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United Nations Development Programme



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REQUEST FOR PROPOSAL

Communication Campaign on Promoting the 'Integrity Cities' Activity and its results among citizens at the municipal (Nikopol, Chervonohrad, Zhytomyr) and national levels

RFP No.: 537-2019-UNDP-UKR-RFP-CSDR

Project: UNDP Country Office

Country: Ukraine

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Section 1. Letter of Invitation

The United Nations Development Programme (UNDP) hereby invites you to submit a Proposal to this Request for Proposal (RFP) for the above-referenced subject.

This RFP includes the following documents and the General Terms and Conditions of Contract which is inserted in the Bid Data Sheet (BDS):

Section 1: This Letter of Invitation

Section 2: Instruction to Bidders

Section 3: Bid Data Sheet (BDS)

Section 4: Evaluation Criteria

Section 5: Terms of Reference

Section 6: Returnable Bidding Forms

- Form A: Technical Proposal Submission Form
- Form B: Bidder Information Form
- o Form C: Joint Venture/Consortium/Association Information Form
- Form D: Qualification Form
- Form E: Format of Technical Proposal
- Form F: Financial Proposal Submission Form
- Form G: Financial Proposal Form

If you are interested in submitting a Proposal in response to this RFP, please prepare your Proposal in accordance with the requirements and procedure as set out in this RFP and submit it by the Deadline for Submission of Proposals set out in Bid Data Sheet.

Please acknowledge receipt of this RFP by sending an email to <u>procurement.ua@undp.org</u>, indicating whether you intend to submit a Proposal or otherwise. You may also utilize the "Accept Invitation" function in e-Tendering system, where applicable. This will enable you to receive amendments or updates to the RFP. Should you require further clarifications, kindly communicate with the contact person/s identified in the attached Bid Data Sheet as the focal point for queries on this RFP.

UNDP looks forward to receiving your Proposal and thank you in advance for your interest in UNDP procurement opportunities.

Issued by:

Approved by:

Maryna Anochina

Name: Maryna Anokhina Title: Procurement associate Date: **September 17, 2019**

Sukhrob Kakharov

Name: Sukhrob Kakharov Title: Operations manager, UNDP Date: **September 17, 2019**

Section 2. Instruction to Bidders

A. GENERAL PROVISI	ONS	
1. Introduction	amei UND Cont <u>https</u>	ers shall adhere to all the requirements of this RFP, including any ndments in writing by UNDP. This RFP is conducted in accordance with the P Programme and Operations Policies and Procedures (POPP) on racts and Procurement which can be accessed at s://popp.undp.org/SitePages/POPPBSUnit.aspx?TermID=254a9f96-b883- u-8ef8-e81f93a2b38d
	cons	Proposal submitted will be regarded as an offer by the Bidder and does not titute or imply the acceptance of the Proposal by UNDP. UNDP is under no gation to award a contract to any Bidder as a result of this RFP.
	Glob subn selec	art of the bid, it is desired that the Bidder registers at the United Nations al Marketplace (UNGM) website (<u>www.ungm.org</u>). The Bidder may still nit a bid even if not registered with the UNGM. However, if the Bidder is ted for contract award, the Bidder must register on the UNGM prior to ract signature.
2. Fraud & Corruption, Gifts and Hospitality	inclu and o higho imple <u>http:</u> /	P strictly enforces a policy of zero tolerance on proscribed practices, ding fraud, corruption, collusion, unethical or unprofessional practices, obstruction of UNDP vendors and requires all bidders/vendors observe the est standard of ethics during the procurement process and contract ementation. UNDP's Anti-Fraud Policy can be found at //www.undp.org/content/undp/en/home/operations/accountability/audit/offic audit andinvestigation.html#anti
	mem parks	ers/vendors shall not offer gifts or hospitality of any kind to UNDP staff bers including recreational trips to sporting or cultural events, theme s or offers of holidays, transportation, or invitations to extravagant lunches nners.
	(a) Sl in an ques (b) S time, enga	Insuance of this policy, UNDP hall reject a proposal if it determines that the selected bidder has engaged y corrupt or fraudulent practices in competing for the contract in tion; hall declare a vendor ineligible, either indefinitely or for a stated period of to be awarded a contract if at any time it determines that the vendor has uged in any corrupt or fraudulent practices in competing for, or in uting a UNDP contract.
		idders must adhere to the UN Supplier Code of Conduct, which may be d at http://www.un.org/depts/ptd/pdf/conduct_english.pdf
3. Eligibility	inelig inter whet	endor should not be suspended, debarred, or otherwise identified as gible by any UN Organization or the World Bank Group or any other national Organization. Vendors are therefore required to disclose to UNDP ther they are subject to any sanction or temporary suspension imposed by e organizations.
	mem	the Bidder's responsibility to ensure that its employees, joint venture abers, sub-contractors, service providers, suppliers and/or their employees t the eligibility requirements as established by UNDP.

4. Conflict of Interests	4.1	 Bidders must strictly avoid conflicts with other assignments or their own interests, and act without consideration for future work. Bidders found to have a conflict of interest shall be disqualified. Without limitation on the generality of the above, Bidders, and any of their affiliates, shall be considered to have a conflict of interest with one or more parties in this solicitation process, if they: a) Are or have been associated in the past, with a firm or any of its affiliates which have been engaged by UNDP to provide services for the preparation of the design, specifications, Terms of Reference, cost analysis/estimation, and other documents to be used for the procurement of the goods and
		 b) Were involved in the preparation and/or design of the programme/project related to the services requested under this RFP; or c) Are found to be in conflict for any other reason, as may be established by, or at the discretion of UNDP.
	4.2	In the event of any uncertainty in the interpretation of a potential conflict of interest, Bidders must disclose to UNDP, and seek UNDP's confirmation on whether or not such a conflict exists.
	4.3	Similarly, the Bidders must disclose in their proposal their knowledge of the following:
		 a) If the owners, part-owners, officers, directors, controlling shareholders, of the bidding entity or key personnel are family members of UNDP staff involved in the procurement functions and/or the Government of the country or any Implementing Partner receiving services under this RFP; and b) All other circumstances that could potentially lead to actual or perceived conflict of interest, collusion or unfair competition practices.
		Failure to disclose such an information may result in the rejection of the proposal or proposals affected by the non-disclosure.
	4.4	The eligibility of Bidders that are wholly or partly owned by the Government shall be subject to UNDP's further evaluation and review of various factors such as being registered, operated and managed as an independent business entity, the extent of Government ownership/share, receipt of subsidies, mandate and access to information in relation to this RFP, among others. Conditions that may lead to undue advantage against other Bidders may result in the eventual rejection of the Proposal.
B. PREPARATION OF	PROP	DSALS
5. General Considerations	5.1	In preparing the Proposal, the Bidder is expected to examine the RFP in detail. Material deficiencies in providing the information requested in the RFP may result in rejection of the Proposal.
	5.2	The Bidder will not be permitted to take advantage of any errors or omissions in the RFP. Should such errors or omissions be discovered, the Bidder must notify the UNDP
6. Cost of Preparation of Proposal	6.1	The Bidder shall bear any and all costs related to the preparation and/or submission of the Proposal, regardless of whether its Proposal was selected or not. UNDP shall not be responsible or liable for those costs, regardless of the conduct or outcome of the procurement process.
7. Language	7.1	The Proposal, as well as any and all related correspondence exchanged by the Bidder and UNDP, shall be written in the language (s) specified in the BDS.
8. Documents	8.1	The Proposal shall comprise of the following documents:

Comprising the Proposal	 a) Documents Establishing the Eligibility and Qualifications of the Bidder; b) Technical Proposal; c) Financial Proposal; d) Proposal Security, if required by BDS; e) Any attachments and/or appendices to the Proposal.
9. Documents Establishing the Eligibility and Qualifications of the Bidder	9.1 The Bidder shall furnish documentary evidence of its status as an eligible and qualified vendor, using the Forms provided under Section 6 and providing documents required in those forms. In order to award a contract to a Bidder, its qualifications must be documented to UNDP's satisfaction.
10. Technical Proposal Format and Content	10.1 The Bidder is required to submit a Technical Proposal using the Standard Forms and templates provided in Section 6 of the RFP.
	10.2 The Technical Proposal shall not include any price or financial information. A Technical Proposal containing material financial information may be declared non-responsive.
	10.3 Samples of items, when required as per Section 5, shall be provided within the time specified and unless otherwise specified by UNDP, and at no expense to UNDP
	10.4 When applicable and required as per Section 5, the Bidder shall describe the necessary training programme available for the maintenance and operation of the services and/or equipment offered as well as the cost to the UNDP. Unless otherwise specified, such training as well as training materials shall be provided in the language of the Bid as specified in the BDS.
11. Financial Proposals	11.1 The Financial Proposal shall be prepared using the Standard Form provided in Section 6 of the RFP. It shall list all major cost components associated with the services, and the detailed breakdown of such costs.
	11.2 Any output and activities described in the Technical Proposal but not priced in the Financial Proposal, shall be assumed to be included in the prices of other activities or items, as well as in the final total price.
	11.3 Prices and other financial information must not be disclosed in any other place except in the financial proposal.
12. Proposal Security	12.1 A Proposal Security, if required by BDS, shall be provided in the amount and form indicated in the BDS. The Proposal Security shall be valid up to thirty (30) days after the final date of validity of the Proposal.
	12.2 The Proposal Security shall be included along with the Technical Proposal. If Proposal Security is required by the RFP but is not found along with the Technical Proposal, the Proposal shall be rejected.
	12.3 If the Proposal Security amount or its validity period is found to be less than what is required by UNDP, UNDP shall reject the Proposal.
	12.4 In the event an electronic submission is allowed in the BDS, Bidders shall include a copy of the Bid Security in their proposal and the original of the Proposal Security must be sent via courier or hand delivery as per the instructions in BDS.
	12.5 The Proposal Security may be forfeited by UNDP, and the Proposal rejected, in the event of any one or combination, of the following conditions:
	a) If the Bidder withdraws its offer during the period of the Proposal Validity specified in the BDS, or;b) In the event that the successful Bidder fails:

