proposer is required to prepare the Financial Proposal in an envelope separate from the rest of the RFP as indicated in the Instruction to Proposers.

The format shown on the following pages is suggested for use as a guide in preparing the Financial Proposal. The Proposers are requested to provide the cost breakdown for each deliverable based on the following format. UNDP shall use the cost breakdown for the price reasonability assessment purposes as well as the calculation of price in the event that both parties have agreed to add new deliverables to the scope of Services.

Cost Breakdown per Deliverables*

Description of	Number Required	Guard level	Unit Cost	Total Cost
Activity/Item				
UN Building	6 (4-day shift and 2-	2* Supervisor		
Security Personnel	night shift)	4* security		
		guards		
UNICEF-Dalale House	4 (2-day shift and 2-	2* Supervisor		
Security Personnel	night shift)	2* security		
		guards		
Subtotal for guards				
Front desk services at	1* Receptionist			
the UN Building				
Sub Total for all service	es			
VAT				
Total				

 $^{^{11}}$ No deletion or modification may be made in this form. Any such deletion or modification may lead to the rejection of the Proposal.

Section 8: FORM FOR PROPOSAL SECURITY

(This must be finalized using the official letterhead of the Issuing Bank. Except for indicated fields, no changes may be made on this template)

To: UNDP

[Insert contact information as provided in Data Sheet]

WHEREAS [name and address of Contractor] (hereinafter called "the Proposer") has submitted a Proposal to UNDP dated Click here to enter a date., to execute Services (hereinafter called "the Proposal"):

AND WHEREAS it has been stipulated by you that the Proposer shall furnish you with a Bank Guarantee by a recognized bank for the sum specified therein as security in the event that the Proposer:

- a) Fails to sign the Contract after UNDP has awarded it;
- b) Withdraws its Proposal after the date of the opening of the Proposals;
- c) Fails to comply with UNDP's variation of requirement, as per RFP instructions; or
- d) Fails to furnish Performance Security, insurances, or other documents that UNDP may require as a condition to rendering the contract effective.

AND WHEREAS we have agreed to give the Proposer such this Bank Guarantee:

NOW THEREFORE we hereby affirm that we are the Guarantor and responsible to you, on behalf of the Proposer, up to a total of [amount of guarantee] [in words and numbers], such sum being payable in the types and proportions of currencies in which the Price Proposal is payable, and we undertake to pay you, upon your first written demand and without cavil or argument, any sum or sums within the limits of [amount of guarantee as aforesaid] without your needing to prove or to show grounds or reasons for your demand for the sum specified therein.

This guarantee shall be valid up to 30 days after the final date of validity of bids.

SIGNATURE AND SEAL OF THE GUARANTOR BANK

Date	
Name of Bank	
Address	

_					
•	Δ	CI	•	റ	n

is earlier.

Section 11: Contract for Professional Services

THIS IS UNDP'S TEMPLATE FOR CONTRACT FOR THE PROPOSER'S REFERENCE. ADHERENCE TO ALL TERMS AND CONDITIONS IS MANDATORY.

[PLEASE ATTACH HERETO THE .PDF VERSION OF THE CONTRACT FOR PROFESSIONAL SERVICES AND THE GENERAL TERMS AND CONDITIONS]

		Date		
Dear S	Sir/Madam,			
Ref.: _	/[IN	NSERT PROJECT NUMBER AND TITLE OR OTHER REFERENCE]		
[comp NAMI respe	pany/organization/institution E OF THE COUNTRY] (hereina	Programme (hereinafter referred to as "UNDP"), wishes to engage your n], duly incorporated under the Laws of [INSERT after referred to as the "Contractor") in order to perform services in SUMMARY DESCRIPTION OF THE SERVICES] (hereinafter referred to as a the following Contract:		
1.	Contract Documents			
1.1	This Contract is subject to the UNDP General Conditions for Professional Services attached hereto a Annex I. The provisions of such Annex shall control the interpretation of this Contract and in no was shall be deemed to have been derogated by the contents of this letter and any other Annexes, unless otherwise expressly stated under section 4 of this letter, entitled "Special Conditions".			
1.2		also agree to be bound by the provisions contained in the following e precedence over one another in case of conflict in the following order:		
	a) this Letter;			
	b) the Terms of Reference [refdated], attached hereto as Annex II;		
	c) the Contractor's Proposal d) The UNDP Request for Pr			
1.3	All the above shall form the Contract between the Contractor and UNDP, superseding the content of any other negotiations and/or agreements, whether oral or in writing, pertaining to the subject of this Contract.			
2.	Obligations of the Contractor			
2.1	The Contractor shall perform and complete the Services described in Annex II with due diligence and efficiency and in accordance with the Contract.			
2.2	The Contractor shall provide	e the services of the following key personnel:		
	Name Specialization Na	ationality Period of service		

