# Terms of Reference

Title of Project	Support to community infrastructure reconstruction for livelihood recovery in East Lombok, West Nusa Tenggara. An activity/ sub-project of PETRA Component (2)
Duration	12 months
Duration	12 months
Type of Contract	Low value grant
Work Location	East Lombok, West Nusa Tenggara
Supervisor	National Project Manager PETRA - UNDP

# I. BACKGROUND

The two major disasters in 2018, earthquake, tsunami and liquefaction ravaged Central Sulawesi and West Nusa Tenggara (NTB). Particularly, the liquefaction affected Palu and caused approximately 10.000 people lost their homes. Hundreds of thousands of people lost their jobs and livelihood options. Disasters triggered by the earthquakes, tsunami and liquefaction caused substantive damage to community infrastructures, including buildings, roads, bridges, market facilities, irrigation canals, and drinking water schemes. The damaged infrastructures became almost non-operational, prompting the risk of migration for affected communities.

To accelerate rehabilitation and reconstruction process in both areas, UNDP is implementing the **Sulawesi / Lombok Programme for Earthquake and Tsunami Infrastructure Reconstructive Assistance (PETRA)**. The goal of PETRA is to contribute to the rehabilitation and reconstruction of key infrastructure to support the resilient recovery of disaster-affected communities in both provinces. It addresses the need to accelerate the restoration of critical public services (such as health and education), improve economic livelihood opportunities for affected communities, while, at the same time, enhancing resilience to future shocks in both provinces. It will be guided and informed by the post- disaster needs assessments and will be fully aligned with relevant national and sub-national recovery plans. Beyond the immediate humanitarian and relief assistance, the KfW and UNDP has initiated engagements with national and local governments to support of Central Sulawesi and NTB's recovery efforts. Key government partners include BNPB, BAPPENAS, Ministry of Finance, Ministry of Public Works, the Provincial governments of Central Sulawesi and NTB, and the local governments of all ten districts and cities impacted by the disasters. PETRA will deliver two outputs, namely: (1) Rehabilitation and reconstruction of partially and fully damaged infrastructure for critical public services; and (2) Rehabilitation of affected communities' economic infrastructure to promote more resilient and sustainable livelihoods.

Within the scope of Output (2) that aim for community infrastructure rehabilitation and reconstruction to support livelihood recovery, decisions on which activities are to be identified and prioritized by the communities themselves and further consulted with the district/ municipality. Reconstruction of essential community infrastructures might be undertaken and financed jointly between the community and the district/municipality as well as with private sector, with support from the program. The component is

intended for community works which covers rehabilitation and reconstruction of clean water sources, storage and distributions; drainages or irrigation channel, pedestrian and vehicular roads (including sidewalks, trail track, small bridges and culvert); etc.

# Programming Approach

PETRA adopted the UNDP Three Track approach to its programming specifically for the Component 2. It guides the entry point in identifying, prioritizing, planning, and implementing interventions based upon analysis of the scope of crisis and local context.

**Track A programming** responds to the urgent needs of crisis-affected groups with interventions to help stabilize livelihoods. **Track B programming** focuses on medium- to long-term local economic recovery, including interventions to boost sustainable employment, income generation, and reintegration (where required). **Track C programming** focuses on long-term employment creation and inclusive economic growth.<sup>1</sup>

<b>Track A</b> : Livelihoods stabilization	<ol> <li>Emergency employment creation: Cash-for-work, food-for-work, and community contracting for local employment in short-term activities prioritized by crisis-affected communities.</li> <li>Targeted self-employment support: Livelihood start-up grants and packages to reestablish or jumpstart micro or small enterprises.</li> <li>Infrastructure rehabilitation: Building or rebuilding infrastructure, especially community infrastructure, such as roads, bridges, water and sanitation systems, shelter, telecommunications, health facilities, schools, community centers, and irrigation and drainage systems.</li> </ol>
<b>Track B</b> : Local economic recovery for medium- to long-term employment, income generation, and reintegration (if required)	<ol> <li>Vocational and skills training and placement: Technical and vocational training, apprenticeships, job placement services, and self-employment support.</li> <li>Inclusive private sector development: Support for inclusive market development, inclusive financial sector development, and business development services.</li> <li>Conditional cash transfers: Support for national programs of cash transfers to targeted households on the condition that household members take measures to advance their own development, such as sending children to school and accessing maternal and child health care services.</li> </ol>
<b>Track C</b> : Long-term employment creation and inclusive economic growth	<ol> <li>Capacity development: Initiatives to promote staff retention in the public sector, professionalize the judiciary, strengthen the effectiveness and accountability of the police and security forces, develop the recovery planning capacities of communities and local governments, etc.</li> <li>Good governance: Strengthening policies, institutions (of state, civil society, the media, and the private sector), and processes (e.g., participatory assessment, participatory forums, and national-local</li> </ol>

<sup>&</sup>lt;sup>1</sup> Livelihoods & Economic Recovery in Crisis Situations, UNDP – BCPR, 2013

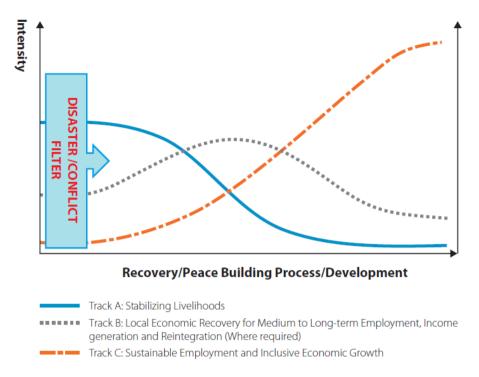


Figure 1. Timing and intensity of the three tracks approach adopted from Livelihood and Economic Recovery Guide, UNDP - BCPR, 2013

Based on the approach above, this program will focus on the Track B which is focusing on medium- to longterm local economic recovery, including interventions to boost sustainable employment, income generation, and reintegration (where required). The program would slightly have a cross cutting with the Track C by strengthening the province regulation on the commodity value chain through diversification and intensification of the products, as well ensuring the tourism crisis management that are synergize with the National Regulation as well Province Regulations concerning Disaster Resilience, Agricultural and Tourism.

