

INDIVIDUAL CONSULTANT PROCUREMENT NOTICE

Date: May 6, 2019

Description of the Assignment: To support the consolidation and development of the democratic governance and gender portfolio, contribute to the mobilization of resources and support the visibility of UNDP actions in the region.

Project Name: Gender Mainstreaming, Project No. 00108339.

Period of Assignment / Services: 7 months.

Proposal should be submitted at the following email <u>adquisiciones.rclac@undp.org</u>, *Subject:* **15646** RSC **2019 – Consultant on Gender and Democratic Governance and Women's Political Empowerment** no later than **May 17, 2019 at 15:00 (UTC /GMT -5), time of the Republic of Panama.**

Any request for clarification must be sent in writing, or by standard electronic communication to the email indicated above no later than May 10, 2019 at 15:00 (UTC /GMT-5), time of the Republic of Panama. Procurement Unit RSC LAC will respond by standard electronic mail and will send written copies of the response, including an explanation of the query without identifying the source of inquiry, to all consultants.

The procedures for the acquisition of services will be the ones indicated by the United Nations Development Program.

This process is directed only to one individual. Any proposal received by more than two individuals jointly or legal entity will be rejected. Likewise, will be rejected all the proposals from consultants involved in the elaboration of the present Terms of Reference.

1. BACKGROUND, SUMMARY OF KEY FUNCTIONS, KEY RESULTS EXPECTED, COMPETENCIES AND OUALIFICATIONS.

For detailed information, please refer to Annex 1 – Terms of Reference.

2. DOCUMENTS TO BE INCLUDED WHEN SUBMITTING THE PROPOSALS

Interested individual consultants must submit the following documents (in PDF format) duly signed to demonstrate their qualifications:

- **2.1 Proposal (in English):** Brief description of why you consider yourself as the most suitable for the assignment, and a methodology, if applicable, on how you will approach and complete the assignment.
- **2.2 Financial Proposal (mandatory):** The standard **Letter of Confirmation of Interest and Availability** supported by a breakdown of costs, which you must complete, sign and submit to UNDP. Please refer to **Annex 2**.

The financial proposal shall specify a total lump sum amount, and payment terms around specific and measurable (qualitative and quantitative) deliverables (i.e. whether payments fall in installments or upon completion of the entire contract). Payments are based upon output, i.e. upon delivery of the services specified in the TOR.

- **2.3 P11 form:** Including experience in similar projects and at least **(3) professional references** (email, phone number).
- **2.4 Beneficiary:** Personal information as name, address, ID, phone number of a beneficiary in case of death during the consultancy. Documents to certify this info will be required in case you were selected for the consultancy.

2.5 CV (optional)

Take note: Email size should not exceed 4 MB.

3. EVALUATION

Individual consultants will be evaluated based on the following methodology:

<u>Cumulative Analysis</u>

When using this weighted scoring method, the award of the contract should be made to the individual consultant whose offer has been evaluated and determined as:

- a) Responsive/compliant/acceptable, and
- b) Having received the highest score out of a pre-determined set of weighted technical and financial criteria specific to the solicitation.

- * Technical Criteria weight; 70%
- * Financial Criteria weight; 30%

Only Candidates, who reach 70% of total score in the Technical evaluation, will be considered RESPONSIVE and will continue for the financial evaluation of proposals.

ANNEXES

- ANNEX 1 TERMS OF REFERENCES (TOR)
- ANNEX 2 OFFEROR'S LETTER TO UNDP
- ANNEX 3 MODEL OF INDIVIDUAL CONSULTANT CONTRACT & GENERAL CONDITIONS OF CONTRACTS FOR THE SERVICES OF INDIVIDUAL CONTRACTORS
- **ANNEX 4 EVALUATION CRITERIA**

UNITED NATIONS DEVELOPMENT PROGRAMME



TERMS OF REFERENCE

CLUSTER: Gender

I. GENERAL INFORMATION

Title: Consultant on Gender and Democratic Governance and Women's Political Empowerment

Project: Gender Mainstreaming #108339

Type of Contract: Individual Contract

Direct Supervisor: Gender Team Leader

Duty Station: Panama

Estimated Start Date: May 15, 2019

Duration: 7 months

II. BACKGROUND

In Latin America, the last 15 years, have shown important progress towards reducing gender inequalities as can be seen in the massive entry of women into the labour market, the higher schooling levels achieved by women and girls and a greater presence of women in decision-making positions and there exist legal and political frameworks on gender equality. Such progress however has happened at a different pace in each country and have not led to structural changes to secure and sustain transformations. There are pending challenges to be addressed: eliminating violence against women, securing women and girl's sexual and reproductive rights, addressing women's unpaid labour, ensuring access to decent work, land ownership, essential services, justice and decision-making positions in state, political and private sector institutions. In addition, analysis show the existence of persistent blockages to properly implement gender equality strategies at national and sub-national levels that call for a rethinking of the approaches, policies and institutional architectures necessary to achieve women and girl's equality.

For UNDP, gender equality is key to development and will be placed at the heart of the new Agenda 2030 and the Sustainable Development Goals, as the only way to achieve real progress towards democracy and poverty reduction. UNDP in the LAC region has the firm commitment to mainstream women's equality as a key strategy to

successfully implement the new Post-2015 development agenda. With this backdrop in mind, the UNDP Gender Team aims to contribute to the development of policies, projects and strategic initiatives that transform the structures, values and paradigms that perpetuate gender inequality throughout the region, by strengthening the capacities of partner countries and country offices with a view to mainstreaming gender equality in key policy and service delivery.

Under the overall guidance of the gender team leader for Latin America in the Regional Hub, the JPO will be responsible for performing and contributing to the following: a) Programme Support and Policy advice; b) Policy Research and Development; c) Policy Positioning and Representation; d) Partnerships and Resource Mobilization and; e) Knowledge Management.

The Gender Team in the Panama Regional Hub has an very substantive programme servicing 30 Country offices and working on: Poverty and Economy (social protection from a gender perspective, women's unpaid labor, decent work and local economic development); Democratic Governance (Women's Political participation; Implementation of the SDGs from a gender perspective and Violence Against Women; Environment and Climate Change including Disaster Risk Reduction.

The democratic governance and gender portfolio of the regional center is evolving and growing rapidly with several important initiatives including the joint project of UNDP, UN Women and the International Idea ATENEA that includes the implementation in more than 8 countries, as well as a regional component. The Regional Network for Democratic Parity also from ATENEA coordinated by UNDP that involves the production of online discussions on issues relevant to parity in Latin America. We also have a training and leadership program for women candidates and women in positions of power; an emerging initiative about women's leadership in public institutions and gender mainstreaming in initiatives associated with transparency, elections, institutions and public administration, among others. The consultant will support of concrete actions in the development and implementation of the gender and democratic governance portfolio.

III. PURPOSE

The objective of the consultancy is to support the consolidation and development of the democratic governance and gender portfolio, contribute to the mobilization of resources and support the visibility of UNDP actions in the region.