...

2.3	Any changes in the above key personnel shall require prior written approval o [NAME and TITLE], UNDP.				
2.4	The Contractor shall also provide all technical and administrative support needed in order to ensur the timely and satisfactory performance of the Services.				
2.5	The Contractor shall submit to UNDP the deliverables specified hereunder according to the following schedule:				
	[LIST DELIVERABLES] [INDICATE DELIVERY DATES]				
	e.g.				
	Progress report//				
2.6	All reports shall be written in the English language, and shall describe in detail the services rendered under the Contract during the period of time covered in such report. All reports shall be transmitted by the Contractor by [MAIL, COURIER AND/OR FAX] to the address specified in 9.3 below.				
2.7	The Contractor represents and warrants the accuracy of any information or data provided to UNDF for the purpose of entering into this Contract, as well as the quality of the deliverables and reports foreseen under this Contract in accordance with the highest industry and professional standards.				
	OPTION 1 (FIXED PRICE)				
3.	Price and Payment				
3.1	In full consideration for the complete and satisfactory performance of the Services under the Contract, UNDP shall pay the Contractor a fixed contract price of [INSERT CURRENCY AMOUNT IN FIGURES AND WORDS].				
3.2	The price of this Contract is not subject to any adjustment or revision because of price or currency fluctuations or the actual costs incurred by the Contractor in the performance of the Contract.				
3.3	Payments effected by UNDP to the Contractor shall be deemed neither to relieve the Contractor of its obligations under this Contract nor as acceptance by UNDP of the Contractor's performance of the Services.				
3.4	UNDP shall effect payments to the Contractor after acceptance by UNDP of the invoices submitted				

by the Contractor to the address specified in 9.1 below, upon achievement of the corresponding

milestones and for the following amounts:

	Upon			
			//	
	Invoices shall indicate the milest	ones achieved a	nd corresponding amoun	t payable.
	ODT	ON 2 (COST DEU	ADUDCE AFAIT	
	OPII	ON 2 (COST REII	VIBURSEIVIEN I)	
3.	Price and payment			
3.1	In full consideration for the complete and satisfactory performance of the Services under this Contract, UNDP shall pay the Contractor a price not to exceed [INSERT CURRENCY & AMOUNT IN FIGURES AND WORDS].			
3.2	The amount contained in 3.1 above is the maximum total amount of reimbursable costs under this Contract. The Breakdown of Costs in Annex [INSERT ANNEX NUMBER] contains the maximum amounts per cost category that are reimbursable under this Contract. The Contractor shall reflect in his invoices the amount of the actual reimbursable costs incurred in the performance of the Services.			
3.3	The Contractor shall not do any work, provide any equipment, materials and supplies, or perform any other services which may result in any costs in excess of the amount under 3.1 or of any of the amounts specified in the Breakdown of Costs for each cost category without the prior written agreement of [NAME and TITLE], UNDP.			
3.4	Payments effected by UNDP to the Contractor shall be deemed neither to relieve the Contractor of its obligations under this Contract nor as acceptance by UNDP of the Contractor's performance of the Services.			
3.5	The Contractor shall submit invoices for the work done every [INSERT PERIOD OF TIME OR MILESTONES].			
		OR		
3.5.	The Contractor shall submit ar CURRENCY OF THE ADVANCE PA both parties and invoices for the MILESTONES].	AYMENT IN FIGU		•
3.6		actor to the add of the actual cos Such payments	ress specified in 9.1 below sts incurred is required in s shall be subject to ar	

