INDIVIDUAL CONSULTANT PROCUREMENT NOTICE

Country: Syria

Description of the assignment: Capacity Development Strategy-International Consultant-

Period of assignment/services: 45 Days.

Dear Sir / Madam

If you are interested in submitting a proposal in response to this Procurement Notice, please prepare your Proposal in accordance with the requirements and procedure as set out in this Notice and submit it no later than the date and time indicated in the system.

In case you are not registered in the E-Tendering Module, please use the following temporary username and password to register your company/firm:

Username: event.guest
Password: why2change

OFFERORS who will be registered on the e-tendering will be able to download the complete proposal documents from the e-tendering website at: https://etendering.partneragencies.org

“OFFERORS can download the complete tender documentation from the e-Tendering upon registration”.

You may acknowledge receipt of this Notice utilize the “Accept Invitation” function in eTendering system, where applicable. This will enable you to receive amendments or updates to the Notice. Should you require further clarifications, kindly communicate with the contact person/s identified in the attached Data Sheet as the focal point for queries on this Notice.

UNDP looks forward to receiving your Proposal and thank you in advance for your interest in UNDP procurement opportunities.

Proposals should be submitted at: HTTPs://etendering.partneragencies.org no later than; Wednesday 01 April 2020 at 3:00 P.M, Damascus Local Time.

   Focal Point : Rania AL-Jazairi, Procurement Assistant
   E-Mail: rania.al-gazaieiri@undp.org

Any request for clarification must be sent in writing to the e-mail indicated above. The UNDP will respond in writing by standard electronic mail and will send written copies of the response, including an explanation of the query without identifying the source of inquiry, to all consultants.
I. Assignment Background

The conflict in Syria entered its eighth year with no political solution in sight. The increasingly complex political situation has only added to the plight of Syrian people. Continued violence and targeting of critical national structures have significantly heightened community’s vulnerability and disproportionately affected the already vulnerable groups like children, women, the elderly and disabled. Acute security threats, lack of basic services continue to erode aspects of living conditions that diminishes community’s ability to cope with the repercussions of the crises. The conflict is estimated to have claimed over 400,000 lives and over half of the population is estimated to have been displaced either inside or outside the country. As of 2018, 13.1 million people of those who remain inside the country are in urgent need of humanitarian assistance and protection, and 5.6 million are facing acute needs. More than 5.6 million have fled the country as refugees, and 6.1 million are internally displaced.

Besides many other problems, land and property issues are increasingly creating challenges for the immediate operational work of humanitarian actors. Moreover, there is a growing recognition that land, and property rights related issues will be a critical challenge for the future stability and recovery of a post-agreement Syria. Recognizing the need, a joint programming response was initiated to deal with issues pertaining property and land management for contributing to stability, social cohesion and peacebuilding in Syria.

Stakeholders in Syria working on issues of land management are diverse, including humanitarian and recovery actors, civil society organizations, technical experts, local authorities and/or service providers at the district and sub-district levels. Knowledge of land management issues varies widely across Syria, but in general is fairly limited amongst all stakeholder groups. As a result, for any community resilience and land management related interventions to produce positive results, there is need for capacity development.

Recognizing the capacity development as prerequisite for the community resilience and land management interventions, UNDP envisages undertaking a strategic approach to the capacity development. The first step will be to conduct an inventory of all capacity assessments conducted in different regions in Syria. A common capacity development stakeholder assessment framework will be developed for all of Syria’s diverse geographies and comprehensive analysis in this regard will be undertaken. Based on the consolidated capacity assessment, a comprehensive capacity development Strategy will be developed, identifying priority issues for each region. Where possible, common modules will be developed for each topic, which will then be adapted to different local contexts.

Hence, UNDP is looking to deploy an international consultant to work together with a national consultant and develop a capacity development strategy. The capacity development strategy will serve as foundation for UNDP and any other organization working on capacity development in the area of community.
II. SCOPE OF WORK, RESPONSIBILITIES AND DESCRIPTION OF THE PROPOSED WORK

In the light of Syrian context, UNDP is seeking an experienced International consultant to support preparation of a capacity development strategy. Qualified consultant should have previous experience of working in the area of community resilience and land management related stakeholder analysis, capacity assessment and strategic planning for capacity development. The international consultant will work closely with main stakeholders to develop a capacity development strategy which will be a guiding document for all actors for designing capacity development activities.

The International Consultant will be working with a National Consultant and guide his/her work as well. Production of the project deliverables is a joint responsibility of the International and National Consultants.

An overview of the key responsibilities under this consultancy are as follows:

1. Stakeholder mapping and analysis of institutional, private sector, UN, NGO and non-formal community resilience and land management actors and services in Syria;
2. Whole of Syria inventory of previous capacity assessments and available capacity-development materials;
3. Development of a common capacity assessment methodology in coordination with other partners;
4. Conducting capacity assessment to fill the gaps (in the light of above point No. 2) left unattended by previous similar exercises;
5. Develop synthesis of previous capacity assessment exercises; develop a capacity development strategy prioritizing lawyers, senior law students, and Collaborative Dispute Resolution (CDR) actors;
6. Conducting capacity-development/orientation workshops for the relevant actors and partners to foster a common understanding of the strategy;

For additional information, please refer to ANNEX I – Terms of Reference.

III. REQUIREMENTS FOR EXPERIENCE AND QUALIFICATIONS

    Academic Qualifications

Advanced university degree in Social Science, Public Administration, community development and management sciences.

    Experience

A minimum of 5-7 years of progressive experience in development of community resilience and land management programming with proven experience in capacity assessments and capacity development planning. Incumbent’s knowledge and experience of Syrian context will be an asset.
a. Development of Capacity Assessment Methodology

Based on the stakeholder analysis and desk review of the available capacity development related material, the consultant will design a common capacity assessment methodology and present to UNDP. The methodology will detail stakeholders going to be covered by the assessment, approach to capacity assessment and the process of assessment. The methodology will be cornerstone of the overall capacity assessment process, thus; will require a comprehensive consultation before it is finalised for implementation.

b. Capacity Assessment

The consultant will undertake comprehensive capacity assessment covering the relevant stakeholders identified as a result of the stakeholder analysis. The assessment will also be conducted in consideration of the capacity assessment stocktaking as fill gape measure complementing the available capacity assessment reports and strategies. The assessment will identify capacity gaps, causes of the capacity gap and limitations causing it. The assessment should serve as input for the for the capacity development strategy and baseline for future capacity development interventions.