13. Currencies	2.6 to furnish the Permay require as a be awarded to th3.1 All prices shall b	e quoted in the currency or currencies indicated in the BDS. s are quoted in different currencies, for the purposes of
	preferred cur exchange on b) In the event currency diff reserve the ri	onvert the currency quoted in the Proposal into the UNDP rency, in accordance with the prevailing UN operational rate of the last day of submission of Proposals; and that UNDP selects a proposal for award that is quoted in a erent from the preferred currency in the BDS, UNDP shall ght to award the contract in the currency of UNDP's preference, nversion method specified above.
14. Joint Venture, Consortium or Association	Venture (JV), Con their Proposal the duly vested with Association jointl Agreement amor if they are award between UNDP a	group of legal entities that will form or have formed a Joint sortium or Association for the Proposal, they shall confirm in at : (i) they have designated one party to act as a lead entity, authority to legally bind the members of the JV, Consortium or y and severally, which shall be evidenced by a duly notarized og the legal entities, and submitted with the Proposal; and (ii) ded the contract, the contract shall be entered into, by and nd the designated lead entity, who shall be acting for and on nember entities comprising the joint venture.
		ne for Submission of Proposal, the lead entity identified to Consortium or Association shall not be altered without the prior f UNDP.
		and the member entities of the JV, Consortium or Association provisions of Clause 9 herein in respect of submitting only one
	clearly define the delivering the re Consortium or <i>d</i>	of the organization of the JV, Consortium or Association must e expected role of each of the entity in the joint venture in equirements of the RFP, both in the Proposal and the JV, Association Agreement. All entities that comprise the JV, ssociation shall be subject to the eligibility and qualification NDP.
		or Association in presenting its track record and experience ferentiate between:
	a) Those that w and	ere undertaken together by the JV, Consortium or Association;
	b) Those that w or Associatio	ere undertaken by the individual entities of the JV, Consortium n.
	are permanently cannot be claime those of its men	is completed by individual experts working privately but who or were temporarily associated with any of the member firms and as the experience of the JV, Consortium or Association or nbers, but should only be claimed by the individual experts in presentation of their individual credentials.
		or Associations are encouraged for high value, multi-sectoral en the spectrum of expertise and resources required may not n one firm.

15. Only One Proposal	1 The Bidder (including the individual member only one Proposal, either in its own name or	2
	2 Proposals submitted by two (2) or more Bide found to have any of the following:	
	 a) they have at least one controlling pa common; or 	artner, director or shareholder in
	b) any one of them receive or have received the other/s; or	l any direct or indirect subsidy from
	 c) they have the same legal representative d) they have a relationship with each other, parties, that puts them in a position to have influence on the Proposal of, another Bic 	, directly or through common third ave access to information about, or dder regarding this RFP process;
	 e) they are subcontractors to each other's F Proposal also submits another Proposal f) some key personnel proposed to be in t in more than one Proposal received fo relating to the personnel, does not apply in more than one Proposal. 	under its name as lead Bidder; or he team of one Bidder participates or this RFP process. This condition
	· · · · · · · · · · · · · · · · · · ·	
16. Proposal Validity Period	 Proposals shall remain valid for the period sp the Deadline for Submission of Proposals. A may be rejected by UNDP and rendered non 	Proposal valid for a shorter period
	2 During the Proposal validity period, the Proposal without any change, including the a proposed rates and the total price.	
17. Extension of Proposal Validity Period	 In exceptional circumstances, prior to the e period, UNDP may request Bidders to exter Proposals. The request and the responses sh considered integral to the Proposal. 	end the period of validity of their
	2 If the Bidder agrees to extend the validity of it any change in the original Proposal.	ts Proposal, it shall be done without
	3 The Bidder has the right to refuse to extend which case, such Proposal will not be further	
18. Clarification of Proposal	Bidders may request clarifications on any of the date indicated in the BDS. Any request for in the manner indicated in the BDS. If inqu channel, even if they are sent to a UNDP s obligation to respond or confirm that the qu	clarification must be sent in writing iries are sent other than specified taff member, UNDP shall have no
	2 UNDP will provide the responses to clarificat in the BDS.	ions through the method specified
	3 UNDP shall endeavor to provide responses manner, but any delay in such response shall of UNDP to extend the submission date of t that such an extension is justified and necess	not cause an obligation on the part he Proposals, unless UNDP deems
19. Amendment of Proposals	1 At any time prior to the deadline of Propose reason, such as in response to a clarification RFP in the form of an amendment to the available to all prospective bidders.	requested by a Bidder, modify the

	19.2	If the amendment is substantial, UNDP may extend the Deadline for submission of proposal to give the Bidders reasonable time to incorporate the amendment into their Proposals.	
20. Alternative Proposals	20.1	20.1 Unless otherwise specified in the BDS, alternative proposals shall not be considered. If submission of alternative proposal is allowed by BDS, a Bidder may submit an alternative proposal, but only if it also submits a proposal conforming to the RFP requirements. UNDP shall only consider the alternative proposal offered by the Bidder whose conforming proposal ranked the highest as per the specified evaluation method. Where the conditions for its acceptance are met, or justifications are clearly established, UNDP reserves the right to award a contract based on an alternative proposal.	
	20.2	If multiple/alternative proposals are being submitted, they must be clearly marked as "Main Proposal" and "Alternative Proposal"	
21.Pre-Bid Conference	21.1	21.1 When appropriate, a Bidder's conference will be conducted at the date, time and location specified in the BDS. All Bidders are encouraged to attend. Non-attendance, however, shall not result in disqualification of an interested Bidder. Minutes of the Bidder's conference will be disseminated on the procurement website and shared by email or on the e-Tendering platform as specified in the BDS. No verbal statement made during the conference shall modify the terms and conditions of the RFP, unless specifically incorporated in the Minutes of the Bidder's Conference or issued/posted as an amendment to RFP.	
C. SUBMISSION AND	OPEN	ING OF PROPOSALS	
22.Submission	22.1	The Bidder shall submit a duly signed and complete Proposal comprising the documents and forms in accordance with the requirements in the BDS. The submission shall be in the manner specified in the BDS.	
	22.2	The Proposal shall be signed by the Bidder or person(s) duly authorized to commit the Bidder. The authorization shall be communicated through a document evidencing such authorization issued by the legal representative of the bidding entity, or a Power of Attorney, accompanying the Proposal.	
	22.3	Bidders must be aware that the mere act of submission of a Proposal, in and of itself, implies that the Bidder fully accepts the UNDP General Contract Terms and Conditions.	
Hard copy (manual) submission	22.4	22.4 Hard copy (manual) submission by courier or hand delivery allowed or specified in the BDS shall be governed as follows:	
		a) The signed Proposal shall be marked "Original", and its copies marked "Copy" as appropriate. The number of copies is indicated in the BDS. All copies shall be made from the signed original only. If there are discrepancies between the original and the copies, the original shall prevail.	
		b) The Technical Proposal and the Financial Proposal envelopes MUST BE COMPLETELY SEPARATE and each of them must be submitted sealed individually and clearly marked on the outside as either "TECHNICAL PROPOSAL" or "FINANCIAL PROPOSAL", as appropriate. Each envelope SHALL clearly indicate the name of the Bidder. The outer envelopes shall:	
		i. Bear the name and address of the bidder;	
		ii. Be addressed to UNDP as specified in the BDS	

	i	ii. Bear a warning that states "Not to be opened before the time and date for proposal opening" as specified in the BDS.
		If the envelopes and packages with the Proposal are not sealed and marked as required, UNDP shall assume no responsibility for the misplacement, loss, or premature opening of the Proposal.
Email Submission	22.5	Email submission, if allowed or specified in the BDS, shall be governed as follows:
		a) Electronic files that form part of the proposal must be in accordance with the format and requirements indicated in BDS;
		b) The Technical Proposal and the Financial Proposal files MUST BE COMPLETELY SEPARATE. The financial proposal shall be encrypted with different passwords and clearly labelled. The files must be sent to the dedicated email address specified in the BDS.
		c) The password for opening the Financial Proposal should be provided only upon request of UNDP. UNDP will request password only from bidders whose Technical Proposal has been found to be technically responsive. Failure to provide correct password may result in the proposal being rejected.
eTendering submission	22.6	Electronic submission through eTendering, if allowed or specified in the BDS, shall be governed as follows:
		a) Electronic files that form part of the proposal must be in accordance with the format and requirements indicated in BDS;
		b) The Technical Proposal and the Financial Proposal files MUST BE COMPLETELY SEPARATE and each of them must be uploaded individually and clearly labelled.
		d) The Financial Proposal file must be encrypted with a password so that it cannot be opened nor viewed until the password is provided. The password for opening the Financial Proposal should be provided only upon request of UNDP. UNDP will request password only from bidders whose technical proposal has been found to be technically responsive. Failure to provide the correct password may result in the proposal being rejected.
		c) Documents which are required to be in original form (e.g. Bid Security, etc.) must be sent via courier or hand delivery as per the instructions in BDS.
		d) Detailed instructions on how to submit, modify or cancel a bid in the eTendering system are provided in the eTendering system Bidder User Guide and Instructional videos available on this link: <u>http://www.undp.org/content/undp/en/home/operations/procurement/bu</u> <u>siness/procurement-notices/resources/</u>
23. Deadline for Submission of Proposals and Late	23.1	Complete Proposals must be received by UNDP in the manner, and no later than the date and time, specified in the BDS. UNDP shall only recognize the date and time that the bid was received by UNDP
Proposals	23.2	UNDP shall not consider any Proposal that is submitted after the deadline for the submission of Proposals.
24. Withdrawal, Substitution, and	24.1	A Bidder may withdraw, substitute or modify its Proposal after it has been submitted at any time prior to the deadline for submission.
Modification of Proposals	24.2	Manual and Email submissions: A bidder may withdraw, substitute or modify its Proposal by sending a written notice to UNDP, duly signed by an authorized representative, and shall include a copy of the authorization (or a Power of