TARGET DATE

MILESTONE

<u>AMOUNT</u>

4.	Special conditions		
4.1	The responsibility for the safety and security of the Contractor and its personnel and property, and of UNDP's property in the Contractor's custody, rests with the Contractor.		
4.2	The advance payment to be made upon signature of the contract by both parties is contingent upon receipt and acceptance by UNDP of a bank guarantee for the full amount of the advance payment issued by a Bank and in a form acceptable to UNDP.		
4.3	The amounts of the payments referred to under section 3.6 above shall be subject to a deduction of [INSERT PERCENTAGE THAT THE ADVANCE REPRESENTS OVER THE TOTAL PRICE OF THE CONTRACT] % (percent) of the amount accepted for payment until the cumulative amount of the deductions so effected shall equal the amount of the advance payment.		
4.4	Owing to [], Article(s) [] of the General Conditions in Annex I shall be amended to read/be deleted.		
5.	Submission of invoices		
5.1	An original invoice shall be submitted by mail by the Contractor for each payment under the Contractor to the following address:		
5.2	Invoices submitted by fax shall not be accepted by UNDP.		
6.	Time and manner of payment		
6.1	Invoices shall be paid within thirty (30) days of the date of their acceptance by UNDP. UNDP shall make every effort to accept an invoice or so advise the Contractor of its non-acceptance within a reasonable time from receipt.		
6.2	All payments shall be made by UNDP to the following Bank account of the Contractor:		
	[NAME OF THE BANK]		
	[ACCOUNT NUMBER]		
	[ADDRESS OF THE BANK]		

- 7. <u>Entry into force. Time limits.</u>
- 7.1 The Contract shall enter into force upon its signature by both parties.
- 7.2 The Contractor shall commence the performance of the Services not later than _____ [INSERT DATE] and shall complete the Services within _____ [INSERT NUMBER OF DAYS OR MONTHS] of such commencement.

7.3	All time limits contained in this Contract shall be deemed to be of the essence in respect of the performance of the Services.			
8.	Modifications			
8.1	Any modification to this Contract shall require an amendment in writing between both parties duly signed by the authorized representative of the Contractor and [NAME AND TITLE] UNDP.			
9.	<u>Notifications</u>			
	For the purpose of notifications under the Contract, the addresses of UNDP and the Contractor are as follows:			
	For the UNDP:			
Name Designa Address Tel. No. Fax. No Email a	5			
	For the Contractor:			
Name Designa Address Tel. No. Fax. No Email ad	5			
Contrac	bove terms and conditions meet with your agreement as they are typed in this letter and in the ct Documents, please initial every page of this letter and its attachments and return to this office one of this Contract, duly signed and dated.			
	Yours sincerely,			
	[INSERT NAME AND DESIGNATION]			
For [INSERT NAME OF THE COMPANY/ORGANIZATION]				
<u>Ag</u>	greed and Accepted:			

Signature _	
Name:	
Title:	
Date:	



UNDP GENERAL CONDITIONS OF CONTRACT FOR SERVICES

1.0 LEGAL STATUS:

The Contractor shall be considered as having the legal status of an independent contractor vis-à-vis the United Nations Development Programme (UNDP). The Contractor's personnel and sub-contractors shall not be considered in any respect as being the employees or agents of UNDP or the United Nations.

2.0 SOURCE OF INSTRUCTIONS:

The Contractor shall neither seek nor accept instructions from any authority external to UNDP in connection with the performance of its services under this Contract. The Contractor shall refrain from any action that may adversely affect UNDP or the United Nations and shall fulfill its commitments with the fullest regard to the interests of UNDP.

3.0 CONTRACTOR'S RESPONSIBILITY FOR EMPLOYEES:

The Contractor shall be responsible for the professional and technical competence of its employees and will select, for work under this Contract, reliable individuals who will perform effectively in the implementation of this Contract, respect the local customs, and conform to a high standard of moral and ethical conduct.

