

REQUEST FOR PROPOSAL

TECHNICAL ADVISORY TO COUNTY ASSEMBLIES FORUM (CAF) ON COMMUNICATION

RFP No.: **UNDPKEN/004/2020**

Project: UNDP-UNICEF-UN WOMEN JOINT DEVOLUTION

PROGRAMME RESPONSE TO THE COVID-19 CRISIS

Country: Kenya

Issued on: **22 May 2020**

Section 1. Letter of Invitation

The United Nations Development Programme (UNDP) hereby invites you to submit a Proposal to this Request for Proposal (RFP) for the above-referenced subject.

This RFP includes the following documents and the General Terms and Conditions of Contract which is inserted in the Bid Data Sheet (BDS):

Section 1: This Letter of Invitation Section 2: Instruction to Bidders Section 3: Bid Data Sheet (BDS) Section 4: Evaluation Criteria Section 5: Terms of Reference

Section 6: Returnable Bidding Forms

- o Form A: Technical Proposal Submission Form
- o Form B: Bidder Information Form
- o Form C: Joint Venture/Consortium/Association Information Form
- o Form D: Qualification Form
- o Form E: Format of Technical Proposal
- o Form F: Financial Proposal Submission Form
- o Form G: Financial Proposal Form

If you are interested in submitting a Proposal in response to this RFP, please prepare your Proposal in accordance with the requirements and procedure as set out in this RFP and submit it by the Deadline for Submission of Proposals set out in Bid Data Sheet.

Please acknowledge receipt of this RFP by sending an email to uNDP.Kenya.Procurement@undp.org, indicating whether you intend to submit a Proposal or otherwise. Should you require further clarifications, kindly communicate with the contact e-mail address identified in the attached Bid Data Sheet as the focal point for queries on this RFP.

UNDP looks forward to receiving your Proposal and thank you in advance for your interest in UNDP procurement opportunities.

Issued by:	Approved by:
Title: Head of Procurement	Title: Operations Manager
Date: May 22, 2020	Date: May 22, 2020

Section 2. Instruction to Bidders

A. GENERAL PROVISI	ONS
1. Introduction	1.1 Bidders shall adhere to all the requirements of this RFP, including any amendments in writing by UNDP. This RFP is conducted in accordance with the UNDP Programme and Operations Policies and Procedures (POPP) on Contracts and Procurement which can be accessed at https://popp.undp.org/SitePages/POPPBSUnit.aspx?TermID=254a9f96-b883-476a-8ef8-e81f93a2b38d
	1.2 Any Proposal submitted will be regarded as an offer by the Bidder and does not constitute or imply the acceptance of the Proposal by UNDP. UNDP is under no obligation to award a contract to any Bidder as a result of this RFP.
	1.3 As part of the bid, it is desired that the Bidder registers at the United Nations Global Marketplace (UNGM) website (www.ungm.org). The Bidder may still submit a bid even if not registered with the UNGM. However, if the Bidder is selected for contract award, the Bidder must register on the UNGM prior to contract signature.
2. Fraud & Corruption, Gifts and Hospitality	2.1 UNDP strictly enforces a policy of zero tolerance on proscribed practices, including fraud, corruption, collusion, unethical or unprofessional practices, and obstruction of UNDP vendors and requires all bidders/vendors observe the highest standard of ethics during the procurement process and contract implementation. UNDP's Anti-Fraud Policy can be found at http://www.undp.org/content/undp/en/home/operations/accountability/audit/officeof audit andinvestigation.html#anti
	2.2 Bidders/vendors shall not offer gifts or hospitality of any kind to UNDP staff members including recreational trips to sporting or cultural events, theme parks or offers of holidays, transportation, or invitations to extravagant lunches or dinners.
	 In pursuance of this policy, UNDP (a) Shall reject a proposal if it determines that the selected bidder has engaged in any corrupt or fraudulent practices in competing for the contract in question; (b) Shall declare a vendor ineligible, either indefinitely or for a stated period of time, to be awarded a contract if at any time it determines that the vendor has engaged in any corrupt or fraudulent practices in competing for, or in executing a UNDP contract.
	2.4 All Bidders must adhere to the UN Supplier Code of Conduct, which may be found at http://www.un.org/depts/ptd/pdf/conduct_english.pdf
3. Eligibility	3.1 A vendor should not be suspended, debarred, or otherwise identified as ineligible by any UN Organization or the World Bank Group or any other international Organization. Vendors are therefore required to disclose to UNDP whether they are subject to any sanction or temporary suspension imposed by these organizations.
	3.2 It is the Bidder's responsibility to ensure that its employees, joint venture members, sub-contractors, service providers, suppliers and/or their employees meet the eligibility requirements as established by UNDP.