		Attorney). The corresponding substitution or modification of the Proposal, if any, must accompany the respective written notice. All notices must be submitted in the same manner as specified for submission of proposals, by clearly marking them as "WITHDRAWAL" "SUBSTITUTION," or "MODIFICATION"
	24.3	eTendering: A Bidder may withdraw, substitute or modify its Proposal by Canceling, Editing, and re-submitting the proposal directly in the system. It is the responsibility of the Bidder to properly follow the system instructions, duly edit and submit a substitution or modification of the Proposal as needed. Detailed instructions on how to cancel or modify a Proposal directly in the system are provided in Bidder User Guide and Instructional videos.
	24.4	Proposals requested to be withdrawn shall be returned unopened to the Bidders (only for manual submissions), except if the bid is withdrawn after the bid has been opened
25. Proposal Opening	25.1	There is no public bid opening for RFPs. UNDP shall open the Proposals in the presence of an ad-hoc committee formed by UNDP, consisting of at least two (2) members. In the case of e-Tendering submission, bidders will receive an automatic notification once their proposal is opened.
D. EVALUATION OF F	PROPO	SALS
26. Confidentiality	26.1	Information relating to the examination, evaluation, and comparison of Proposals, and the recommendation of contract award, shall not be disclosed to Bidders or any other persons not officially concerned with such process, even after publication of the contract award.
	26.2	Any effort by a Bidder or anyone on behalf of the Bidder to influence UNDP in the examination, evaluation and comparison of the Proposals or contract award decisions may, at UNDP's decision, result in the rejection of its Proposal and may be subject to the application of prevailing UNDP's vendor sanctions procedures.
27. Evaluation of Proposals	27.1	The Bidder is not permitted to alter or modify its Proposal in any way after the proposal submission deadline except as permitted under Clause 24 of this RFP. UNDP will conduct the evaluation solely on the basis of the submitted Technical and Financial Proposals.
	27.2	Evaluation of proposals is made of the following steps:
		 a) Preliminary Examination b) Minimum Eligibility and Qualification (if pre-qualification is not done) c) Evaluation of Technical Proposals d) Evaluation of Financial Proposals
28. Preliminary Examination	28.1	UNDP shall examine the Proposals to determine whether they are complete with respect to minimum documentary requirements, whether the documents have been properly signed, and whether the Proposals are generally in order, among other indicators that may be used at this stage. UNDP reserves the right to reject any Proposal at this stage.
29. Evaluation of Eligibility and Qualification	29.1	Eligibility and Qualification of the Bidder will be evaluated against the Minimum Eligibility/Qualification requirements specified in the Section 4 (Evaluation Criteria).
	29.2	 In general terms, vendors that meet the following criteria may be considered qualified: a) They are not included in the UN Security Council 1267/1989 Committee's list of terrorists and terrorist financiers, and in UNDP's ineligible vendors' list;
		b) They have a good financial standing and have access to adequate financial

	 resources to perform the contract and all existing commercial commitments, c) They have the necessary similar experience, technical expertise, production capacity where applicable, quality certifications, quality assurance procedures and other resources applicable to the provision of the services required; d) They are able to comply fully with UNDP General Terms and Conditions of Contract; e) They do not have a consistent history of court/arbitral award decisions against the Bidder; and f) They have a record of timely and satisfactory performance with their clients. 	
30. Evaluation of Technical and Financial Proposals	30.1 The evaluation team shall review and evaluate the Technical Proposals on the basis of their responsiveness to the Terms of Reference and other RFP documents, applying the evaluation criteria, sub-criteria, and point system specified in the Section 4 (Evaluation Criteria). A Proposal shall be rendered non-responsive at the technical evaluation stage if it fails to achieve the minimum technical score indicated in the BDS. When necessary and if stated in the BDS, UNDP may invite technically responsive bidders for a presentation related to their technical proposals. The conditions for the presentation shall be provided in the bid document where required.	
	30.2 In the second stage, only the Financial Proposals of those Bidders who achieve the minimum technical score will be opened for evaluation. The Financial Proposals corresponding to Technical Proposals that were rendered non- responsive shall remain unopened, and, in the case of manual submission, be returned to the Bidder unopened. For emailed Proposals and e-tendering submissions, UNDP will not request for the password of the Financial Proposals of bidders whose Technical Proposal were found not responsive.	
	30.3 The evaluation method that applies for this RFP shall be as indicated in the BDS, which may be either of two (2) possible methods, as follows: (a) the lowest priced method which selects the lowest evaluated financial proposal of the technically responsive Bidders; or (b) the combined scoring method which will be based on a combination of the technical and financial score.	
	30.4 When the BDS specifies a combined scoring method, the formula for the rating of the Proposals will be as follows:	
	Rating the Technical Proposal (TP):	
	TP Rating = (Total Score Obtained by the Offer / Max. Obtainable Score for TP) x 100	
	Rating the Financial Proposal (FP):	
	FP Rating = (Lowest Priced Offer / Price of the Offer Being Reviewed) x 100	
	Total Combined Score:	
	Combined Score = (TP Rating) x (Weight of TP, e.g. 70%) + (FP Rating) x (Weight of FP, e.g., 30%)	
31. Due Diligence	31.1 UNDP reserves the right to undertake a due diligence exercise, also called post qualification, aimed at determining to its satisfaction, the validity of the information provided by the Bidder. Such exercise shall be fully documented and may include, but need not be limited to, all or any combination of the	

	following:
	 a) Verification of accuracy, correctness and authenticity of information provided by the Bidder; b) Validation of extent of compliance to the RFP requirements and evaluation criteria based on what has so far been found by the evaluation team; c) Inquiry and reference checking with Government entities with jurisdiction on the Bidder, or with previous clients, or any other entity that may have done business with the Bidder; d) Inquiry and reference checking with previous clients on the performance on on-going or contracts completed, including physical inspections of previous works, as necessary; e) Physical inspection of the Bidder's offices, branches or other places where business transpires, with or without notice to the Bidder; f) Other means that UNDP may deem appropriate, at any stage within the selection process, prior to awarding the contract.
32. Clarification of Proposals	32.1 To assist in the examination, evaluation and comparison of Proposals, UNDP may, at its discretion, ask any Bidder for a clarification of its Proposal.
	32.2 UNDP's request for clarification and the response shall be in writing and no change in the prices or substance of the Proposal shall be sought, offered, or permitted, except to provide clarification, and confirm the correction of any arithmetic errors discovered by UNDP in the evaluation of the Proposals, in accordance with RFP.
	32.3 Any unsolicited clarification submitted by a Bidder in respect to its Proposal, which is not a response to a request by UNDP, shall not be considered during the review and evaluation of the Proposals.
33. Responsiveness of Proposal	33.1 UNDP's determination of a Proposal's responsiveness will be based on the contents of the Proposal itself. A substantially responsive Proposal is one that conforms to all the terms, conditions, TOR and other requirements of the RFP without material deviation, reservation, or omission.
	33.2 If a Proposal is not substantially responsive, it shall be rejected by UNDP and may not subsequently be made responsive by the Bidder by correction of the material deviation, reservation, or omission.
34. Nonconformities, Reparable Errors and Omissions	34.1 Provided that a Proposal is substantially responsive, UNDP may waive any non- conformities or omissions in the Proposal that, in the opinion of UNDP, do not constitute a material deviation.
	34.2 UNDP may request the Bidder to submit the necessary information or documentation, within a reasonable period of time, to rectify nonmaterial nonconformities or omissions in the Proposal related to documentation requirements. Such omission shall not be related to any aspect of the price of the Proposal. Failure of the Bidder to comply with the request may result in the rejection of its Proposal.
	34.3 For Financial Proposal that has been opened, UNDP shall check and correct arithmetical errors as follows:
	 a) if there is a discrepancy between the unit price and the line item total that is obtained by multiplying the unit price by the quantity, the unit price shall prevail and the line item total shall be corrected, unless in the opinion of UNDP there is an obvious misplacement of the decimal point in the unit price; in which case the line item total as quoted shall govern and the unit price shall be corrected;
	b) if there is an error in a total corresponding to the addition or subtraction