4.0 ASSIGNMENT:

The Contractor shall not assign, transfer, pledge or make other disposition of this Contract or any part thereof, or any of the Contractor's rights, claims or obligations under this Contract except with the prior written consent of UNDP.

5.0 SUB-CONTRACTING:

In the event the Contractor requires the services of sub-contractors, the Contractor shall obtain the prior written approval and clearance of UNDP for all sub-contractors. The approval of UNDP of a sub-contractor shall not relieve the Contractor of any of its obligations under this Contract. The terms of any sub-contract shall be subject to and conform to the provisions of this Contract.

6.0 OFFICIALS NOT TO BENEFIT:

The Contractor warrants that no official of UNDP or the United Nations has received or will be offered by

the Contractor any direct or indirect benefit arising from this Contract or the award thereof. The Contractor agrees that breach of this provision is a breach of an essential term of this Contract.

7.0 INDEMNIFICATION:

The Contractor shall indemnify, hold and save harmless, and defend, at its own expense, UNDP, its officials, agents, servants and employees from and against all suits, claims, demands, and liability of any nature or kind, including their costs and expenses, arising out of acts or omissions of the Contractor, or the Contractor's employees, officers, agents or sub-contractors, in the performance of this Contract. This provision shall extend, inter alia, to claims and liability in the nature of workmen's compensation, products liability and liability arising out of the use of patented inventions or devices, copyrighted material or other intellectual property by the Contractor, its employees, officers, agents, servants or sub-contractors. The obligations under this Article do not lapse upon termination of this Contract.

8.0 INSURANCE AND LIABILITIES TO THIRD PARTIES:

- **8.1** The Contractor shall provide and thereafter maintain insurance against all risks in respect of its property and any equipment used for the execution of this Contract.
- **8.2** The Contractor shall provide and thereafter maintain all appropriate workmen's compensation insurance, or the equivalent, with respect to its employees to cover claims for personal injury or death in connection with this Contract.
- **8.3** The Contractor shall also provide and thereafter maintain liability insurance in an adequate amount to cover third party claims for death or bodily injury, or loss of or damage to property, arising from or in connection with the provision of services under this Contract or the operation of any vehicles, boats, airplanes or other equipment owned or leased by the Contractor or its agents, servants, employees or sub-contractors performing work or services in connection with this Contract.
- **8.4** Except for the workmen's compensation insurance, the insurance policies under this Article shall:
- **8.4.1** Name UNDP as additional insured;
- **8.4.2** Include a waiver of subrogation of the Contractor's rights to the insurance carrier against the UNDP;
- **8.4.3** Provide that the UNDP shall receive thirty (30) days written notice from the insurers prior to any cancellation or change of coverage.
- **8.5** The Contractor shall, upon request, provide the UNDP with satisfactory evidence of the insurance required under this Article.

9.0 ENCUMBRANCES/LIENS:

The Contractor shall not cause or permit any lien, attachment or other encumbrance by any person to be placed on file or to remain on file in any public office or on file with the UNDP against any monies due or to become due for any work done or materials furnished under this Contract, or by reason of any other claim or demand against the Contractor.

10.0 TITLE TO EQUIPMENT: Title to any equipment and supplies that may be furnished by UNDP shall rest with UNDP and any such equipment shall be returned to UNDP at the conclusion of this Contract or when no longer needed by the Contractor. Such equipment, when returned to UNDP, shall be in the same condition as when delivered to the Contractor, subject to normal wear and tear. The Contractor shall be liable to compensate UNDP for equipment determined to be damaged or degraded beyond normal wear and tear.