c. Capacity Development Strategy

Following the review of available resources, stakeholder analysis and capacity assessment, the consultant will be required to come up with a strategy for capacity development that could be used by UNDP as well as other actors as part of their capacity development activities. It should set a vision and offer a comprehensive approach to capacity development. The strategy should detail the target institutions and stakeholders; identify priorities for every region; pilot for capacity building on specific HLP topics and a lesson learnt methodology; and refer to the targets and indicators indicated in the JP HLP document. Also, the document should provide guidance to the end users on all levels of capacity development interventions i.e. policy, institutional and individual levels. The strategy should set a road map for the design and implementation of capacity development interventions with total sensitisation to different geographic locations, social settings, political realities and practical obstacles.

d. UNDP Staff Orientation to the Strategy

The consultant will orient UNDP staff and other partners on the capacity development strategy. The orientation session, organised in a workshop setting, will enable the end users of the strategy to fully understand it and have a common interpretation of the strategy. The workshop will also be an opportunity for the consultant to receive feedback on the document helping the final fine tuning of the strategy.
e. Capacity Development Strategy
Following the review of available resources, stakeholder analysis and capacity assessment, the consultant will be required to come up with a strategy for capacity development that could be used by UNDP as well as other actors as part of their capacity development activities. It should set a vision and offer a comprehensive approach to capacity development. The strategy should detail the target institutions and stakeholders; identify priorities for every region; pilot for capacity building on specific HLP topics and a lesson learnt methodology; and refer to the targets and indicators indicated in the JP HLP document. Also, the document should provide guidance to the end users on all levels of capacity development interventions i.e. policy, institutional and individual levels. The strategy should set a road map for the design and implementation of capacity development interventions with total sensitisation to different geographic locations, social settings, political realities and practical obstacles.

f. UNDP Staff Orientation to the Strategy
The consultant will orient UNDP staff and other partners on the capacity development strategy. The orientation session, organised in a workshop setting, will enable the end users of the strategy to fully understand it and have a common interpretation of the strategy. The workshop will also be an opportunity for the consultant to receive feedback on the document helping the final fine tuning of the strategy.

IV. Competencies

Corporate competencies
• Demonstrate integrity by modelling UN values and high ethical standards;
• Promote the mission, vision and strategic goals of UNDP Syria Office
• Displays cultural, gender, religion, race, nationality and age sensitivity and adaptability;

Professional competencies
• Ability to lead the design and implementation of capacity assessments and strategic planning;
• Excellent analytical and organizational skills;
• Excellent understanding of conflict and post-conflict contexts;
• Solid gender analysis and ability to ensure gender responsive strategies, implementation plans and advocacy;
• Ability to carry out thorough context and thematic analysis to inform priority setting and risks management;
• Act with tact and diplomacy to manage context complexities;
• High communication and interpersonal skills;
• Ability to work under pressure and meet strict deadlines;
• Consistently approach work with energy and a positive, constructive attitude;
V. Education
Advanced university degree in Law, Political Science, Public Administration, Conflict Resolution and other related fields.

VI. Experience
A minimum of 5-7 years of progressive experience in development of community resilience and land management programming with proven experience in capacity assessments and capacity development planning. Incumbent’s knowledge and experience of Syrian context will be an asset.

VII. Language
Fluency in spoken and written English, knowledge of Arabic is advantage.

VIII. Documents to be included when submitting the proposals.
Interested individual consultants must submit the following documents/information to demonstrate their qualifications:

(I). Technical Proposal:

   (i) Letter to UNDP Confirming Interest and Availability for the Individual Contractor (IC) Assignment

   (ii) Explaining why you are the most suitable for the work,

   (iii) Proposed methodology and workplan on how you will approach and complete the assignment,

   (iv) Latest University Degree and related educational certificates,

   (v) Personal CV including experience in similar projects and at least 3 references, mentioning the references’ e-mails addresses.

IX. Travel:

All envisaged travel costs must be included in the financial proposal. This includes all travel to join duty station/repatriation travel. In general, UNDP should not accept travel costs exceeding those of an economy class ticket. Should the IC wish to travel on a higher class he/she should do so using their own resources.

In the case of unforeseeable travel, payment of travel costs including tickets, lodging and terminal expenses should be agreed upon, between the respective business unit and Individual Consultant, prior to travel and will be reimbursed.
X. EVALUATION

Individual consultants will be evaluated based on the following methodology:

Cumulative analysis

When using this weighted scoring method, the award of the contract should be made to the individual consultant whose offer has been evaluated and determined as:

a) responsive/compliant/acceptable, and

b) Having received the highest score out of a pre-determined set of weighted technical and financial criteria specific to the solicitation.

* Technical Criteria weight; [70%]

* Financial Criteria weight; [30%]

Only candidates obtaining a minimum technical score of 70 points would be considered for the Financial Evaluation.

<table>
<thead>
<tr>
<th>Criteria</th>
<th>Weight</th>
<th>Max. Point</th>
</tr>
</thead>
<tbody>
<tr>
<td>Technical Competence</td>
<td>70%</td>
<td>100</td>
</tr>
<tr>
<td>• Criteria A: Academic Qualifications of consultant: Advanced university degree in Social Science, Public Administration, community development and management sciences</td>
<td>35%</td>
<td>35</td>
</tr>
<tr>
<td>• Criteria B: Relevant Experience At least 5 years of experiences of working in development sector with focus on community-oriented planning and implementation; Practical experience of working with communities on community mobilisation, needs assessment, context analysis and project design;</td>
<td>40%</td>
<td>40</td>
</tr>
<tr>
<td>• Criteria C: Technical proposal Demonstrate understanding of the assignment, come up with clear methodology for conduct of the FGDs with details of participant</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
selection, approach to FGD and assurance of equal participation of all participants of the FGDs (Produce a brief two pages proposal about how the assignment will be approached in the light of the TOR) 25% 25
Financial (Lower Offer/Offer*100) with 30% weight 30% 100
Total Score Technical Score * 0.7 +
Financial Score * 0.3

<table>
<thead>
<tr>
<th>Weight per Technical Competence</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Weak: below 70%</td>
<td>The individual consultant/contractor has demonstrated a WEAK capacity for the analyzed competence</td>
</tr>
<tr>
<td>Satisfactory: 70-75%</td>
<td>The individual consultant/contractor has demonstrated a SATISFACTORY capacity for the analyzed competence</td>
</tr>
<tr>
<td>Good: 76-85%</td>
<td>The individual consultant/contractor has demonstrated a GOOD capacity for the analyzed competence</td>
</tr>
<tr>
<td>Very Good: 86-95%</td>
<td>The individual consultant/contractor has demonstrated a VERY GOOD capacity for the analyzed competence</td>
</tr>
<tr>
<td>Outstanding: 96-100%</td>
<td>The individual consultant/contractor has demonstrated an OUTSTANDING capacity for the analyzed competence.</td>
</tr>
</tbody>
</table>