IV. SCOPE OF WORK

- 1. Support the implementation of the ATENEA Project in countries and regionally. This may include:
 - Coordinating meetings between the regional and national teams, preparing minutes of meetings and
 ensuring all information and support needs are responded by the technical team and regional
 consultants; coordinating support to the design of the dialogue and communication components;
 ensuring information of national ATENEA initiative are on the web portal and other communication
 platforms, etc.;
 - Reviewing and commenting on draft reports and strategies and consolidating feedback from experts and agencies;
 - Accompanying implementation activities as required.

- 2. Support to the implementation of the ATENEA Regional components. This may include:
 - Organizing and minuting regional team meetings; coordinating and organizing monthly webinars and coordinating with the communication officer for the social media and media strategy for each webinar; supporting the organization of expert meetings and the preparation of reports and summaries; coordinating the contracting of experts and consultants for papers; preparing quarterly updates for partners; etc.;
 - Supporting the preparation of Board meetings and ensuring all documentation is ready and available in time.
- 3. Support the design, development and implementation of regional and/or national training courses for political candidates or women in decision making positions. This may include:
 - Support the preparation of concept note for country offices and partners, support the identification
 of experts; adaptation -when required- of existing training packages; support the preparation of
 service plans and delivery reports;
 - Support to the preparation of information, publicity and communication materials on the course and, coordination with media and other communication actors;
 - Support the delivery of training courses for women candidates and/or women in political positions (when appropriate).
- 4. Support the participation of UNDP in the InterAmerican Task Force on Women's Political participation. This may involve:
 - Support in the preparation of inputs, presentations, reports and/or papers for Task Force meetings; support the preparation of speaking points for Task Force events; support the preparation of concept notes and project initiatives with selected partners; support the implementation of Task Force activities as they evolve;
 - Support the design and delivery of advocacy strategies and initiatives around key dates including, inter
 alia, preparing a calendar of events for UNDP's participation; development of to UNDP's materials for
 media and social media, leaflets, communication products; organizing meetings and events to
 coordinate activities; etc.
- 5. Support the mainstreaming of gender into democratic governance initiatives/projects and other programme activities.
 - Support to the portfolio reviews of Country Offices (review of project documents, mission support, support to prepare presentations, etc.);
 - Review of Project Documents from Country Offices and/or the Democratic Governance Cluster and provision of inputs from a gender perspective;
 - Preparation of expert meetings, support to piloting initiatives with Country Offices, organization and review of documents and reports;
 - Research support and consolidation of lessons learned, preparation of minutes from meetings with Country Offices and partners;
 - Support in the organization of webinars (logistics, coordination with speakers, publicity and summary of the event);
 - Support to contracting processes and translation as well as post production of documents.

V. EXPECTED OUTPUTS / DELIVERABLES

Deliverable		Due Date	Review and Approval (Indicate the title of supervisor)
Product 1: Progress report on:		5 June 2019	Gender Team Leader
One ATENEA webinar corresponding	to May;		
Support to organization of ATEI meeting;	NEA monthly partner		
Review of training materials for Cocourses;	ountry Offices training		
Support to all communication activit action s for the ATENEA project and all ot initiatives;			
Support to the roll out of new proagency products;	oducts and joint inter-		
Preparation of inputs and intervi America Latina Genera Bulletin;	ews for the monthly		
Organization of ATENEA country monitoring meeting;	y implementation of		
Support in the preparation of all in activities of the Inter-American Task Leadership;	· · · · · · · · · · · · · · · · · · ·		
Support in the preparation of briefing Democratic Governance;	s and talking points for		
Support to the implementation of L joint Inter American Task Force initiatives;	INDP's activities in the		
Support to research activities of a regional initiatives and consolidation of less of material for Country Offices;			
Support to contracting processes;			
Support to Project reviews;			
Integration of materials in the ATEN Website.	EA and America Latina		

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Product 2: Progress report on:	20 July 2019	Gender Team Leader
One ATENEA webinar corresponding to June;		
Support to organization of ATENEA monthly partner meeting;		
Review of training materials for Country Offices training courses;		
• Support to all communication activities to promote regional action s for the ATENEA project and all other governance related initiatives;		
• Support to the roll out of new products and joint interagency products;		
Preparation of inputs and interviews for the monthly America Latina Genera Bulletin;		
Organization of ATENEA country implementation of monitoring meeting;		
• Support in the preparation of all inputs from the monthly activities of the Inter-American Task Force on Women's Leadership;		
Support in the preparation of briefings and talking points for Democratic Governance;		
• Support to the implementation of UNDP's activities in the joint Inter American Task Force initiatives;		
• Support to research activities of democratic governance regional initiatives and consolidation of lessons learned; provision of material for Country Offices;		
Support to contracting processes;		
Support to Project reviews;		
Integration of materials in the ATENEA and America Latina Website.		
Product 3: Progress report on:	25 August	Gender Team Leader
One ATENEA webinar corresponding to July;	2019	
Support to organization of ATENEA monthly partner meeting;		
Review of training materials for Country Offices training		

courses			
courses;			Ì
Support to all communication activities to promote regional			ÎI.
action s for the ATENEA project and all other governance related			1
initiatives;			Ì
Support to the roll out of new products and joint inter-			1
agency products;			1
			ī
Preparation of inputs and interviews for the monthly			1
America Latina Genera Bulletin;			ī
Organization of ATENEA country implementation of			ı
monitoring meeting;			ı
Compart in the appropriate of all involte from the appropriate			1
• Support in the preparation of all inputs from the monthly activities of the Inter-American Task Force on Women's			
Leadership;			
Leader simp)			ī
Support in the preparation of briefings and talking points for			1
Democratic Governance;			ı
Support to the implementation of UNDP's activities in the			1
joint Inter American Task Force initiatives;			ı
			1
Support to research activities of democratic governance			1
regional initiatives and consolidation of lessons learned; provision			ı
of material for Country Offices;			ī
Support to contracting processes;			1
Support to Project reviews;			Ī
Integration of materials in the ATENEA and America Latina			Ì
Website.			Ì
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Product 4: Progress report on:	30 September 2019	Gender Team Leader	i
One ATENEA webinar corresponding to August;	2019		1
Support to organization of ATENEA monthly partner			i
meeting;			i
			i
Review of training materials for Country Offices training			i
courses;			i
Support to all communication activities to promote regional			i
action s for the ATENEA project and all other governance related			i
initiatives;			i
Support to the roll out of new products and joint inter-			i
- Support to the foll out of new products and joint inter-			

agency products;		
Preparation of inputs and interviews for the monthly America Latina Genera Bulletin;		
Organization of ATENEA country implementation of monitoring meeting;		
• Support in the preparation of all inputs from the monthly activities of the Inter-American Task Force on Women's Leadership;		
Support in the preparation of briefings and talking points for Democratic Governance;		
Support to the implementation of UNDP's activities in the joint Inter American Task Force initiatives;		
• Support to research activities of democratic governance regional initiatives and consolidation of lessons learned; provision of material for Country Offices;		
Support to contracting processes;		
Support to Project reviews;		
• Integration of materials in the ATENEA and America Latina Website.		
Product 5: Progress report on:	20 October	Gender Team Leader
One ATENEA webinar corresponding to September;	2019	
 Support to organization of ATENEA monthly partner meeting; 		
Review of training materials for Country Offices training courses;		
• Support to all communication activities to promote regional action s for the ATENEA project and all other governance related initiatives;		
Support to the roll out of new products and joint interagency products;		
Preparation of inputs and interviews for the monthly America Latina Genera Bulletin;		
Organization of ATENEA country implementation of monitoring meeting;		