11.0 COPYRIGHT, PATENTS AND OTHER PROPRIETARY RIGHTS:

- **11.1** Except as is otherwise expressly provided in writing in the Contract, the UNDP shall be entitled to all intellectual property and other proprietary rights including, but not limited to, patents, copyrights, and trademarks, with regard to products, processes, inventions, ideas, know-how, or documents and other materials which the Contractor has developed for the UNDP under the Contract and which bear a direct relation to or are produced or prepared or collected in consequence of, or during the course of, the performance of the Contract, and the Contractor acknowledges and agrees that such products, documents and other materials constitute works made for hire for the UNDP.
- 11.2 To the extent that any such intellectual property or other proprietary rights consist of any intellectual property or other proprietary rights of the Contractor: (i) that pre-existed the performance by the Contractor of its obligations under the Contract, or (ii) that the Contractor may develop or acquire, or may have developed or acquired, independently of the performance of its obligations under the Contract, the UNDP does not and shall not claim any ownership interest thereto, and the Contractor grants to the UNDP a perpetual license to use such intellectual property or other proprietary right solely for the purposes of and in accordance with the requirements of the Contract.
- **11.3** At the request of the UNDP; the Contractor shall take all necessary steps, execute all necessary documents and generally assist in securing such proprietary rights and transferring or licensing them to the UNDP in compliance with the requirements of the applicable law and of the Contract.
- 11.4 Subject to the foregoing provisions, all maps, drawings, photographs, mosaics, plans, reports, estimates, recommendations, documents, and all other data compiled by or received by the Contractor under the Contract shall be the property of the UNDP, shall be made available for use or inspection by the UNDP at reasonable times and in reasonable places, shall be treated as confidential, and shall be delivered only to UNDP authorized officials on completion of work under the Contract.

12.0 USE OF NAME, EMBLEM OR OFFICIAL SEAL OF UNDP OR THE UNITED NATIONS:

The Contractor shall not advertise or otherwise make public the fact that it is a Contractor with UNDP, nor shall the Contractor, in any manner whatsoever use the name, emblem or official seal of UNDP or THE United Nations, or any abbreviation of the name of UNDP or United Nations in connection with its business or otherwise.

13.0 CONFIDENTIAL NATURE OF DOCUMENTS AND INFORMATION:

Information and data that is considered proprietary by either Party, and that is delivered or disclosed by one Party ("Discloser") to the other Party ("Recipient") during the course of performance of the Contract, and that is designated as confidential ("Information"), shall be held in confidence by that Party and shall

be handled as follows:

- **13.1** The recipient ("Recipient") of such information shall:
- **13.1.1** use the same care and discretion to avoid disclosure, publication or dissemination of the Discloser's Information as it uses with its own similar information that it does not wish to disclose, publish or disseminate; and,
 - **13.1.2** use the Discloser's Information solely for the purpose for which it was disclosed.
- **13.2** Provided that the Recipient has a written agreement with the following persons or entities requiring them to treat the Information confidential in accordance with the Contract and this Article 13, the Recipient may disclose Information to:
 - **13.2.1** any other party with the Discloser's prior written consent; and,
- **13.2.2** the Recipient's employees, officials, representatives and agents who have a need to know such Information for purposes of performing obligations under the Contract, and employees officials, representatives and agents of any legal entity that it controls, controls it, or with which it is under common control, who have a need to know such Information for purposes of performing obligations under the Contract, provided that, for these purposes a controlled legal entity means:
- **13.2.2.1** a corporate entity in which the Party owns or otherwise controls, whether directly or indirectly, over fifty percent (50%) of voting shares thereof; or,
 - 13.2.2.2 any entity over which the Party exercises effective managerial control; or,
 - **13.2.2.3** for the UNDP, an affiliated Fund such as UNCDF, UNIFEM and UNV.
- 13.3 The Contractor may disclose Information to the extent required by law, provided that, subject to and without any waiver of the privileges and immunities of the United Nations, the Contractor will give the UNDP sufficient prior notice of a request for the disclosure of Information in order to allow the UNDP to have a reasonable opportunity to take protective measures or such other action as may be appropriate before any such disclosure is made.
- **13.4** The UNDP may disclose Information to the extent as required pursuant to the Charter of the UN, resolutions or regulations of the General Assembly, or rules promulgated by the Secretary-General.
- 13.5 The Recipient shall not be precluded from disclosing Information that is obtained by the Recipient from a third party without restriction, is disclosed by the Discloser to a third party without any obligation of confidentiality, is previously known by the Recipient, or at any time is developed by the Recipient completely independently of any disclosures hereunder.
- **13.6** These obligations and restrictions of confidentiality shall be effective during the term of the Contract, including any extension thereof, and, unless otherwise provided in the Contract, shall remain effective following any termination of the Contract.