XII. Payment Schedule
The Consultant will be paid in three instalments. The first payment will be made upon presentation of capacity development methodology presentation. The second payment will be made after the submission of draft strategy. The final payment of the consultancy fee will be made upon approval of the final deliverable by UNDP.
ANNEXES

ANNEX I - TERMS OF REFERENCE (TOR)

ANNEX II - INDIVIDUAL CONSULTANT CONTRACT AND GENERAL TERMS AND CONDITIONS

ANNEX III - OFFEROR’S LETTER TO UNDP CONFIRMING INTEREST AND AVAILABILITY FOR THE INDIVIDUAL CONTRACTOR (IC) ASSIGNMENT
I. Assignment Background

The conflict in Syria entered its eighth year with no political solution in sight. The increasingly complex political situation has only added to the plight of Syrian people. Continued violence and targeting of critical national structures have significantly heightened community’s vulnerability and disproportionately affected the already vulnerable groups like children, women, the elderly and disabled. Acute security threats, lack of basic services continues to erode aspects of living conditions that diminishes community’s ability to cope with the repercussions of the crises. The conflict is estimated to have claimed over 400,000 lives and over half of the population is estimated to have been displaced either inside or outside the country. As of 2018, 13.1 million people of those who remain inside the country are in urgent need of humanitarian assistance and protection, and 5.6 million are facing acute needs. More than 5.6 million have fled the country as refugees, and 6.1 million are internally displaced.

Besides many other problems, land and property issues are increasingly creating challenges for the immediate operational work of humanitarian actors. Moreover, there is a growing recognition that land, and property rights related issues will be a critical challenge for the future stability and recovery of a post-agreement Syria. Recognizing the need, a joint programming response was initiated to deal with issues pertaining property and land management for contributing to stability, social cohesion and peacebuilding in Syria.

Stakeholders in Syria working on issues of land management are diverse, including humanitarian and recovery actors, civil society organizations, technical experts, local authorities and/or service providers at the district and sub-district levels. Knowledge of land management issues varies widely across Syria, but in general is fairly limited amongst all stakeholder groups. As a result, for
any community resilience and land management related interventions to produce positive results, there is need for capacity development.

Recognizing the capacity development as prerequisite for the community resilience and land management interventions, UNDP envisages undertaking a strategic approach to the capacity development. The first step will be to conduct an inventory of all capacity assessments conducted in different regions in Syria. A common capacity development stakeholder assessment framework will be developed for all of Syria’s diverse geographies and comprehensive analysis in this regard will be undertaken. Based on the consolidated capacity assessment, a comprehensive capacity development strategy will be developed, identifying priority issues for each region. Where possible, common modules will be developed for each topic, which will then be adapted to different local contexts.

Hence, UNDP is looking to deploy an international consultant to work together with a national consultant and develop a capacity development strategy. The capacity development strategy will serve as foundation for UNDP and any other organization working on capacity development in the area of community resilience and land management.

II. Scope of Work

In the light of Syrian context, UNDP is seeking an experienced International consultant to support preparation of a capacity development strategy. Qualified consultant should have previous experience of working in the area of community resilience and land management related stakeholder analysis, capacity assessment and strategic planning for capacity development. The international consultant will work closely with main stakeholders to develop a capacity development strategy which will be a guiding document for all actors for designing capacity development activities.

The International Consultant will be working with a National Consultant and guide his/her work as well. Production of the project deliverables is a joint responsibility of the International and National Consultants.

An overview of the key responsibilities under this consultancy are as follows:

7. Stakeholder mapping and analysis of institutional, private sector, UN, NGO and non-formal community resilience and land management actors and services in Syria;
8. Whole of Syria inventory of previous capacity assessments and available capacity-development materials;
9. Development of a common capacity assessment methodology in coordination with other partners;
10. Conducting capacity assessment to fill the gaps (in the light of above point No. 2) left unattended by previous similar exercises;
11. Develop synthesis of previous capacity assessment exercises; develop a capacity development strategy prioritizing lawyers, senior law students, and Collaborative Dispute Resolution (CDR) actors;
12. Conducting capacity-development/orientation workshops for the relevant actors and partners to foster a common understanding of the strategy;
III. Methodology and Process

The International Consultant will work together with the National Consultant during all stages of the assignment. The approach to implementation and methodology can be refined and adjusted during the inception phase in consultation between UNDP and consultant team. However, the overall objectives of the assignment and deliverables will remain constant as outlined in this ToR.

A. Stakeholder Analysis

The consultant is expected to consider the stakeholder mapping already done by other organisations and undertake a comprehensive stakeholder analysis which will identify the relevant stakeholders, explain their role and responsibilities, identify sensitivities vis a vis the stakeholders, help partners and to design and implement their interventions in consideration of the relevant stakeholders.

b. Desk Review/Inventory of Available Material

The consultant will take stock of available capacity assessments and accumulate products produced as a result. Also, available material used for capacity development will also be identified which will help UNDP avoid duplication of effort and make use of the available resources. In addition, this will help UNDP identify gaps in terms of capacity assessment needs, material for capacity development and make use of lessons learnt in regard.

c. Development of Capacity Assessment Methodology

Based on the stakeholder analysis and desk review of the available capacity development related material, the consultant will design a common capacity assessment methodology and present to UNDP. The methodology will detail stakeholders going to be covered by the assessment, approach to capacity assessment and the process of assessment. The methodology will be cornerstone of the overall capacity assessment process, thus; will require a comprehensive consultation before it is finalized for implementation.

d. Capacity Assessment

The consultant will undertake comprehensive capacity assessment covering the relevant stakeholders identified as a result of the stakeholder analysis. The assessment will also be conducted in consideration of the capacity assessment stocktaking as fill gap measure complementing the available capacity assessment reports and strategies. The assessment will identify capacity gaps, causes of the capacity gap and limitations causing it. The assessment should serve as input for the for the capacity development strategy and baseline for future capacity development interventions.

e. Capacity Development Strategy

Following the review of available resources, stakeholder analysis and capacity assessment, the consultant will be required to come up with a strategy for capacity development that could be used
by UNDP as well as other actors as part of their capacity development activities. It should set a vision and offer a comprehensive approach to capacity development. The strategy should detail the target institutions and stakeholders; identify priorities for every region; pilot for capacity building on specific HLP topics and a lesson learnt methodology; and refer to the targets and indicators indicated in the JP HLP document. Also, the document should provide guidance to the end users on all levels of capacity development interventions i.e. policy, institutional and individual levels. The strategy should set a road map for the design and implementation of capacity development interventions with total sensitization to different geographic locations, social settings, political realities and practical obstacles.

