برنامج الأمم المتحدة الإنمائي/ برنامج مساعدة الشعب

RFQ-2016-285



REQUEST FOR PROPOSAL (RFP)

DATE: December 5, 2016

REFERENCE: RFQ-2016-285

We kindly request you to submit your Proposal for Final Evaluation of SAWASYA Programme "Strengthening the Rule of Law: Justice and Security for the Palestinian People".

Please be guided by the form attached hereto as Annex 2, in preparing your Proposal.

Proposals may be submitted on or before **2:00 p.m on Thursday, December 22, 2016** to the address below:

United Nations Development Programme

3 Ya'qubi Street, PO Box 51359, Jerusalem; Tel: 02-6268200 Mr. Khaled Shahwan, Deputy Special Representative (Operations) - UNDP/PAPP

It is required that proposals shall be submitted in **two separate sealed envelopes**, one containing the technical proposal and one the financial proposal. Both Envelopes shall be sealed in one outer envelope.

Proposers shall prepare two copies of the Proposal, clearly marking each "Original Proposal" and "Copy of Proposal" as appropriate. In the event of any discrepancy between them, the original shall govern.

In the course of preparing your Proposal, it shall remain your responsibility to ensure that it reaches the address above on or before the deadline. Proposals that are received by UNDP after the deadline indicated above, for whatever reason, shall not be considered for evaluation.

Services proposed shall be reviewed and evaluated based on completeness and compliance of the Proposal and responsiveness with the requirements of the RFP and all other annexes providing details of UNDP requirements.

The Proposal that complies with all of the requirements, meets all the evaluation criteria and offers the best value for money shall be selected and awarded the contract. Any offer that does not meet the requirements shall be rejected.

Any discrepancy between the unit price and the total price shall be re-computed by UNDP, and the unit price shall prevail and the total price shall be corrected. If the Service Provider does not accept the final price based on UNDP's re-computation and correction of errors, its Proposal will be rejected.

No price variation due to escalation, inflation, fluctuation in exchange rates, or any other market factors shall be accepted by UNDP after it has received the Proposal. At the time of Award of Contract or Purchase Order, UNDP reserves the right to vary (increase or decrease) the quantity of services and/or goods, by up to a maximum twenty five per cent (25%) of the total offer, without any change in the unit price or other terms and conditions.

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Any Contract or Purchase Order that will be issued as a result of this RFP shall be subject to the General Terms and Conditions attached hereto. The mere act of submission of a Proposal implies that the Service Provider accepts without question the General Terms and Conditions of UNDP, herein attached as Annex 3.

Please be advised that UNDP is not bound to accept any Proposal, nor award a contract or Purchase Order, nor be responsible for any costs associated with a Service Providers preparation and submission of a Proposal, regardless of the outcome or the manner of conducting the selection process.

UNDP's vendor protest procedure is intended to afford an opportunity to appeal for persons or firms not awarded a Purchase Order or Contract in a competitive procurement process. In the event that you believe you have not been fairly treated, you can find detailed information about vendor protest procedures in the following link:

http://www.undp.org/content/undp/en/home/operations/procurement/protestandsanctions/

UNDP encourages every prospective Service Provider to prevent and avoid conflicts of interest, by disclosing to UNDP if you, or any of your affiliates or personnel, were involved in the preparation of the requirements, design, cost estimates, and other information used in this RFP.

UNDP implements a zero tolerance on fraud and other proscribed practices, and is committed to preventing, identifying and addressing all such acts and practices against UNDP, as well as third parties involved in UNDP activities. UNDP expects its Service Providers to adhere to the UN Supplier Code of Conduct found in this link: http://www.un.org/depts/ptd/pdf/conduct_english.pdf

Thank you and we look forward to receiving your Proposal.

Khaled Shabwan
Deputy Special Representative
(Operations) – UNDERPAPP

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Annex 1 Description of Requirements

Context of the Requirement	SAWASYA Joint Programme (UNDP/UN Women) was launched on 1 May 2014, with a budget of around USD 30 million. Contributions have been secured from the Government of the Netherlands, SIDA/Sweden, the UK/DFID, and the European Union, as well as corporate investment by UNDP.				
Implementing Partner of UNDP	Various organiza	ations of civil societ	y and organs of State		
Brief Description of the Required Services		Final Evaluation of SAWASYA Programme "Strengthening the Rule of Law: Justice and Security for the Palestinian People". A detailed TOR is attached under Annex 2			
List and Description of Expected Outputs to be Delivered	Please refer to the	ne ToR attached un	der Annex 2		
Person to Supervise the Work/Performance of the Service Provider	Joint Programme	e Manager			
Frequency of Reporting	Weekly				
Progress Reporting Requirements	Indicators, M&E	plan, Milestones, ta	rgets		
Location of work		ding East Jerusalem	n (primarily Ramallah)	and Gaza	
Expected duration of work	6 weeks				
Target start date	20 January 2017	•			
Latest completion date	7 March 2017				
Travels Expected	Destination/s	Estimated Duration	Brief Description of Purpose of the Travel	Target Date/s	
	West Bank, oPt	N/A	Outcome evaluation	Mid Februry Beginning of March	
Special Security Requirements	 Security Clearance from UN prior to travelling Completion of UN's Basic and Advanced Security Training Comprehensive Travel Insurance Others [pls. specify] 				
Facilities to be Provided by UNDP (i.e., must be	☑ Office space and facilities☑ Land Transportation☐ Others [pls. specify]				

