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ADVERTISEMENT

INDIVIDUAL CONSULTANT PROCUREMENT NOTICE (ICPN)

National Consultant Emergency Community Programme (PUDC) model (IC – National).

Date: June 13, 2019

Procurement Notice No.: SLE/ICPN/2019/004

Country: Sierra Leone

Description of the assignment: National Consultant, Emergency Community Programme (PUDC) model

Name: National Human Development Report 2018.

Period of assignment: 25 working days

Proposal should be submitted at the following address, UNDP, Fourah Close, Off Main Motor Road, Wilberforce, Freetown, Sierra Leone or by email to procure.sle@undp.org no later than **17:00 hours, on Monday 24, 2019.**

Any request for clarification must be sent in writing, or by standard electronic communication to the address or e-mail indicated above. UNDP Sierra Leone will respond in writing or by standard electronic mail and will send written copies of the response, including an explanation of the query without identifying the source of inquiry, to all consultants.

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1. BACKGROUND

Background

Sierra Leone is among the Least Developed Countries (LDC) in the world. Using the Human Development Index (HDI), the 2018 Global Human Development Statistical update ranked Sierra Leone 184/189 countries placing it in the low human development category. In Sierra Leone poverty and deprivation are relatively high as measured by income poverty which stands at 57% and multidimensional poverty index at 64.8% in 2017. The recent macroeconomic performance has been weaker than initially anticipated due to poor performance in iron ore sector, tight liquidity conditions leading to limited spending on government programmes. Real GDP growth is estimated at 3.7% for 2018 and projected at 5.5% in 2019. The macroeconomic outlook in 2023 is not likely to change significantly with real GDP growth projected to average about 5%. In November 2018 the IMF Board approved a new Extended Credit Facility (ECF) for SDR 124.44 (US \$ 172.1 million) to support the country's economic and financial reforms.

The government of Sierra Leone (GoSL) in February 2019 launched its medium term national development plan (MTNDP: 2019 – 2023) whose theme is "Education for Development". The overarching goal of the National Development Plan is to reduce poverty by improving the lives of the people through education, inclusive sustainable growth and building a resilient economy. The MTNDP has mainstreamed SDGs, including its key principles of "leaving no-one behind" and integration. It has also mainstreamed the Africa Agenda 2063 and the New Deal for Engagement of Fragile States. The plan is expected to move Sierra Leone closer to its long-term vision to achieve a middle-income countries (MIC) by 2035.

To accelerate the implementation of the MTNDP, UNDP as one of the leading partners for sustainable development in Sierra Leone, has decided to support the government through its Emergency Community Development Programme (PUDC) model to promote and ensure participatory, and accountable delivery of services (value for money) particularly to the far-to-reach population. In the last three years UNDP has worked with the Government of Senegal and Togo to implement the PUDC model. It is against this background that UNDP Sierra Leone is seeking to hire a national consultant to raise awareness on the potential impact of the PUDC model to national development to the government and other stakeholders. The Consultant will be exposed to the model through exchange with Senegal and Togo and will be supported by UNDP Country Offices in those countries at the outset of the exercise

2. FUNCTIONS/KEY RESULTS EXPECTED

Summary of key functions:

1. Build awareness among key national stakeholders and the media, including the public and private sector, about the PUDC model
2. Lead and facilitate the sensitization workshop on the PUDC
3. Take part in the study tour and expected to submit a back to office report
4. Develop an Action Plan to kick-start the implementation of the PUDC model in Sierra Leone.

Build awareness among key national stakeholders and the media, including the public and private sector, about the PUDC model

- The national consultant will be responsible to raise awareness on national key stakeholders about the importance and potential impact of the PUDC initiative
- To promote the political buying-in among the legislature

Lead and facilitate the sensitization workshop on the PUDC

The consultant will lead and facilitate the stakeholder's sensitization workshop.

Take part in the study tour and expected to submit a back to office report

The consultant will also be part of the delegates on the study tour to Senegal

Develop an Action plan to kick-start the implementation of the PUDC model in Sierra Leone

- The consultant will develop an Action Plan and kick-start the implementation of the PUDC initiative in Sierra Leone.
- Develop an advocacy & communication strategy of the initiative

Deliverable	Timeframe
1. Work Plan on the sensitization workshop & study tour	3days
2. An Action Plan (that also includes advocacy & communication strategy) with timelines.	22days
3. Ensure that awareness is raised through workshops, face to face lobbying on the political buy-in of the PUDC initiative	
4. Final Report (workshop & study tour and political buy-in)	
Total Days	25 Days

Education:

- Recognized master's degree in Economics, Business Administration, Development Financing or other relevant discipline.

Experience:

- At least 10 years of relevant experience in development financing and/ or community development
- Proven experience in the development sector, preferably in fundraising, resource mobilization or partnership building ideally drafting development policies and programmes
- Experience in working with heads of government institutions.