		of subtotals, the subtotals shall prevail and the total shall be corrected; and
		 c) if there is a discrepancy between words and figures, the amount in words shall prevail, unless the amount expressed in words is related to an arithmetic error, in which case the amount in figures shall prevail.
	34.4	If the Bidder does not accept the correction of errors made by UNDP, its Proposal shall be rejected.
E. AWARD OF CONTI	RACT	
35. Right to Accept, Reject, Any or All Proposals	35.1	UNDP reserves the right to accept or reject any Proposal, to render any or all of the Proposals as non-responsive, and to reject all Proposals at any time prior to award of contract, without incurring any liability, or obligation to inform the affected Bidder(s) of the grounds for UNDP's action. UNDP shall not be obliged to award the contract to the lowest priced offer.
36. Award Criteria	36.1	Prior to expiration of the proposal validity, UNDP shall award the contract to the qualified Bidder based on the award criteria indicated in the BDS.
37. Debriefing	37.1	In the event that a Bidder is unsuccessful, the Bidder may request a debriefing from UNDP. The purpose of the debriefing is to discuss the strengths and weaknesses of the Bidder's submission, in order to assist the Bidder in improving its future proposals for UNDP procurement opportunities. The content of other proposals and how they compare to the Bidder's submission shall not be discussed.
38. Right to Vary Requirements at the Time of Award	38.1	At the time of award of Contract, UNDP reserves the right to vary the quantity of services and/or goods, by up to a maximum twenty-five per cent (25%) of the total offer, without any change in the unit price or other terms and conditions.
39. Contract Signature	39.1	Within fifteen (15) days from the date of receipt of the Contract, the successful Bidder shall sign and date the Contract and return it to UNDP. Failure to do so may constitute sufficient grounds for the annulment of the award, and forfeiture of the Proposal Security, if any, and on which event, UNDP may award the Contract to the Second Ranked Bidder or call for new Proposals.
40. Contract Type and General Terms and Conditions	40.1	The types of Contract to be signed and the applicable UNDP Contract General Terms and Conditions, as specified in BDS, can be accessed at http://www.undp.org/content/undp/en/home/procurement/business/how-we-buy.html
41. Performance Security	41.1	40.1 A performance security, if required in BDS, shall be provided in the amount specified in BDS and form available at
		https://popp.undp.org/ layouts/15/WopiFrame.aspx?sourcedoc=/UNDP_POPP_ DOCUMENT_LIBRARY/Public/PSU_Solicitation_Performance%20Guarantee%20 Form.docx&action=default within fifteen (15) days of the contract signature by both parties. Where a performance security is required, the receipt of the performance security by UNDP shall be a condition for rendering the contract effective.
42. Bank Guarantee for Advanced Payment	42.1	Except when the interests of UNDP so require, it is UNDP's preference to make no advance payment(s) (i.e., payments without having received any outputs). If an advance payment is allowed as per BDS, and exceeds 20% of the total contract price, or USD 30,000, whichever is less, the Bidder shall submit a Bank Guarantee in the full amount of the advance payment in the form available at

		https://popp.undp.org/ layouts/15/WopiFrame.aspx?sourcedoc=/UNDP_POPP _DOCUMENT_LIBRARY/Public/PSU_Contract%20Management%20Payment%20 and%20Taxes_Advanced%20Payment%20Guarantee%20Form.docx&action=de fault
43. Liquidated Damages	43.1	If specified in BDS, UNDP shall apply Liquidated Damages resulting from the Contractor's delays or breach of its obligations as per the Contract.
44. Payment Provisions	44.1	Payment will be made only upon UNDP's acceptance of the work performed. The terms of payment shall be within thirty (30) days, after receipt of invoice and certification of acceptance of work issued by the proper authority in UNDP with direct supervision of the Contractor. Payment will be effected by bank transfer in the currency of contract.
45. Vendor Protest	45.1	UNDP's vendor protest procedure provides an opportunity for appeal to those persons or firms not awarded a contract through a competitive procurement process. In the event that a Bidder believes that it was not treated fairly, the following link provides further details regarding UNDP vendor protest procedures: <u>http://www.undp.org/content/undp/en/home/operations/procurement/busine ss/protest-and-sanctions.html</u>
46. Other Provisions	46.1	In the event that the Bidder offers a lower price to the host Government (e.g. General Services Administration (GSA) of the federal government of the United States of America) for similar services, UNDP shall be entitled to same lower price. The UNDP General Terms and Conditions shall have precedence. UNDP is entitled to receive the same pricing offered by the same Contractor in
		contracts with the United Nations and/or its Agencies. The UNDP General Terms and Conditions shall have precedence.
	46.3	The United Nations has established restrictions on employment of (former) UN staff who have been involved in the procurement process as per bulletin ST/SGB/2006/15 http://www.un.org/en/ga/search/view_doc.asp?symbol=ST/SGB/2006/15&refererer

Section 3. Bid Data Sheet

The following data for the services to be procured shall complement, supplement, or amend the provisions in the Request for Proposals. In the case of a conflict between the Instructions to Bidders, the Data Sheet, and other annexes or references attached to the Data Sheet, the provisions in the Data Sheet shall prevail.

BDS No.	Ref. to Section.2	Data	Specific Instructions / Requirements
1	7	Language of the Proposal	Ukrainian, English, Russian
2		Submitting Proposals for Parts or sub-parts of the TOR (partial bids)	Not Allowed
3	20	Alternative Proposals	Shall not be considered
4	21	Pre-proposal conference	 Will be Conducted 20.09.2019, 11:30 Address: 1, Klovsky Uzviz, 01021 Kyiv, Ukraine "Alexanyan" meeting room Tel. No. :+ 38 044 253-93-63 To express your interest to take part please send notification to e-mail procurement.ua@undp.org point out the title of the company, names and positions of the representatives, contact details
5	10	Proposal Validity Period	60 days
6	14	Bid Security	Not Required
7	41	Advanced Payment upon signing of contract	Not Allowed
8	42	Liquidated Damages	Will not be imposed

9	40	Performance Security	Not Required
10	18	Currency of Proposal	United States Dollar ⊠ Local Currency – can be considered. Reference date for determining UN Operational Exchange Rate: September 2019, please refer to treasury.un.org
11	31	Deadline for submitting requests for clarifications/ questions	5 days before the submission deadline
12	31	Contact Details for submitting clarifications/questions	Focal Person in UNDP: Procurement Unit Address: 1, Klovsky Uzviz, 01021 Kyiv, Ukraine Tel. No. :+ 38 044 253-93-63 E-mail address dedicated for this purpose: procurement.ua@undp.org
13	18, 19 and 21	Manner of Disseminating Supplemental Information to the RFP and responses/clarifications to queries	Direct communication to prospective Proposers by email and Posting on the website http://procurement-notices.undp.org
14	23	Deadline for Submission	30.09.2019, 23:59 local time
14	22	Allowable Manner of Submitting Proposals	Submission by email
15	22	Proposal Submission Address	tenders.ua@undp.org Please note that bids received through any other address will not be considered.
16	22	Electronic submission (email or eTendering) requirements	 Format: PDF files, ZIP archives only File names must be maximum 60 characters long and must not contain any letter or special character other than from Latin alphabet/keyboard. All files must be free of viruses and not corrupted. Password for financial proposal <u>must</u> not be provided to UNDP until requested by UNDP

			 Time Zone to be Recognized: [Kyiv +2] Max. File Size per transmission: 5 MB Mandatory subject of email: 537-2019-UNDP-UKR-RFP- CSDR Communication Campaign, please indicate the number of the proposal part, how many parts the proposal consists of, so that we can understand whether the proposal has been fully delivered. Other conditions: Proposers are solely responsible for ensuring that any and all files sent to UNDP are readable, that is, uncorrupted, in the indicated electronic format, and free from viruses and malware. Failure to provide readable files will result in the proposal being rejected.
17	27 36	Evaluation Method for the Award of Contract	Combined Scoring Method, using the 70%-30% distribution for technical and financial proposals respectively The minimum technical score required to pass is 70% of the obtainable score of 700 points.
18		Expected date for commencement of Contract	October 15, 2019
19		Maximum expected duration of contract	5 months
20	35	UNDP will award the contract to:	One Proposer Only
21	39	Type of Contract	Purchase Order and Contract for Goods and Services for UNDP Long Term Agreement
22	39	UNDP Contract Terms and Conditions that will apply	UNDP General Terms and Conditions for Mixed Goods and Services http://www.undp.org/content/undp/en/home/procurement/business/ho w-we-buy.html
23		Other Information Related to the RFP	

Section 4. Evaluation Criteria

Required documents

- Company Profile, which should not exceed ten (10) pages, including printed brochures and product catalogues relevant to the goods/services being procured;
- Tax Registration/Payment Certificate issued by the Internal Revenue Authority evidencing that the Bidder is updated with its tax payment obligations, or Certificate of Tax exemption, if any such privilege is enjoyed by the Bidder;
- Certificate of Registration of the business, including Articles of Incorporation, or equivalent document if Bidder is not a corporation;
- Description of the campaign strategy; how objectives mentioned in ToR will be achieved. Separate descriptions of the draft concept for each activity;
- Proposed working plan, with suggested timeline (Gannt chart with key stages and events, their dates and places) as well as names of staff responsible for each activity;
- Approach to the development of the campaign, targeting, messaging etc.;
- Examples of previous work (video, infographics, brochure, posters, links, proven record of organizing outreach public events (i.e. at least two references from clients). Should part of the work under this ToR be sub-contracted, the Proposer can provide samples from the expected sub-contractors. Sub-contracting arrangements in this case must be clearly described in the Technical Proposal.
- Latest Audited Financial Statement (Income Statement and Balance Sheet) including Auditor's Report for the past 2 years
- Statement of Satisfactory Performance from the Top 3 Clients in terms of Contract Value the past 3 years
- Duly signed Technical and financial proposals as per Forms A, B, F and G. Financial proposal must be in a separate file and password protected.
- CVs of responsible staff highlighting experiences in servicing similar contracts, including relevant certificates, accreditations and awards received as per Form E, Section 3.
- List of corporate clients highlighting similar contracts for clients of comparable business nature and/or size as UNDP/UN;

Preliminary Examination Criteria

Submitted offers will be reviewed on "Pass" or "Fail" basis to determine compliance with the below formal criteria/ requirements:

Offers must be submitted within the stipulated deadline

Offers must meet required Offer Validity

Offers have been signed by the proper authority

Offers include requested company documentation, including documentation regarding the company's legal status and registration

All relevant licenses / certificates and agreements with state authorized landfills or waste treatment facilities for garbage disposal/utilization must be provided

Offers must comply with general administrative requirements:

- a) properly registered and licensed company
- b) at least 5 years of experience in the required area

Other information is available on http://www.undp.org.ua/en/tenders; For the information, please contact procurement@undp.org.ua

Minimum Eligibility and Qualification Criteria

Eligibility and Qualification will be evaluated on Pass/Fail basis.

