Terms of Reference

National or International consultant: National

Description of the assignment (Title of consultancy): Consultancy on corruption risks of the Health sector in Lebanon

Project Title: Anti-Corruption for Trust in Lebanon- ID 115070

Period of assignment/services: 1 month - End date should not exceed 28 April 2020

1. Background / Project Description

UNDP launched the Anti-Corruption for Trust in Lebanon Project in March 2019 to support key anti-corruption stakeholders in Lebanon to maintain the momentum for national dialogue and capacity development in preparation for the formal adoption and implementation of the country’s first-ever national anti-corruption strategy that was announced in April 2018.

The Project focuses on the achievement of two outputs:

Output 1: Key stakeholders enabled to advocate and monitor the adoption and implementation of anti-corruption legislative priorities.

Output 2: Participatory processes established in selected vulnerable sectors to assess related corruption risks and pilot corresponding mitigation measures.

The project directly contributes to reinforcing Lebanon’s ability to implement the UNCAC and work towards achieving the Sustainable Development goals (SDGs), particularly SDG 16.

Since 2009, Lebanon is a State Party of the UN Convention against Corruption. Moreover, Lebanon endorsed the 2030 Agenda for Sustainable Development and the SDGs on September 2015. Additionally, at the national level, Lebanon has taken an important step by launching in April 2018 the National Anti-Corruption Strategy and its implementation plan as mentioned above, which is on its way to be endorsed by the Council of Ministers.

While most governments have adopted anti-corruption compliance approaches, experiences showed that they need to be complemented with a preventive approach, as specified in the UNCAC, as the latter is known to be more resource efficient aiming to eliminate the opportunities of corruption.

Despite some positive developments in the legislative anti-corruption agenda, there are still efforts that can be made using the preventive approach to further advance the fight against corruption in Lebanon.

As a global knowledge leader in the field of anti-corruption and working with governments around the world to tackle corruption and its consequences, UNDP has significantly scaled up its work on sector-
specific initiatives and multi-stakeholder participation in related efforts through introducing the concept of corruption risk management, to identify priorities and tackle them in a targeted manner, taking into consideration the likelihood and impact of corruption happening based on specific benchmarks.

In this framework and with the outbreak of the Covid-19 virus, Lebanon’s Health sector is under tremendous pressure, meaning that now more than ever Lebanon needs to eradicate corruption from the vital sector.

As such, and in order to support this effort, UNDP ACT Project seeks an individual consultant to conduct an initial assessment of risks of corruption in the health sector in Lebanon including identifying key stakeholders with specific focus on public hospitals, supply chain of medicine and medical products, quality regulation and third-party payments as well as an analysis of how these risks undermine the preparedness of the health system and of emergency responses to COVID-19 and pandemics.

2. Scope of work, responsibilities and description of the proposed analytical work

In coordination and under the direct supervision of the UNDP Regional Project Manager of Anti-Corruption and Integrity in Arab countries and UNDP ACT Lebanon Senior Project Coordinator, the consultant is expected to complete the following 3 tasks:

**Task 1:** Conduct an initial assessment of risks of corruption in the health sector in Lebanon with specific focus on public hospitals, supply chain of medicine and medical products, quality regulation, third party payments and other key elements and analyze how these risks undermines the preparedness of the health system and of emergency responses to COVID-19 and pandemics.

**Task 2.** Identify key stakeholders and conduct interviews including preparation of questions in close coordination with the senior international consultant, conduct relevant research in Arabic and English, on health and Anti-corruption in Lebanon. All interviews will be conducted remotely from home.

**Task 3.** Coordinate with the senior international consultant to finalize the issue paper in Arabic and English.

- The consultant shall work closely with the Senior Project Coordinator, the Regional Chief Technical Advisor, and the senior international consultant to prepare for and execute the above-mentioned tasks.
- The consultant shall carry out the three tasks in a manner that emphasizes respect to national ownership and secures the independent nature of the platforms supported under those terms of reference, while also committing to respecting the privacy of discussions as requested by stakeholders.
- The consultant shall coordinate closely with and provide regular updates to the Senior Project Coordinator of the ACT Lebanon Project.
- The consultant will coordinate with different national and international stakeholders.

3. Expected Outputs and deliverables
If feasible, a table similar to the one below is desired in order to clearly summarize the above details:

<table>
<thead>
<tr>
<th>Deliverables/ Outputs</th>
<th>Estimated Duration to Complete</th>
<th>Target Due Dates</th>
<th>Review and Approvals Required</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deliverable 1: List of interviews conducted with stakeholders on health and Anti-Corruption in the context of the COVID19 response in Lebanon submitted</td>
<td>2 weeks after contract signature</td>
<td>24 April 2020</td>
<td>Senior Project Coordinator of the ACT Lebanon Project</td>
</tr>
<tr>
<td>Deliverable 2: 1st Draft of the issue paper submitted in Arabic and English</td>
<td>2 weeks after contract signature</td>
<td>24 April 2020</td>
<td>Senior Project Coordinator of the ACT Lebanon Project</td>
</tr>
<tr>
<td>Deliverable 3: Final Draft of the issue paper submitted in Arabic and English</td>
<td>2.5 weeks after contract signature</td>
<td>27 April 2020</td>
<td>Senior Project Coordinator of the ACT Lebanon Project</td>
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</tbody>
</table>

4. Institutional arrangements

The consultant will work in close coordination with the UNDP Regional Project Manager of Anti-Corruption, Senior Project Coordinator of the ACT Lebanon project.

The consultant will report directly to the UNDP Regional Project Manager of Anti-Corruption and Senior Project Coordinator of the ACT Lebanon project.

The consultant will solely be responsible for the timely delivery and professional quality of the assignment.
The consultant will not publish the products of assignment in any form without prior written consent of UNDP.

5. **Duration of work:** 12 working days extended over a period of two weeks and a half, but no later than 28 April 2020.

6. **Duty station:** Home Based

7. **Requirements for experience and qualifications:**

   I. **Academic Qualifications:**
   Graduate Degree (Master’s or equivalent) in medicine, public health, Development, Political Sciences, International Affairs or any other relevant field.

   II. **Years of experience:**
   At least 5 years of experience in research in areas of governance reform and particularly in fighting corruption at the national and regional level.
   Experience producing research studies or evidence-based knowledge products.
   Extensive experience working with international organizations, government and civil society organizations in the field of anti-corruption and good governance.
   Previous experience in consultancies with UN agencies in relevant tasks is preferable.
   Experience working on issues related to Lebanon.

   III. **Technical experience:**
   Experience in writing papers on the health sector.
   Experience in drafting position papers on good governance.

   IV. **Other assets:**
   - Cultural, Gender, religion, race, nationality and age sensitivity and adaptability.
   - Familiarity with recent development in the topic of good governance and anti-corruption at the international, regions and national levels.
   - Strong analytical, communication skills, including ability to produce high quality knowledge products.
   - Ability to work with a diverse team.
   - Ability to consult widely and efficiently while understanding the stakeholders evolving needs.
   - Excellent writing, editing skills in Arabic and English.
   - Proficiency in the use of computer (Ms Word, PowerPoint, internet search)

8. **Scope of Price Proposal and Schedule of Payments**
   One lump sum payment will be issued upon submission and approval of all deliverables.