 Support in the preparation of all inputs from the monthly activities of the Inter-American Task Force on Women's Leadership; 			
Support in the preparation of briefings and talking points for Democratic Governance;			
Support to the implementation of UNDP's activities in the joint Inter American Task Force initiatives;			
• Support to research activities of democratic governance regional initiatives and consolidation of lessons learned; provision of material for Country Offices;			
Support to contracting processes;			
Support to Project reviews;			
• Integration of materials in the ATENEA and America Latino Website.			
Product 6: Progress report on:	30 November	Gender Team Leader	
One ATENEA webinar corresponding to October;	2019		
Support to organization of ATENEA monthly partner meeting;			
Review of training materials for Country Offices training courses;			
 Support to all communication activities to promote regiona action s for the ATENEA project and all other governance related initiatives; 			
Support to the roll out of new products and joint inter- agency products;			
Preparation of inputs and interviews for the monthly America Latina Genera Bulletin;			
Organization of ATENEA country implementation of monitoring meeting;	-		
• Support in the preparation of all inputs from the monthly activities of the Inter-American Task Force on Women's Leadership;			
Support in the preparation of briefings and talking points for Democratic Governance;			
Support to the implementation of UNDP's activities in the			

		joint Inter American Task Force initiatives;
		Support to research activities of democratic governance regional initiatives and consolidation of lessons learned; provision
		of material for Country Offices;
		of material for country offices,
		Support to contracting processes;
		Support to Project reviews;
		Integration of materials in the ATENEA and America Latina
		Website.
Gender Team Leader	15 December 2019	Product 7: Final report on:
		Two ATENEA webinars corresponding to November and December;
		Support to organization of ATENEA monthly partner meeting;
		Review of training materials for Country Offices training courses;
		Support to all communication activities to promote regional action s for the ATENEA project and all other governance related initiatives;
		Support to the roll out of new products and joint interagency products;
		Preparation of inputs and interviews for the monthly America Latina Genera Bulletin;
		Organization of ATENEA country implementation of monitoring meeting;
		• Support in the preparation of all inputs from the monthly activities of the Inter-American Task Force on Women's Leadership;
		Support in the preparation of briefings and talking points for Democratic Governance;
		Support to the implementation of UNDP's activities in the joint Inter American Task Force initiatives;
		• Support to research activities of democratic governance regional initiatives and consolidation of lessons learned; provision of material for Country Offices;
Gender Team Leader	15 December 2019	Product 7: Final report on: Two ATENEA webinars corresponding to November and December; Support to organization of ATENEA monthly partner meeting; Review of training materials for Country Offices training courses; Support to all communication activities to promote regional action s for the ATENEA project and all other governance related initiatives; Support to the roll out of new products and joint interagency products; Preparation of inputs and interviews for the monthly America Latina Genera Bulletin; Organization of ATENEA country implementation of monitoring meeting; Support in the preparation of all inputs from the monthly activities of the Inter-American Task Force on Women's Leadership; Support to the implementation of UNDP's activities in the joint Inter American Task Force initiatives; Support to research activities of democratic governance regional initiatives and consolidation of lessons learned; provision

Support to contracting processes;
 Support to Project reviews;
 Integration of materials in the ATENEA and America Latina

VI. INSTITUTIONAL ARRANGEMENTS

Website.

- The Consultant will report to the Regional Team Leader Gender;
- The Consultant should be flexible, open to work on different activities where support to the programmes is required and should be able to work with a range of people from different backgrounds and cultures;
- The Consultant will present monthly progress reports outlining the work undertaken vis a vis each activity identified in the table above. The report will be presented in a table in line with the activities required for this consultancy;
- The Consultant will work with gender advisers and specialists who will provide technical inputs, with gender focal points in country offices, key project partners and civil society. The consultant's role is to Support on the logistics of the initiatives, provision of information and dissemination of information related to the democratic governance work of the team;
- This is a support position. The Consultant will not undertake activities directly related to the management of Projects and initiatives. She/he will be supervised at least 3 times a week.

The supervisor will revise all products presented by the Consultant and Will provided verbal and or written feedback as appropriate within 2 to 3 working days once the products have been received so that the Consultant can integrate feedback and revise products.

VII. METHOD OF PAYMENT

Payments to the Consultant are subject to the written approval and acceptance in writing of all products and monthly report by the manager. UNDP will pay the expert the fees specified in the contract.

The expert will receive payment of fees subject to approval of the deliverables agreed upon in the Terms of Reference and approval of the respective Certificate of Payment by the immediate supervisor.

Signed contracts in the individual agreement mode do not entail any advance fees either at the contract start date or at the start of the specific consulting periods.

Payment arrangements:

Product 1	15% upon reception and approval of product
Product 2	12% upon reception and approval of product
Product 3	12% upon reception and approval of product
Product 4	14% upon reception and approval of product
Product 5	15% upon reception and approval of product
Product 6	12% upon reception and approval of product
Product 7	20% upon reception and approval of product

When travel is necessary, air fare will be provided to travel, by the most direct and economic route and for as many travel hours as needed, to the place and country where the expert is to provide his/her services, and the expert will be paid the respective terminal expenses and 100% of his /her respective daily expenses according to the United Nations rate for the place and country in which the services are to be provided.

VIII. DURATION

The contract will have a duration of 7 months.

IX. SUPERVISION

Under the supervision and monitoring of the Gender Team Leader the expert will provide consulting and technical assistance, as appropriate, and will report as per contract.

X. FORSEEN DUTY STATIONS AND TRAVEL

<u>Travel</u>: All travel expenses will be paid separately, in compliance with UNDP regulations and rules. In general, UNDP should not accept travel costs exceeding those of an economy class ticket. Should the IC wish to travel on a higher class he/she should do so using their own resources.

In the case of unforeseeable travel, payment of travel costs including tickets, lodging and terminal expenses should be agreed upon, between the respective business unit and Individual Consultant, prior to travel and will be reimbursed using an F10 Form. In general, UNDP should not accept travel costs exceeding those of an economy class ticket. Should the IC wish to travel on a higher class he/she should do so using their own resources.