14.0 FORCE MAJEURE; OTHER CHANGES IN CONDITIONS

- 14.1 In the event of and as soon as possible after the occurrence of any cause constituting force majeure, the Contractor shall give notice and full particulars in writing to the UNDP, of such occurrence or change if the Contractor is thereby rendered unable, wholly or in part, to perform its obligations and meet its responsibilities under this Contract. The Contractor shall also notify the UNDP of any other changes in conditions or the occurrence of any event that interferes or threatens to interfere with its performance of this Contract. On receipt of the notice required under this Article, the UNDP shall take such action as, in its sole discretion; it considers to be appropriate or necessary in the circumstances, including the granting to the Contractor of a reasonable extension of time in which to perform its obligations under this Contract.
- 14.2 If the Contractor is rendered permanently unable, wholly, or in part, by reason of force majeure to perform its obligations and meet its responsibilities under this Contract, the UNDP shall have the right to suspend or terminate this Contract on the same terms and conditions as are provided for in Article 15, "Termination", except that the period of notice shall be seven (7) days instead of thirty (30) days.
- **14.3** Force majeure as used in this Article means acts of God, war (whether declared or not), invasion, revolution, insurrection, or other acts of a similar nature or force.
- 14.4 The Contractor acknowledges and agrees that, with respect to any obligations under the Contract that the Contractor must perform in or for any areas in which the UNDP is engaged in, preparing to engage in, or disengaging from any peacekeeping, humanitarian or similar operations, any delays or failure to perform such obligations arising from or relating to harsh conditions within such areas or to any incidents of civil unrest occurring in such areas shall not, in and of itself, constitute force majeure under the Contract..

15.0 TERMINATION

- **15.1** Either party may terminate this Contract for cause, in whole or in part, upon thirty (30) days notice, in writing, to the other party. The initiation of arbitral proceedings in accordance with Article 16.2 ("Arbitration"), below, shall not be deemed a termination of this Contract.
- **15.2** UNDP reserves the right to terminate without cause this Contract at any time upon 15 days prior written notice to the Contractor, in which case UNDP shall reimburse the Contractor for all reasonable costs incurred by the Contractor prior to receipt of the notice of termination.
- 15.3 In the event of any termination by UNDP under this Article, no payment shall be due from UNDP to the Contractor except for work and services satisfactorily performed in conformity with the express terms of this Contract.
- 15.4 Should the Contractor be adjudged bankrupt, or be liquidated or become insolvent, or should the Contractor make an assignment for the benefit of its creditors, or should a Receiver be appointed on account of the insolvency of the Contractor, the UNDP may, without prejudice to any other right or remedy it may have under the terms of these conditions, terminate this Contract forthwith. The Contractor shall immediately inform the UNDP of the occurrence of any of the above events.