If the Proposal is submitted as a Joint Venture/Consortium/Association, each member should meet minimum criteria, unless otherwise specified in the criterion.

Subject	Criteria	Document Submission requirement
ELIGIBILITY		
Legal Status	Vendor is a legally registered entity.	Form B: Bidder Information Form
Eligibility	Vendor is not suspended, nor debarred, nor otherwise identified as ineligible by any UN Organization or the World Bank Group or any other international Organization in accordance with ITB clause 3.	Form A: Technical Proposal Submission Form
Conflict of Interest	No conflicts of interest in accordance with ITB clause 4.	Form A: Technical Proposal Submission Form
Bankruptcy	Not declared bankruptcy, not involved in bankruptcy or receivership proceedings, and there is no judgment or pending legal action against the vendor that could impair its operations in the foreseeable future.	Form A: Technical Proposal Submission Form
QUALIFICATION		
History of Non- Performing Contracts ¹	Non-performance of a contract did not occur as a result of contractor default for the last 3 years.	Form D: Qualification Form
Litigation History	No consistent history of court/arbitral award decisions against the Bidder for the last 3 years.	Form D: Qualification Form
Previous Experience	Minimum 5 years of relevant experience.	Form D: Qualification Form
Financial Standing	Bidder must demonstrate the current soundness of its financial standing and indicate its prospective long-term profitability. (For JV/Consortium/Association, all Parties cumulatively should meet requirement).	Form D: Qualification Form

¹ Non-performance, as decided by UNDP, shall include all contracts where (a) non-performance was not challenged by the contractor, including through referral to the dispute resolution mechanism under the respective contract, and (b) contracts that were so challenged but fully settled against the contractor. Non-performance shall not include contracts where Employers decision was overruled by the dispute resolution mechanism. Non-performance must be based on all information on fully settled disputes or litigation, i.e. dispute or litigation that has been resolved in accordance with the dispute resolution mechanism under the respective contract and where all appeal instances available to the Bidder have been exhausted.

Technical Evaluation Criteria

-	Summ	Summary of Technical Proposal Evaluation Forms				
	1.	Experience of the organization submitting the proposal	140			
	2.	Proposed work plan, methodology and approach				
	3.	3. Personnel and invited experts/consultants				
		Total	700			

Technical Evaluation Criteria

Evalı Form	•	Maximum score	Company/Other organization		
			A	В	C
The	experience of the company / organization submi	tting the propos	sal		
1.1	General organizational capacity (e.g., size of the organization, the reputation of the organization and personnel, competence / relevant experience) and the duration of work in the relevant sphere (minimum five years - 40 points, six years and more – 50 points)	50			
1.2	Experience in conducting public commercial, advocacy, awareness-raising or media campaigns, preferably beyond regional level (at least two campaigns were conducted and at least six regions were covered): two campaigns – 20 points; three campaigns – 30 points; four and more campaigns – 50 points.	50			
1.3	Experience in cooperation with international organizations: availability of experience – 20 points, no experience – 0 points.	20			
1.4	Knowledge of anti-corruption issues: availability of knowledge – 20 points, no proof of such knowledge – 0 points.	20			
The	total score on Form 1	140			

Evalu Form	ation of the Technical Proposal	Maximum score	Company/Other organization		
	-		А	В	C
Propo	osed work plan, methodology and approach			-	1
2.1	 The quality of the proposed communication campaign and concepts for outreach events and activities and its compliance with the stated goals of the TOR: The campaign strategy involves all target groups, geographical areas and messages proposed in the ToR – up to 30 points; The campaign is looped and combines all required components within single tagline – up to 10 points; The proposed messages ensure achievement of abovementioned 	up to 50			
2.2	outcomes – up to 10 points. How well developed is the approach to each video, audios, design of city-lights and billboards?	up to 120			
2.3	 The concept of videos corruption prevention covers all proposed messages in ToR and covers all target groups – up to 30 points; The concept of audio materials on corruption prevention covers all proposed messages in ToR and covers all target groups – up to 30 points; The concept of outdoor advertising covers all proposed messages in ToR and covers all covers all target groups – up to 30 points; The concept of print materials covers all proposed messages in ToR and covers all target groups – up to 30 points; The concept of print materials covers all proposed messages in ToR and covers all target groups – up to 30 points; The concept of print materials covers all proposed messages in ToR and covers all target groups – up to 30 points; 	up to 75			
	 terms of reference is the action plan with a list of key activities and a time frame? The plan is detailed with a breakdown by working days – up to 20 points; The plan is realistic and meets the timing requirements of the Project – up to 40 points; Key activities are developed in the optimal sequence and provide for optimal implementation of the program – up to 15 points 				
	The total score on Form 2	245			1

	Evaluation of the Technical Proposal Form 3	Maximum score	Company/Other organization		
	T OT III 5		А	В	C
	Personnel			1	
	Project Manager/ Tean	n Leader			
3.1.	Experience in project management $(3 - 4 \text{ years} - 40 \text{ points}, 5 \text{ years and more} - 50 \text{ points})$	50			
3.3.	Availability of relevant experience in conducting awareness-raising/ advocacy/ media / advertising campaigns (2 years – 70 points; 3 years and more – 90 points)	90			
3.4.	Higher education in Management, Social Science, Marketing, Communication, Advertising or other relevant education (Master's/ Specialist's degree – 5, PhD or higher - 15 points)	15			
3.5.	Language skills (Fluent Ukrainian/Russian and upper-intermediate English – 5 points, Fluent Ukrainian/Russian and fluent English - 10 points)	10			
	Interim score by criteria 3.13.5.	165			
	Project Assistar	nt			
3.6.	Availability of proven experience in conducting awareness-raising /advertising/ advocacy campaigns (2 years – 30 points; 3 years and more – 45 points)	45			
3.7.	Higher education in Social Science, Marketing, Communication, Journalism, Advertising, Design or other relevant education: Bachelor's degree – 10 points, Master's/ Specialist's degree or higher - 20 points)	20			
3.8.	Language skills (Fluent Ukrainian/Russian and upper-intermediate English – 5 points, Fluent Ukrainian/Russian and fluent English - 10 points)	10			
	Interim score by criteria 3.63.8.	75			
	Copywriter	L			
3.9.	Availability of proven experience in copywriting (3 years – 30 points, 4 years and more – 45 points)	45			
3.10.	Higher education in Philology, Social Science, Marketing, Communication, Advertising, Design or other relevant education (Bachelor's degree – 10 points, Master's/ Specialist's degree or higher – 20 points)	20			

3.11.	Language skills (Fluent Ukrainian/Russian and upper-intermediate English – 5 points, Fluent Ukrainian/Russian and fluent English - 10 points)	10		
	Interim score by criteria 3.93.11.	75		
	The total score on Form 3	315		

Section 5. Terms of Reference

UNDP Project Civil Society for Enhanced Democracy and Human Rights in Ukraine (CSDR)/ Integrity Cities Activity

Campaign title: *Communication Campaign: Promoting the 'Integrity Cities' Activity and its results among citizens at the municipal (Nikopol, Chervonohrad, Zhytomyr) and national levels.*

Description of the assignment: Design and implement a communication campaign to raise awareness of key transparency and integrity tools that enable the monitoring of local administrations, advocate for democratic, citizen-centred governance, and take an active role in issues related to anti-corruption among civic activists, young people, journalists and other active citizens through producing multi-media communications materials and disseminating them through the relevant communication channels to citizens of Nikopol, Chervonohrad, Zhytomyr and nationally.

Country/place of implementation: Nikopol (Dnipropetrovsk oblast), Chervonohrad (Lviv oblast), Zhytomyr

Possible travel (if applicable): within Ukraine

Starting date of assignment: October 2019

Campaign duration: Five months (October 2019 – December 2019 – design and placement; January-February 2020 – broadcasting stage)

Name and position of Campaign Manager: Olena Ursu, Civil Society Project Coordinator

I. Background Information on the Project

The Law of Ukraine "On Prevention of Corruption" aims at reforming the corruption prevention system in a comprehensive way, and in compliance with international standards and successfully implemented practices. To have a far-reaching effect, these efforts have to be backed up by public understanding of corruption as an unacceptable behaviour not only for others, but in every citizen's activities. Recent research data demonstrate that a large number of Ukrainian citizens perceive corruption as one of the biggest threats to economic and social progress and the progress of reforms in Ukraine. Moreover, the government of Ukraine is seen as underperforming on anticorruption reform. For example, according to sociological survey on perception of corruption, all respondents rate the level of corruption in Ukraine at 4.5 points out of five. But only less than 40 percent of respondents understand what corruption is and what the actual level of corruption is. Over the recent years, many municipalities in Ukraine have demonstrated the willingness to implement the anti-corruption reforms, strengthen integrity and become more transparent in their relations with citizens. Many of them aim at introducing citizens with information proactively and adopt the quality preventative anti-corruption measures in their work, as shown by the TI Transparent Cities ranking. Given the large number of cities in Ukraine and their increasing independence in the decentralised public administration system, it is important to promote the successful practices of those cities which match the criteria of the Integrity Cities.