**f. UNDP Staff Orientation to the Strategy**

The consultant will orient UNDP staff and other partners on the capacity development strategy. The orientation session, organized in a workshop setting, will enable the end users of the strategy to fully understand it and have a common interpretation of the strategy. The workshop will also be an opportunity for the consultant to receive feedback on the document helping the final fine tuning of the strategy.

**IV. Expected outputs and Deliverables**

The consultant will be required to produce an inception report within first week of the consultancy. Weekly reporting on progress vis a vis the assignment will have to be provided in writing to the Social Cohesion and Local Development portfolio by the end of each work week. The final deliverable of the assignment will be a capacity development strategy.

<table>
<thead>
<tr>
<th>Deliverables/ Outputs</th>
<th>Estimated Duration to Complete</th>
<th>Review and Approvals Required</th>
</tr>
</thead>
<tbody>
<tr>
<td>Inception report</td>
<td>First two days of contract start date</td>
<td>UNDP will require 3 working days to review and provide inputs/approve</td>
</tr>
<tr>
<td>Stakeholder analysis report</td>
<td>12 working days</td>
<td>UNDP will offer inputs/approval within five working days</td>
</tr>
<tr>
<td>Desk Review/ Inventory of Available Material</td>
<td>5 working days</td>
<td>UNDP will offer inputs/approval within five working days</td>
</tr>
<tr>
<td>Capacity assessment methodology</td>
<td>3 working days</td>
<td>UNDP will offer inputs/approval within five working days</td>
</tr>
<tr>
<td>Capacity Assessment Report</td>
<td>15 working days</td>
<td>UNDP will offer inputs/approval within five working days</td>
</tr>
<tr>
<td>Capacity Development Strategy</td>
<td>5 working days</td>
<td>UNDP will offer inputs/approval within five working days</td>
</tr>
<tr>
<td>Presentation of strategy and UNDP staff orientation</td>
<td>3 working days</td>
<td>Inputs will be collected during the workshop will be incorporated and within submission of the final report UNDP will approve the strategy within 5 working days</td>
</tr>
</tbody>
</table>
V. Institutional Arrangement

S/He shall perform tasks under the general guidance and supervision of UNDP’s Social Cohesion and Local Development Team leader and International Programme Specialist. The supervision of the consultant will include approvals/acceptance of the outputs as identified in the previous section.

If the consultant expects delay in the completion of the work, s/he should notify UNDP in timely manner. Delays that would affect the flow of the collaborative work and the delivery of outputs on schedule will lead to termination of contract. S/he will report to and consult with the programme specialist on regular basis.

VI. Duration of the Work

The assignment will be completed within a timeframe of 45 working days spanning no more than three months. UNDP will take a minimum of one week to provide feedback on each deliverable before the consultant starts working towards delivery of the next deliverable.

VII. Competencies

Corporate competencies

• Demonstrate integrity by modelling UN values and high ethical standards;
• Promote the mission, vision and strategic goals of UNDP Syria Office
• Displays cultural, gender, religion, race, nationality and age sensitivity and adaptability;

Professional competencies

• Ability to lead the design and implementation of capacity assessments and strategic planning;
• Excellent analytical and organizational skills;
• Excellent understanding of conflict and post-conflict contexts;
• Solid gender analysis and ability to ensure gender responsive strategies, implementation plans and advocacy;
• Ability to carry out thorough context and thematic analysis to inform priority setting and risks management;
• Act with tact and diplomacy to manage context complexities;
• High communication and interpersonal skills;
• Ability to work under pressure and meet strict deadlines;
• Consistently approach work with energy and a positive, constructive attitude;

VIII. Education

Advanced university degree in Law, Political Science, Public Administration, Conflict Resolution and other related fields.
IX. **Experience**
A minimum of 5-7 years of progressive experience in development of community resilience and land management programming with proven experience in capacity assessments and capacity development planning. Incumbent’s knowledge and experience of Syrian context will be an asset.

X. **Language**
Fluency in spoken and written English, knowledge of Arabic is advantage.

XI. **Documents to be included when submitting the proposals.**
Interested individual consultants must submit the following documents/information to demonstrate their qualifications:

(I). Technical Proposal:

(i) Letter to UNDP Confirming Interest and Availability for the Individual Contractor (IC) Assignment

(ii) Explaining why you are the most suitable for the work,

(iii) Proposed methodology and workplan on how you will approach and complete the assignment,

(iv) Latest University Degree and related educational certificates,

(v) Personal CV including experience in similar projects and at least 3 references, mentioning the references’ e-mails addresses.

XII. **Travel:**

All envisaged travel costs must be included in the financial proposal. This includes all travel to join duty station/repatriation travel. In general, UNDP should not accept travel costs exceeding those of an economy class ticket. Should the IC wish to travel on a higher class he/she should do so using their own resources.

In the case of unforeseeable travel, payment of travel costs including tickets, lodging and terminal expenses should be agreed upon, between the respective business unit and Individual Consultant, prior to travel and will be reimbursed.
XIII. EVALUATION

Individual consultants will be evaluated based on the following methodology:

Cumulative analysis

When using this weighted scoring method, the award of the contract should be made to the individual consultant whose offer has been evaluated and determined as:

a) responsive/compliant/acceptable, and
b) Having received the highest score out of a pre-determined set of weighted technical and financial criteria specific to the solicitation.

* Technical Criteria weight; [70%]
* Financial Criteria weight; [30%]

Only candidates obtaining a minimum technical score of 70 points would be considered for the Financial Evaluation.

<table>
<thead>
<tr>
<th>Criteria</th>
<th>Max. Point</th>
</tr>
</thead>
<tbody>
<tr>
<td>Technical Competence</td>
<td>100</td>
</tr>
<tr>
<td>- Criteria A: Academic Qualifications of consultant: Advanced university degree in Social Science, Public Administration, community development and management sciences.</td>
<td>35</td>
</tr>
<tr>
<td>- Criteria B: Relevant Experience At least 5 years of experiences of working in development sector with focus on community-oriented planning and implementation; Practical experience of working with communities on community mobilization, needs assessment, context analysis and project design;</td>
<td>40</td>
</tr>
<tr>
<td>- Criteria C: Technical proposal Demonstrate understanding of the assignment, come up with clear methodology for conduct of the FGDs with details of participant selection, approach to FGD and assurance of equal participation of all participants of the FGDs (Produce a brief two-page proposal about how the assignment will be approached in the light of the TOR)</td>
<td>25</td>
</tr>
<tr>
<td>Total Score</td>
<td>100</td>
</tr>
<tr>
<td>Weight per Technical Competence</td>
<td></td>
</tr>
<tr>
<td>---------------------------------</td>
<td></td>
</tr>
<tr>
<td>Weak: below 70%</td>
<td>The individual consultant/contractor has demonstrated a WEAK capacity for the analysed competence</td>
</tr>
<tr>
<td>Satisfactory: 70-75%</td>
<td>The individual consultant/contractor has demonstrated a SATISFACTORY capacity for the analysed competence</td>
</tr>
<tr>
<td>Good: 76-85%</td>
<td>The individual consultant/contractor has demonstrated a GOOD capacity for the analysed competence</td>
</tr>
<tr>
<td>Very Good: 86-95%</td>
<td>The individual consultant/contractor has demonstrated a VERY GOOD capacity for the analysed competence</td>
</tr>
<tr>
<td>Outstanding: 96-100%</td>
<td>The individual consultant/contractor has demonstrated an OUTSTANDING capacity for the analysed competence</td>
</tr>
</tbody>
</table>