Competencies

- ☐ Demonstrates leadership, team working and coordinating skills
- ☐ Displays cultural, gender, religion, race, nationality and age sensitivity and adaptability
- ☐ Shares knowledge and experience
- ☐ Provides helpful feedback and advice
- ☐ Strong analytical skills
- ☐ Plans and produces quality results to meet established goals
- ☐ Generates innovative, practical solutions to challenging situations
- ☐ Conceptualizes and analyzes problems to identify key issues, underlying problems, and how they relate
- ☐ Demonstrates substantive and technical knowledge to meet responsibilities and post requirements with excellence
- ☐ Demonstrates strong written communication skills
- ☐ Demonstrates openness to change and ability to manage complexities
- ☐ Responds positively to critical feedback and differing points of view

Language Requirement:

Excellent command of English language (written & oral), and French will be an asset.

Important Note:

UNDP is committed to achieving workforce diversity in terms of gender, nationality and culture. Individuals from minority groups, indigenous groups and persons with disabilities are equally encouraged to apply. All applications will be treated with the strictest confidence.

4. DOCUMENTS TO BE INCLUDED WHEN SUBMITTING THE PROPOSALS.

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4. DOCUMENTS TO BE INCLUDED WHEN SUBMITTING THE PROPOSALS.

APPLICATION PROCESS¹

Recommended Presentation of Proposal:

- a) **Letter of Confirmation of Interest and Availability** using the template² provided by UNDP;
- b) **CV and a Personal History Form** (P11 form³);
- c) **Brief description of approach to work/technical proposal** of why the individual considers him/herself as the most suitable for the assignment, and a proposed methodology on how they will approach and complete the assignment; (max 1 page)
- d) **Financial Proposal** that indicates the all-inclusive fixed total contract price and all other travel related costs (such as flight ticket, per diem, etc), supported by a breakdown of costs,
 - e) as per template attached to the Letter of Confirmation of Interest template. If an applicant is employed by an organization/company/institution, and he/she expects his/her employer to charge a management fee in the process of releasing him/her to UNDP under Reimbursable Loan Agreement (RLA), the applicant must indicate at this point, and ensure that all such costs are duly incorporated in the financial proposal submitted to UNDP.

All application materials should be submitted to the address Fourah Bay Close, Off Main Motor Road, Wilberforce, Freetown in a sealed envelope indicating the following reference “**National Consultant Emergency Community Programme (PUDC) model**” or by email at the following address ONLY: procure.sle@undp.org by the dead line as advertised. Incomplete applications will be excluded from further consideration.

Note:

- The information in the breakdown of the offered lump sum amount provided by the offeror will be used as the basis for determining best value for money, and as reference for any amendments of the contract.
- The agreed contract amount will remain fixed regardless of any factors causing an increase in the cost of any of the components in the breakdown that are not directly attributable to UNDP.
- Approved local travel related to this assignment will be arranged and paid by UNDP Sierra Leone.

Please note that applications will only be considered if they include ALL of the items listed above. Also note that the UNDP job portal website only allows for one document to be uploaded, so please combine all of the abovementioned items into one single Word or PDF document before uploading.

¹ Engagement of the consultants should be done in line with guidelines for hiring consultants in the POPP: <https://info.undp.org/global/popp/Pages/default.aspx>

² <https://intranet.undp.org/unit/bom/psd/Support%20documents%20on%20IC%20Guidelines/Template%20for%20Confirmation%20of%20Interest%20and%20Submission%20of%20Financial%20Proposal.docx>

³ http://www.undp.org/content/dam/undp/library/corporate/Careers/P11_Personal_history_form.doc

5. FINANCIAL PROPOSAL

PAYMENT MILESTONES AND AUTHORITY

The prospective consultant will indicate the cost of services for each deliverable in Leone **all-inclusive⁴ lump sum contract amount** when applying for this consultancy. The consultant will be paid based on the effective UN exchange rate (where applicable), and only after approving authority confirms the successful completion of each deliverable as stipulated hereunder.

The qualified consultant shall receive his/her lump sum service fees upon certification of the completed tasks satisfactorily, as per the following payment schedule:

Installment of Payment/ Period	Deliverables or Documents to be Delivered	Approval should be obtained	Percentage of Payment
1 st Installment	Work Plan on the sensitization workshop & study tour	Yes	30%
2 nd Installment	<ul style="list-style-type: none">An Action Plan (that also includes advocacy & communication strategy) with timelines.Ensure that awareness is raised through workshops, face to face lobbying on the political buy-in of the PUDC initiative Final Report (workshop & study tour and political buy-in)	Yes	70%

6. EVALUATION

The UNDP Sierra Leone will choose among one of these two evaluation methods prior to submit the have the Individual Consultant Procurement Notice. Once the evaluation method has been selected the other one shall be deleted to avoid any misunderstanding