The Integrity Cities Activity is aimed at preventing corruption at the local level through developing and establishing mechanisms to ensure transparency and accountability, engaging CSOs and citizens in oversight of the local government, strengthening local municipalities and civil society to sustain this engagement, and supporting investigative journalists to enhance accountability in municipalities.

The activity is a component of the EU Anti-Corruption Initiative (EUACI), funded by the EU and Denmark's Ministry of Foreign Affairs (DMFA) and otherwise implemented by DANIDA with UNDP

support in Zhytomyr, Nikopol and Chervonohrad municipalities. This activity comprises three outputs:

• Output 1 – Targeted local administrations create an environment for reducing corruption risks through comprehensive corruption risks assessments and developed Municipal Integrity Plans;

• Output 2 – City administrations in Zhytomyr, Nikopol' and Chervonohrad have capacities to establish sound and transparent procedures and apply innovative solutions to ensure better public access to municipality-owned information and high-quality services provision, and the administrations integrate the corruption risk assessment into their strategic policy planning processes;

• Output 3 – City administrations' employees, women and men, have the capacities and skills to conduct the corruption risk assessment as part of their strategic policy planning processes, and civil society and citizens are aware of the procedures, and have a strengthened capacity to monitor their local administration's activities.

To bring more attention to integrity and promote transparency and accountability among local public officials and citizens, a communication campaign shall be developed promoting 'Integrity Cities' project and highlighting the results (transformations and tools) it brings to Zhytomyr, Chervonhrad and Nikopol. The target audience of this communication campaign, beside all of the target groups, will also include local government officials, other officials, and the general public of all age groups.

II. Campaign communications objectives:

- To raise awareness of local citizens, civil society organizations, and journalists of the Integrity Cities project, encouraging them to use available tools and mechanisms to raise people' trust to local municipalities;
- To improve citizens' knowledge about the existing tools and mechanisms for ensuring the transparency, integrity and accountability of municipal administrations;
- Lay the ground for breaking existing habits and behavioural patterns to change people's perception of their own role in local governance, and to provide them with role models on how to become active citizens willing to be engaged in public oversight of local government.

The communication campaign should also have a strong focus on promoting the results of the implementation of the Integrity Cities' project in synergy with key partners and stakeholders. It envisages that all activities will be properly communicated to raise citizens awareness about existing issues, with a specific focus on suggested solutions/results achieved.

Target audiences: citizens of Zhytomyr, Nikopol' and Chervonohrad municipalities of Ukraine, civil society organizations, local activists, local/national/international media, international organizations.

III. Scope of Work and Expected Outcomes

The Contractor will perform the following tasks, as agreed with UNDP.

1. Design the concept for a communication campaign on promoting the Integrity City project and **Production and dissemination of the communication products** (web-based and offline) in accordance with the communication campaign concept, **– Deliverable 1**

1.1 Develop an entire campaign strategy, operation action plan, as well as a monitoring and evaluation concept with specific indicators for measuring the effectiveness of the campaign.

Outputs:

- Operational documents containing the following elements: operational program implementation plan (PR plan) with developed key messages, set deadlines, clarified roles and responsibilities;
- Informational guidelines with details on target groups; communication channels, resources that will be engaged; and a timeline of stages of information campaign development and their objectives, including the strategic objectives to support communication of the Integrity Plan;
- Evaluation strategy: evaluation forms aimed at gauging the impact of the strategy on target groups are created, and a method for analysing them is established.

The campaign design should engage women and men from different groups through an inclusive and participatory approach (members of City Council, citizens, civil society organizations, including women's organizations, and local media).

1.2 The campaign includes, but is not limited to, the following components:

[Video clips to promote Integrity City model] Design six animated video clips about the benefits of becoming an Integrity City and promote them nationally and locally. The video spots will be developed based on the Integrity City model. These videos should be accessible to persons with disabilities (adhere to WCAG 2.0 web-accessibility principles) and promoted through local and national TV channels. Also, partnerships with outreach amplifiers should be established at the local authority and civil society levels to maximize outreach.

Outputs:

Developed and agreed with UNDP:

Concepts for two animated video clips for each of the three target cities containing the following elements for each: key messages; script and concept; main character sketches; captures; voice overs; and music developed and agreed with UNDP;
 the first video concept should be focused on informing citizens about their city joining

the Integrity Cities project and its intention of enhancing standards of transparency and integrity through this. The concept should also include customized parts showing the relevance of joining the project to each city, based on the local context;

- the second video concept should explain the integrity city concept and the benefits that citizens will gain from their city joining the project. The concept should also include customized parts showing the relevance of joining the project for each city, based on the local context.

• Operational documents: operational programme implementation plan with established deadlines and schedule for video clip promotion (for each video concept); information on partners involved, developed and agreed with UNDP.

Broadcasting:

- Two videos for each city are widely promoted through the local TV channels in the cities of Zhytomyr, Chervonohrad and Nikopol for two months at least three times per day including 1 time at prime time;
- At least one video is broadcasted on the national TV channels (at least one national TV channel) for a duration of two months at least three times per day including 1 time at prime time.

[Visual infographics on the Municipal Integrity Plans] Design infographics for three target cities based on the Municipal Integrity Plans developed for each of the cities. Disseminate them among citizens of Zhytomyr, Chervonohrad and Nikopol. Outputs:

- Three infographics designed (at least 1 based on the story-telling approach) in adherence to UNDP communication and visibility guidelines, using plain language and visualization to make it attractive and easy to understand for citizens.
- All infographics disseminated among citizens though local media channels and social media to ensure wide coverage.

[Thematic articles on the benefits of being Integrity Cities for the cities] Prepare articles promoting the idea of Integrity Cities and showing, in a simple and attractive way, what the benefits each citizen gain from living in an Integrity City, and how it influences democratic, citizen-centred governance in general. Showcase the best practices of integrity cities around the world, and the winners of the Transparent Cities rating prepared by Transparency International Ukraine, as well as give cases with more of a local context. The articles should be written based on principles of solution journalism, and contain specific tips and guidelines on how locals can utilize existing tools and mechanisms. Outputs:

- At least three thematic articles (one per city) on the benefits of Integrity Cities for the cities are prepared and published in local media;
- At least one thematic article about the Integrity Cities concept encouraging citizens to use available tools and mechanisms to enhance the accountability of local municipalities is prepared and published in the national media.

[Outdoor advertising] Design posters for the city lightboxes and billboards promoting the benefits of becoming an Integrity City, and place them. Also, printed version of the posters should be placed in the institutions which provide public services (Administrative Service Centres, Local administrations, etc.).

Outputs:

- Two kinds of posters designed for city lightboxes and billboards;
- At least three posters placed on city lightboxes and billboards in central location in each of the cities, Zhytomyr, Chervonohrad, Nikopol, for a period of two months;
- At least five posters in each city should be placed in the institutions that provide public services.

[Radio recordings] Design and record a radio advertisement promoting the Integrity City concept and the benefits of becoming Integrity City for each of the cities of Zhytomyr, Chervonohrad and Nikopol. Each radio recording should be customized in accordance to the local context of each of the cities.

Developed and agreed with UNDP:

• Concepts of two radio recordings for each city, with the following elements for each: key messages; script and concept; voice over examples; music. Radio recordings should not be longer than 30 seconds.

Broadcasting:

• All of the radio recordings are widely promoted in the cities of Zhytomyr, Chervonohrad and Nikopol on local radio channels for two months at least three times per day including 1 time at prime time;

[Thematic articles to promote the Integrity City concept nationally] Prepare stories, blog posts, op-eds or other types of long-reads to promote the Integrity Cities concept. Ensure their placement on popular Ukrainian platforms (such as Ukrayinska Pravda, Vox Ukraine, and the Village, for example), or any other platform that serves the purpose. Output:

• Six articles prepared and placed on the web-platform to promote it nationally.

2. Communicate project outputs and achievements – Deliverable 2.

2.1 Provide communication and media support for six events within the project: Municipality Integrity Plan Presentations (three events, one in each city), and public hearings (three events, one in each city).

Outputs:

- Media advisory prepared for each of the events and disseminated among local media;
- Press releases prepared for each of the events and disseminated among local media;
- At least two news articles in each city are published in local media (for example, interviews with experts);
- Project briefs and handouts (fact sheets, story lines, advocacy reports) about the events are designed and disseminated.
- 2.2 Gather testimonials and communicate other project outputs and achievements.
- **3. Monitoring and evaluation of the overall campaign**, where a clear KPI, monitoring and evaluation matrix is established and addressed. **Deliverable 3.**

GENERAL OPERATIONS

- Coordination with other UNDP projects, EUACI, partners/contractors in order to provide for effective interaction, wherever possible.
- Ensuring there is reference to EUACI and UNDP in all of the products created under the Contract.
- The Contractor will be responsible for managing the task implementation process, its human resources, logistics and expenditures related to the tasks in terms of time and adequacy, in close consultation with UNDP.
- Any communication product shall first be cleared with the UNDP Campaign Manager to ensure its compliance with corporate EUACI and UNDP Visibility Guidelines. Interim Reports will be provided by the Contractor on a monthly basis (and/or at the request of UNDP). UNDP will be the final authority to control the quality of the work and evaluate it.