16.0 SETTLEMENT OF DISPUTES

- **16.1 Amicable Settlement**: The Parties shall use their best efforts to settle amicably any dispute, controversy or claim arising out of this Contract or the breach, termination or invalidity thereof. Where the parties wish to seek such an amicable settlement through conciliation, the conciliation shall take place in accordance with the UNCITRAL Conciliation Rules then obtaining, or according to such other procedure as may be agreed between the parties.
- 16.2 Arbitration: Any dispute, controversy, or claim between the Parties arising out of the Contract or the breach, termination, or invalidity thereof, unless settled amicably under Article 16.1, above, within sixty (60) days after receipt by one Party of the other Party's written request for such amicable settlement, shall be referred by either Party to arbitration in accordance with the UNCITRAL Arbitration Rules then obtaining. The decisions of the arbitral tribunal shall be based on general principles of international commercial law. For all evidentiary questions, the arbitral tribunal shall be guided by the Supplementary Rules Governing the Presentation and Reception of Evidence in International Commercial Arbitration of the International Bar Association, 28 May 1983 edition. The arbitral tribunal shall be empowered to order the return or destruction of goods or any property, whether tangible or intangible, or of any confidential information provided under the Contract, order the termination of the Contract, or order that any other protective measures be taken with respect to the goods, services or any other property, whether tangible or intangible, or of any confidential information provided under the Contract, as appropriate, all in accordance with the authority of the arbitral tribunal pursuant to Article 26 ("Interim Measures of Protection") and Article 32 ("Form and Effect of the Award") of the UNCITRAL Arbitration Rules. The arbitral tribunal shall have no authority to award punitive damages. In addition, unless otherwise expressly provided in the Contract, the arbitral tribunal shall have no authority to award interest in excess of the London Inter-Bank Offered Rate ("LIBOR") then prevailing, and any such interest shall be simple interest only. The Parties shall be bound by any arbitration award rendered as a result of such arbitration as the final adjudication of any such dispute, controversy, or claim.

17.0 PRIVILEGES AND IMMUNITIES:

Nothing in or relating to this Contract shall be deemed a waiver, express or implied, of any of the privileges and immunities of the United Nations, including its subsidiary organs.

18.0 TAX EXEMPTION

- 18.1 Section 7 of the Convention on the Privileges and Immunities of the United Nations provides, inter-alia that the United Nations, including its subsidiary organs, is exempt from all direct taxes, except charges for public utility services, and is exempt from customs duties and charges of a similar nature in respect of articles imported or exported for its official use. In the event any governmental authority refuses to recognize the United Nations exemption from such taxes, duties or charges, the Contractor shall immediately consult with the UNDP to determine a mutually acceptable procedure.
- **18.2** Accordingly, the Contractor authorizes UNDP to deduct from the Contractor's invoice any amount representing such taxes, duties or charges, unless the Contractor has consulted with the UNDP before the payment thereof and the UNDP has, in each instance, specifically authorized the Contractor to pay such taxes, duties or charges under protest. In that event, the Contractor shall provide the UNDP with written evidence that payment of such taxes, duties or charges has been made and appropriately authorized.

19.0 CHILD LABOUR

- 19.1 The Contractor represents and warrants that neither it, nor any of its suppliers is engaged in any practice inconsistent with the rights set forth in the Convention on the Rights of the Child, including Article 32 thereof, which, inter alia, requires that a child shall be protected from performing any work that is likely to be hazardous or to interfere with the child's education, or to be harmful to the child's health or physical mental, spiritual, moral or social development.
- **19.2** Any breach of this representation and warranty shall entitle UNDP to terminate this Contract immediately upon notice to the Contractor, at no cost to UNDP.

20.0 MINES:

- **20.1** The Contractor represents and warrants that neither it nor any of its suppliers is actively and directly engaged in patent activities, development, assembly, production, trade or manufacture of mines or in such activities in respect of components primarily utilized in the manufacture of Mines. The term "Mines" means those devices defined in Article 2, Paragraphs 1, 4 and 5 of Protocol II annexed to the Convention on Prohibitions and Restrictions on the Use of Certain Conventional Weapons Which May Be Deemed to Be Excessively Injurious or to Have Indiscriminate Effects of 1980.
- **20.2** Any breach of this representation and warranty shall entitle UNDP to terminate this Contract immediately upon notice to the Contractor, without any liability for termination charges or any other liability of any kind of UNDP.

21.0 OBSERVANCE OF THE LAW:

The Contractor shall comply with all laws, ordinances, rules, and regulations bearing upon the performance of its obligations under the terms of this Contract.