**XIV. Payment Schedule**

The Consultant will be paid in three instalments. The first payment will be made upon presentation of capacity development methodology presentation. The second payment will be made after the submission of draft strategy. The final payment of the consultancy fee will be made upon approval of the final deliverable by UNDP.
1. **LEGAL STATUS:** The Individual contractor shall have the legal status of an independent contractor vis-à-vis the United Nations Development Programme (UNDP), and shall not be regarded, for any purposes, as being either a “staff member” of UNDP, under the UN Staff Regulations and Rules, or an “official” of UNDP, for purposes of the Convention on the Privileges and Immunities of the United Nations, adopted by the General Assembly of the United Nations on 13 February 1946. Accordingly, nothing within or relating to the Contract shall establish the relationship of employer and employee, or of principal and agent, between UNDP and the Individual contractor. The officials, representatives, employees or subcontractors of UNDP and of the Individual contractor, if any, shall not be considered in any respect as being the employees or agents of the other, and UNDP and the Individual contractor shall be solely responsible for all claims arising out of or relating to its engagement of such persons or entities.

2. **STANDARDS OF CONDUCT:** In General: The Individual contractor shall neither seek nor accept instructions from any authority external to UNDP in connection with the performance of its obligations under the Contract. Should any authority external to UNDP seek to impose any instructions on the Contract regarding the Individual contractor’s performance under the Contract, the Individual contractor shall promptly notify UNDP and shall provide all reasonable assistance required by UNDP. The Individual contractor shall not take any action in respect of its performance of the Contract or otherwise related to its obligations under the Contract that may adversely affect the interests of UNDP, and the Individual contractor shall perform its obligations under the Contract with the fullest regard to the interests of UNDP. The Individual contractor warrants that it has not and shall not offer any direct or indirect benefit arising from or related to the performance of the Contract or the award thereof to any representative, official, employee or other agent of UNDP. The Individual contractor shall comply with all laws, ordinances, rules and regulations bearing upon the performance of its obligations under the Contract. In the performance of the Contract the Individual contractor shall comply with the standards of conduct set in the Secretary General’s Bulletin ST/SGB/2002/9 of 18 June 2002, entitled “Regulations Governing the Status, Basic Rights and Duties of Officials other than Secretariat Officials, and Expert on Mission”. The individual contractor must comply with all Security Directives issued by UNDP. Failure to comply with such security directives is grounds for termination of the Individual contractor for cause.

Prohibition of Sexual Exploitation and Abuse: In the performance of the Contract, the Individual contractor shall comply with the standards of conduct set forth in the Secretary-General’s bulletin ST/SGB/2003/13 of 9 October 2003, concerning “Special measures for protection from sexual exploitation and sexual abuse”. In particular, the Individual contractor shall not engage in any conduct that would constitute sexual exploitation or sexual abuse, as defined in that bulletin.

The Individual contractor acknowledges and agrees that any breach of any of the provisions hereof shall constitute a breach of an essential term of the Contract, and, in addition to any other legal rights or remedies available to any person, shall give rise to grounds for termination of the Contract. In addition, nothing herein shall limit the right of UNDP to refer any alleged breach of the foregoing standards of conduct to the relevant national authorities for appropriate legal action.
3. **TITLE RIGHTS, COPYRIGHTS, PATENTS AND OTHER PROPRIETARY RIGHTS:** Title to any equipment and supplies that may be furnished by UNDP to the individual contractor for the performance of any obligations under the Contract shall rest with UNDP, and any such equipment shall be returned to UNDP at the conclusion of the Contract or when no longer needed by the individual contractor. Such equipment, when returned to UNDP, shall be in the same condition as when delivered to the individual contractor, subject to normal wear and tear, and the individual contractor shall be liable to compensate UNDP for any damage or degradation of the equipment that is beyond normal wear and tear.

UNDP shall be entitled to all intellectual property and other proprietary rights, including, but not limited to, patents, copyrights and trademarks, with regard to products, processes, inventions, ideas, know-how or documents and other materials which the individual contractor has developed for UNDP under the Contract and which bear a direct relation to or are produced or prepared or collected in consequence of, or during the course of, the performance of the Contract, and the individual contractor acknowledges and agrees that such products, documents and other materials constitute works made for hire for UNDP. However, to the extent that any such intellectual property or other proprietary rights consist of any intellectual property or other proprietary rights of the individual contractor: (a) that pre-existed the performance by the individual contractor of its obligations under the Contract, or (b) that the individual contractor may develop or acquire, or may have developed or acquired, independently of the performance of its obligations under the Contract, UNDP does not and shall not claim any ownership interest thereto, and the individual contractor grants to UNDP a perpetual licence to use such intellectual property or other proprietary right solely for the purposes of and in accordance with the requirements of the Contract. At the request of UNDP, the individual contractor shall take all necessary steps, execute all necessary documents and generally assist in securing such proprietary rights and transferring or licensing them to UNDP in compliance with the requirements of the applicable law and of the Contract. Subject to the foregoing provisions, all maps, drawings, photographs, mosaics, plans, reports, estimates, recommendations, documents and all other data compiled by or received by the individual contractor under the Contract shall be the property of UNDP, shall be made available for use or inspection by UNDP at reasonable times and in reasonable places, shall be treated as confidential and shall be delivered only to UNDP authorized officials on completion of work under the Contract.