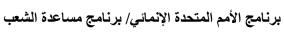




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excluded from Price Proposal)				
Implementation Schedule indicating breakdown and	⊠ Required ☐ Not Required			
timing of activities/sub- activities				
Names and curriculum vitae of individuals who will be	⊠ Required			
involved in completing the services	☐ Not Required			
Currency of Proposal	☑ United States [Dollars		
currency of Froposal	□ Euro	Joliais		
Value Added Tax on Price	☐ Local Currency ☐ must be inclusive			
Proposal	⊠ must be exclusi	ve of VAT and	other applicab	le indirect taxes
Validity Period of Proposals (Counting for the last day of submission of quotes)	□ 60 days ☑ 90 days			
submission of quotes)	☐ 120 days			
	In exceptional circumstances, UNDP may request the Proposer to extend the validity of the Proposal beyond what has been initially indicated in this RFP. The Proposal shall then confirm the extension in			
	writing, without a	ny modification	on whatsoever	on the Proposal.
Partial Quotes	☑ Not permitted	nrovido condit	ions for nartial.	augtos and ansure that
	-	•	•	quotes, and ensure that tial quotes (e.g., in lots,
		T	T	
Payment Terms ¹	Outputs	Percentage	Timing	Condition for Payment Release
	Upon submission of	25%	5 February 2017	Within thirty (30) days from the date of
	submission of inspection		2017	meeting the following
	Report			conditions:
	Upon	75%	15 March	a) UNDP's written acceptance (i.e.,
	submission of final report		2017	not mere receipt)
		l	I .	

¹ UNDP preference is not to pay any amount in advance upon signing of contract. If the Service Provider strictly requires payment in advance, it will be limited only up to 20% of the total price quoted. UNDP shall require the Service Provider to submit a bank guarantee or bank cheque payable to UNDP, in the same amount as the payment advanced by UNDP to the Service Provider.





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				of the quality of the outputs; and b) Receipt of invoice from the Service Provider.
Person(s) to review/inspect/ approve outputs/completed services and authorize the disbursement of payment	Joint Programme	Manager		
Type of Contract to be Signed	☐ Purchase Order ☐ Institutional Co ☑ Contract for Pr ☐ Long-Term Agree will trigger the call-☐ Other Type of Co	ntract c ofessional Se eement (if LTA coff. E.g., PO, et	will be signed, s tc.)	pecify the document that
Criteria for Contract Award	30% price weight ⊠ Full acceptance (GTC). This is a ma	ined Score (b t distribution of the UNDP indatory criter ces required.	ased on the 70) Contract Gener ia and cannot b Non acceptanc	onsive offers O'w technical offer and all Terms and Conditions be deleted regardless of the of the GTC may be
Criteria for the Assessment of Proposal	the Implementation Pla Evaluation Pla Management S Financial Proposition	e Firm 20% ts Appropriate on Plan 30% in including k tructure and C al (30%) as a ratio of t	key milestones Qualification of the Proposal's o	ndition and Timeliness of s 20% Key Personnel 30% offer to the lowest price
UNDP will award the contract to:	Combined Score method)	on his/her P	roposal (based	btains the highest Total don combined scoring n the following factors:

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Annexes to this RFP	 ☑ Form for Submission of Proposal (Annex 2) ☑ General Terms and Conditions / Special Conditions (Annex 3)² ☑ Detailed TOR ☐ Others [pls. specify]
Contact Person for Inquiries (Written inquiries only) ³	The Procurement Analyst proc9.papp@undp.org Tel: 02-6268200 Any delay in UNDP's response shall be not used as a reason for extending the deadline for submission, unless UNDP determines that such an extension is necessary and communicates a new deadline to the Proposers.
Other Information [pls. specify]	N/A

² Service Providers are alerted that non-acceptance of the terms of the General Terms and Conditions (GTC) may be grounds for disqualification from this procurement process.

³ This contact person and address is officially designated by UNDP. If inquiries are sent to other person/s or address/es, even if they are UNDP staff, UNDP shall have no obligation to respond nor can UNDP confirm that the query was received.

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Annex 2

TERMS OF REFERENCE

1. BACKGROUND AND CONTEXT

The SAWASYA Joint Programme (UNDP/UN Women) was launched on 1 May 2014, with a budget of around USD 30 million. Contributions have been secured from the Government of the Netherlands, SIDA/Sweden, the UK/DFID, and the European Union, as well as corporate investment by UNDP.

The overall objective of the Joint Programme is to strengthen the rule of law by developing efficient, accountable and harmonised justice and security institutions, which are gender-sensitive and rights-based while improving access to justice and security services for disadvantaged social groups, particularly women and girls. To this end and in line with UNDAF Outcomes 2 and 5, the programme works towards achieving the following seven outcomes, as stipulated in the Joint Programme document:

- 1. Capacity of justice and security institutions strengthened and linkages forged;
- 2. Civil society contribution to rule of law and community access to justice in the West Bank enhanced;
- 3. Civil society contribution to the rule of law and community access to justice in the Gaza Strip enhanced;
- 4. Gender responsiveness of justice, security and legislative actors strengthened;
- 5. Women's and girls' access to justice and security improved by ensuring accountable service provision to prevent, protect and respond to violence, and by addressing their broader legal needs;
- 6. Juvenile justice and adherence to child rights improved; and
- 7. Capacity of key actors and stakeholders to monitor progress and results in rule of law development increased

Within this overarching framework, the programme partners with 13 Palestinian state institutions, and around 60 civil society organisations. Support rests on a supply and demand equation that combines enhanced service delivery by resilient justice and security institutions with the public's ability to access such services and hold duty-bearers to account. By increasing public confidence in the sector, support is designed to be catalytic, strengthening state-society relations and creating an enabling environment for development. Interventions are informed by a coherent theory of change and characterised by flexibility and responsiveness to institutional changes as a result of political developments.