CRITERIA FOR SELECTING THE BEST OFFER

Offers received will be evaluated using a Combined Scoring method, where the qualifications and proposed methodology will be weighted 70%, and combined with the price offer, which will be weighted 30%. Only consultants obtaining a minimum of 49 points in the Technical Evaluation will be considered for the Financial Evaluation. Criteria to be used for rating the qualifications and methodology:

Applicants are reviewed based on Required Skills and Experience stated above and based on the technical evaluation criteria outlined below. Applicants will be evaluated based on cumulative scoring. When using this weighted scoring method, the award of the contract will be made to the individual consultant whose offer has been evaluated and determined as:

- Being responsive/compliant/acceptable; and
- Having received the highest score out of a pre-determined set of weighted technical and financial

⁴ The term "All inclusive" implies that all costs (professional fees, travel costs, living allowances, communications, consumables, etc.) that could possibly be incurred by the Contractor are already factored into the final amounts submitted in the proposal

criteria specific to the solicitation where technical criteria weighs 70% and Financial criteria/ Proposal weighs 30%.

Technical evaluation - Total 70% (700 points):

Technical Criteria weight 70%

Financial Criteria weight 30%

Only candidates obtaining a minimum of 70% of the total technical points (49 points) would be considered for the Financial Evaluation.

- Technical Proposal (40 marks)
 - Technical Approach & Methodology (25 marks) – This explains the understanding of the objectives of the assignment, approach to the services, methodology for carrying out the activities and obtaining the expected output, and the degree of detail of such output. The Applicant should also explain the methodologies proposed to adopt and highlight the compatibility of those methodologies with the proposed approach;
 - Work Plan (15 marks) – The Applicant should propose the main activities of the assignment, their content and duration, phasing and interrelations, milestones (including interim approvals by the Client), and delivery dates. The proposed work plan should be consistent with the technical approach and methodology, showing understanding of the TOR and ability to translate them into a feasible working plan.
 - Qualification and Experience (30 marks) [evaluation of CVs for shortlisting]
 - General Qualification (10 marks);
 - Experience relevant to the assignment (20 marks)

Criteria	Weight	Max. Point
Technical Competence (based on CV, Proposal and interview (if required))	70%	700
Technical Approach & Methodology (25 marks) – This explains the understanding of the objectives of the assignment, approach to the services, methodology for carrying out the activities and obtaining the expected output, and the degree of detail of such output. The Applicant should also explain the methodologies proposed to adopt and highlight the compatibility of those methodologies with the proposed approach;	25%	250
Work Plan (15 marks) – The Applicant should propose the main activities of the assignment, their content and duration, phasing and interrelations, milestones (including interim approvals by the Client), and delivery dates. The proposed work plan should be consistent with the technical approach and methodology, showing	15%	150

understanding of the TOR and ability to translate them into a feasible working plan.		
Qualification and Experience (30 marks) [evaluation of CVs for shortlisting]	30%	300
General Qualification (10 marks);	10%	100
Experience relevant to the assignment (20 marks)	20%	200
Financial (Lower Offer/Offer*100) Financial evaluation (total 30 points): All technically qualified proposals will be scored out 30 based on the formula provided below. The maximum points (30) will be assigned to the lowest financial proposal. All other proposals receive points according to the following formula: $p = y (\mu/z)$ where: p = points for the financial proposal being evaluated; y = maximum number of points for the financial proposal; μ = price of the lowest priced proposal; z = price of the proposal being evaluated.	30%	300
Total Score	Technical Score * 70% + Financial Score * 30%	



 Carine Yengayenge
 Deputy Country Director Operations

ANNEX

ANNEX 1- TERMS OF REFERENCES (TOR)

ANNEX 2- INDIVIDUAL CONSULTANT GENERAL TERMS AND CONDITIONS



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UNITED NATIONS DEVELOPMENT PROGRAMME

JOB DESCRIPTION

I. Position Information

Job Code Title: National Consultant

Application Deadline; 24th June 2019

Department: Strategic Advisory Unit

Activity: Emergency Community Programme (PUDC) model

Reports to: Economic Advisor or National Economist and Director of Planning (MoPED)

Timeframe: 25 working days

Contract: Individual Contract (IC)

Start date: 26th June 2019

End date: TBD

II. Organizational Context

Background

Sierra Leone is among the Least Developed Countries (LDC) in the world. Using the Human Development Index (HDI), the 2018 Global Human Development Statistical update ranked Sierra Leone 184/189 countries placing it in the low human development category. In Sierra Leone poverty and deprivation are relatively high as measured by income poverty which stands at 57% and multidimensional poverty index at 64.8% in 2017. The recent macroeconomic performance has been weaker than initially anticipated due to poor performance in iron ore sector, tight liquidity conditions leading to limited spending on government programmes. Real GDP growth is estimated at 3.7% for 2018 and projected at 5.5% in 2019. The macroeconomic outlook in 2023 is not likely to change significantly with real GDP growth projected to average about 5%. In November 2018 the IMF Board approved a new Extended Credit Facility (ECF) for SDR 124.44 (US \$ 172.1 million) to support the country's economic and financial reforms.