No visibility materials shall be made public without the written approval of EUACI and UNDP

VI. REQUIREMENTS FOR MONITORING/REPORTING

The Contractor will report to the Campaign Manager.

The Contractor shall provide the necessary information, reports and statistics according to a preliminarily determined schedule and on an ad hoc basis (within a reasonable period of time).

In particular, the Contractor shall prepare and submit the following reports to UNDP:

- Interim Report #1 on completion of Deliverable 1;
- Interim Report #2 on completion of Deliverable 2;
- Final Report on completion of Deliverable 3.

Use of Reports/Documents

No report or document should be published or distributed to third parties without the approval of UNDP. UNDP will get all communication products approved by EUACI prior to their final approval to the Contractor. The Tentative Work Plan provided hereinabove may be amended on the Contractor's suggestions and/or mutual agreement between UNDP and the Contractor, and solely under written consent. Any unauthorized breach of terms and conditions of the agreed plan may lead to the termination of the contract.

VII. EXPERIENCE AND QUALIFICATION REQUIREMENTS

- Officially registered organization (commercial, non-governmental, public);
- Minimum of five years of experience on Ukrainian social advertising/production/communication market;
- Experience in conducting commercial, advocacy awareness-raising or media campaigns, preferably beyond regional level (at least two communication campaigns were conducted and at least six regions were covered);
- Experience in cooperation with international organizations would be an asset;
- Knowledge of anti-corruption issues would be an asset.

Requirements for the Company Team members:

Project Manager/Team Leader

- 1) Master's or equivalent degree in Management, Social Science, Marketing, Communications, Advertising or other relevant education;
- 2) At least 3 years of experience in project management;
- 3) At least 3 years of experience in conducting awareness-raising/advocacy/media or communication campaigns;
- 4) Fluent Ukrainian/Russian and upper-intermediate level of English language.

Project Assistant

- 1) Bachelor's or equivalent degree in Social Science, Marketing, Communications, Journalism, Advertising, Design or other relevant experience;
- At least 2 years of proven experience in conducting awarenessraising/advertising/advocacy campaigns;
- 3) Fluent Ukrainian/Russian and upper-intermediate level of English language.

Copywriter

- 1) Bachelor's or equivalent degree in Philology, Social Science, Marketing, Communication, Advertising, Design or other relevant education;
- 2) At least 3 years of proven experience in copywriting/editing/journalist or a related field;
- 3) Fluent Ukrainian/Russian and upper-intermediate level of English language.

VIII. DOCUMENTS TO BE SUBMITTED IN TECHNICAL PROPOSAL

• Letter of interest/proposal, providing methodology on how the work will be conducted and/or approached;

- Proposed working plan, with suggested timeline (Gannt chart with key stages and events, their dates and places) as well as names of staff responsible for each activity;
- Description of the campaign strategy; how objectives mentioned in ToR will be achieved. Separate descriptions of the draft concept for each activity.
- Approach to the development of the campaign, targeting, messaging etc.
- Examples of previous work (video, infographics, brochure, posters, links, proven record of organizing outreach public events (i.e. at least two references from clients).
- Should part of the work under this ToR be sub-contracted, the Proposer can provide samples from the expected sub-contractors. Sub-contracting arrangements in this case must be clearly described in the Technical Proposal.
- Personal CVs of Project Manager/Team Leader, Project Assistant, Copywriter

SUGGESTED PAYMENT SHEDULE:

Payment for services of the Contractor will be held in six stages upon completion of each

deliverable after the submission of the interim/final reports:

- 1. 60% of the grand total to be paid on submission of Interim Report #1;
- 2. 30% of the grand total to be paid after submission of Interim Report #2;
- 3. 10% of the grand total to be paid after submission of Final Report (#3);

EVALUATION CRITERIA

Evaluation and comparison of proposals

A two-stage procedure is utilized in evaluating the proposals, with evaluation of the technical proposal being completed prior to any price proposal being opened and compared. The price proposals will be opened only for submissions that pass the minimum technical score of 70 percent (or 490 points) of the obtainable score of 700 points in the evaluation of the technical proposals.

At the First Stage, the technical proposal is evaluated on the basis of how well it corresponds to the Terms of Reference (TOR), and as to the Evaluation Criteria below.

At the Second Stage, the price proposals of all offerors who have attained the minimum 70 percent score in the technical evaluation will be reviewed.

The overall evaluation will be completed in accordance with a cumulative analysis scheme, under which the technical and financial aspects will have pre-assigned weights on 70 percent and 30 percent of the overall score respectively. The lowest cost financial proposal (out of technically compliant) will be selected as a baseline and allocated the maximum number of points obtainable for the financial part (i.e. 300). All other financial proposals will receive a number of points inversely proportional to their quoted price; e.g. 300 points x lowest price / quoted price.

The winning proposal will be the one with the highest number of points after the points obtained in both technical and financial evaluations, respectively, are added up. The contract will be awarded to the bidder that submitted the winning proposal.

Section 6: Returnable Bidding Forms / Checklist

This form serves as a checklist for preparation of your Proposal. Please complete the Returnable Bidding Forms in accordance with the instructions in the forms and return them as part of your Proposal submission. No alteration to format of forms shall be permitted and no substitution shall be accepted.

Before submitting your Proposal, please ensure compliance with the Proposal Submission instructions of the BDS 22.

Technical Proposal Envelope:

Have you duly completed all the Returnable Bidding Forms?	
 Form A: Technical Proposal Submission Form 	
 Form B: Bidder Information Form 	
Form C: Joint Venture/Consortium/ Association Information Form	
 Form D: Qualification Form 	
 Form E: Format of Technical Proposal 	
Have you provided the required documents to establish compliance with the evaluation criteria in Section 4?	

Financial Proposal Envelope

(Must be submitted in password protected file via email. Electronic format of submission only)

Form F: Financial Proposal Submission Form	
Form G: Financial Proposal Form	

Form A: Technical Proposal Submission Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	[Insert RFP Reference Number]		

We, the undersigned, offer to provide the services for [Insert Title of services] in accordance with your Request for Proposal No. [Insert RFP Reference Number] and our Proposal. We are hereby submitting our Proposal, which includes this Technical Proposal and our Financial Proposal sealed under a separate envelope.

We hereby declare that our firm, its affiliates or subsidiaries or employees, including any JV/Consortium /Association members or subcontractors or suppliers for any part of the contract:

- a) is not under procurement prohibition by the United Nations, including but not limited to prohibitions derived from the Compendium of United Nations Security Council Sanctions Lists;
- b) have not been suspended, debarred, sanctioned or otherwise identified as ineligible by any UN Organization or the World Bank Group or any other international Organization;
- c) have no conflict of interest in accordance with Instruction to Bidders Clause 4;
- d) do not employ, or anticipate employing, any person(s) who is, or has been a UN staff member within the last year, if said UN staff member has or had prior professional dealings with our firm in his/her capacity as UN staff member within the last three years of service with the UN (in accordance with UN post-employment restrictions published in ST/SGB/2006/15);
- e) have not declared bankruptcy, are not involved in bankruptcy or receivership proceedings, and there is no judgment or pending legal action against them that could impair their operations in the foreseeable future;
- f) undertake not to engage in proscribed practices, including but not limited to corruption, fraud, coercion, collusion, obstruction, or any other unethical practice, with the UN or any other party, and to conduct business in a manner that averts any financial, operational, reputational or other undue risk to the UN and we embrace the principles of the United Nations Supplier Code of Conduct and adhere to the principles of the United Nations Global Compact.

We declare that all the information and statements made in this Proposal are true and we accept that any misinterpretation or misrepresentation contained in this Proposal may lead to our disqualification and/or sanctioning by the UNDP.

We offer to provide services in conformity with the Bidding documents, including the UNDP General Conditions of Contract and in accordance with the Terms of Reference

Our Proposal shall be valid and remain binding upon us for the period of time specified in the Bid Data Sheet.

We understand and recognize that you are not bound to accept any Proposal you receive.

I, the undersigned, certify that I am duly authorized by [Insert Name of Bidder] to sign this Proposal and bind it should UNDP accept this Proposal.

Name:	
Title:	
Date:	
Signature:	

[Stamp with official stamp of the Bidder]

Form B: Bidder Information Form

Legal name of Bidder	[Complete]	
Legal address	[Complete]	
Year of registration	[Complete]	
Bidder's Authorized Representative Information	Name and Title: [Complete] Telephone numbers: [Complete] Email: [Complete]	
Are you a UNGM registered vendor?	□ Yes □ No If yes, [insert UGNM vendor number]	
Are you a UNDP vendor?	□ Yes □ No If yes, [insert UNDP vendor number]	
Countries of operation	[Complete]	
No. of full-time employees	[Complete]	
Quality Assurance Certification (e.g. ISO 9000 or Equivalent) (If yes, provide a Copy of the valid Certificate):	[Complete]	
Does your Company hold any accreditation such as ISO 14001 related to the environment? (If yes, provide a Copy of the valid Certificate):	[Complete]	
Does your Company have a written Statement of its Environmental Policy? (If yes, provide a Copy)		
Contact person UNDP may contact for requests for clarification during Proposal evaluation	Name and Title: [Complete] Telephone numbers: [Complete] Email: [Complete]	
Please attach the following documents:	As per Section 4, Required documents	

Form C: Joint Venture/Consortium/Association Information Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	[Insert RFP Reference Number]		

To be completed and returned with your Proposal if the Proposal is submitted as a Joint Venture/Consortium/Association.