# II. SCOPE OF SERVICES, EXPECTED OUTPUTS, AND DELIVERABLES

The Implementation of UNDP PETRA Component 2 is part of the operationalization of the project document in supporting crisis-affected communities in NTB to regain and improve livelihood opportunities and reinforcing their coexistence through combined infrastructure and livelihood program. The specific objective is to improve, expand and maintain basic services and social facilities at community level to pursue resilient and sustainable livelihood.

The expected results from this component are a) reconstructed community infrastructure in to support livelihood recovery in West Nusa Tenggara, and b) restored minimum household capacity for restarting and improving their livelihood.

In pursuing the above-mentioned objective and expected results, while also taken into consideration of the operating context, UNDP will begin with a small step through facilitating basic life-skills, vocational and income generating activities training, and rehabilitation and/or reconstruction of essential community infrastructures and public facilities that directly contribute to the livelihood of surrounding community. Engagement with communities uphold inclusiveness principles to engage marginalized groups, such as women led households, elderly, people with disabilities, etc.

These 3 (three) frameworks below will be basis to achieve results for Program Component 2:

# 1. Strengthening or Empowering the Village Recovery and Resilience Program

In order to support the acceleration of village recovery and resilience program, UNDP through existing village group such as Village Disaster Preparedness Team or TSBD will facilitate the recovery process through a coordination forum in the targeted areas. The forum provides a platform as a media for coordination, and exchange information for the village stakeholder to participate in the planning and implementing of village development process in line with the government program for village development, include: Village Tourism, Village Food Resilient, Village Disaster Resilient, and Zero Waste Policy. By engaging community members in consultation in the forum, such as female-headed household, elderly people, persons with disability, and female representatives, it is expected the forum can accommodate inputs and facilitate capacity building for community members inclusively. It is also expected that the community would be able develop the risk assessment for their areas using appropriate approach, facilitated by the appointed local partner. The forum will be facilitated to design its recovery plan based on Rehabilitation and Reconstruction Plan, accustomed to characteristic of each villages.

2. Reconstruction of community infrastructure to support sustainable and resilient livelihood recovery

Provision of basic community infrastructures will be used an entry point to build strategic partnership with the local government. It covers small-scale of basic physical infrastructure at local level that are critical for the lives and livelihood of targeted population, such as: rehabilitation of water reservoir, irrigation channel, inter village bridge, and farmers road. It is expected that during the reconstruction of these infrastructures, the community would be able to contribute in the project by providing their support and labour, and able to collaborate with the selected CSO (Civil Society Organization) from the bidding process.

3. Capacity building, innovation, and community empowerment on sustainable and resilient livelihood

The activities under this project will continuously support the village community empowerment and improving their capacity by mainstreaming disaster risk reduction and sustainable environment into the project. The program will involve active participation from the women and youth groups, through entrepreneurship and innovative programs. Innovation may include new ways in processes in addition to adopting new technologies. It is also important to scope information about other humanitarian/development intervention in the areas to identify current innovation and capacity building which have been delivered to avoid duplication. Furthermore, the program would encourage the revitalization of women home industries and youth economic Empowerment through the employment creation for women and young people through capacity building on entrepreneurship, provide mentorship in guiding sustainability of the seed-stage enterprise, help to identify potential enterprise ideas and support the women and youth access to capital. Furthermore, disaster risk sensitivity of livelihoods and economic recovery programmes would be inclusion to these activities

No	Expected Outputs	Deliverables	Target Completion
1	Development of infrastructure and community based sustainable livelihood project model	<ul> <li>a. Final detail implementation plan</li> <li>b. Project orientation sessions with village and community leaders/representatives in the target locations.</li> <li>c. Assessment using alternatively PRA Approach and establish mechanisms for the beneficiary</li> </ul>	1 <sup>st</sup> month
		identification and prioritization in consultation	

The selected NGO/CSO will be responsible to implement the following more detail sub-activities to achieve:

No	Expected Outputs	Deliverables	Target Completion
		with village, community leaders, and representative of community members, d. Selection of prioritized beneficiaries. e. Project introduction and kick-off	
2	Strengthening disaster risk reduction and recovery local initiatives	<ul> <li>a. Establishment or reactivation of Village Recovery Forum – The Village Disaster Preparedness Team or TSBD will lead the forum as part of their program activity.</li> <li>b. Facilitate community-based disaster risk assessment, include DRR Plan and Contingency Planning development.</li> <li>c. Implementation DRR activities.</li> <li>d. Community agreement on priority community infrastructures and working modalities.</li> <li>e. Documentation local initiatives activities implementation</li> </ul>	2 <sup>nd -</sup> 3 <sup>rd</sup> month
3	Capacity building and community empowerment for sustainable and resilient livelihood recovery	<ul> <li>a. Develop and produce community capacity development curriculum for – training, focus group discussion, and promotion for key topic groups.</li> <li>b. Deliver trainings to develop capacity of communities based on the village needs and potentials which would focus on the revitalization of strategic livelihood sectors of village communities that include:</li> </ul>	2 <sup>nd</sup> - 3 <sup>rd</sup> month
4	Construction of Economic and Livelihood Village Infrastructure, include Facilities and Provision of Supporting Tools and Equipment	<ul> <li>a. Completion of design drawings, specification, and BOQ of priority community infrastructures, as initially identified in Annex-1; reviewed and certified by PETRA Resident Engineer</li> <li>b. Completion of detail implementation plan, including scope of work, budget, and work schedule</li> </ul>	4 <sup>th</sup> month
		<ul> <li>c. Construction of community infrastructures <ol> <li>Rehabilitation of Farmers Road for local agricultural commodities access transportation in Kubur Nunggal tanah Abanq Route in Sajang Village</li> <li>Rehabilitation of Farmer Bridge Belunak in Sembalun Lawang Village</li> <li>Rehabilitation Irrigation of Rurung Timuk in Sembalun Bumbung Village</li> <li>Water reservoir in Nap-Nap, Sembalun Bumbung Village</li> <li>Water reservoir in Rante Mas, Sembalun Lawang Village</li> <li>Installation of Village EQ and Eruption Map and signage in three villages</li> <li>Construction of solar panel to support community facility.</li> </ol> </li> <li>Requirements to be adapted and conducted by the selected NGOs/CSOs for the infrastructure works: <ol> <li>promoting the participation of women, elders, people with disability and</li> </ol> </li> </ul>	6 <sup>th</sup> – 11 <sup>th</sup> month