4. **CONFIDENTIAL NATURE OF DOCUMENTS AND INFORMATION:** Information and data that are considered proprietary by either UNDP or the individual contractor or that are delivered or disclosed by one of them (“Discloser”) to the other (“Recipient”) during the course of performance of the Contract, that are designated as confidential (“Information”), shall be held in confidence and shall be handled as follows. The Recipient of such Information shall use the same care and discretion to avoid disclosure, publication or dissemination of the Discloser’s Information as it uses with its own similar information that it does not wish to disclose, publish or disseminate, and the Recipient may otherwise use the Discloser’s Information solely for the purpose for which it was disclosed. The Recipient may disclose confidential Information to any other party with the Discloser’s prior written consent, as well as to the Recipient’s employees, officials, representatives and agents who have a need to know such confidential Information solely for purposes of performing obligations under the Contract. Subject to and without any waiver of the privileges and immunities of UNDP, the individual contractor may disclose Information to the extent required by law, provided that the individual contractor will give UNDP sufficient prior notice of a request for the disclosure of Information in order to allow UNDP to have a reasonable opportunity to take protective measures or such other action as may be appropriate before any such disclosure is made. UNDP may disclose Information to the extent as required pursuant to the Charter of the United Nations, resolutions or regulations of the General Assembly or its other governing bodies, or rules promulgated by the Secretary-General. The Recipient shall not be precluded from disclosing Information that is obtained
by the Recipient from a third party without restriction, is disclosed by the Discloser to a third party without any obligation of confidentiality, is previously known by the Recipient, or at any time is developed by the Recipient completely independently of any disclosures hereunder. These obligations and restrictions of confidentiality shall be effective during the term of the Contract, including any extension thereof, and, unless otherwise provided in the Contract, shall remain effective following any termination of the Contract.

5. TRAVEL, MEDICAL CLEARANCE AND SERVICE INCURRED DEATH, INJURY OR ILLNESS: If the Individual contractor is required by UNDP to travel beyond commuting distance from the Individual contractor’s usual place of residence, and upon prior written agreement, such travel shall be at the expense of UNDP. Such travel shall be at economy care when by air.

UNDP may require the Individual contractor to submit a Statement of Good Health from a recognized physician prior to commencement of work in any offices or premises of UNDP or before engaging in any travel required by UNDP or connected with the performance of the Contract. The Individual contractor shall provide such a Statement of Good Health as soon as practicable following such request, and prior to engaging in any such travel, and the Individual contractor warrants the accuracy of any such Statement, including, but not limited to, confirmation that the Individual contractor has been fully informed regarding the requirements for inoculations for the country or countries to which travel may be authorized.

In the event of the death, injury or illness of the Individual contractor which is attributable to the performance of services on behalf of UNDP under the terms of the Contract while the Individual contractor is traveling at UNDP expense or is performing any services under the Contract in any offices or premises of UNDP, the Individual contractor or the Individual contractor’s dependants, as appropriate, shall be entitled to compensation equivalent to that provided under the UNDP insurance policy, available upon request.

6. PROHIBITION ON ASSIGNMENT; MODIFICATIONS: The Individual contractor may not assign, delegate, transfer, pledge or make any other disposition of the Contract, of any part thereof, or of any of the rights, claims or obligations under the Contract except with the prior written authorization of UNDP, and any attempt to do so shall be null and void. The terms or conditions of any supplemental undertakings, licences or other forms of Contract concerning any goods or services to be provided under the Contract shall not be valid and enforceable against UNDP nor in any way shall constitute an Contract by UNDP thereeto, unless any such undertakings, licences or other forms of Contract are the subject of a valid written undertaking by UNDP. No modification or change in the Contract shall be valid and enforceable against UNDP unless provided by means of a valid written amendment to the Contract signed by the Individual contractor and an authorized official or appropriate contracting authority of UNDP.

7. SUBCONTRACTORS: In the event that the Individual contractor requires the services of subcontractors to perform any obligations under the Contract, the Individual contractor shall obtain the prior written approval of UNDP for any such subcontractors. UNDP may, in its sole discretion, reject any proposed subcontract or require such subcontractor’s removal without having to give any justification therefore, and such rejection shall not entitle the Individual contractor to claim any delays in the performance, or to assert any excuses for the non-performance, of any of its obligations under the Contract. The Individual contractor shall be solely responsible for all services and obligations performed by its subcontractors. The terms of any subcontract shall be subject to, and shall be construed in a manner that is fully in accordance with, all of the terms and conditions of the Contract.
8. **USE OF NAME, EMBLEM OR OFFICIAL SEAL OF THE UNITED NATIONS**: The Individual contractor shall not advertise or otherwise make public for purposes of commercial advantage or goodwill that it has a contractual relationship with UNDP, nor shall the Individual contractor, in any manner whatsoever, use the name, emblem or official seal of UNDP, or any abbreviation of the name of UNDP, in connection with its business or otherwise without the written permission of UNDP.

9. **INDEMNIFICATION**: The Individual contractor shall indemnify, defend, and hold save harmless UNDP, and its officials, agents and employees, from and against all suits, proceedings, claims, demands, losses and liability of any kind or nature, including, but not limited to, all litigation costs and expenses, attorney’s fees, settlement payments and damages, based on, arising from, or relating to: (a) allegations or claims that the use by UNDP of any patented device, any copyrighted material or any other goods or services provided to UNDP for its use under the terms of the Contract, in whole or in part, separately or in combination, constitutes an infringement of any patent, copyright, trademark or other intellectual property right of any third party; or (b) any acts or omissions of the Individual contractor, or of any subcontractor or anyone directly or indirectly employed by them in the performance of the Contract, which give rise to legal liability to anyone not a party to the Contract, including, without limitation, claims and liability in the nature of a claim for workers’ compensation.

10. **INSURANCE**: The Individual contractor shall pay UNDP promptly for all loss, destruction or damage to the property of UNDP caused by the Individual contractor, or of any subcontractor, or anyone directly or indirectly employed by them in the performance of the Contract. The Individual contractor shall be solely responsible for taking out and for maintaining adequate insurance required to meet any of its obligations under the Contract, as well as for arranging, at the Individual contractor’s sole expense, such life, health and other forms of insurance as the Individual contractor may consider to be appropriate to cover the period during which the Individual contractor provides services under the Contract. The Individual contractor acknowledges and agrees that none of the insurance arrangements the Individual contractor may make shall, in any way, be construed to limit the Individual contractor’s liability arising under or relating to the Contract.

11. **ENCUMBRANCES AND LIENS**: The Individual contractor shall not cause or permit any lien, attachment or other encumbrance by any person to be placed on file or to remain on file in any public office or on file with UNDP against any monies due to the Individual contractor or to become due for any work done or against any goods supplied or materials furnished under the Contract, or by reason of any other claim or demand against the Individual contractor.