XI. OBLIGATIONS

The selected consultant will have the obligation to:

- 1. Before any travel, obtain the security permits for traveling to the countries where the services will be required. These permits may be obtained at www.undss.org;
- 2. Have the contract signed by the UNDP and the expert before starting the work and before starting any

travel. If the expert travels and starts the work without having signed the contract, the work and travel will be at the expert's own risk and responsibility;

3. All background compiled and deliverables produced by the expert are the property of the UNDP. The expert must obtain written permission from the UNDP to use all or part of the documents for any other consulting or work.

OFFEROR'S LETTER TO UNDP CONFIRMING INTEREST AND AVAILABILITY FOR THE INDIVIDUAL CONTRACTOR (IC) ASSIGNMENT

	Date
Un	ar Sir/Madam ited Nations Development Programme gional Centre for Latin America and the Caribbean
Dea	ar Sir/Madam:
I he	ereby declare that:
a)	I have read, understood and hereby accept the Terms of Reference describing the duties and responsibilities for process 15646 RSC 2019 – Consultant on Gender and Democratic Governance and Women's Political Empowerment;
b)	I have also read, understood and hereby accept UNDP's General Conditions of Contract for the Services of the Individual Contractors;
c)	I hereby propose my services and I confirm my interest in performing the assignment through the submission of my CV or Personal History Form (P11) which I have duly signed and attached hereto as Annex 1;
d)	I hereby propose to complete the services based on the following payment method: A lump sum of [state amount in words and in numbers, indicating exact currency], payable against deliverable as described in the Terms of Reference.
e)	I recognize that the payment of the abovementioned amounts due to me shall be based on my delivery of outputs within the timeframe specified in the TOR, which shall be subject to UNDP's review, acceptance and payment certification procedures;
f)	This offer shall remain valid for a total period of days [minimum of 90 days] after the submission deadline;
g)	I confirm that I have no first-degree relative (mother, father, son, daughter, spouse/partner, brother or sister) currently employed with any UN agency or office [disclose the name of the relative, the UN office employing the relative, and the relationship if, any such relationship exists];
h)	If I am selected for this assignment, I shall [pls. check the appropriate box]:
	Sign an Individual Contract with UNDP; Request my employer [state name of company/organization/institution] to sign with UNDP a Reimbursable Loan Agreement (RLA), for and on my behalf. The contact person and details of my employer for this number are as follows:

Business Unit of I am currently en		or other entities for the foll	owing work:	
Assignment	Contract Type	UNDP Business Unit / Name of Institution/Company	Contract Duration	Contract Amount
I am also anticip	ating conclusion of the	following work from UNDP	and/or other entit	ies for which I have
submitted a pro Assignment		Name of Institution/ Company	Contract Duration	Contract Amoun
I shall bear all costs assoc	iated with its preparat	bound to accept this proposion and submission and tha routcome of the selection p	t UNDP will in no	
I shall bear all costs associable for those costs, regal	iated with its preparat rdless of the conduct o member of the United	ion and submission and tha	t UNDP will in no process. d, pls. add this se	case be responsible
I shall bear all costs associable for those costs, regaliable for those costs, regaliable for those costs, regaliable for those costs, regaliable for those costs.	iated with its preparat rdless of the conduct o member of the United complied with the mini at, if I am engaged as	ion and submission and that routcome of the selection positions recently separated mum break in service require an Individual Contractor, I	t UNDP will in no process. d, pls. add this se ed before I can be o	case be responsi ction to your let eligible for an Indi

BREAKDOWN OF COSTS SUPPORTING THE ALL-INCLUSIVE FINANCIAL PROPOSAL

A. **Breakdown of Cost by Components:**

COST COMPONENT	UNIT COST	QUANTITY	TOTAL RATE FOR THE CONTRACT DURATION
I. Personnel Costs			
Professional Fees			
Life Insurance			
Medical Insurance			
Communications			
Land Transportation			
Others (specify)			
II. Travel Expenses to Join duty station			
Round Trip Airfares to and from duty station			
Living Allowance			
Travel Insurance			
Terminal Expenses			
Others (specify)			
III. Duty Travel			
Round Trip Airfares			
Living Allowance			

Travel Insurance		
Terminal Expenses		
Others (specify)		

B. Breakdown of Cost by Deliverables*

DELIVERABLE [list them as referred in TOR]	TOTAL PRICE PERCENTAGE (weight for payment)	AMOUNT
Deliverable 1	15%	
Deliverable 2	12%	
Deliverable 3	12%	
Deliverable 4	14%	
Deliverable 5	15%	
Deliverable 6	12%	
Deliverable 7	20%	
TOTAL	100%	USD

^{*}Basis for payment tranches

UNITED NATIONS DEVELOPMENT PROGRAMME



Contract for the Services of An Individual Contractor

D P		No
This Contract is entered into on [insert date] between the United Nations Develop to as "UNDP") and (hereinafter refer	_	
whose address isWHEREAS UNDP desires to engage the services of the Individual Contractor on the	o torms and cond	 itions hereinafter set
forth, and:	e terms and cond	ILIUIIS HETEIHAILET SEL
WHEREAS the Individual Contractor is ready and willing to accept this Contract with NOW, THEREFORE, the Parties hereby agree as follows:	UNDP on the said	terms and conditions,
1. Nature of services		
The Individual Contractor shall perform the services as described in the Terms of Re	eferences which fo the following	rm an integral part of Duty Station(s):
2. Duration This Individual Contract shall commence on [insert date], and shall expire upon a described in the Terms of Reference mentioned above, but not later than [insert date] accordance with the terms of this Contract. This Contract is subject to the General contractors which are available on UNDP website at www.undp.org/procurement and the contractors which are available on UNDP website at www.undp.org/procurement and the contractors which are available on UNDP website at www.undp.org/procurement and the contractors which are available on UNDP website at www.undp.org/procurement and the contractors which are available on UNDP website at www.undp.org/procurement and the contractors which are available on UNDP website at www.undp.org/procurement and the contractors which are available on UNDP website at www.undp.org/procurement and the contractors which are available on UNDP website at www.undp.org/procurement and the contractors which are available on UNDP website at www.undp.org/procurement and the contractors which are available on UNDP website at www.undp.org/procurement and the contractors which are available on UNDP website at www.undp.org/procurement and the contractors which are available on UNDP website at www.undp.org/procurement and the contractors which are available on UNDP website at www.undp.org/procurement and the contractors which are available on UNDP website at www.undp.org/procurement and the contractors which are available on UNDP website at www.undp.org/procurement and the contractors which are available on UNDP website at www.undp.org/procurement and the contractors which are available on UNDP website at www.undp.org/procurement and the contractors which are available on UNDP website at www.undp.org/procurement and the contractors which are available on UNDP website at www.undp.org/procurement and the contractors which are available on UNDP website at www.undp.org/procurement and the contractors which are available on UNDP website at www.undp.org/procurement and the contractors wh	ert date], unless s al Conditions of C	sooner terminated in ontract for Individual
3. Consideration As full consideration for the services performed by the Individual Contractor under unless otherwise specified, his/her travel to and from the Duty Station(s), any other Terms of Reference in Annex I, and living expenses in the Duty Station(s), UNDP shot [currency] in accordance with the table set forth below ¹ . Payments support that the services related to each Deliverable, as described below, have Deliverables have been achieved by or before the due dates specified below, if any	travel required in all pay the Individe hall be made follo been satisfactorily	the fulfillment of the ual Contractor a total owing certification by
DELIVERABLE	DUE DATE	AMOUNT IN [CURRENCY]

If unforeseen travel outside the Duty Station not required by the Terms of Reference is requested by UNDP, and upon prior written agreement, such travel shall be at UNDP's expense and the Individual Contractor shall receive a *per diem* not to exceed United Nations daily subsistence allowance rate in such other location(s).