No	Expected Outputs	Deliverables	Target Completion
		<ul> <li>community leaders in the survey and prioritization</li> <li>the infrastructure materials and design should be eco-friendly and withstand to shocks and potential local threats</li> <li>community based approach through planning, designing, mobilization, and contributed resources from village communities</li> <li>d. Completion of complementary facilities/ equipment installation and productive input packages distribution;</li> <li>e. Conducted post-intervention technical assistance and coaching for improvement/expansion of livelihood activities;</li> <li>f. Completion of on-site technical assistance and cash grants (if applicable) to relevant beneficiaries</li> </ul>	
5	Development of project information and communication visibility	<ul> <li>Produce promotion and information kits, includes:</li> <li>1. Project case study (preferably include human interest story)</li> <li>2. Lesson learnt video of community infrastructure and livelihood</li> <li>3. Informative materials relate to village disaster preparedness plan; village tourism; village agricultural products.</li> </ul>	10 <sup>th</sup> – 12 <sup>th</sup> month

In addition to above expected outputs and activities, the selected partner obliges to provide technical oversight and assistance to beneficiaries during start-up activities, on-the-job training, and apprenticeships. Participation of vulnerable and minority groups, such as women, youth, disable, and elderly should be well identified and inclusively engaged in this project activities. Necessary support should be facilitated in order to ensure the participation of these groups in the activities, such as: child friendly space for women headed household, wheelchair or sign language facilitator for disable persons, and other special needs. Children protection should be put upfront in each activity, no children workers or other kind of child exploitation are allowed in this project. Disbursement plan of cash grants shall be in line with technical oversight and assistance plan. To ensure quality of deliverables, they must also develop monitoring plan and undertake regular monitoring and reporting of implementation progress. The project phases would be as described in the following chart:



Village/Indicators	Resilient Village (DESTANA)	Food Security Village (DESMAPAN)	Tourism Village (DEWI)
Sajang Village	1. DRR Village Policy 2. DRR Plans 3. DRR Village Forum 4. Risk Assessment 5. Disaster Preparedness Activity	1. CommunityEmpowerment 2. Optimize of Natural Resource 3. CommunitySaving 4. Technology Improvement	Improvement of community facilities     Community Involvement in the     Activities     Village Unique Products
Sembalun Lawang Village	1. DRR Village Policy 2. DRR Plans 3. DRR Village Forum 4. Risk Assessment 5. Disaster Preparedness Activity	1. CommunityEmpowerment 2. Optimize of Natural Resource 3. CommunitySaving 4. Technology Improvement	Improvement of community facilities     Community Involvement in the     Activities     Village Unique Products
Sembalun Bumbung Village	1. DRR Village Policy 2. DRR Plans 3. DRR Village Forum 4. Risk Assessment 5. Disaster Preparedness Activity	<ol> <li>CommunityEmpowerment</li> <li>Optimize of Natural Resource</li> <li>CommunitySaving</li> <li>Technology Improvement</li> </ol>	Improvement of community facilities     Community Involvement in the Activities     Village Unique Products

#### **III. INSTITUTIONAL ARRANGEMENTS**

The selected NGO/CSO will work under direct supervision of UNDP Project Manager PETRA, and will be directly responsible for reporting findings, progress, issues and challenges, as well as to seek for acceptance and/or validation of milestones. Biweekly updates shall be furnished highlighting findings, issues, and progress of rehabilitation work, and monthly reports will be submitted to describe overall progress of the work. In day-to-day implementation, the NGO/CSO will work in collaboration with the Community Mobilization Officer/Associate. The selected NGO/CSO will work closely with local communities, local institutions, community leaders and other stakeholders, and potentially with CSOs selected by UNDP.

Upon signing of the contract, The NGO/CSO is expected to attend an inception meeting with UNDP to review the scope of work, deliverables, site locations, reporting tools and formats. The UNDP and NGO/CSO will agree on data collection and reporting tools and formats. The NGO/CSO needs to provide minimum of 3 mid to senior level staff to participate in this orientation session.

A detail methodology and work plan, along with a schedule will be developed by the NGO/CSO in consultation with UNDP. The work plan will be submitted for UNDP review and endorsement within 7 days following the inception meeting.

The NGO/CSO takes full responsibility for the overall management of activities, and bears all substantive, operational, financial, monitoring responsibilities. The NGO/CSO must possess complete project management set up, including for administrative and operational matters. UNDP will not provide any administrative support.

The NGO/CSO needs to provide monthly progress report including detailed update on implementation progress, results achieved, challenges, forward planning and financial delivery. The NGO/CSO also needs to provide updates and inputs to UNDP whenever necessary or on request.

The NGO/CSO needs to maintain a data backup system for copies of original receipts for payments of goods, services, labor charges, training cost, operation running costs, etc. for auditing.

At the end of the assignment, the NGO/CSO will have to submit a final report with comprehensive narrative including success and lessons learned, and completion of financial matters.

# IV. DURATION OF WORKS

All works for contracts secured by the selected NGO/CSO are to be completed in duration of <u>12 months</u>. Thus, all project activities shall also be completed by this period.

## V. GEOGRAPHIC AREA COVERAGE AND TARGET BENEFICIARIES

The Activity/ Sub-project is expected to cover approximately 1.800 people in 3 (three) targeted villages – Sembalun Bumbung, Sembalun Lawang, and Sajang which are located in Sembalun Sub-district. The geographic conditions of these areas are described as follow:

# a. Sajang Village

This village is inhibited by 4,345 people with estimate total area coverage reach 18,98 km2, consist of 7 subvillages, include: Bawak Nao Daya, Bawak Nao Lauk, Lelongken, sajang, Birak, Bilok, and Landean. The main commodities of this village, such as: garlic, onion, chili, tomato, carrot, potato, cabbage, green bean, cinnamon, vanilla, and coffee. The strategic commodity in this area is coffee as the largest production in the village. The type of coffee is robusta and the village is limited in selling commodity only in the kind of coffee beans. Post-earthquake, the coffee bean farmers are no longer cultivating their plantation in maximize. Other issues, such as plant pest and diseases, limited seed distribution from the government, and water scarcity for irrigation and farmland, as well damaged on the water pipe from the water resources are also contributed to the low coffee production.