12. **FORCE MAJEURE; OTHER CHANGES IN CONDITIONS**: In the event of and as soon as possible after the occurrence of any cause constituting *force majeure*, the Individual contractor shall give notice and full particulars in writing to UNDP of such occurrence or cause if the Individual contractor is thereby rendered unable, wholly or in part, to perform its obligations and meet its responsibilities under the Contract. The Individual contractor shall also notify UNDP of any other changes in conditions or the occurrence of any event, which interferes or threatens to interfere with its performance of the Contract. Not more than fifteen (15) days following the provision of such notice of *force majeure* or other changes in conditions or occurrence, the Individual contractor shall also submit a statement to UNDP of estimated expenditures that will likely be incurred for the duration of the change in conditions or the event. On receipt of the notice or notices required hereunder, UNDP shall take such action as it considers, in its sole discretion, to be appropriate
or necessary in the circumstances, including the granting to the Individual contractor of a reasonable extension of time in which to perform any obligations under the Contract.

In the event of and as soon as possible after the occurrence of any cause constituting force majeure, the Individual contractor shall give notice and full particulars in writing to UNDP of such occurrence or cause if the Individual contractor is thereby rendered unable, wholly or in part, to perform its obligations and meet its responsibilities under the Contract. The Individual contractor shall also notify UNDP of any other changes in conditions or the occurrence of any event, which interferes or threatens to interfere with its performance of the Contract. Not more than fifteen (15) days following the provision of such notice of force majeure or other changes in conditions or occurrence, the Individual contractor shall also submit a statement to UNDP of estimated expenditures that will likely be incurred for the duration of the change in conditions or the event. On receipt of the notice or notices required hereunder, UNDP shall take such action as it considers, in its sole discretion, to be appropriate or necessary in the circumstances, including the granting to the Individual contractor of a reasonable extension of time in which to perform any obligations under the Contract.

Force majeure as used herein means any unforeseeable and irresistible act of nature, any act of war (whether declared or not), invasion, revolution, insurrection, or any other acts of a similar nature or force, provided that such acts arise from causes beyond the control and without the fault or negligence of the Individual contractor. The Individual contractor acknowledges and agrees that, with respect to any obligations under the Contract that the Individual contractor must perform in or for any areas in which UNDP is engaged in, preparing to engage in, or disengaging from any peacekeeping, humanitarian or similar operations, any delay or failure to perform such obligations arising from or relating to harsh conditions within such areas or to any incidents of civil unrest occurring in such areas shall not, in and of itself, constitute force majeure under the Contract.

13. TERMINATION: Either party may terminate the Contract, in whole or in part, upon giving written notice to the other party. The period of notice shall be five (5) days in the case of Contracts for a total period of less than two (2) months and fourteen (14) days in the case of contracts for a longer period. The initiation of conciliation or arbitral proceedings, as provided below, shall not be deemed to be a “cause” for or otherwise to be in itself a termination of the Contract. UNDP may, without prejudice to any other right or remedy available to it, terminate the Contract forthwith in the event that: (a) the Individual contractor is adjudged bankrupt, or is liquidated, or becomes insolvent, applies for moratorium or stay on any payment or repayment obligations, or applies to be declared insolvent; (b) the Individual contractor is granted a moratorium or a stay or is declared insolvent; the Individual contractor makes an assignment for the benefit of one or more of its creditors; (c) a Receiver is appointed on account of the insolvency of the Individual contractor; (d) the Individual contractor offers a settlement in lieu of bankruptcy or receivership; or (e) UNDP reasonably determines that the Individual contractor has become subject to a materially adverse change in its financial condition that threatens to endanger or otherwise substantially affect the ability of the Individual contractor to perform any of its obligations under the Contract.

In the event of any termination of the Contract, upon receipt of notice of termination by UNDP, the Individual contractor shall, except as may be directed by UNDP in the notice of termination or otherwise in writing: (a) take immediate steps to bring the performance of any obligations under the Contract to a close in a prompt and orderly manner, and in doing so, reduce expenses to a minimum; (b) refrain from undertaking any further or additional commitments under the Contract as of and following the date of receipt of such notice; (c) deliver all completed or partially completed plans, drawings, information and other property that, if the Contract had been completed, would be required to be furnished to UNDP thereunder; (d) complete performance of the work not terminated; and (e) take any other action that
may be necessary, or that UNDP may direct in writing, for the protection and preservation of any property, whether tangible or intangible, related to the Contract that is in the possession of the Individual contractor and in which UNDP has or may be reasonably expected to acquire an interest.

In the event of any termination of the Contract, UNDP shall only be liable to pay the Individual contractor compensation on a pro rata basis for no more than the actual amount of work performed to the satisfaction of UNDP in accordance with the requirements of the Contract. Additional costs incurred by UNDP resulting from the termination of the Contract by the Individual contractor may be withheld from any amount otherwise due to the Individual contractor from UNDP.

14. **NON-EXCLUSIVITY**: UNDP shall have no obligation respecting, and no limitations on, its right to obtain goods of the same kind, quality and quantity, or to obtain any services of the kind described in the Contract, from any other source at any time.

15. **TAXATION**: Article II, section 7, of the Convention on the Privileges and Immunities of the United Nations provides, *inter alia*, that the United Nations, including its subsidiary organs, is exempt from all direct taxes, except charges for public utility services, and is exempt from customs restrictions, duties and charges of a similar nature in respect of articles imported or exported for its official use. In the event any governmental authority refuses to recognize the exemptions of the United Nations from such taxes, restrictions, duties or charges, the Individual contractor shall immediately consult with UNDP to determine a mutually acceptable procedure. UNDP shall have no liability for taxes, duties or other similar charges payable by the Individual contractor in respect of any amounts paid to the Individual contractor under this Contract, and the Individual contractor acknowledges that UNDP will not issue any statements of earnings to the Individual contractor in respect of any such payments.

16. **AUDITS AND INVESTIGATIONS**: Each invoice paid by UNDP shall be subject to a post-payment audit by auditors, whether internal or external, of UNDP or by other authorized and qualified agents of UNDP at any time during the term of the Contract and for a period of two (2) years following the expiration or prior termination of the Contract. UNDP shall be entitled to a refund from the Individual contractor for any amounts shown by such audits to have been paid by UNDP other than in accordance with the terms and conditions of the Contract. The Individual contractor acknowledges and agrees that, from time to time, UNDP may conduct investigations relating to any aspect of the Contract or the award thereof, the obligations performed under the Contract, and the operations of the Individual contractor generally relating to performance of the Contract. The right of UNDP to conduct an investigation and the Individual contractor’s obligation to comply with such an investigation shall not lapse upon expiration or prior termination of the Contract. The Individual contractor shall provide its full and timely cooperation with any such inspections, post-payment audits or investigations. Such cooperation shall include, but shall not be limited to, the Individual contractor’s obligation to make available its personnel and any relevant documentation for such purposes at reasonable times and on reasonable conditions and to grant to UNDP access to the Individual contractor’s premises at reasonable times and on reasonable conditions in connection with such access to the individual contractor’s personnel and relevant documentation. The Individual contractor shall require its agents, including, but not limited to, the Individual contractor’s attorneys, accountants or other advisers, to reasonably cooperate with any inspections, post-payment audits or investigations carried out by UNDP hereunder.
17. SETTLEMENT OF DISPUTES:

AMICABLE SETTLEMENT: UNDP and the Individual contractor shall use their best efforts to amicably settle any dispute, controversy or claim arising out of the Contract or the breach, termination or invalidity thereof. Where the parties wish to seek such an amicable settlement through conciliation, the conciliation shall take place in accordance with the Conciliation Rules then obtaining of the United Nations Commission on International Trade Law (“UNCITRAL”), or according to such other procedure as may be agreed between the parties in writing.