Where two currencies are involved, the rate of exchange shall be the official rate applied by the United Nations on the day the UNDP instructs its bank to effect the payment(s).

4. Rights and Obligations of the Individual contractor

¹ For payments which are not output-based lump sum, indicate the maximum number of working days/hours/units, any out of pocket expense (travel, per diem...) and the corresponding fee/cost in the Deliverable (s) table.

The rights and obligations of the Individual Contractor are strictly limited to the terms and conditions of this Contract, including its Annexes. Accordingly, the Individual Contractor shall not be entitled to any benefit, payment, subsidy, compensation or entitlement, except as expressly provided in this Contract. The Individual Contractor shall be solely liable for claims by third parties arising from the Individual Contractor's own acts or omissions in the course of performing this Contract, and under no circumstances shall UNDP be held liable for such claims by third parties.

5. Beneficiary	
	as beneficiary of any amounts owed under this Contract in the
incurred liability insurance attributable to the pe	e performing services hereunder. This includes the payment of any service
incurred hability insurance attributable to the pe	enormance of the services for UNDP.
Mailing address, email address and phone numb	er of beneficiary:
Mailing address, email address and phone numb	er of emergency contact (if different from beneficiary):
IN WITNESS WHEREOF, the Parties hereto have e	executed this Contract.
Contract, including the General Conditions of www.undp.org/procurement and attached here read and understood, and agree to abide by ST/SGB/2003/13 of 9 October 2003, entitled	acknowledge and agree that I have read and accept the terms of this f Contracts for Individual contractors available on UNDP website a to in Annex II which form an integral part of this Contract, and that I have the standards of conduct set forth in the Secretary-General's bulletin "Special Measures for Protection from Sexual Exploitation and Sexual entitled "Regulations Governing the Status, Basic Rights and Duties of perts on Mission".
$\hfill\Box$ The Individual Contractor has submitted a Stat	ement of Good Health and confirmation of immunization.
AUTHORIZING OFFICER: United Nations Development Programme	INDIVIDUAL CONTRACTOR:
Name;	Name;
Signature;	Signature;
Date:	Date:

UNITED NATIONS DEVELOPMENT PROGRAMME

GENERAL CONDITIONS OF CONTRACTS FOR THE SERVICES OF INDIVIDUAL CONTRACTORS

1. LEGAL STATUS

The Individual contractor shall have the legal status of an independent contractor vis-à-vis the United Nations Development Programme (UNDP), and shall not be regarded, for any purposes, as being either a "staff member" of UNDP, under the UN' Staff Regulations and Rules, or an "official" of UNDP, for purposes of the Convention on the Privileges and Immunities of the United Nations, adopted by the General Assembly of the United Nations on 13 February 1946.

Accordingly, nothing within or relating to the Individual Contract shall establish the relationship of employer and employee, or of principal and agent, between UNDP and the Individual contractor. The officials, representatives, employees or subcontractors of UNDP and of the Individual contractor, if any, shall not be considered in any respect as being the employees or agents of the other, and UNDP and the Individual contractor shall be solely responsible for all claims arising out of or relating to its engagement of such persons or entities.

2. STANDARDS OF CONDUCT

In General: The Individual contractor shall neither seek nor accept instructions from any authority external to UNDP in connection with the performance of its obligations under the Individual Contract. Should any authority external to UNDP seek to impose any instructions on the Individual Contract regarding the Individual contractor's performance under the Individual Contract, the Individual contractor shall promptly notify UNDP and shall provide all reasonable assistance required by UNDP. The Individual contractor shall not take any action in respect of its performance of the Individual Contract or otherwise related to its obligations under the Individual Contract that may adversely affect the interests of UNDP, and the Individual contractor shall perform its obligations under the Individual Contract with the fullest regard to the interests of UNDP. The Individual contractor warrants that it has not and shall not offer any direct or indirect benefit arising from or related to the performance of the Individual Contract or the award thereof to any representative, official, employee or other agent of UNDP. The Individual contractor shall comply with all laws, ordinances, rules and regulations bearing upon the performance of its obligations under the Individual Contract. In the performance of the Individual Contract the Individual contractor shall comply with the standards of conduct set in the Secretary General's Bulletin ST/SGB/2002/9 of 18 June 2002, entitled "Regulations Governing the Status, Basic Rights and Duties of Officials other than Secretariat Officials, and Expert on Mission".

The individual contractor must comply with all Security Directives issued by UNDP. Failure to comply with such security directives is grounds for termination of the Individual contractor for cause.

Prohibition of Sexual Exploitation and Abuse: In the performance of the Individual Contract, the Individual contractor shall comply with the standards of conduct set forth in the Secretary-General's bulletin ST/SGB/2003/13 of 9 October 2003, concerning "Special measures for protection from sexual exploitation and sexual abuse". In particular, the Individual contractor shall not engage in any conduct that would constitute sexual exploitation or sexual abuse, as defined in that bulletin.

The Individual contractor acknowledges and agrees that any breach of any of the provisions hereof shall constitute a breach of an essential term of the Individual Contract, and, in addition to any other legal rights or remedies available to any person, shall give rise to grounds for termination of the Individual Contract. In addition, nothing herein shall limit the right of UNDP to refer any alleged breach of the foregoing standards of conduct to the relevant national authorities for appropriate legal action.

3. TITLE RIGHTS, COPYRIGHTS, PATENTS AND OTHER PROPRIETARY RIGHTS

Title to any equipment and supplies that may be furnished by UNDP to the Individual contractor for the performance of any obligations under the Individual Contract shall rest with UNDP, and any such equipment shall be returned to UNDP at the conclusion of the Individual Contract or when no longer needed by the Individual contractor. Such equipment, when returned to UNDP, shall be in the same condition as when delivered to the Individual contractor, subject to normal wear and tear, and the Individual contractor shall be liable to compensate UNDP for any damage or degradation of the equipment that is beyond normal wear and tear.