No	Name of Partner and contact information (address, telephone numbers, fax numbers, e-mail address)	Proposed proportion of responsibilities (in %) and type of services to be performed
1	[Complete]	[Complete]
2	[Complete]	[Complete]
3	[Complete]	[Complete]

ne of leading partner
n authority to bind the JV, Consortium, ociation during the RFP process and, in event a Contract is awarded, during tract execution)

We have attached a copy of the below document signed by every partner, which details the likely legal structure of and the confirmation of joint and severable liability of the members of the said joint venture:

□ Letter of intent to form a joint venture	OR	□ JV/Consortium/Association agreement
--	----	---------------------------------------

We hereby confirm that if the contract is awarded, all parties of the Joint Venture/Consortium/Association shall be jointly and severally liable to UNDP for the fulfillment of the provisions of the Contract.

Name of partner:	Name of partner:
Signature:	Signature:
Date:	Date:
Name of partner:	Name of partner:

Signature:	Signature:
Date:	Date:

Form D: Qualification Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	[Insert RFP Reference Number]		

If JV/Consortium/Association, to be completed by each partner.

Historical Contract Non-Performance

Contract non-performance did not occur for the last 3 years				
Contract(s) not performed for the last 3 years				
Year	Non- performed portion of contract	Contract Identification	Total Contract Amount (current value in US\$)	
		Name of Client: Address of Client: Reason(s) for non-performance:		

Litigation History (including pending litigation)

\Box No litigation history for the last 3 years							
Litigation History as indicated below							
Year of dispute	Amount in dispute (in US\$)	Contract Identification	Total Contract Amount (current value in US\$)				
		Name of Client: Address of Client: Matter in dispute: Party who initiated the dispute: Status of dispute:					

	Party awarded if resolved:	

Previous Relevant Experience

Please list only previous similar assignments successfully completed in the last 3 years.

List only those assignments for which the Bidder was legally contracted or sub-contracted by the Client as a company or was one of the Consortium/JV partners. Assignments completed by the Bidder's individual experts working privately or through other firms cannot be claimed as the relevant experience of the Bidder, or that of the Bidder's partners or sub-consultants, but can be claimed by the Experts themselves in their CVs. The Bidder should be prepared to substantiate the claimed experience by presenting copies of relevant documents and references if so requested by UNDP.

Project name & Country of Assignment	Client & Reference Contact Details	Contract Value	Period of activity and status	Types of activities undertaken

Bidders may also attach their own Project Data Sheets with more details for assignments above.

□ Attached are the Statements of Satisfactory Performance from the Top 3 (three) Clients or more.

Financial Standing

Annual Turnover for the last 3 years	Year Year	USD USD
	Year	USD
Latest Credit Rating (if any), indicate the source		

Financial information (in US\$ equivalent)	Historic information for the last 3 years				
	Year 1	Year 2	Year 3		
	Information from Balance Sheet				
Total Assets (TA)					
Total Liabilities (TL)					
Current Assets (CA)					

Current Liabilities (CL)	
	Information from Income Statement
Total / Gross Revenue (TR)	
Profits Before Taxes (PBT)	
Net Profit	
Current Ratio	

 \Box Attached are copies of the audited financial statements (balance sheets, including all related notes, and income statements) for the years required above complying with the following condition:

- a) Must reflect the financial situation of the Bidder or party to a JV, and not sister or parent companies;
- b) Historic financial statements must be audited by a certified public accountant;
- c) Historic financial statements must correspond to accounting periods already completed and audited. No statements for partial periods shall be accepted.

Form E: Format of Technical Proposal

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	[Insert RFP Reference Number]		

The Bidder's proposal should be organized to follow this format of Technical Proposal. Where the bidder is presented with a requirement or asked to use a specific approach, the bidder must not only state its acceptance, but also describe how it intends to comply with the requirements. Where a descriptive response is requested, failure to provide the same will be viewed as non-responsive.

SECTION 1: Bidder's experience and reputation on the market

- 1.1 Brief description of the organization, including the year and country of incorporation, and types of activities undertaken.
- 1.2 General organizational capability which is likely to affect implementation: management structure, financial stability and project financing capacity, project management controls, extent to which any work would be subcontracted (if so, provide details).
- 1.3 Relevant certificates and association membership confirming documents.
- 1.4 Quality assurance procedures and risk mitigation measures.
- 1.5 Organization's commitment to sustainability.

SECTION 2: Bidder's capability and expertise

This section should demonstrate the bidder's responsiveness to the TOR by identifying the specific components proposed, addressing the requirements, providing a detailed description of the essential performance characteristics proposed and demonstrating how the proposed approach and methodology meets or exceeds the requirements. All important aspects should be addressed in sufficient detail and different components of the project should be adequately weighted relative to one another.

- 2.1 Detailed organizational structure of the Company, including quantity of qualified personal available.
- 2.2 Information about sales volumes past 3 years.
- 2.3 Description of booking system in use
- 2.4 Quality assurance and service support provision information.
- 2.5 Explain whether any work would be subcontracted, to whom, how much percentage of the work, the rationale for such, and the roles of the proposed sub-contractors and how everyone will function as a team.
- 2.6 Description of available performance monitoring and evaluation mechanisms and tools; how they shall be adopted and used for a specific requirement.
- 2.7 Demonstrate how you plan to integrate sustainability measures in the execution of the contract.
- 2.8 Any other comments or information regarding the project approach and methodology that will be adopted.

SECTION 3: Management Structure and Key Personnel

- 3.1 Describe the overall management approach toward planning and implementing the project. Include an organization chart for the management of the project describing the relationship of key positions and designations. Provide a spreadsheet to show the activities of each personnel and the time allocated for his/her involvement.
- 3.2 Provide CVs for key personnel that will be provided to support the implementation of this project using the format below. CVs should demonstrate qualifications in areas relevant to the Scope of Services.

Format for CV of Proposed Key Personnel

Name of Personnel	[Insert]
Position for this assignment	[Insert]
Nationality	[Insert]
Language proficiency	[Insert]
Education/	[Summarize college/university and other specialized education of personnel member, giving names of schools, dates attended, and degrees/qualifications obtained.]
Qualifications	[Insert]
	[Provide details of professional certifications relevant to the scope of services]
Professional certifications	Name of institution: [Insert]Date of certification: [Insert]
Employment Record/ Experience	[List all positions held by personnel (starting with present position, list in reverse order), giving dates, names of employing organization, title of position held and location of employment. For experience in last five years, detail the type of activities performed, degree of responsibilities, location of assignments and any other information or professional experience considered pertinent for this assignment.]
	[Insert]
	[Provide names, addresses, phone and email contact information for two (2) references]
References	Reference 1: [Insert]
	Reference 2: [Insert]

I, the undersigned, certify that to the best of my knowledge and belief, these data correctly describe my qualifications, my experiences, and other relevant information about myself.

Signature of Personnel

Date (Day/Month/Year)

Form F: Financial Proposal Submission Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference: [Insert RFP Reference Number]			

We, the undersigned, offer to provide the services for [Insert Title of services] in accordance with your Request for Proposal No. [Insert RFP Reference Number] and our Proposal. We are hereby submitting our Proposal, which includes this Technical Proposal and our Financial Proposal sealed under a separate envelope.

Our attached Financial Proposal is for the sum of [Insert amount in words and figures].

Our Proposal shall be valid and remain binding upon us for the period of time specified in the Bid Data Sheet.

We understand you are not bound to accept any Proposal you receive.

Name:	 	 	
Title:	 	 	
Date:	 	 	
Signature:	 	 	

[Stamp with official stamp of the Bidder]

Form G: Financial Proposal Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	[Insert RFP Reference Number]		

The Bidder is required to prepare the Financial Proposal following the below format and submit it in a file separate from the Technical Proposal and password protected as indicated in the Instruction to Bidders. Any Financial information provided in the Technical Proposal shall lead to Bidder's disqualification.

The Financial Proposal should align with the requirements in the Terms of Reference and the Bidder's Technical Proposal.

Currency of proposal may be UAH or USD, though USD is highly recommended as the price of the contract will be based on the proposal and its currency and will not be changed in its duration. Thus, USD price proposal provides better option for currency risk mitigation.

#	Activity/Costs	Unit	Num ber	Cost per unit	Amount excluding VAT	VAT	Amount including VAT
1	Personnel						
	Project Manager/Team Leader	day					
	Project Assistant	day					
	Copywriter	day					
	Other (specify as necessary)						
2	Online training course on tolerance						
	Internet platform fee						
	Other costs (if any - to define clearly activities/costs)						
	Other costs (if any – to define clearly activities/costs)						

	Cost break breakdown by deliverable			
	Deliverable	Amount	VAT	Amount
		excluding VAT		including VAT
1	Design the concept for a communication campaign on promoting the Integrity City project and Production and dissemination of the communication products (web-based and offline) in accordance with the communication campaign concept			
2	Communicate project outputs and achievements			
3	Monitoring and evaluation of the overall campaign, where a clear KPI, monitoring and evaluation matrix is established and addressed.			
	TOTAL			

NB Amounts in both tables must be equal as they represent the same financial proposal from different aspects.

"Duly authorized to sign the proposal for and on behalf of" ______

(Name of Organisation):

Signature/Stamp of Entity/Date: _____

Name of representative: _____

Telephone/Fax: ______

Email: _____