The government of Sierra Leone (GoSL) in February 2019 launched its medium term national development plan (MTNDP: 2019 – 2023) whose theme is “Education for Development”. The overarching goal of the National Development Plan is to reduce poverty by improving the lives of the people through education, inclusive sustainable growth and building a resilient economy. The MTNDP has mainstreamed SDGs, including its key principles of “leaving no-one behind” and integration. It has also mainstreamed the Africa Agenda 2063 and the New Deal for Engagement of Fragile States. The plan is expected to move Sierra Leone closer to its long-term vision to achieve a middle-income countries (MIC) by 2035.

To accelerate the implementation of the MTNDP, UNDP as one of the leading partners for sustainable development in Sierra Leone, has decided to support the government through its Emergency Community Development Programme (PUDC) model to promote and ensure participatory, and accountable delivery of services (value for money) particularly to the far-to-reach population. In the last three years UNDP has worked with the Government of Senegal and Togo to implement the PUDC model. It is against this background that UNDP Sierra Leone is seeking to hire a national consultant to raise awareness on the potential impact of the PUDC model to national development to the government and other stakeholders. The Consultant will be exposed to the model through exchange with Senegal and Togo and will be supported by UNDP Country Offices in those countries at the outset of the exercise.

III. Functions / Key Results Expected
<p>Summary of key functions:</p> <ol style="list-style-type: none"> 1. Build awareness among key national stakeholders and the media, including the public and private sector, about the PUDC model 2. Lead and facilitate the sensitization workshop on the PUDC 3. Take part in the study tour and expected to submit a back to office report 4. Develop an Action Plan to kick-start the implementation of the PUDC model in Sierra Leone.
<p>Build awareness among key national stakeholders and the media, including the public and private sector, about the PUDC model</p> <ul style="list-style-type: none"> • The national consultant will be responsible to raise awareness on national key stakeholders about the importance and potential impact of the PUDC initiative • To promote the political buying-in among the legislature
<p>Lead and facilitate the sensitization workshop on the PUDC</p> <ul style="list-style-type: none"> • The consultant will lead and facilitate the stakeholder's sensitization workshop.
<p>Take part in the study tour and expected to submit a back to office report</p> <ul style="list-style-type: none"> • The consultant will also be part of the delegates on the study tour to Senegal
<p>Develop an Action plan to kick-start the implementation of the PUDC model in Sierra Leone</p> <ul style="list-style-type: none"> • The consultant will develop an Action Plan and kick-start the implementation of the PUDC initiative in Sierra Leone. • Develop an advocacy & communication strategy of the initiative

V. Competencies

- ☐ Demonstrates leadership, team working and coordinating skills
- ☐ Displays cultural, gender, religion, race, nationality and age sensitivity and adaptability
- ☐ Shares knowledge and experience
- ☐ Provides helpful feedback and advice
- ☐ Strong analytical skills
- ☐ Plans and produces quality results to meet established goals
- ☐ Generates innovative, practical solutions to challenging situations
- ☐ Conceptualizes and analyzes problems to identify key issues, underlying problems, and how they relate
- ☐ Demonstrates substantive and technical knowledge to meet responsibilities and post requirements with excellence
- ☐ Demonstrates strong written communication skills
- ☐ Demonstrates openness to change and ability to manage complexities
- ☐ Responds positively to critical feedback and differing points of view

VI. Recruitment Qualifications

Education:	<ul style="list-style-type: none">• Recognized master's degree in Economics, Business Administration, Development Financing or other relevant discipline
Experience:	<ul style="list-style-type: none">• At least 10 years of relevant experience in development financing and/ or community development• Proven experience in the development sector, preferably in fundraising, resource mobilization or partnership building ideally drafting development policies and programmes• Experience in working with heads of government institutions.• Experience in working with UN agencies and donor partners in fragile and stable development settings
Language Requirements:	Excellent command of English language (written & oral) Knowledge in French is necessary

Expected Deliverables

No	Deliverable	Estimated working days	Delivery Date	Payment Schedule
1	Work Plan on the sensitization workshop & study tour	3		30%
2	<ul style="list-style-type: none"> ▪ An Action Plan (that also includes advocacy & communication strategy) with timelines. ▪ Ensure that awareness is raised through workshops, face to face lobbying on the political buy-in of the PUDC initiative ▪ Final Report (workshop & study tour and political buy-in) 	22		70%

Payment Modalities

- Payment to the consultant will be made upon certification of satisfactory completion of the assignment by the Economic Advisor (UNDP) or the National Economist

EVALUATION METHOD AND CRITERIA

Technical Criteria weight 70%

Financial Criteria weight 30%

Only candidates obtaining a minimum of 70% of the total technical points (49 points) would be considered for the Financial Evaluation.