The Joint Programme builds on the achievements and findings of its predecessors: the UNDP Rule of Law & Access to Justice Programme in the oPt (2010-2014), the UNDP/EUPOL COPPS Joint Programme (2012-2014), and the UN Women Project on Support for Delivery of Security and Justice Services for Women (2011-2014). Importantly, the Joint Programme uses baselines captured during these earlier programmes as a means to monitor results and inform future planning.

2. EVALUATION PURPOSE

UNDP/PAPP intends to commission an independent evaluation to assess the level of progress achieved by the Sawasya Programme against the planned output and outcome results as set out in the programme document, since its inception (1 May 2014). This will be the final independent evaluation of the programme, intended to provide insight into programme achievements, challenges and lessons learnt, as well as providing recommendations for UNDP/UN Women and other stakeholders to consider in the development of the follow-up phase of the programme.

3. EVALUATION SCOPE AND OBJECTIVES

In view of the above, the independent evaluation is expected to:

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- Assess the relevance of the programme in the context of the State of Palestine and validate results achieved against the programme document and the M&E Strategy.
- Assess the relevance of the programme's Theory of Change and the extent to which the programme has realized
 the change process foreseen in the Theory of Change.
- Assess whether the programme has been able to deliver Value for Money.
- Provide a comprehensive assessment of the overall impact of the programme, both at the 'supply' and the 'demand' side of the rule of law equation.
- Appraise the programme's relations with relevant justice sector actors and stakeholders, including government institutions, professional unions, civil society organisations and academic institutions.
- Assess if and how activities have been carried out in a positively reinforcing manner vis-à-vis other interventions in the Palestinian rule of law sector.
- Appraise the sustainability of the programme, including the institutionalisation of interventions.
- Review the programme's efforts to mainstream gender and ensure the application of a rights-based approach, including alignment with international treaties.
- Discuss the main challenges faced by the programme, including the ways in which the Programme has sought to overcome them.
- Assess the relevance and utilisation of M&E processes.
- Offer a comprehensive risk assessment, including the programme's ability to manage existing risks effectively and responsibly.
- Capture lessons learned and best practices and provide concrete recommendations for the programme's next phase.

4. EVALUATION QUESTIONS

(Review)

To define the information that the evaluation intends to generate, the following potential evaluation questions have been developed:

- What progress towards achieving the **outputs and outcomes** listed in the programme document has been made? Are the outputs and outcomes relevant in the context of the oPt? How does programme implementation align with the original programme document?
- Was the Programme's **Theory of Change (ToC)** well developed and is **evidence** available of change produced by the Programme as indicated in the ToC?
- What factors have contributed to achieving (or not achieving) the intended outputs and outcomes?
- To what extent has the programme been able to develop strong and enabling partnerships?
- Has the programme managed to adhere to key development effectiveness and human rights principles, including national ownership, "doing no harm" and ensuring sustainability of results?
- Is there any evidence that suggest that the lives of beneficiaries, in particular vulnerable groups, have improved as a direct result of the project?
- To what extent has the programme managed to promote inclusiveness, gender mainstreaming and women's empowerment?
- Was the M&E strategy been systematically applied and was it appropriate to the programme?
- Has the programme managed risks effectively and responsibly?

The above questions may be amended at a later stage and upon consultation with the relevant stakeholders.

5. METHODOLOGY & DURATION

In line with UNDP's M&E guidelines, the independent evaluation is expected to:

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Key tasks	Indicative
	duration
Documentation review. Review all documentation related to the programme, including the programme document, annual work plans, progress reports, agreements, proposals, concept notes, previous assessments and knowledge products.	1 week
Inception Plan. Produce an evaluation inception plan totalling 10 pages plus annexes, to be submitted for approval by the Sawasya Evaluation Reference Group. The plan is to outline the proposed methodology and data collection tools, as well as a detailed work plan with timeframe and deadlines for deliverables. The proposed methodology in the plan should include a combination of quantitative and qualitative collection and analytical approaches. Produce the final evaluation inception plan incorporating feedback from the Sawasya Evaluation Reference Group	1 week
Interviews. Hold semi-structured interviews and focus group discussions, including selected site visits, with key actors and stakeholders in the West Bank, Gaza, and East Jerusalem, including UNDP and UN Women colleagues, relevant government institutions, civil society organisations, academic institutions, beneficiaries, international development agencies, donors/development partners and UN agencies, in accordance with the approved methodology.	2 weeks
Draft initial evaluation report & brief the Sawasya Evaluation Reference Group and UNDP/UN Women senior management on preliminary findings.	1 week
Finalize a comprehensive evaluation report (in English)	1 week
Total expected duration	6 weeks

Team leader or person assigned will be responsible for supervising, directing, coordinating and ensuring quality assurance with other relevant UNDP staff members prior and during the study.

6. DELIVERABLES

- An **evaluation inception report**, totaling 10 pages plus annexes, which outlines the methodology as well as proposed schedule of tasks and activities (including list of meetings).
- **PowerPoint graphical presentation** to UNDP before issuing the draft report.
- A **draft evaluation report**, totaling no more than 25 pages plus annexes, with an executive summary of not more than 5 pages describing key findings and recommendations. The incumbent will prepare a PPP on methodology, key findings and recommendations, and will be expected to present the (draft) review during stakeholder meetings.
- A final report, not exceeding 30 pages plus annexes should be delivered.

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7. RESPONSIBILITES OF UNDP:

The contract will be made by and with UNDP/PAPP. The work will be facilitated by the Sawasya Joint Programme (UNDP/UN Women). Payments will be made after approval of the Joint Programme Manager.