ARBITRATION: Any dispute, controversy or claim between the parties arising out of the Contract, or the breach, termination, or invalidity thereof, unless settled amicably, as provided above, shall be referred by either of the parties to arbitration in accordance with the UNCITRAL Arbitration Rules then obtaining. The decisions of the arbitral tribunal shall be based on general principles of international commercial law. For all evidentiary questions, the arbitral tribunal shall be guided by the Supplementary Rules Governing the Presentation and Reception of Evidence in International Commercial Arbitration of the International Bar Association, 28 May 1983 edition. The arbitral tribunal shall be empowered to order the return or destruction of goods or any property, whether tangible or intangible, or of any confidential information provided under the Contract, order the termination of the Contract, or order that any other protective measures be taken with respect to the goods, services or any other property, whether tangible or intangible, or of any confidential information provided under the Contract, as appropriate, all in accordance with the authority of the arbitral tribunal pursuant to Article 26 (“Interim Measures of Protection”) and Article 32 (“Form and Effect of the Award”) of the UNCITRAL Arbitration Rules. The arbitral tribunal shall have no authority to award punitive damages. In addition, unless otherwise expressly provided in the Contract, the arbitral tribunal shall have no authority to award interest in excess of the London Inter-Bank Offered Rate (“LIBOR”) then prevailing, and any such interest shall be simple interest only. The parties shall be bound by any arbitration award rendered as a result of such arbitration as the final adjudication of any such dispute, controversy or claim.

18. PRIVILEGES AND IMMUNITIES: Nothing in or relating to the Contract shall be deemed a waiver, express or implied, of any of the privileges and immunities of the United Nations, including its subsidiary organs.
Dear Sir/Madam:

I hereby declare that:

a) I have read, understood and hereby accept the Terms of Reference describing the duties and responsibilities of Capacity Development Strategy-International Consultant.

b) I have also read, understood and hereby accept UNDP’s General Conditions of Contract for the Services of the Individual Contractors;

c) I hereby propose my services and I confirm my interest in performing the assignment through the submission of my CV or Personal History Form (P11) which I have duly signed and attached hereto as Annex 1;

d) In compliance with the requirements of the Terms of Reference, I hereby confirm that I am available for the entire duration of the assignment, and I shall perform the services in the manner described in my proposed approach/methodology which I have attached hereto as Annex 3;

e) I hereby propose to complete the services based on the following payment rate:

☐ An all-inclusive daily fee of [state amount in words and in numbers indicating currency]

f) For your evaluation, the breakdown of the abovementioned all-inclusive amount is attached hereto as Appendix a;

g) I recognize that the payment of the abovementioned amounts due to me shall be based on my delivery of outputs within the timeframe specified in the TOR, which shall be subject to UNDP’s review, acceptance and payment certification procedures;
h) This offer shall remain valid for a total period of 90 days after the submission deadline;

i) I confirm that I have no first degree relative (mother, father, son, daughter, spouse/partner, brother or sister) currently employed with any UN agency or office [disclose the name of the relative, the UN office employing the relative, and the relationship if, any such relationship exists];

j) If I am selected for this assignment, I shall [pls. check the appropriate box]:

☐ Sign an Individual Contract with UNDP;

☐ Request my employer [state name of company/organization/institution] to sign with UNDP a Reimbursable Loan Agreement (RLA), for and on my behalf. The contact person and details of my employer for this purpose are as follows:

k) I hereby confirm that [check all that applies]:

☐ At the time of this submission, I have no active Individual Contract or any form of engagement with any Business Unit of UNDP;

☐ I am currently engaged with UNDP and/or other entities for the following work:

<table>
<thead>
<tr>
<th>Assignment</th>
<th>Contract Type</th>
<th>UNDP Business Unit / Name of Institution/Company</th>
<th>Contract Duration</th>
<th>Contract Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
I am also anticipating conclusion of the following work from UNDP and/or other entities for which I have submitted a proposal:

<table>
<thead>
<tr>
<th>Assignment</th>
<th>Contract Type</th>
<th>Name of Institution/ Company</th>
<th>Contract Duration</th>
<th>Contract Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

I fully understand and recognize that UNDP is not bound to accept this proposal, and I also understand and accept that I shall bear all costs associated with its preparation and submission and that UNDP will in no case be responsible or liable for those costs, regardless of the conduct or outcome of the selection process.

m) **If you are a former staff member of the United Nations recently separated, pls. add this section to your letter:** I hereby confirm that I have complied with the minimum break in service required before I can be eligible for an Individual Contract.

n) I also fully understand that, if I am engaged as an Individual Contractor, I have no expectations nor entitlements whatsoever to be re-instated or re-employed as a staff member.

Full Name and Signature:  
Date Signed:  

Annexes **[pls. check all that applies]:**

- [ ] CV or Duly signed P11 Form, in addition to at least 3 References’ e-mails addresses
- [ ] Breakdown of Costs Supporting the Final All-Inclusive Price as per Template
- [ ] Brief Description of Approach to Work (if required by the TOR)
APPENDIX a

BREAKDOWN OF COSTS
SUPPORTING THE ALL-INCLUSIVE FINANCIAL PROPOSAL

Breakdown of Cost by Components:

<table>
<thead>
<tr>
<th>Cost Components</th>
<th>Unit Cost</th>
<th>Quantity</th>
<th>Total Rate for the Contract Duration</th>
</tr>
</thead>
<tbody>
<tr>
<td>I. Personnel Costs</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Professional Fees</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Life Insurance</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Medical Insurance</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Communications</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Land Transportation</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Others (pls. specify)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>II. Travel Expenses to Join duty station</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Round Trip Airfares to and from duty station</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Living Allowance</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Travel Insurance</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Terminal Expenses</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Others (pls. specify)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>III. Duty Travel</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Round Trip Airfares</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Living Allowance</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Travel Insurance</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Terminal Expenses</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Others (pls. specify)</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Full Name and Signature: ___________________________  Date Signed: ___________________________