22.0 SEXUAL EXPLOITATION:

- 22.1 The Contractor shall take all appropriate measures to prevent sexual exploitation or abuse of anyone by it or by any of its employees or any other persons who may be engaged by the Contractor to perform any services under the Contract. For these purposes, sexual activity with any person less than eighteen years of age, regardless of any laws relating to consent, shall constitute the sexual exploitation and abuse of such person. In addition, the Contractor shall refrain from, and shall take all appropriate measures to prohibit its employees or other persons engaged by it from, exchanging any money, goods, services, offers of employment or other things of value, for sexual favors or activities, or from engaging in any sexual activities that are exploitive or degrading to any person. The Contractor acknowledges and agrees that the provisions hereof constitute an essential term of the Contract and that any breach of this representation and warranty shall entitle UNDP to terminate the Contract immediately upon notice to the Contractor, without any liability for termination charges or any other liability of any kind.
- **22.2** The UNDP shall not apply the foregoing standard relating to age in any case in which the Contractor's personnel or any other person who may be engaged by the Contractor to perform any services under the Contract is married to the person less than the age of eighteen years with whom sexual activity has occurred and in which such marriage is recognized as valid under the laws of the country of citizenship of such Contractor's personnel or such other person who may be engaged by the Contractor to perform any services under the Contract.

23.0 SECURITY:

23.1 The Contractor shall:

- (a) Put in place an appropriate security plan and maintain the security plan, taking into account the security situation in the country where the services are being provided;
- (b) Assume all risks and liabilities related to the Contractor's security, and the full implementation of the security plan.
- 23.2 UNDP reserves the right to verify whether such a plan is in place, and to suggest modifications to the plan when necessary. Failure to maintain and implement an appropriate security plan as required hereunder shall be deemed a breach of this contract. Notwithstanding the foregoing, the Contractor shall remain solely responsible for the security of its personnel and for UNDP's property in its custody as set forth in paragraph 4.1 above.

24.0 AUDITS AND INVESTIGATIONS:

- 24.1 Each invoice paid by UNDP shall be subject to a post-payment audit by auditors, whether internal or external, of UNDP or the authorized agents of the UNDP at any time during the term of the Contract and for a period of three (3) years following the expiration or prior termination of the Contract. The UNDP shall be entitled to a refund from the Contractor for any amounts shown by such audits to have been paid by the UNDP other than in accordance with the terms and conditions of the Contract. Should the audit determine that any funds paid by UNDP have not been used as per contract clauses, the company shall reimburse such funds forthwith. Where the company fails to reimburse such funds, UNDP reserves the right to seek recovery and/or to take any other action as it deems necessary.
- 24.2 The Contractor acknowledges and agrees that, at anytime, UNDP may conduct investigations relating to any aspect of the Contract, the obligations performed under the Contract, and the operations of the Contractor generally. The right of UNDP to conduct an investigation and the Contractor's obligation to comply with such an investigation shall not lapse upon expiration or prior termination of the Contract. The Contractor shall provide its full and timely cooperation with any such inspections, post-payment audits or investigations. Such cooperation shall include, but shall not be limited to, the Contractor's obligation to make available its personnel and any documentation for such purposes and to grant to UNDP access to the Contractor's premises. The Contractor shall require its agents, including, but not limited to, the Contractor's attorneys, accountants or other advisers, to reasonably cooperate with any inspections, post-payment audits or investigations carried out by UNDP hereunder.

25.0 ANTI-TERRORISM:

25.1 The Contractor agrees to undertake all reasonable efforts to ensure that none of the UNDP funds received under this Contract are used to provide support to individuals or entities associated with terrorism and that the recipients of any amounts provided by UNDP hereunder do not appear on the list maintained by the Security Council Committee established pursuant to resolution 1267 (1999). The list can be accessed via http://www.un.org/Docs/sc/committees/1267/1267ListEng.htm. This provision must be included in all sub-contracts or sub-agreements entered into under this Contract.

26.0 AUTHORITY TO MODIFY:

Pursuant to the Financial Regulations and Rules of UNDP, only the UNDP Authorized Official possesses the authority to agree on behalf of UNDP to any modification of or change in this Agreement, to a waiver of any of its provisions or to any additional contractual relationship of any kind with the Contractor. Accordingly, no modification or change in this Contract shall be valid and enforceable against UNDP unless

provided by an amendment to this Agreement signed by the Contractor and jointly by the UNDP Authorized Official.