Beside coffee plantation, tourism is also strategic and potential sector for further development in the village, include Mangku Sakti Waterfall, Sajang Tree House, and Coffee Agri Tourism. Post-earthquake, this tourism sector has not yet able to fully recovery, many of the tourists are still traumatize with the past earthquake, and the condition of damaged tourism facilities or sites have not yet rehabilitated. The impact of this condition is the loss of income of local tour guides, porters, organizers, hiking gears rental services, food vendors, and many other tourism services providers.

In general, the village is high risk to multi hazard, include flood, flash flood, landslide, and forest fire, with low threats on earthquake and volcano eruption. There is Disaster Preparedness Team (TSBD) that has been established in 2013 and training has been delivered to the TSBD personnel with focus on flash flood and fire. Yet, the village has not developed risk map, contingency or DRR plan for other type of hazards, except flood.

# b. Sembalun Lawang Village

This village is inhibited by 4,920 people with estimate total area coverage reach 52,29 km2, consist of 5 subvillages, include: Lebak Daya, Baret Desa, Lebak Lauk, Dasan Kodrat, and Mapakin. There are two main sectors that have potential to be developed further, include: Tourism and Agricultural for the Tourism Sector In the Tourism Sector, this village is included in the list of 99 Village Tourism Development Program of NTB Province. There are several tourism sites in this village, include: Selong Hill, Dandaun Savanna, Kanji Hill, Strawberry Hill, Lawang Hill, and Taure Village. These destinations are managed by group of youth and Tourism Awareness Group (Pokdarwis) from various professions, include porter, tour guide, valet parking, farmers, homestay and guesthouse owners, tent rental service provider, merchants, artists, and weaver. Post-earthquake, the tourism sector is collapse due to decreasing of number of tourists visit and due to people negative perception and miss-assumption on earthquake that caused by immoral action that often happened in the tourism sites.

In the agricultural sector, the strategic commodities that have high values are paddy, onion, garlic, chili, potato, and cabbage. These commodities are produced by individual farmers or farmer groups. Post-earthquake, the farmers are no longer cultivating their lands due to trauma and fear. Other factors that are also influenced the low production of the commodities, are: pest attack, scarcity of seed, water crisis, decreasing of commodities' price, and low marketing.

In general, the village is high risk to multi hazard, include earthquake, landslide, and volcano eruption. These hazards impacted to the damaged of plantation, farmer roads, and human settlement. There is Disaster Preparedness Team (TSBD) that has been established in 2010 and training has been delivered to the TSBD personnel with focus on flash flood. The village has allocated 10% from its budget for Disaster Management.

## c. Sembalun Bumbung Village

This village is inhibited by 8,426 people with area width of 5,597 Ha consist of 8 (eight) sub-villages: Bebante, Jorong, Jorong Utara, Rurung Baret, Rurung Timuk, Batu Jalik, Daya Rurung Baret, and Daya Rurung Timuk. This village has multi risk to earthquake, flood, flash flood, whirlwind, landslide, and forest and land fire. The Village Disaster Preparedness team or TSBD has established in the village.

The village communities are depending their livelihood from agricultural, trading, and tourism. In the Agricultural sector, the strategic commodities of this village are nuts, green bean, strawberry, potato, and angelica keiskei. These commodities are processed into chips and snacks by the community micro business (UKM). Post-earthquake, the production of these commodities is stooped due to damage processing equipment and souvenir shop. Some small coffee shops are also closed their business and the profit of traders in this village is decreasing. The rate of harvest production is declined down to 90%, majorly caused by the deceleration of water distribution and water crisis.

In the context of Tourism Sector, this village is included in the 99 Tourism Development Village Program of Government of NTB. In this sector, the communities rely their income from existing tourism destinations, include: Sempana Hill, Pusuk Pujata Hill, Nanggi Hill, and Dandaun Savana. Post-earthquake, the travel agency and tourism service providers' income decreased due to declining of tourist visit number down to 80%, and the trekking rental service' income down to 90%. Some damages occurred in small coffee shops, hill tracks, and landslide that block the road in Nanggi Hill within radius of 2meter distance.

	# Estimated Beneficiaries (people)				ies (people)	le)			
No	Location	Direct <sup>2</sup>					Indirect		
		Total	Women <sup>3</sup>	Men⁴	Youth (Boys and Girls) <sup>5</sup>	Others (Disable, Elderly <sup>6</sup> , Minority,etc ) <sup>7</sup>	Total	Women	Men
1	Sajang Village <sup>8</sup>	600	180	270	120	30	3247	1542	1705
2	Sembalun Lawang Village <sup>9</sup>	600	180	270	120	30	4920	2186	2593
3	Sembalun Bumbung Village <sup>10</sup>	600	180	270	120	30	8426	4339	4087

## The total beneficiaries from this program as described below:

<sup>2</sup> The sub-activities in page 5 to 8 should be fit in with the village communities setting and context

<sup>3</sup> Minimum of 30% of women representative

<sup>4</sup> 45% of representatives with justification of men headed household that is applied in Lombok

<sup>5</sup> Minimum representatives of 20% of youth

<sup>6</sup> Based on Riskesda for persons who are categorized above 60 years old

<sup>7</sup> Average of 5% of representatives

<sup>8</sup> BPS Sembalun Dalam Angka 2018, Data kependudukan Tahun 2017

<sup>9</sup> Based on Village Profile of Sembalun Lawang 2019

<sup>10</sup> Based on Village Profile of Sembalun Bumbung 2019

Total	1800	540	810	360	90	16593	8067	8385
beneficiaries								

Geographic area coverage and their capacity building interventions are provided in Annex – 1.