UNDP shall be entitled to all intellectual property and other proprietary rights, including, but not limited to, patents, copyrights and trademarks, with regard to products, processes, inventions, ideas, know-how or documents and other materials which the Individual contractor has developed for UNDP under the Individual Contract and which bear a direct

relation to or are produced or prepared or collected in consequence of, or during the course of, the performance of the Individual Contract, and the Individual contractor acknowledges and agrees that such products, documents and other materials constitute works made for hire for UNDP.

However, to the extent that any such intellectual property or other proprietary rights consist of any intellectual property or other proprietary rights of the Individual contractor: (a) that pre-existed the performance by the Individual contractor of its obligations under the Individual Contract, or (b) that the Individual contractor may develop or acquire, or may have developed or acquired, independently of the performance of its obligations under the Individual Contract, UNDP does not and shall not claim any ownership interest thereto, and the Individual contractor grants to UNDP a perpetual license to use such intellectual property or other proprietary right solely for the purposes of and in accordance with the requirements of the Contract. At the request of UNDP, the Individual contractor shall take all necessary steps, execute all necessary documents and generally assist in securing such proprietary rights and transferring or licensing them to UNDP in compliance with the requirements of the applicable law and of the Individual Contract. Subject to the foregoing provisions, all maps, drawings, photographs, mosaics, plans, reports, estimates, recommendations, documents and all other data compiled by or received by the Individual contractor under the Individual Contract shall be the property of UNDP, shall be made available for use or inspection by UNDP at reasonable times and in reasonable places, shall be treated as confidential and shall be delivered only to UNDP authorized officials on completion of work under the Individual Contract.

4. CONFIDENTIAL NATURE OF DOCUMENTS AND INFORMATION

Information and data that are considered proprietary by either UNDP or the Individual contractor or that are delivered or disclosed by one of them ("Discloser") to the other ("Recipient") during the course of performance of the Individual Contract, and that are designated as confidential ("Information"), shall be held in confidence and shall be handled as follows. The Recipient of such Information shall use the same care and discretion to avoid disclosure, publication or dissemination of the Discloser's Information as it uses with its own similar information that it does not wish to disclose, publish or disseminate, and the Recipient may otherwise use the Discloser's Information solely for the purpose for which it was disclosed.

The Recipient may disclose confidential Information to any other party with the Discloser's prior written consent, as well as to the Recipient's employees, officials, representatives and agents who have a need to know such confidential Information solely for purposes of performing obligations under the Individual Contract. Subject to and without any waiver of the privileges and immunities of UNDP, the Individual contractor may disclose Information to the extent required by law, provided that the Individual contractor will give UNDP sufficient prior notice of a request for the disclosure of Information in order to allow UNDP to have a reasonable opportunity to take protective measures or such other action as may be appropriate before any such disclosure is made. UNDP may disclose Information to the extent as required

pursuant to the Charter of the United Nations, resolutions or regulations of the General Assembly or its other governing bodies, or rules promulgated by the Secretary-General. The Recipient shall not be recluded from disclosing Information that is obtained by the Recipient from a third party without restriction, is disclosed by the Discloser to a third party without any obligation of confidentiality, is previously known by the Recipient, or at any time is developed by the Recipient completely independently of any disclosures hereunder. These obligations and restrictions of confidentiality shall be effective during the term of the Individual Contract, including any extension thereof, and, unless otherwise provided in the Individual Contract, shall remain effective following any termination of the Individual Contract.

5. TRAVEL, MEDICAL CLEARANCE AND SERVICE-INCURRED DEATH, INJURY OR ILLNESS

If the Individual contractor is required by UNDP to travel beyond commuting distance from the Individual contractor's usual place of residence, and upon prior written agreement, such travel shall be at the expense of UNDP. Such travel shall be at economy fare when by air.

UNDP may require the Individual contractor to submit a Statement of Good Health from a recognized physician prior to commencement of work in any offices or premises of UNDP or before engaging in any travel required by UNDP or connected with the performance of the Individual Contract. The Individual contractor shall provide such a Statement of Good Health as soon as practicable following such request, and prior to engaging in any such travel, and the Individual contractor warrants the accuracy of any such Statement, including, but not limited to, confirmation that the Individual contractor has been fully informed regarding the requirements for inoculations for the country or countries to which travel may be authorized.

In the event of the death, injury or illness of the Individual contractor which is attributable to the performance of services on behalf of UNDP under the terms of the Individual Contract while the Individual contractor is traveling at UNDP expense or is performing any services under the Individual Contract in any offices or premises of UNDP, the Individual contractor or the Individual contractor's dependents, as appropriate, shall be entitled to compensation equivalent to that provided under

the UNDP insurance policy, available upon request.

6. PROHIBITION ON ASSIGNMENT; MODIFICATIONS

The Individual contractor may not assign, delegate, transfer, pledge or make any other disposition of the Individual Contract, of any part thereof, or of any of the rights, claims or obligations under the Individual Contract except with the prior written authorization of UNDP, and any attempt to do so shall be null and void. The terms or conditions of any supplemental undertakings, licenses or other forms of Individual Contract concerning any goods or services to be provided under the Individual Contract shall not be valid and enforceable against UNDP nor in any way shall constitute an Individual Contract by UNDP thereto, unless any such undertakings, licenses or other forms of Individual Contract are the subject of a valid written undertaking by UNDP.

No modification or change in the Individual Contract shall be valid and enforceable against UNDP unless provided by means of a valid written amendment to the Individual Contract signed by the Individual contractor and an authorized official or appropriate contracting authority of UNDP.

7. SUBCONTRACTORS

In the event that the Individual contractor requires the services of subcontractors to perform any obligations under the Individual Contract, the Individual contractor shall obtain the prior written approval of UNDP for any such subcontractors. UNDP may, in its sole discretion, reject any proposed subcontractor or require such subcontractor's removal without having to give any justification therefore, and such rejection shall not entitle the Individual contractor to claim any delays in the performance, or to assert any excuses for the non-performance, of any of its obligations under the Individual Contract. The Individual contractor shall be solely responsible for all services and obligations performed by its subcontractors. The terms of any subcontract shall be subject to, and shall be construed in a manner that is fully in accordance with, all of the terms and conditions of the Individual Contract.

8. USE OF NAME, EMBLEM OR OFFICIAL SEAL OF THE UNITED NATIONS

The Individual contractor shall not advertise or otherwise make public for purposes of commercial advantage or goodwill that it has a contractual relationship with UNDP, nor shall the Individual contractor, in any manner whatsoever, use the name, emblem or official seal of UNDP, or any abbreviation of the name of UNDP, in connection with its business or otherwise without the written permission of UNDP.

9. INDEMNIFICATION

The Individual contractor shall indemnify, defend, and hold and save harmless UNDP, and its officials, agents and employees, from and against all suits, proceedings, claims, demands, losses and liability of any kind or nature, including, but not limited to, all litigation costs and expenses, attorney's fees, settlement payments and damages, based on, arising from, or relating to: (a) allegations or claims that the use by UNDP of any patented device, any copyrighted material or any other goods or services provided to UNDP for its use under the terms of the Individual Contract, in whole or in part, separately or in combination, constitutes an infringement of any patent, copyright, trademark or other intellectual property right of any third party; or (b) any acts or omissions of the Individual contractor, or of any subcontractor or anyone directly or indirectly employed by them in the performance of the Individual Contract, which give rise to legal liability to anyone not a party to the Individual Contract, including, without limitation, claims and liability in the nature of a claim for workers' compensation.