- Technical Proposal (40 marks)
 - Technical Approach & Methodology (25 marks) – This explains the understanding of the objectives of the assignment, approach to the services, methodology for carrying out the activities and obtaining the expected output, and the degree of detail of such output. The Applicant should also explain the methodologies proposed to adopt and highlight the compatibility of those methodologies with the proposed approach;
 - Work Plan (15 marks) – The Applicant should propose the main activities of the assignment, their content and duration, phasing and interrelations, milestones (including interim approvals by the Client), and delivery dates. The proposed work plan should be consistent with the technical approach and methodology, showing understanding of the TOR and ability to translate them into a feasible working plan.
- Qualification and Experience (30 marks) [evaluation of CVs for shortlisting]
 - General Qualification (10 marks);
 - Experience relevant to the assignment (20 marks)



UNDP

GENERAL CONDITIONS OF CONTRACT FOR SERVICES

1.0 LEGAL STATUS:

The Contractor shall be considered as having the legal status of an independent contractor vis-à-vis the United Nations Development Programme (UNDP). The Contractor's personnel and sub-contractors shall not be considered in any respect as being the employees or agents of UNDP or the United Nations.

2.0 SOURCE OF INSTRUCTIONS:

The Contractor shall neither seek nor accept instructions from any authority external to UNDP in connection with the performance of its services under this Contract. The Contractor shall refrain from any action that may adversely affect UNDP or the United Nations and shall fulfill its commitments with the fullest regard to the interests of UNDP.

3.0 CONTRACTOR'S RESPONSIBILITY FOR EMPLOYEES:

The Contractor shall be responsible for the professional and technical competence of its employees and will select, for work under this Contract, reliable individuals who will perform effectively in the implementation of this Contract, respect the local customs, and conform to a high standard of moral and ethical conduct.

4.0 ASSIGNMENT:

The Contractor shall not assign, transfer, pledge or make other disposition of this Contract or any part thereof, or any of the Contractor's rights, claims or obligations under this Contract except with the prior written consent of UNDP.

5.0 SUB-CONTRACTING:

In the event the Contractor requires the services of sub-contractors, the Contractor shall obtain the prior written approval and clearance of UNDP for all sub-contractors. The approval of UNDP of a sub-contractor shall not relieve the Contractor of any of its obligations under this Contract. The terms of any sub-contract shall be subject to and conform to the provisions of this Contract.

6.0 OFFICIALS NOT TO BENEFIT:

The Contractor warrants that no official of UNDP or the United Nations has received or will be offered by the Contractor any direct or indirect benefit arising from this Contract or the award thereof. The Contractor agrees that breach of this provision is a breach of an essential term of this Contract.

7.0 INDEMNIFICATION:

The Contractor shall indemnify, hold and save harmless, and defend, at its own expense, UNDP, its officials, agents, servants and employees from and against all suits, claims, demands, and liability of any nature or kind, including their costs and expenses, arising out of acts or omissions of the Contractor, or the Contractor's employees, officers, agents or sub-contractors, in the performance of this Contract. This provision shall extend, inter alia, to claims and liability in the nature of workmen's compensation, products liability and liability arising out of the use of patented inventions or devices, copyrighted material or other intellectual property by the Contractor, its employees, officers, agents, servants or sub-contractors. The obligations under this Article do not lapse upon termination of this Contract.

8.0 INSURANCE AND LIABILITIES TO THIRD PARTIES:

8.1 The Contractor shall provide and thereafter maintain insurance against all risks in respect of its property and any equipment used for the execution of this Contract.

8.2 The Contractor shall provide and thereafter maintain all appropriate workmen's compensation insurance, or the equivalent, with respect to its employees to cover claims for personal injury or death in connection with this Contract.

8.3 The Contractor shall also provide and thereafter maintain liability insurance in an adequate amount to cover third party claims for death or bodily injury, or loss of or damage to property, arising from or in connection with the provision of services under this Contract or the operation of any vehicles, boats, airplanes or other equipment owned or leased by the

Contractor or its agents, servants, employees or sub-contractors performing work or services in connection with this Contract.

8.4 Except for the workmen's compensation insurance, the insurance policies under this Article shall:

8.4.1 Name UNDP as additional insured;

8.4.2 Include a waiver of subrogation of the Contractor's rights to the insurance carrier against the UNDP;

8.4.3 Provide that the UNDP shall receive thirty (30) days written notice from the insurers prior to any cancellation or change of coverage.

8.5 The Contractor shall, upon request, provide the UNDP with satisfactory evidence of the insurance required under this Article.