The project intervention aims to benefit the most vulnerable households in the target villages. Each target beneficiary would be adjusted based on the specific needs of groups or actors in the activities, i.e tourism sector that mostly is being managed by the youth group, agricultural processing or production by the women groups, etc. In particular, the project would prioritize female-headed households, and those currently supporting the elderly people, persons with disability, and fostering the orphans. Due to the fact that different locations have its own characteristics, any required detail criteria and mechanism of identification, selection, and prioritization of beneficiaries will be developed and finalized jointly between UNDP and the NGO/CSO, and to be followed with community consultations that involve village authorities, community leaders, and representatives of community members.

# VI. QUALIFICATIONS OF THE SUCCESSFUL SERVICE PROVIDERS AT VARIOUS LEVELS

# Institutional Experience:

- At least 5 years or more of work experience in the area of collaborative management of disaster risk management area, community development, sustainable agriculture, livelihood, local development planning and stakeholder coordination in disaster prone areas. The proposal shall include structure of Team Leader and members and their background and areas of expertise.
- At least 5 years experiences working with the Government of Indonesia on related key issues of heritage sites, biosphere reserve, geopark, and tourism management would be an advantage.

Position Name	Relevant Experience years	Minimum Education	Special Skills
Project Manager/Coordinator (1)	5	Bachelor degree in Social, Environment science, or Disaster study, Master degree is preferable	Project management for a multidisciplinary development environment. Partnership & community engagement/ leadership
Community Facilitator (3)	3	Bachelor degree in Social Science, Communication studies, or related course, Master degree is preferable	Familiar with community development and monitoring the environmental management plans for local govt/ community participation

#### Team Member Qualifications & Experience

Civil Engineer (1)	3	Bachelor degree in Civil Engineering or Architecture, Master degree is preferable	Engineer, familiar with community infrastructure plan and construction.
Monitoring and Reporting (1)	3	Bachelor degree in Social, Environment, or related studies	Monitoring and evaluation development project using qualitative and quantitative methodology

# VII. SCOPE OF PROPOSAL PRICE, SCHEDULE OF PAYMENT

Payment for the NGO/CSO will be made upon certification of work accomplished and delivered by UNDP. The payment installments will be as follows:

Milestone / Documentation	Target Delivery Date	Payments
Approved contract and scope of services	Upon signing of contract	maximum 20% of contract value
<ul> <li>Development of infrastructure and community based sustainable livelihood project model</li> <li><u>Documentation</u>:         <ol> <li>Inception Report, covering community orientation narrative, beneficiaries targeting, detail Implementation Plan, and monitoring framework and guideline for CSO's team</li> </ol> </li> </ul>	By the end of 1 <sup>st</sup> month	30% of contract value, (Deducted with amount paid upon signing of contract)
<ul> <li>Strengthening disaster risk reduction and recovery local initiatives</li> <li>Capacity building and community empowerment for sustainable and resilient livelihood recovery</li> <li><u>Documentation</u>: <ol> <li>Capacity building community report</li> <li>Delivery of village organizational development progress</li> <li>Progress on reactivation or establishment of DRR and recovery local initiatives</li> <li>Village Recovery Plan/ community action plan for livelihood recovery</li> <li>Community agreement on priority community infrastructures and working modalities</li> <li>Design drawings, specification, and BOQ of priority community infrastructures;</li> <li>Detail implementation plan for rehabilitation/ reconstruction of community infrastructures, including scope of work, budget, and work schedule;</li> </ol> </li> </ul>	By the end of 4 <sup>th</sup> month	40% of contract amount
<ul> <li>Construction of Economic and Livelihood Village Infrastructure, include Facilities and Provision of Supporting Tools and Equipment</li> <li>Development of project information and communication visibility</li> </ul>	By the end of 12 <sup>th</sup> month	10% of contract amount

Milestone / Documentation	Target Delivery Date	Payments
Documentation:		
Draft of Final Report (validated by UNDP field monitoring) documenting achievement of deliverables.		
Printed and final product of project promotional and IEC materials		

## VIII. EVALUATION CRITERIA

The award of contract shall be made to the NGO/CSO who receives the highest combined score within set budget.

The proposals will be evaluated as per the following criteria:

- 1) Eligibility and Expertise of the organization 20%
- 2) Proposed Work Plan and approach 30%
- 3) Management Structure, Experience and Qualification of Personnel 20%
- 4) Utilization of Resources and Value for Money 30 %

Only those organization obtaining a minimum of 70% in the technical evaluation will be considered for the financial evaluation round.

No	Description of the Criteria	Points
		Obtainable
1	Eligibility and Expertise of the Organization	200
1.1	Reputation of Organization and Staff Credibility / Reliability / Industry Standing	10
1.2	General Organizational Capability which is likely to affect implementation:	30
	management structure, financial stability and project financing capacity, project	
	management controls, extent to which any work would be subcontracted	
1.3	Relevance of specialized knowledge and experience on similar engagements at least	80
	5 (five) years	
1.4	Permit to work in Indonesia and specifically in Nusa Tenggara Barat and Central	35
	Sulawesi (eligible legal status)	
1.5	Quality assurance procedures, risk mitigation measures and management plan	30
1.6	Organizational commitment to sustainability. It demonstrates significant	15
	commitment to sustainability through some other means, for example internal	
	company policy documents on women empowerment, renewable energies or	
	membership of trade institutions promoting such issues.	
2	Proposed Methodology, Approach and Implementation Plan	300
2.1	Understanding of the aspects of the tasks, the proposed activities appropriate,	35
	practical, and consistent with the objectives and expected results.	
2.2	Description of the Proposer's approach and methodology for meeting or exceeding	65
	the requirements of the Terms of Reference.	
2.3	Details on how the different service elements shall be organized, controlled and	50
	delivered.	
2.4	Description of available performance monitoring and evaluation mechanisms and	35
	tools; how they shall be adopted and used for a specific requirement.	
2.5	Assessment of the implementation plan proposed including whether the activities	80
	are properly sequenced and if these are logical and realistic	