10. INSURANCE

The Individual contractor shall pay UNDP promptly for all loss, destruction or damage to the property of UNDP caused by the Individual contractor, or of any subcontractor, or anyone directly or indirectly employed by them in the performance of the Individual Contract. The Individual contractor shall be solely responsible for taking out and for maintaining adequate insurance required to meet any of its obligations under the Individual Contract, as well as for arranging, at the Individual contractor's sole expense, such life, health and other forms of insurance as the Individual contractor may consider to be appropriate to cover the period during which the Individual contractor provides services under the Individual Contract. The Individual contractor acknowledges and agrees that none of the insurance arrangements the Individual contractor may make shall, in any way, be construed to limit the Individual contractor's liability arising under or relating to the Individual Contract.

11. ENCUMBRANCES AND LIENS

The Individual contractor shall not cause or permit any lien, attachment or other encumbrance by any person to be placed on file or to remain on file in any public office or on file with UNDP against any monies due to the Individual contractor or

to become due for any work donor or against any goods supplied or materials furnished under the Individual Contract, or by reason of any other claim or demand against the Individual contractor.

12. FORCE MAJEURE; OTHER CHANGES IN CONDITIONS

In the event of and as soon as possible after the occurrence of any cause constituting force majeure, the Individual contractor shall give notice and full particulars in writing to UNDP of such occurrence or cause if the Individual contractor is thereby rendered unable, wholly or in part, to perform its obligations and meet its responsibilities under the Individual Contract. The Individual contractor shall also notify UNDP of any other changes in conditions or the occurrence of any event, which interferes or threatens to interfere with its performance of the Individual Contract. Not more than fifteen (15) days following the provision of such notice of force majeure or other changes in conditions or occurrence, the Individual contractor shall also submit a statement to UNDP of estimated expenditures that will likely be incurred for the duration of the change in conditions or the event. On receipt of the notice or notices required hereunder, UNDP shall take such action as it considers, in its sole discretion, to be appropriate or necessary in the circumstances, including the granting to the Individual contractor of a reasonable extension of time in which to perform any obligations under the Individual Contract. If the Individual contractor is rendered permanently unable, wholly or in part, by reason of force majeure to perform its obligations and meet its responsibilities under the Individual Contract, UNDP shall have the right to suspend or terminate the Individual Contract on the same terms and conditions as are provided for below, under "Termination", except that the period of notice shall be five (5) days instead of any other period of notice. In any case, UNDP shall be entitled to consider the Individual contractor permanently unable to perform its obligations under the Individual Contract in the case of the Individual contractor's suffering any period of suspension in excess of thirty (30) days.

Force majeure as used herein means any unforeseeable and irresistible act of nature, any act of war (whether declared or not), invasion, revolution, insurrection, or any other acts of a similar nature or force, provided that such acts arise from causes beyond the control and without the fault or negligence of the Individual contractor. The Individual contractor acknowledges and agrees that, with respect to any obligations under the Individual Contract that the Individual contractor must perform in or for any areas in which UNDP is engaged in, preparing to engage in, or disengaging from any peacekeeping, humanitarian or similar operations, any delay or failure to perform such obligations arising from or relating to harsh conditions within such areas or to any incidents of civil unrest occurring in such areas shall not, in and of itself, constitute force majeure under the Individual Contract.

13. TERMINATION

Either party may terminate the Individual Contract, in whole or in part, upon giving written notice to the other party. The period of notice shall be five (5) days in the case of Individual Contracts for a total period of less than two (2) months and fourteen (14) days in the case of contracts for a longer period. The initiation of conciliation or arbitral proceedings, as provided below, shall not be deemed to be a "cause" for or otherwise to be in itself a termination of the Individual Contract. UNDP may, without prejudice to any other right or remedy available to it, terminate the Individual Contract forthwith in the event that: (a) the Individual contractor is adjudged bankrupt, or is Article II, section 7, of the Convention on the Privileges and Immunities of the United Nations provides, *inter alia*, that the United Nations, including its subsidiary organs, is exempt from all direct taxes, except charges for public utility services, and is exempt from customs restrictions, duties and charges of a similar nature in respect of articles imported or exported for its official use. In the event any governmental authority refuses to recognize the exemptions of the United Nations from such taxes, restrictions, duties or charges, the Individual contractor shall immediately consult with UNDP to determine a mutually acceptable procedure. UNDP shall have no liability for taxes, duties or other similar charges payable by the Individual contractor in respect of any amounts paid to the Individual contractor under this Individual Contract, and the Individual contractor acknowledges that UNDP will not issue any statements of earnings to the Individual contractor in respect of any such payments.

liquidated, or becomes insolvent, applies for moratorium or stay on any payment or repayment obligations, or applies to be declared insolvent; (b) the Individual contractor is granted a moratorium or a stay or is declared insolvent; the Individual contractor makes an assignment for the benefit of one or more of its creditors; (c) a Receiver is appointed on account of the insolvency of the Individual contractor; (d) the Individual contractor offers a settlement in lieu of bankruptcy or receivership; or (e) UNDP reasonably determines that the Individual contractor has become subject to a materially adverse change in its financial condition that threatens to endanger or otherwise substantially affect the ability of the Individual contractor to perform any of its obligations under the Individual Contract.

In the event of any termination of the Individual Contract, upon receipt of notice of termination by UNDP, the Individual contractor shall, except as may be directed by UNDP in the notice of termination or otherwise in writing: (a) take immediate steps to bring the performance of any obligations under the Individual Contract to a close in a prompt and orderly manner, and in doing so, reduce expenses to a minimum; (b) refrain from undertaking any further or additional commitments under

the Individual Contract as of and following the date of receipt of such notice;

(c) deliver all completed or partially completed plans, drawings, information and other property that, if the Individual Contract had been completed, would be required to be furnished to UNDP thereunder; (d) complete performance of the work not terminated; and (e) take any other action that may be necessary, or that UNDP may direct in writing, for the protection and preservation of any property, whether tangible or intangible, related to the Individual Contract that is in the possession of the Individual contractor and in which UNDP has or may be reasonably expected to acquire an interest. In the event of any termination of the Individual Contract, UNDP shall only be liable to pay the Individual contractor compensation on a *pro rata* basis for no more than the actual amount of work performed to the satisfaction of UNDP in accordance with the requirements of the Individual Contract. Additional costs incurred by UNDP resulting from the termination of the Individual Contract by the Individual contractor may be withheld from any amount otherwise due to the Individual contractor from UNDP.