8. EVALUATION ETHICS

Evaluations in UNDP shall be conducted in accordance with the principles outlined in the UNEG "Ethical Guidelines for Evaluation".

9. PAYMENT TERMS:

Payments are based upon output, i.e. upon delivery of the services specified in the TOR:

Milestone	% Payment	Target Date
Upon satisfactory Completion of the Inception Report	25 %	mid-January
Upon Satisfactory Completion of the Evaluation Report	75%	end February

Feedback on the outputs will be made within two weeks after the submission is made by the Consulting firm.

All payments will be issued upon certification by SAWASYA Joint Programme Manager. Payments are based upon output, i.e. upon delivery of the services specified in the TORs.

10. COMPOSITION AND PROFILE OF THE TEAM (EXPERIENCE & QUALIFICATIONS)

A team of two consultants (International/local) is needed to complete the study:

(Please specifically who is international and who is local)

- The Team leader shall have the following minimum requirements: (International)
 - o Postgraduate degree in public administration, development studies, management or related field.
 - o Proven experience (at least 10 years) in managing and/or planning large scale and multi-sectoral projects.
 - o Minimum five (5) years' experience in results based management and evaluation of large scale and multisectoral projects.
 - o Demonstrated expertise in management.
 - o Excellent oral and written communication skills in English; Arabic is an asset.
 - o Solid analytical and conceptual skills and the ability to think creatively.
 - o Knowledge of the local context (culture, politics, and geography), with specific knowledge of Area C, the Gaza Strip and East Jerusalem being a particular asset.
- The second expert shall have the following minimum requirements: (National)
 - o Postgraduate degree in public administration, development studies, management or related field.
 - o Proven experience (at least 5 years) in managing and/or planning large scale and multi-sectoral projects.
 - o Minimum three (3) years' experience in results based management and evaluation of large scale and multisectoral projects.
 - Experience in conducting research is an asset.
 - 0
 - Excellent oral and written communication skills in English and Arabic.
 - o Solid analytical and conceptual skills and the ability to think creatively.

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o Excellent knowledge of the local context including the Gaza Strip, Area C and East Jerusalem.

11. TECHNICAL PROPOSALS

The technical proposal shall describe the approach and methodology that will be applied by the consulting firm to meet the objectives and scope of the assignment and shall include the following:

- a) The methodology.
- b) The suggested work plan.
- c) Description of tools that will be used and provided.
- d) Company Profile including description of company facilities and resources.
- e) List of relevant projects undertaken within the last two years.
- f) Contact information for two previous clients for reference purposes to whom similar services has been provided and completed.
- g) Profile of experts included in the plan. A matrix should be provided to show which expert will work on what activities and for what duration.
- h) CVs of the experts who will participate in conducting the assignment.

The proposal shall be valid for a minimum of 120 days from the date of bid closing and shall be duly signed by the official representation of the consulting firm and stamped.

12. FINANCIAL PROPOSALS

The offeror is asked to prepare the Price Schedule in **US Dollars** to be provided in a separate envelope from the rest of the RFP. The financial proposal shall specify a total lump sum amount all-inclusive for the provision of the requirement.

The lump sum amount shall be broken down to show the following level of detail:

- o Daily rates of staff
- o Administrative costs
- o Overhead and profit
- Man rate per hour
- Cost of workshops
- o Any other applicable costs

13. EVALUATION

A two-stage procedure is utilized in evaluating the proposals, with evaluation of the technical proposals prior to any price proposal being opened and compared. The price proposal of the Proposals will be opened only for submissions that passed the minimum technical score (70%) in the evaluation of the technical proposals. The technical proposals are evaluated on the basis of their responsiveness to the Terms of Reference (TOR).

	Technical Proposal Evaluation	Points obtainable
1	Expertise of Firm /Organization	20
2	CVs of the experts	30
3	Evaluation Plan including key milestones	20
4	Methodology	30
	Total	100

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The evaluation form for the technical proposals follows. The obtainable number of points specified for each evaluation criterion indicates the relative significance of weight of the item in the overall evaluation process.

Technical Evaluation Criteria			Weight	Points
	Expe	rtise of Firm /Organization	20	
-	а	Does the Company Profile reflect the requirements of the TOR?		5
FORM	b	Do projects undertaken within the last 2 years relate to the TOR? (Minimum 2 years' experience in provision of similar services to TOR)		5
	С	Quality of References provided by 2 previous clients		5
	d	Quality of examples of Evaluation methods		5
	Staffi	ing Plan	30	
7	a	Is overall staffing plan sufficient to undertake TOR?		5
₹	b	Are profiles of each staff adequate to undertake TOR?		5
FORM	С	Team Leader (minimum post-graduate degree & 5 years relevant experience)		7
	d	Evaluators previous experience and level of education (minimum post-graduate degree & 4 years relevant experience)		13
A 3	Evalu	uation Plan including key milestones	20	
FORM	a	Evaluation plan clearly demonstrates what will be undertaken at each phase		10
Ĭ.	b	Project will be completed within the time specified in the TOR?		10
	Meth	nodology	30	
4 A	a	Clearly illustrates how the evaluation will be conducted to cover all required elements		10
FORM	b	Clearly illustrates how data will be collected		10
H	С	Clearly illustrates how each activity will be evaluated to insure that the overall evaluation covers all project components		5
		Clearly illustrates how the final report will be developed and finalized.	-	5
		TOTAL	100	

In the Second Stage, the price proposal of all Offerors, who have attained the minimum 70% score in the technical evaluation will be opened and evaluated.