2.6	<ul> <li>Demonstration of ability to plan, integrate and effectively implement sustainability measures in the execution of the contract.</li> <li>Sustainability:</li> <li>The proposed action like to have tangible impacts to the target groups</li> <li>The proposal likely to have multiplier effects. (including scope for replication and extension of the outcome of the action and dissemination of information.)</li> <li>The expected results of the proposed actions sustainable <ul> <li>financially (how will the activities be financed after the funding ends?) (8 point)</li> </ul> </li> <li>institutionally (will structures allowing the activities to continue be in place at the end of the action? Will there be local "ownership" of the results of the action?) (9 point)</li> <li>at policy level (where applicable) (what will be the structural impact of the action — e.g. will it lead to improved legislation, codes of conduct, methods, etc?)? (9 point)</li> </ul>	35
	<ul> <li>environmentally (if applicable) (will the action have a negative/positive environmental impact?) (9 point)</li> </ul>	
3	Management Structure and Key Personnel	200
3.1	Composition and structure of the team proposed. Are the proposed roles of the management and the team of key personnel suitable for the provision of the necessary services?	70
3.2	Qualifications of key personnel proposed	
	<ol> <li>Project Manager/ Coordinator         <ul> <li>Strong knowledge and at least 5 (five) year-experience of; Disaster Risk Management programming, project management and successful performance in implementation of projects in a post-disaster situation. (7 point)</li> <li>3 (three) years of experience in programme/project management and implementation capacity with focus on community-based infrastructures rehabilitation/ reconstruction, and livelihood recovery. (7 point)</li> <li>Experience in livelihood needs assessments, analysis, and development of logical framework, as well as formulation of realistic activity implementation plan. (6 point)</li> <li>Experience in team management, mentorship and on the job capacity building with specific focus on livelihood recovery, cash-based interventions and social cohesion promotion (6 point)</li> <li>Experience in natural conservation, waste management, and tourism would be an advantage (4 point)</li> </ul> </li> </ol>	35
	<ul> <li>Languages required: English, Indonesian (5 point)</li> <li>Community Facilitator(s)</li> <li>Sound knowledge and at least 3 (three) year-experience of; community engagement and mobilization, local government relationship, community-based disaster management, as well as facilitation skills. (8 point)</li> <li>Sound 2 (two) years-experience in project implementation capacity with focus on livelihood recovery and social cohesion. (7 point)</li> </ul>	35

Total		300
1	Price offered based on the price schedule format	300
	Utilization of Resources and Value for Money	
	Financial Evaluation	Points obtainable
Total		700
	<ul> <li>Languages required: English, Indonesian. (5 point)</li> </ul>	
	<ul> <li>Familiar with research, data collection, analysis, and management. (5 point)</li> </ul>	
	<ul> <li>Strong experience in report writing (5 point)</li> </ul>	
	and plan, as well as managing monitoring and reporting processes. (5 point)	
	<ul><li>recovery. (5 point)</li><li>Sound knowledge and experience in developing results monitoring framework</li></ul>	
	• Sound knowledge and experience of development sector or livelihood	
	4. Monitoring and Reporting	25
	evaluation of community construction projects. (9 point)	
	• Ability to lead formulation, oversight of implementation, monitoring and	
	<ul> <li>Involving in community infrastructure project is desirable. (8 point)</li> </ul>	
	<ul> <li>Experience in implementation post-disaster infrastructure programs/projects.</li> <li>(9 point)</li> </ul>	
	general management to completion of civil works projects. (10 point)	
	• Specific skills and minimum 3 (three) year-experience in sites monitoring and	
	3. Civil Engineer	35
	(6 point)	
	<ul> <li>Ability to comprehend, understand, and speak of local languages and dialects.</li> </ul>	
	<ul> <li>Experience in providing on the design and facilitate training sessions to beneficiaries (7 point)</li> </ul>	
	activities with focus on income generating activities. (7 point)	

# IX. MONITORING AND REPORTING (MONITORING AND PROGRESS CONTROL)

The NGO/CSO will provide a finalized work plan prior to implementation. The NGO/CSO needs to provide monthly progress report including cumulative updates on implementation progress, results against targets, challenges and forward planning, within 7 days following the end of the month. The reports should be provided with high resolution photos documentation and case study that reflect community and government positive feedback on the program. The NGO/CSO will submit a comprehensive narrative and financial completion report including lessons learned and recommendation at the end of the assignment.

The NGO/CSO will maintain regular communication with UNDP PETRA Palu/Lombok Office to provide regular feedback on implementation progress, results, challenges and bottlenecks; as well as collaborate with UNDP to facilitate regular or ad hoc monitoring visit to the project sites.

The NGO/CSO will provide **periodic** (monthly & quarterly) **and ad hoc reports to UNDP** (as needed by project office and UNDP Jakarta). Submit a **final report** to UNDP at the end of assignment period.

# X. PROPOSAL SUBMISSION

The proposal prepared by the NGO/CSO and all other related correspondence shall be in English. The proposal should attach all required legal evidence, including evidence of legal registration. Only one proposal can be submitted per NGO/CSO.

NGOs/CSOs registered in Indonesia are invited to submit technical and financial proposals (Please see Annex – 2 for the format).

# Proposal Envelope should contain the following information:

1.Technical and Financial Proposal (Annex 2) 2.Request for Information and CACHE (Annex 3)

Proposals can be submitted by email or courier (sealed envelope), with detail address as follows:

UNDP Palu Office Jl. Domba, Lorong Melati No. 6. Talise, Palu. Sulawesi Tengah. 94118 Indonesia

OR

By Email to: bids.id@undp.org

Attention: Budhi Ulaen and Whisnu Anggono Cc: <u>Whisnu.anggono@undp.org</u> and <u>Budhi.ulaen@undp.org</u>

Subject: Call for Proposal - Community Infrastructure Reconstruction for Livelihood Recovery in East Lombok, West Nusa Tenggara, Ref No: 001/X/2019/PETRA (Mandatory: Subject in outer envelope or Email Subject)

The proposal should be received by UNDP no later than 17:00 hours, Monday, **25th October 2019**, Palu Local Time and should you require further clarifications, kindly communicate with the contact person identified above as the focal point for this requirement. **The deadline for queries related to proposal submission is 17**<sup>th</sup> **October 2019**.