14. NON-EXCLUSIVITY

UNDP shall have no obligation respecting, and no limitations on, its right to obtain goods of the same kind, quality and quantity, or to obtain any services of the kind described in the Individual Contract, from any other source at any time.

15. TAXATION

Article II, section 7, of the Convention on the Privileges and Immunities of the United Nations provides, *inter alia*, that the United Nations, including its subsidiary organs, is exempt from all direct taxes, except charges for public utility services, and is exempt from customs restrictions, duties and charges of a similar nature in respect of articles imported or exported for its official use. In the event any governmental authority refuses to recognize the exemptions of the United Nations from such taxes, restrictions, duties or charges, the Individual contractor shall immediately consult with UNDP to determine a mutually acceptable procedure. UNDP shall have no liability for taxes, duties or other similar charges payable by the Individual contractor in respect of any amounts paid to the Individual contractor under this Contract, and the Individual contractor acknowledges that UNDP will not issue any statements of earnings to the Individual contractor in respect of any such payments.

16. AUDIT AND INVESTIGATION

Each invoice paid by UNDP shall be subject to a post-payment audit by auditors, whether internal or external, of UNDP or by other authorized and qualified agents of UNDP at any time during the term of the Individual Contract and for a period of two (2) years following the expiration or prior termination of the Individual Contract. UNDP shall be entitled to a refund from the Individual contractor for any amounts shown by such audits to have been paid by UNDP other than in accordance with the terms and conditions of the Individual Contract.

The Individual contractor acknowledges and agrees that, from time to time, UNDP may conduct investigations relating to any aspect of the Individual Contract or the award thereof, the obligations performed under the Individual Contract, and the operations of the Individual contractor generally relating to performance of the Individual Contract. The right of UNDP to conduct an investigation and the Individual contractor's obligation to comply with such an investigation shall not lapse upon expiration or prior termination of the Individual Contract. The Individual contractor shall provide its full and timely cooperation with any such inspections, post-payment audits or investigations. Such cooperation shall include, but shall not be limited to, the Individual contractor's obligation to make available its personnel and any relevant documentation for such purposes at reasonable times and on reasonable conditions and to grant to UNDP access to the Individual contractor's premises at reasonable times and on reasonable conditions in connection with such access to the Individual contractor's personnel and relevant documentation. The Individual contractor shall require its agents, including, but not limited to, the Individual contractor's attorneys, accountants or other advisers, to reasonably cooperate with any inspections, post-payment audits or investigations carried out by UNDP hereunder.

17. SETTLEMENT OF DISPUTES

Amicable Settlement: UNDP and the Individual contractor shall use their best efforts to amicably settle any dispute, controversy or claim arising out of the Individual Contract or the breach, termination or invalidity thereof. Where the parties wish to seek such an amicable settlement through conciliation, the conciliation shall take place in accordance with the Conciliation Rules then obtaining of the United Nations Commission on International Trade Law ("UNCITRAL"), or according to such other procedure as may be agreed between the parties in writing.

Arbitration: Any dispute, controversy or claim between the parties arising out of the Individual Contract, or the breach, termination, or invalidity thereof, unless settled amicably, as provided above, shall be referred by either of the parties to arbitration in accordance with the UNCITRAL Arbitration Rules then obtaining. The decisions of the arbitral tribunal shall be

based on general principles of international commercial law. For all evidentiary questions, the arbitral tribunal shall be guided by the Supplementary Rules Governing the Presentation and Reception of Evidence in International Commercial Arbitration of the International Bar Association, 28 May 1983 edition. The arbitral tribunal shall be empowered to order the return or destruction of goods or any property, whether tangible or intangible, or of any confidential information provided under the Individual Contract, order the termination of the Individual Contract, or order that any other protective measures be taken with respect to the goods, services or any other property, whether tangible or intangible, or of any confidential information provided under the Individual Contract, as appropriate, all in accordance with the authority of the arbitral tribunal pursuant to Article 26 ("Interim Measures of Protection") and Article 32 ("Form and Effect of the Award") of the UNCITRAL Arbitration Rules. The arbitral tribunal shall have no authority to award punitive damages. In addition, unless otherwise expressly provided in the Individual Contract, the arbitral tribunal shall have no authority to award interest in excess of the London Inter-Bank Offered Rate ("LIBOR") then prevailing, and any such interest shall be simple interest only. The parties shall be bound by any arbitration award rendered as a result of such arbitration as the final adjudication of any such dispute, controversy or claim.

18. LIMITATION ON ACTIONS:

Except with respect to any indemnification obligations in Article 7, above, or as are otherwise set forth in the Individual Contract, any arbitral proceedings in accordance with Article 17 above, arising out of the Individual Contract must be commenced within three years after the cause of action has accrued.

The Parties further acknowledge and agree that, for these purposes, a cause of action shall accrue when the breach actually occurs, or, in the case of latent defects, when the injured Party knew or should have known all of the essential elements of the cause of action, or in the case of a breach of warranty, when tender of delivery is made, except that, if a warranty extends to future performance of the goods or any process or system and the discovery of the breach consequently must await the time when such goods or other process or system is ready to perform in accordance with the requirements of the Individual Contract, the cause of action accrues when such time of future performance actually begins.

19. PRIVILEGES AND IMMUNITIES

Nothing in or relating to the Individual Contract shall be deemed a waiver, express or implied, of any of the privileges and immunities of the United Nations, including its subsidiary organs.

EVALUATION MATRIX

The technical and financial aspects of every proposal submitted will be evaluated using the following matrix:

EVALUATION OF THE TECHNICAL PROPOSAL	TOTAL EVALUATION PERCENTAGE: 70% 10%	
Academic Background: Master level or postgrad degree in development, gender and development, sociology, international relations, or related field.		
Experience: At least 1-year experience in research (could include internships) on issues related to governance, gender and development, development, or other relevant field.	20%	
Experience in Latin America and the Caribbean is essential.	10%	
Experience in analyzing and research on governance and Development issues related to the Latin America Caribbean region.	8%	
Experience in analyzing data basis, preparing data sets and distillation of lessons, issues and key messages from reports.	7%	
Experience with UNDP, other UN agencies and the multilateral system is highly desirable.	10%	
Language Requirements: Demonstrable fluency in Spanish and English is essential. Knowledge of French is desirable.	5%	
EVALUATION OF THE ECONOMIC PROPOSAL	TOTAL EVALUATION PERCENTAGE: 30%	

FINANCIAL EVALUATION OF PROPOSALS

The maximum number of points assigned to the financial proposal is allocated to the lowest price proposal (daily rate offered). All other price proposals receive points in inverse proportion.

$$p = y (\mu/z)$$

Where:

 $p = points \ for \ the \ financial \ proposal \ being \ evaluated$ $y = maximum \ number \ of \ points \ for \ the \ financial \ proposal$ $\mu = price \ of \ the \ lowest \ priced \ proposal$ $z = price \ of \ the \ proposal \ being \ evaluated$