9.0 ENCUMBRANCES/LIENS:

The Contractor shall not cause or permit any lien, attachment or other encumbrance by any person to be placed on file or to remain on file in any public office or on file with the UNDP against any monies due or to become due for any work done or materials furnished under this Contract, or by reason of any other claim or demand against the Contractor.

10.0 TITLE TO EQUIPMENT: Title to any equipment and supplies that may be furnished by UNDP shall rest with UNDP and any such equipment shall be returned to UNDP at the conclusion of this Contract or when no longer needed by the Contractor. Such equipment, when returned to UNDP, shall be in the same condition as when delivered to the Contractor, subject to normal wear and tear. The Contractor shall be liable to compensate UNDP for equipment determined to be damaged or degraded beyond normal wear and tear.

11.0 COPYRIGHT, PATENTS AND OTHER PROPRIETARY RIGHTS:

11.1 Except as is otherwise expressly provided in writing in the Contract, the UNDP shall be entitled to all intellectual property and other proprietary rights including, but not limited to, patents, copyrights, and trademarks, with regard to products, processes, inventions, ideas, know-how, or documents and other materials which the Contractor has developed for the UNDP under the Contract and which bear a direct relation to or are produced or prepared or collected in consequence of, or during the course of, the performance of the Contract, and the

Contractor acknowledges and agrees that such products, documents and other materials constitute works made for hire for the UNDP.

11.2 To the extent that any such intellectual property or other proprietary rights consist of any intellectual property or other proprietary rights of the Contractor: (i) that pre-existed the performance by the Contractor of its obligations under the Contract, or (ii) that the Contractor may develop or acquire, or may have developed or acquired, independently of the performance of its obligations under the Contract, the UNDP does not and shall not claim any ownership interest thereto, and the Contractor grants to the UNDP a perpetual license to use such intellectual property or other proprietary right solely for the purposes of and in accordance with the requirements of the Contract.

11.3 At the request of the UNDP; the Contractor shall take all necessary steps, execute all necessary documents and generally assist in securing such proprietary rights and transferring or licensing them to the UNDP in compliance with the requirements of the applicable law and of the Contract.

11.4 Subject to the foregoing provisions, all maps, drawings, photographs, mosaics, plans, reports, estimates, recommendations, documents, and all other data compiled by or received by the Contractor under the Contract shall be the property of the UNDP, shall be made available for use or inspection by the UNDP at reasonable times and in reasonable places, shall be treated as confidential, and shall be delivered only to UNDP authorized officials on completion of work under the Contract.

12.0 USE OF NAME, EMBLEM OR OFFICIAL SEAL OF UNDP OR THE UNITED NATIONS:

The Contractor shall not advertise or otherwise make public the fact that it is a Contractor with UNDP, nor shall the Contractor, in any manner whatsoever use the name, emblem or official seal of UNDP or THE United Nations, or any abbreviation of the name of UNDP or United Nations in connection with its business or otherwise.

13.0 CONFIDENTIAL NATURE OF DOCUMENTS AND INFORMATION:

Information and data that is considered proprietary by either Party and that is delivered or disclosed by one Party ("Discloser") to the other Party ("Recipient") during the course of performance of the Contract, and that is designated as confidential ("Information"), shall be held in confidence by that Party and shall be handled as follows:

13.1 The recipient ("Recipient") of such information shall:

13.1.1 use the same care and discretion to avoid disclosure, publication or dissemination of the Discloser's Information as it uses with its own similar information that it does not wish to disclose, publish or disseminate; and,

13.1.2 use the Discloser's Information solely for the purpose for which it was disclosed.

13.2 Provided that the Recipient has a written agreement with the following persons or entities requiring them to treat the Information confidential in accordance with the Contract and this Article 13, the Recipient may disclose Information to:

13.2.1 Any other party with the Discloser's prior written consent; and,

13.2.2 the Recipient's employees, officials, representatives and agents who have a need to know such Information for purposes of performing obligations under the Contract, and employees officials, representatives and agents of any legal entity that it controls, controls it, or with which it is under common control, who have a need to know such Information for purposes of performing obligations under the Contract, provided that, for these purposes a controlled legal entity means:

13.2.2.1 A corporate entity in which the Party owns or otherwise controls, whether directly or indirectly, over fifty percent (50%) of voting shares thereof; or,

13.2.2.2 Any entity over which the Party exercises effective managerial control; or,

13.2.2.3 for the UNDP, an affiliated Fund such as UNCDF, UNIFEM and UNV.

13.3 The Contractor may disclose Information to the extent required by law, provided that, subject to and without any waiver of the privileges and immunities of the United Nations, the Contractor will give the UNDP sufficient prior notice of a request for the disclosure of Information in order to allow the UNDP to have a reasonable opportunity to take protective measures or such other action as may be appropriate before any such disclosure is made.