Annexes to the TOR:

Annex 1 : List of Location Annex 2 : Low Value Grant Proposal Format Annex 3 : Request for Information & CACHE

# ANNEXES

# ANNEX - 1

Villages	Community infrastructure to be reconstructed/intervened	Potential capacity development <sup>11</sup>	
Sajang	<ol> <li>Rehabilitation of farmer road in Nunggal Kubur Tanah Abanq Route Dimension: Jalan rabat beton, Vol: 100- meter x 1 meter x 0,3 meter.</li> <li>Simple solar panel for public facility</li> </ol>	Tourism Management (tourism crisis management, hospitality, and promotional), Agricultural Diversification Products (including Packaging, branding, and marketing), Plant pest and Disease Control Strengthening capacity of Village Corporation or BUMDes on economy and production management, Natural Hazard Risk Assessment, Socialization for Disaster Preparedness at Schools and Communities, Waste Management	
Sembalun Bumbung	<ol> <li>Rehabilitation of Belunak Farmer Bridge Dimension: 5 meter x 3 meter</li> <li>Rehabilitation of Water Reservoir Rante Mas Dimension: 10 meter x 9 meter x 2 meter</li> </ol>	Agriculture Product Processing, tourism management, capacity building for village health practitioners, training on solar panel and biogas, waste management of 3R	
Sembalun Lawang	<ol> <li>Rehabilitation of Nap-Nap Water Reservoir Dimension: 11 meter x 11 meter x 2 meter</li> <li>Rehabilitation of Rurung Timuk Irrigation Dimension: 120 meter x 1 meter x 5 centimeter</li> <li>Simple solar panel for public facility</li> </ol>	Micro business capital and product processing tools, vocational training center for communities, include English Business, Automotive, and Fashion Design, and Youth Empowerment.	

<sup>&</sup>lt;sup>11</sup> Based on UNDP Village Assessment on Needs and Capacity that was carried out on 16 to 17 July 2019.

## ANNEX – 2

# Low Value Grant Proposal

TO BE PREPARED BY THE RECIPIENT INSTITUTION. THIS PROPOSAL WILL BE SUBMITTED TO THE STEERING COMMITTEE/PROJECT BOARD FOR APPROVAL

Project Number:

Project Title: \_\_\_\_\_\_

Name of the RECIPIENT INSTITUTION: \_\_\_\_\_

Total Amount of the Grant (in USD): \_\_\_\_\_\_

#### 1- PURPOSE OF THE GRANT

- Indicate the purpose of the grant and describe the result(s) the grant is expected to achieve.
- Explain why the grantee is uniquely suited to deliver on the objectives

#### 2- PROPOSED ACTIVITIES AND WORK PLAN

- Describe the activities that will be completed to achieve the objectives
- Elaborate if there are any targeted group(s)/ geographical area who will benefit from the grant, other than the Recipient Institution. If so, who are the targeted groups/geographical area and how will any potential beneficiaries be selected?

#### WORK PLAN

PLANNED ACTIVITIES <sup>1</sup>	Timeline <sup>2</sup>		Planned Budget for the Activity		
	T1	Т2	Т3	Т4	(in grant currency) <sup>3</sup>
1.1 Activity					\$
1.2 Activity					\$
1.3 Activity					\$
	1	1	1	Total	\$

1 State what activities will be completed with the grant Funds. Use as many activity lines as necessary

Date: \_\_\_\_\_

<sup>2</sup> Define the time periods relevant for the grant and indicate when specific activities are expected to be completed. Typically, time periods relate to when the tranches of Funds are released (i.e., quarterly, six monthly, annually) Use as many time periods as necessary.

3 Indicate the budget amounts in the grant currency.

#### **3- PERFORMANCE TARGETS**

State the indicators for measuring results that will be achieved using the grant. At least one indicator is required. More can be used if useful to more fully measure the results that are expected to be achieved:

INDICATOR(S)	DATA	BASELINE		MILE	STONES	
	SOURCE		Period 1	Period 2	Period 	FINAL TARGET
1.1						
1.2						

## 4- RISK ANALYSIS:

Indicate relevant risks to achieving the grant objectives and mitigation measures that will be taken. Risks include security, financial, operational, social and environmental or other risks.

Risk	Risk rating* (High/Medium/ Low)	Mitigation measures

\*The risk rating is based on a reflection of the likelihood of the risk materializing and the consequence it will have if it does occur.

# 5- GRANT BUDGET OF RECIPIENT INSTITUTION (state currency)

PERIOD COVERING FROM\_\_\_\_\_ TO\_\_\_\_\_

General Category of Expenditures	Tranche 1	Tranche 2	Tranche 3	XI. TOTAL
Personnel				
Transportation				
Premises				
Training/Seminar/				
Workshops, etc.				
Contracts (e.g., Audit)				

Equipment/Furniture		
(Specify)		
Other [Specify]		
Miscellaneous		
TOTAL		

- \* Please note that all budget Lines are for costs related only to grant Activities.
- \*\* These budget categories and number of tranches are suggested guidelines. The Recipient may choose alternates which more accurately reflect their expense items and needs.
- \*\*\* Add as many tranches columns as necessary

# ANNEX - 3

# **REQUEST FOR INFORMATION (RFI) FROM CSO/NGO**

#### 1. OBJECTIVE

This is a Request for Information (RFI) from national and/or international CSOs/NGOs for potential partnership with UNDP in delivering outputs for development projects requiring expertise and working experience Indonesia in the following thematic/subject areas: Immediate livelihood recovery, focusing on a) Community engagement and mobilization, b) life-skills and Income Generating Activities Training, c) Provision of productive inputs livelihood recovery activities.

#### 2. INFORMATION REQUESTED

Interested CSOs/NGOs are requested to fill out the below questionnaire, attaching all supporting documentation where specifically requested. If you are an international NGO, please provide information and documentation relating to your permits and licenses for your local presence in this country.

Please note that attachments should be provided to support each answer to the questions. All questions must be answered directly and clearly. Extraneous information that are not directly responding to the questions will only constrain the ability of UNDP to positively assess the CSO/NGO's alignment with UNDP requirements.