14. AWARD OF CONTRACT

The procuring UNDP entity reserves the right to accept or reject any Proposal, and to annul the solicitation process and reject all Proposals at any time prior to award of contract, without incurring any liability to the affected applicant or any obligation to inform the affected applicant or applicants of the ground for the UNDP's action.

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The UNDP procuring entity will award the Contract to one offeror, who obtains the highest Total Combined Score on his/her Proposal (based on combined scoring method)

The formula for the rating of the Proposals will be as follows:

Rating the Technical Proposal (TP):

TP Rating = (Total Score Obtained by the Offer / Max. Obtainable Score for TP) x 100

Rating the Financial Proposal (FP):

FP Rating = (Lowest Priced Offer / Price of the Offer Being Reviewed) x 100

Total Combined Score:

(TP Rating) x (Weight of TP, 70%)

+ (FP Rating) x (Weight of FP, 30%)

Total Combined and Final Rating of the Proposal

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Annex 3

FORM FOR SUBMITTING SERVICE PROVIDER'S PROPOSAL⁴

(This Form must be submitted only using the Service Provider's Official Letterhead/Stationery⁵)

[insert: Location]. [insert: Date]

To: [insert: Name and Address of UNDP focal point]

Dear Sir/Madam:

We, the undersigned, hereby offer to render the following services to UNDP in conformity with the requirements defined in the RFP dated [specify date], and all of its attachments, as well as the provisions of the UNDP General Contract Terms and Conditions:

A. Qualifications of the Service Provider

The Service Provider must describe and explain how and why they are the best entity that can deliver the requirements of UNDP by indicating the following:

- a) Profile describing the nature of business, field of expertise, licenses, certifications, accreditations;
- b) Business Licenses Registration Papers, Tax Payment Certification, etc.
- c) Latest Audited Financial Statement income statement and balance sheet to indicate Its financial stability, liquidity, credit standing, and market reputation, etc.;
- d) Track Record list of clients for similar services as those required by UNDP, indicating description of contract scope, contract duration, contract value, contact references;
- e) Certificates and Accreditation including Quality Certificates, Patent Registrations, Environmental Sustainability Certificates, etc.
- f) Written Self-Declaration that the company is not in the UN Security Council 1267/1989 List, UN Procurement Division List or Other UN Ineligibility List.

B. Proposed Methodology for the Completion of Services

The Service Provider must describe how it will address/deliver the demands of the RFP; providing a detailed description of the essential performance characteristics, reporting conditions and quality assurance mechanisms that will be put in place, while demonstrating that the proposed methodology will be appropriate to the local conditions and context of the work.

C. Qualifications of Key Personnel

If required by the RFP, the Service Provider must provide:

⁴ This serves as a guide to the Service Provider in preparing the Proposal.

⁵ Official Letterhead/Stationery must indicate contact details – addresses, email, phone and fax numbers – for verification purposes

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- a) Names and qualifications of the key personnel that will perform the services indicating who is Team Leader, who are supporting, etc.;
- b) CVs demonstrating qualifications must be submitted if required by the RFP; and
- c) Written confirmation from each personnel that they are available for the entire duration of the contract.

D. Cost Breakdown per Deliverable*

	Deliverables [list them as referred to in the RFP]	Percentage of Total Price (Weight for payment)	Price (Lump Sum, All Inclusive)
1	Deliverable 1		
2	Deliverable 2		
3			
	Total	100%	

^{*}This shall be the basis of the payment tranches

E. Cost Breakdown by Cost Component [This is only an Example]:

Description of Activity	Remuneration per Unit of Time	Total Period of Engagement	No. of Personnel	Total Rate
I. Personnel Services				
1. Services from Home Office				
a. Expertise 1				
b. Expertise 2				
2. Services from Field Offices				
a . Expertise 1				
b. Expertise 2				
3. Services from Overseas				
a. Expertise 1				
b. Expertise 2				
II. Out of Pocket Expenses				
1. Travel Costs				
2. Daily Allowance				
3. Communications				
4. Reproduction				
5. Equipment Lease				
6. Others				
III. Other Related Costs				

[Name and Signature of the Service Provider's Authorized Person]
[Designation]
[Date]

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Annex 3 General Terms and Conditions for Services

1.0 LEGAL STATUS:

The Contractor shall be considered as having the legal status of an independent contractor vis-à-vis the United Nations Development Programme (UNDP). The Contractor's personnel and sub-contractors shall not be considered in any respect as being the employees or agents of UNDP or the United Nations.

2.0 SOURCE OF INSTRUCTIONS:

The Contractor shall neither seek nor accept instructions from any authority external to UNDP in connection with the performance of its services under this Contract. The Contractor shall refrain from any action that may adversely affect UNDP or the United Nations and shall fulfill its commitments with the fullest regard to the interests of UNDP.

3.0 CONTRACTOR'S RESPONSIBILITY FOR EMPLOYEES:

The Contractor shall be responsible for the professional and technical competence of its employees and will select, for work under this Contract, reliable individuals who will perform effectively in the implementation of this Contract, respect the local customs, and conform to a high standard of moral and ethical conduct.

4.0 ASSIGNMENT:

The Contractor shall not assign, transfer, pledge or make other disposition of this Contract or any part thereof, or any of the Contractor's rights, claims or obligations under this Contract except with the prior written consent of UNDP.

5.0 SUB-CONTRACTING:

In the event the Contractor requires the services of sub-contractors, the Contractor shall obtain the prior written approval and clearance of UNDP for all sub-contractors. The approval of UNDP of a sub-contractor shall not relieve the Contractor of any of its obligations under this Contract. The terms of any sub-contract shall be subject to and conform to the provisions of this Contract.