13.4 The UNDP may disclose Information to the extent as required pursuant to the Charter of the UN, resolutions or regulations of the General Assembly, or rules promulgated by the Secretary-General.

13.5 The Recipient shall not be precluded from disclosing Information that is obtained by the Recipient from a third party without restriction, is disclosed by the Discloser to a third party without any obligation of confidentiality, is previously known by the Recipient, or at any time is developed by the Recipient completely independently of any disclosures hereunder.

13.6 These obligations and restrictions of confidentiality shall be effective during the term of the Contract, including any extension thereof, and, unless otherwise provided in the Contract, shall remain effective following any termination of the Contract.

14.0 FORCE MAJEURE; OTHER CHANGES IN CONDITIONS

14.1 In the event of and as soon as possible after the occurrence of any cause constituting force majeure, the Contractor shall give notice and full particulars in writing to the UNDP, of such occurrence or change if the Contractor is thereby rendered unable, wholly or in part, to perform its obligations and meet its responsibilities under this Contract. The Contractor shall also notify the UNDP of any other changes in conditions or the occurrence of any event that interferes or threatens to interfere with its performance of this Contract. On receipt of the notice required under this Article, the UNDP shall take such action as, in its sole discretion; it considers to be appropriate or necessary in the circumstances, including the granting to the Contractor of a reasonable extension of time in which to perform its obligations under this Contract.

14.2 If the Contractor is rendered permanently unable, wholly, or in part, by reason of force majeure to perform its obligations and meet its responsibilities under this Contract, the UNDP shall have the right to suspend or terminate this Contract on the same terms and conditions as are provided for in Article 15, "Termination", except that the period of notice shall be seven (7) days instead of thirty (30) days.

14.3 Force majeure as used in this Article means acts of God, war (whether declared or not), invasion, revolution, insurrection, or other acts of a similar nature or force.

14.4 The Contractor acknowledges and agrees that, with respect to any obligations under the Contract that the Contractor must perform in or for any areas in which the UNDP is engaged in, preparing to engage in, or disengaging from any peacekeeping, humanitarian or similar operations, any delays or failure to perform such obligations arising from or relating to harsh conditions within such areas or to any incidents of civil unrest occurring in such areas shall not, in and of itself, constitute force majeure under the Contract..

15.0 TERMINATION

15.1 Either party may terminate this Contract for cause, in whole or in part, upon thirty (30) days notice, in writing, to the other party. The initiation of arbitral proceedings in accordance with Article 16.2 ("Arbitration"), below, shall not be deemed a termination of this Contract.

15.2 UNDP reserves the right to terminate without cause this Contract at any time upon 15 days prior written notice to the Contractor, in which case UNDP shall reimburse the Contractor for all reasonable costs incurred by the Contractor prior to receipt of the notice of termination.

15.3 In the event of any termination by UNDP under this Article, no payment shall be due from UNDP to the Contractor except for work and services satisfactorily performed in conformity with the express terms of this Contract.

15.4 Should the Contractor be adjudged bankrupt, or be liquidated or become insolvent, or should the Contractor make an assignment for the benefit of its creditors, or should a Receiver be appointed on account of the insolvency of the Contractor, the UNDP may, without prejudice to any other right or remedy it may have under the terms of these conditions, terminate this Contract forthwith. The Contractor shall immediately inform the UNDP of the occurrence of any of the above events.

16.0 SETTLEMENT OF DISPUTES

16.1 Amicable Settlement: The Parties shall use their best efforts to settle amicably any dispute, controversy or claim arising out of this Contract or the breach, termination or invalidity thereof. Where the parties wish to seek such an amicable settlement through conciliation, the conciliation shall take place in accordance with the UNCITRAL Conciliation Rules then obtaining, or according to such other procedure as may be agreed between the parties.

16.2 Arbitration: Any dispute, controversy, or claim between the Parties arising out of the Contract or the breach, termination, or invalidity thereof, unless settled amicably under Article 16.1, above, within sixty (60) days after receipt by one Party of the other Party's written request for such amicable settlement, shall be referred by either Party to arbitration in accordance with the UNCITRAL Arbitration Rules then obtaining. The decisions of the arbitral tribunal shall be based on general principles of international commercial law. For all evidentiary questions, the arbitral tribunal shall be guided by the Supplementary Rules Governing the Presentation and Reception of Evidence in International Commercial Arbitration of the International Bar Association, 28 May 1983 edition. The arbitral tribunal shall be empowered to order the return or destruction of goods or any property, whether tangible or intangible, or of any confidential information provided under the Contract, order the termination of the Contract, or order that any other protective measures be taken with respect to the goods, services or any other property, whether tangible or intangible, or of any confidential information provided under the Contract, as appropriate, all in accordance with the authority of the arbitral tribunal pursuant to Article 26 ("Interim Measures of Protection") and Article 32 ("Form and Effect of the Award") of the UNCITRAL Arbitration Rules. The arbitral

tribunal shall have no authority to award punitive damages. In addition, unless otherwise expressly provided in the Contract, the arbitral tribunal shall have no authority to award interest in excess of the London Inter-Bank Offered Rate ("LIBOR") then prevailing, and any such interest shall be simple interest only. The Parties shall be bound by any arbitration award rendered as a result of such arbitration as the final adjudication of any such dispute, controversy, or claim.