	Торіс	Areas of Inquiry/ Supporting documentation	Response
1.	Prescribed organizations	1. Is the CSO/NGO listed in the UN's list of proscribed organizations, UNDP Vendor Sanctions List, or indicted by the International or National Criminal Court?	
		<ol> <li>Is the CSO/NGO banned by any other institution/governments? If, yes, please provide information regarding the institution/Government and reasons.</li> </ol>	
2.	Legal status and Bank Account	1. Does the CSO/NGO have a legal capacity to operate in the UNDP programme country, and does it comply with the legal requirements of the country to register and operate an NGO/CSO? <u>Please</u> <u>provide copies of all relevant</u> <u>documents evidencing legality of</u> <u>operations.</u>	

	2. Does the CSO/NGO have a bank	
	account? (Please Submit proof	
	indicating latest date)	
3. Certification/	Is the CSO/NGO certified in accordance	
Accreditation	with any international or local	
	standards (e.g., ISO), such as in:	
	<ul> <li>Leadership and Managerial</li> </ul>	
	Skills	
	<ul> <li>Project Management</li> </ul>	
	Financial Management	
	<ul> <li>Organizational standards and</li> </ul>	
	procedures	
	Other	
4. Date of	1. When was the CSO/NGO	
Establishment and	established?	
Organizational		
Background	2. How has the CSO/NGO evolved	
	since its establishment? (no more	
	than 2 paragraphs)	
	3. Who are your main donors/	
	partners?	
	4. Please provide a list of all entities	
	that the CSO/NGO may have an	
	affiliation with.	
	5. In how many	
	cities/provinces/regions/ countries	
	do you have capacity to operate	
	in? Please provide a complete list	
	and indicate the size of the offices	
	in each location.	
5. Mandate and	1. What is the CSO/NGO's primary	
constituency	advocacy / purpose for existence?	
	2. What is the CSO/NGO's mandate,	
	vision, and purpose? (no more than	
	2 paragraphs)	
	3. Is the CSO/NGO officially	
	designated to represent any specific	
	constituency?	
6. Areas of Expertise	1. Does the CSO/NGO have expertise	
o. Aleas of Expertise	· · · · ·	
	in any of the key areas identified	
	above in this RFI?	
	2 Milest athen and a first still a	
	2. What other areas of expertise does	
	the CSO/NGO have?	
7. Financial Position	1. What was the CSO/NGO's total	
and Sustainability	financial delivery in the preceding 2	

	· · ·	
	years? Please provide audited	
	financial statements for the last 2	
	years. If audited financial	
	statements are not available,	
	please provide an explanation	
	regarding why it is not possible to	
	obtain them.	
	obtain them.	
	2. What is the CSO/NGO's actual and	
	projected inflow of financial	
	resources for the current and the	
	following year?	
	<i>3. Please provide a list of projects</i>	
	with description, duration, location	
	and budget over the past 2 years	
	(arrange from biggest budget to	
	the lowest).	
8. Public	1. What documents are publicly	
Transparency	available?	
ransparency		
	2. How can these documents be	
	accessed? (Pls provide links if web-	
	based)	
9. Consortium	1. Do you have the capacity to	
	manage a consortium?	
	manage a consortiant	
	2. Do you currently, or have you in	
	the past, managed or been	
	involved with a consortium? If yes,	
	provide a list of all consortia, the	
	list of partners in the consortia, the	
	role in the consortia, and the total	
	financial budgets involved.	
	2 Do you have a formal alliance with	
	3. Do you have a formal alliance with	
	other CSOs/NGOs? If yes, pls.	
Creatific in suite	identify and provide details.	
Specific inquiry		
10. Working	1. Does the NGO have experience	
Experience in	working in these geographical	
target	areas?	
geographical areas		
	2. Is there any limitation to the NGO	
	for accessing and working in those	
	planned locations?	
	3. Please provide any brief program	
	implementation updates or activity	
	report being implemented in []	

# Capacity Assessment Checklist (CACHE) For CSO/NGO

<b>T</b> = 10 f =	Anne and Flarm the	<b>D</b>
Торіс	Areas of Inquiry Please Attach Supporting Documentation for	Response
	Each Question	
1. Funding Sources	1. Who are the CSO/NGO's key donors?	
1. Funding Sources	2. How much percentage share was	
	contributed by each donor during the last 2	
	years?	
	3. How many projects has each donor funded	
	since the CSO/NGO's inception?	
	4. How much cumulative financial contribution	
	was provided for each project by each donor?	
	5. How is the CSO/NGO's management cost	
	funded?	
2. Audit	1. Did the CSO/NGO have an audit within the	
	last two years?	
	2. Are the audits conducted by an officially	
	accredited independent entity? If yes, provide	
	name.	
3. Leadership and	1. What is the structure of the CSO/NGO's	
Governance Capacities	governing body? Please provide	
	Organigramme.	
	2. Does the CSO/NGO have a formal oversight	
	mechanism in place?	
	3. Does the CSO/NGO have formally	
	established internal procedures in the area of:	
	<ul> <li>Project Planning and Budgeting</li> </ul>	
	Financial Management and Internal	
	Control Framework	
	Procurement	
	Human Resources	
	Reporting	
	Monitoring and Evaluation	
	Asset and Inventory Management	
	• Other	
	4. What is the CSO/NGO's mechanism for	
	handling legal affairs?	
	5. Ability to work (prepare proposals) and	
	report in English	
4. Personnel Capacities	1. What are the positions in the CSO/NGO that	
	are empowered to make key corporate	
	<ul><li>decisions? Please provide CVs of these staff.</li><li>2. Which positions in the CSO/NGO lead the</li></ul>	
	areas of project management, finance,	
	procurement, and human resources? Please	
	provide CVs of these staff.	
5. Infrastructure and	1. Where does the CSO/NGO have an official	
Equipment Capacities	presence? Please provide details on duration	
	and type of presence (e.g. field offices,	
	laboratories, equipment, software, technical	
	data bases, etc.)	
	2. What resources and mechanisms are	
	available by the CSO/NGO for transporting	
	people and materials?	
6. Quality Assurance	Please provide references who may be	
	contacted for feedback on the CSO/NGO's	
	performance regarding:	

٠	Delivery compared to original	
	planning	
•	Expenditure compared to budget	
•	Timeliness of implementation	
•	Timeliness and quality of reports	
•	Quality of Results	