6.0 OFFICIALS NOT TO BENEFIT:

The Contractor warrants that no official of UNDP or the United Nations has received or will be offered by the Contractor any direct or indirect benefit arising from this Contract or the award thereof. The Contractor agrees that breach of this provision is a breach of an essential term of this Contract.

7.0 INDEMNIFICATION:

The Contractor shall indemnify, hold and save harmless, and defend, at its own expense, UNDP, its officials, agents, servants and employees from and against all suits, claims, demands, and liability of any nature or kind, including their costs and expenses, arising out of acts or omissions of the Contractor, or the Contractor's employees, officers, agents or sub-contractors, in the performance of this Contract. This provision shall extend, inter alia, to claims and liability in the nature of workmen's compensation, products liability and liability arising out of the use of patented inventions or devices, copyrighted material or other intellectual

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property by the Contractor, its employees, officers, agents, servants or sub-contractors. The obligations under this Article do not lapse upon termination of this Contract.

8.0 INSURANCE AND LIABILITIES TO THIRD PARTIES:

- **8.1** The Contractor shall provide and thereafter maintain insurance against all risks in respect of its property and any equipment used for the execution of this Contract.
- **8.2** The Contractor shall provide and thereafter maintain all appropriate workmen's compensation insurance, or the equivalent, with respect to its employees to cover claims for personal injury or death in connection with this Contract.
- **8.3** The Contractor shall also provide and thereafter maintain liability insurance in an adequate amount to cover third party claims for death or bodily injury, or loss of or damage to property, arising from or in connection with the provision of services under this Contract or the operation of any vehicles, boats, airplanes or other equipment owned or leased by the Contractor or its agents, servants, employees or sub-contractors performing work or services in connection with this Contract.
- **8.4** Except for the workmen's compensation insurance, the insurance policies under this Article shall:
 - **8.4.1** Name UNDP as additional insured;
 - **8.4.2** Include a waiver of subrogation of the Contractor's rights to the insurance carrier against the UNDP;
 - **8.4.3** Provide that the UNDP shall receive thirty (30) days written notice from the insurers prior to any cancellation or change of coverage.
 - **8.5** The Contractor shall, upon request, provide the UNDP with satisfactory evidence of the insurance required under this Article.

9.0 ENCUMBRANCES/LIENS:

The Contractor shall not cause or permit any lien, attachment or other encumbrance by any person to be placed on file or to remain on file in any public office or on file with the UNDP against any monies due or to become due for any work done or materials furnished under this Contract, or by reason of any other claim or demand against the Contractor.

10.0 TITLE TO EQUIPMENT:

Title to any equipment and supplies that may be furnished by UNDP shall rest with UNDP and any such equipment shall be returned to UNDP at the conclusion of this Contract or when no longer needed by the Contractor. Such equipment, when returned to UNDP, shall be in the same condition as when delivered to the Contractor, subject to normal wear and tear. The Contractor shall be liable to compensate UNDP for equipment determined to be damaged or degraded beyond normal wear and tear.

11.0 COPYRIGHT, PATENTS AND OTHER PROPRIETARY RIGHTS:

11.1 Except as is otherwise expressly provided in writing in the Contract, the UNDP shall be entitled to all intellectual property and other proprietary rights including, but not limited to, patents, copyrights, and trademarks, with regard to products, processes, inventions, ideas, know-how, or documents and other materials which the Contractor has developed for the UNDP under the Contract and which bear a direct relation to or are produced or prepared or collected in consequence of, or during the course

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of, the performance of the Contract, and the Contractor acknowledges and agrees that such products, documents and other materials constitute works made for hire for the UNDP.

- 11.2 To the extent that any such intellectual property or other proprietary rights consist of any intellectual property or other proprietary rights of the Contractor: (i) that pre-existed the performance by the Contractor of its obligations under the Contract, or (ii) that the Contractor may develop or acquire, or may have developed or acquired, independently of the performance of its obligations under the Contract, the UNDP does not and shall not claim any ownership interest thereto, and the Contractor grants to the UNDP a perpetual license to use such intellectual property or other proprietary right solely for the purposes of and in accordance with the requirements of the Contract.
- 11.3 At the request of the UNDP; the Contractor shall take all necessary steps, execute all necessary documents and generally assist in securing such proprietary rights and transferring or licensing them to the UNDP in compliance with the requirements of the applicable law and of the Contract.
- Subject to the foregoing provisions, all maps, drawings, photographs, mosaics, plans, reports, estimates, recommendations, documents, and all other data compiled by or received by the Contractor under the Contract shall be the property of the UNDP, shall be made available for use or inspection by the UNDP at reasonable times and in reasonable places, shall be treated as confidential, and shall be delivered only to UNDP authorized officials on completion of work under the Contract.

12.0 USE OF NAME, EMBLEM OR OFFICIAL SEAL OF UNDP OR THE UNITED NATIONS:

The Contractor shall not advertise or otherwise make public the fact that it is a Contractor with UNDP, nor shall the Contractor, in any manner whatsoever use the name, emblem or official seal of UNDP or THE United Nations, or any abbreviation of the name of UNDP or United Nations in connection with its business or otherwise.