17.0 PRIVILEGES AND IMMUNITIES:

Nothing in or relating to this Contract shall be deemed a waiver, express or implied, of any of the privileges and immunities of the United Nations, including its subsidiary organs.

18.0 TAX EXEMPTION

18.1 Section 7 of the Convention on the Privileges and Immunities of the United Nations provides, inter-alia that the United Nations, including its subsidiary organs, is exempt from all direct taxes, except charges for public utility services, and is exempt from customs duties and charges of a similar nature in respect of articles imported or exported for its official use. In the event any governmental authority refuses to recognize the United Nations exemption from such taxes, duties or charges, the Contractor shall immediately consult with the UNDP to determine a mutually acceptable procedure.

18.2 Accordingly, the Contractor authorizes UNDP to deduct from the Contractor's invoice any amount representing such taxes, duties or charges, unless the Contractor has consulted with the UNDP before the payment thereof and the UNDP has, in each instance, specifically authorized the Contractor to pay such taxes, duties or charges under protest. In that event, the Contractor shall provide the UNDP with written evidence that payment of such taxes, duties or charges has been made and appropriately authorized.

19.0 CHILD LABOUR

19.1 The Contractor represents and warrants that neither it, nor any of its suppliers is engaged in any practice inconsistent with the rights set forth in the Convention on the Rights of the Child, including Article 32 thereof, which, inter alia, requires that a child shall be protected from performing any work that is likely to be hazardous or to interfere with the child's education, or to be harmful to the child's health or physical mental, spiritual, moral or social development.

19.2 Any breach of this representation and warranty shall entitle UNDP to terminate this Contract immediately upon notice to the Contractor, at no cost to UNDP.

20.0 MINES:

20.1 The Contractor represents and warrants that neither it nor any of its suppliers is actively and directly engaged in patent activities, development, assembly, production, trade or manufacture of mines or in such activities in respect of components primarily utilized in the manufacture of Mines. The term "Mines" means those devices defined in Article 2, Paragraphs 1, 4 and 5 of Protocol II annexed to the Convention on Prohibitions and Restrictions on the Use of Certain Conventional Weapons Which May Be Deemed to Be Excessively Injurious or to Have Indiscriminate Effects of 1980.

20.2 Any breach of this representation and warranty shall entitle UNDP to terminate this Contract immediately upon notice to the Contractor, without any liability for termination charges or any other liability of any kind of UNDP.

21.0 OBSERVANCE OF THE LAW:

The Contractor shall comply with all laws, ordinances, rules, and regulations bearing upon the performance of its obligations under the terms of this Contract.

22.0 SEXUAL EXPLOITATION:

22.1 The Contractor shall take all appropriate measures to prevent sexual exploitation or abuse of anyone by it or by any of its employees or any other persons who may be engaged by the Contractor to perform any services under the Contract. For these purposes, sexual activity with any person less than eighteen years of age, regardless of any laws relating to consent, shall constitute the sexual exploitation and abuse of such person. In addition, the Contractor shall refrain from, and shall take all appropriate measures to prohibit its employees or other persons engaged by it from, exchanging any money, goods, services, offers of employment or other things of value, for sexual favors or activities, or from engaging in any sexual activities that are exploitive or degrading to any person. The Contractor acknowledges and agrees that the provisions hereof constitute an essential term of the Contract and that any breach of this representation and warranty shall entitle UNDP to terminate the Contract immediately upon notice to the Contractor, without any liability for termination charges or any other liability of any kind.

22.2 The UNDP shall not apply the foregoing standard relating to age in any case in which the Contractor's personnel or any other person who may be engaged by the Contractor to perform any services under the Contract is married to the person less than the age of eighteen years with whom sexual activity has occurred and in which such marriage is recognized as valid under

the laws of the country of citizenship of such Contractor's personnel or such other person who may be engaged by the Contractor to perform any services under the Contract.

23.0 AUTHORITY TO MODIFY:

Pursuant to the Financial Regulations and Rules of UNDP, only the UNDP Authorized Official possesses the authority to agree on behalf of UNDP to any modification of or change in this Agreement, to a waiver of any of its provisions or to any additional contractual relationship of any kind with the Contractor. Accordingly, no modification or change in this Contract shall be valid and enforceable against UNDP unless provided by an amendment to this Agreement signed by the Contractor and jointly by the UNDP Authorized Official.