13.0 CONFIDENTIAL NATURE OF DOCUMENTS AND INFORMATION:

Information and data that is considered proprietary by either Party and that is delivered or disclosed by one Party ("Discloser") to the other Party ("Recipient") during the course of performance of the Contract, and that is designated as confidential ("Information"), shall be held in confidence by that Party and shall be handled as follows:

- **13.1** The recipient ("Recipient") of such information shall:
 - **13.1.1** use the same care and discretion to avoid disclosure, publication or dissemination of the Discloser's Information as it uses with its own similar information that it does not wish to disclose, publish or disseminate; and,
 - **13.1.2** use the Discloser's Information solely for the purpose for which it was disclosed.
- 13.2 Provided that the Recipient has a written agreement with the following persons or entities requiring them to treat the Information confidential in accordance with the Contract and this Article 13, the Recipient may disclose Information to:
 - **13.2.1** any other party with the Discloser's prior written consent; and,
 - **13.2.2** the Recipient's employees, officials, representatives and agents who have a need to know such Information for purposes of performing obligations under the Contract, and employees officials, representatives and agents of any legal entity that it controls controls it, or with

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which it is under common control, who have a need to know such Information for purposes of performing obligations under the Contract, provided that, for these purposes a controlled legal entity means:

- **13.2.2.1** a corporate entity in which the Party owns or otherwise controls, whether directly or indirectly, over fifty percent (50%) of voting shares thereof; or,
- 13.2.2.2 any entity over which the Party exercises effective managerial control; or,
- 13.2.2.3 for the UNDP, an affiliated Fund such as UNCDF, UNIFEM and UNV.
- 13.3 The Contractor may disclose Information to the extent required by law, provided that, subject to and without any waiver of the privileges and immunities of the United Nations, the Contractor will give the UNDP sufficient prior notice of a request for the disclosure of Information in order to allow the UNDP to have a reasonable opportunity to take protective measures or such other action as may be appropriate before any such disclosure is made.
- **13.4** The UNDP may disclose Information to the extent as required pursuant to the Charter of the UN, resolutions or regulations of the General Assembly, or rules promulgated by the Secretary-General.
- 13.5 The Recipient shall not be precluded from disclosing Information that is obtained by the Recipient from a third party without restriction, is disclosed by the Discloser to a third party without any obligation of confidentiality, is previously known by the Recipient, or at any time is developed by the Recipient completely independently of any disclosures hereunder.
- 13.6 These obligations and restrictions of confidentiality shall be effective during the term of the Contract, including any extension thereof, and, unless otherwise provided in the Contract, shall remain effective following any termination of the Contract.

14.0 FORCE MAJEURE; OTHER CHANGES IN CONDITIONS

- 14.1 In the event of and as soon as possible after the occurrence of any cause constituting force majeure, the Contractor shall give notice and full particulars in writing to the UNDP, of such occurrence or change if the Contractor is thereby rendered unable, wholly or in part, to perform its obligations and meet its responsibilities under this Contract. The Contractor shall also notify the UNDP of any other changes in conditions or the occurrence of any event that interferes or threatens to interfere with its performance of this Contract. On receipt of the notice required under this Article, the UNDP shall take such action as, in its sole discretion; it considers to be appropriate or necessary in the circumstances, including the granting to the Contractor of a reasonable extension of time in which to perform its obligations under this Contract.
- 14.2 If the Contractor is rendered permanently unable, wholly, or in part, by reason of force majeure to perform its obligations and meet its responsibilities under this Contract, the UNDP shall have the right to suspend or terminate this Contract on the same terms and conditions as are provided for in Article 15, "Termination", except that the period of notice shall be seven (7) days instead of thirty (30) days.
- **14.3** Force majeure as used in this Article means acts of God, war (whether declared or not), invasion, revolution, insurrection, or other acts of a similar nature or force.
- 14.4 The Contractor acknowledges and agrees that, with respect to any obligations under the Contract that the Contractor must perform in or for any areas in which the UNDP is engaged in, preparing to engage in, or disengaging from any peacekeeping, humanitarian or similar operations, any delays or

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failure to perform such obligations arising from or relating to harsh conditions within such areas or to any incidents of civil unrest occurring in such areas shall not, in and of itself, constitute force majeure under the Contract..

15.0 TERMINATION

- **15.1** Either party may terminate this Contract for cause, in whole or in part, upon thirty (30) days notice, in writing, to the other party. The initiation of arbitral proceedings in accordance with Article 16.2 ("Arbitration"), below, shall not be deemed a termination of this Contract.
- 15.2 UNDP reserves the right to terminate without cause this Contract at any time upon 15 days prior written notice to the Contractor, in which case UNDP shall reimburse the Contractor for all reasonable costs incurred by the Contractor prior to receipt of the notice of termination.
- 15.3 In the event of any termination by UNDP under this Article, no payment shall be due from UNDP to the Contractor except for work and services satisfactorily performed in conformity with the express terms of this Contract.
- 15.4 Should the Contractor be adjudged bankrupt, or be liquidated or become insolvent, or should the Contractor make an assignment for the benefit of its creditors, or should a Receiver be appointed on account of the insolvency of the Contractor, the UNDP may, without prejudice to any other right or remedy it may have under the terms of these conditions, terminate this Contract forthwith. The Contractor shall immediately inform the UNDP of the occurrence of any of the above events.

16.0 SETTLEMENT OF DISPUTES

- **Amicable Settlement**: The Parties shall use their best efforts to settle amicably any dispute, controversy or claim arising out of this Contract or the breach, termination or invalidity thereof. Where the parties wish to seek such an amicable settlement through conciliation, the conciliation shall take place in accordance with the UNCITRAL Conciliation Rules then obtaining, or according to such other procedure as may be agreed between the parties.
- 16.2 **Arbitration:** Any dispute, controversy, or claim between the Parties arising out of the Contract or the breach, termination, or invalidity thereof, unless settled amicably under Article 16.1, above, within sixty (60) days after receipt by one Party of the other Party's written request for such amicable settlement, shall be referred by either Party to arbitration in accordance with the UNCITRAL Arbitration Rules then obtaining. The decisions of the arbitral tribunal shall be based on general principles of international commercial law. For all evidentiary questions, the arbitral tribunal shall be quided by the Supplementary Rules Governing the Presentation and Reception of Evidence in International Commercial Arbitration of the International Bar Association, 28 May 1983 edition. The arbitral tribunal shall be empowered to order the return or destruction of goods or any property, whether tangible or intangible, or of any confidential information provided under the Contract, order the termination of the Contract, or order that any other protective measures be taken with respect to the goods, services or any other property, whether tangible or intangible, or of any confidential information provided under the Contract, as appropriate, all in accordance with the authority of the arbitral tribunal pursuant to Article 26 ("Interim Measures of Protection") and Article 32 ("Form and Effect of the Award") of the UNCITRAL Arbitration Rules. The arbitral tribunal shall have no authority to award punitive damages. In addition, unless otherwise expressly provided in the Contract, the arbitral tribunal shall have no authority to award interest in excess of the London Inter-Bank Offered Rate ("LIBOR") then prevailing, and any such interest shall be simple interest only. The Parties shall

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be bound by any arbitration award rendered as a result of such arbitration as the final adjudication of any such dispute, controversy, or claim.

17.0 PRIVILEGES AND IMMUNITIES:

Nothing in or relating to this Contract shall be deemed a waiver, express or implied, of any of the privileges and immunities of the United Nations, including its subsidiary organs.

18.0 TAX EXEMPTION

- 18.1 Section 7 of the Convention on the Privileges and Immunities of the United Nations provides, interalia that the United Nations, including its subsidiary organs, is exempt from all direct taxes, except charges for public utility services, and is exempt from customs duties and charges of a similar nature in respect of articles imported or exported for its official use. In the event any governmental authority refuses to recognize the United Nations exemption from such taxes, duties or charges, the Contractor shall immediately consult with the UNDP to determine a mutually acceptable procedure.
- 18.2 Accordingly, the Contractor authorizes UNDP to deduct from the Contractor's invoice any amount representing such taxes, duties or charges, unless the Contractor has consulted with the UNDP before the payment thereof and the UNDP has, in each instance, specifically authorized the Contractor to pay such taxes, duties or charges under protest. In that event, the Contractor shall provide the UNDP with written evidence that payment of such taxes, duties or charges has been made and appropriately authorized.

19.0 CHILD LABOUR

- 19.1 The Contractor represents and warrants that neither it, nor any of its suppliers is engaged in any practice inconsistent with the rights set forth in the Convention on the Rights of the Child, including Article 32 thereof, which, inter alia, requires that a child shall be protected from performing any work that is likely to be hazardous or to interfere with the child's education, or to be harmful to the child's health or physical mental, spiritual, moral or social development.
- **19.2** Any breach of this representation and warranty shall entitle UNDP to terminate this Contract immediately upon notice to the Contractor, at no cost to UNDP.

20.0 MINES:

- 20.1 The Contractor represents and warrants that neither it nor any of its suppliers is actively and directly engaged in patent activities, development, assembly, production, trade or manufacture of mines or in such activities in respect of components primarily utilized in the manufacture of Mines. The term "Mines" means those devices defined in Article 2, Paragraphs 1, 4 and 5 of Protocol II annexed to the Convention on Prohibitions and Restrictions on the Use of Certain Conventional Weapons Which May Be Deemed to Be Excessively Injurious or to Have Indiscriminate Effects of 1980.
- **20.2** Any breach of this representation and warranty shall entitle UNDP to terminate this Contract immediately upon notice to the Contractor, without any liability for termination charges or any other liability of any kind of UNDP.

21.0 OBSERVANCE OF THE LAW:

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The Contractor shall comply with all laws, ordinances, rules, and regulations bearing upon the performance of its obligations under the terms of this Contract.

22.0 SEXUAL EXPLOITATION:

- 22.1 The Contractor shall take all appropriate measures to prevent sexual exploitation or abuse of anyone by it or by any of its employees or any other persons who may be engaged by the Contractor to perform any services under the Contract. For these purposes, sexual activity with any person less than eighteen years of age, regardless of any laws relating to consent, shall constitute the sexual exploitation and abuse of such person. In addition, the Contractor shall refrain from, and shall take all appropriate measures to prohibit its employees or other persons engaged by it from, exchanging any money, goods, services, offers of employment or other things of value, for sexual favors or activities, or from engaging in any sexual activities that are exploitive or degrading to any person. The Contractor acknowledges and agrees that the provisions hereof constitute an essential term of the Contract and that any breach of this representation and warranty shall entitle UNDP to terminate the Contract immediately upon notice to the Contractor, without any liability for termination charges or any other liability of any kind.
- 22.2 The UNDP shall not apply the foregoing standard relating to age in any case in which the Contractor's personnel or any other person who may be engaged by the Contractor to perform any services under the Contract is married to the person less than the age of eighteen years with whom sexual activity has occurred and in which such marriage is recognized as valid under the laws of the country of citizenship of such Contractor's personnel or such other person who may be engaged by the Contractor to perform any services under the Contract.

23.0 AUTHORITY TO MODIFY:

Pursuant to the Financial Regulations and Rules of UNDP, only the UNDP Authorized Official possesses the authority to agree on behalf of UNDP to any modification of or change in this Contract, to a waiver of any of its provisions or to any additional contractual relationship of any kind with the Contractor. Accordingly, no modification or change in this Contract shall be valid and enforceable against UNDP unless provided by an amendment to this Contract signed by the Contractor and jointly by the UNDP Authorized Official.