4. Conflict of Interests

- 4.1 Bidders must strictly avoid conflicts with other assignments or their own interests, and act without consideration for future work. Bidders found to have a conflict of interest shall be disqualified. Without limitation on the generality of the above, Bidders, and any of their affiliates, shall be considered to have a conflict of interest with one or more parties in this solicitation process, if they:
 - a) Are or have been associated in the past, with a firm or any of its affiliates which have been engaged by UNDP to provide services for the preparation of the design, specifications, Terms of Reference, cost analysis/estimation, and other documents to be used for the procurement of the goods and services in this selection process;
 - b) Were involved in the preparation and/or design of the programme/project related to the services requested under this RFP; or
 - c) Are found to be in conflict for any other reason, as may be established by, or at the discretion of UNDP.
- 4.2 In the event of any uncertainty in the interpretation of a potential conflict of interest, Bidders must disclose to UNDP, and seek UNDP's confirmation on whether or not such a conflict exists.
- 4.3 Similarly, the Bidders must disclose in their proposal their knowledge of the following:
 - a) If the owners, part-owners, officers, directors, controlling shareholders, of the bidding entity or key personnel are family members of UNDP staff involved in the procurement functions and/or the Government of the country or any Implementing Partner receiving services under this RFP; and
 - b) All other circumstances that could potentially lead to actual or perceived conflict of interest, collusion or unfair competition practices.

Failure to disclose such an information may result in the rejection of the proposal or proposals affected by the non-disclosure.

4.4 The eligibility of Bidders that are wholly or partly owned by the Government shall be subject to UNDP's further evaluation and review of various factors such as being registered, operated and managed as an independent business entity, the extent of Government ownership/share, receipt of subsidies, mandate and access to information in relation to this RFP, among others. Conditions that may lead to undue advantage against other Bidders may result in the eventual rejection of the Proposal.

B. PREPARATION OF PROPOSALS

5. General Considerations

- 5.1 In preparing the Proposal, the Bidder is expected to examine the RFP in detail. Material deficiencies in providing the information requested in the RFP may result in rejection of the Proposal.
- 5.2 The Bidder will not be permitted to take advantage of any errors or omissions in the RFP. Should such errors or omissions be discovered, the Bidder must notify the UNDP

6. Cost of Preparation of Proposal

6.1 The Bidder shall bear any and all costs related to the preparation and/or submission of the Proposal, regardless of whether its Proposal was selected or not. UNDP shall not be responsible or liable for those costs, regardless of the conduct or outcome of the procurement process.

7. Language

7.1 The Proposal, as well as any and all related correspondence exchanged by the Bidder and UNDP, shall be written in the language (s) specified in the BDS.

8. Documents

8.1 The Proposal shall comprise of the following documents:

Comprising the Proposal	 a) Documents Establishing the Eligibility and Qualifications of the Bidder; b) Technical Proposal; c) Financial Proposal; d) Proposal Security, if required by BDS; e) Any attachments and/or appendices to the Proposal. 	
9. Documents Establishing the Eligibility and Qualifications of the Bidder	The Bidder shall furnish documentary evidence of its status as an eligible and qualified vendor, using the Forms provided under Section 6 and providing documents required in those forms. In order to award a contract to a Bidder, its qualifications must be documented to UNDP's satisfaction.	
10.Technical Proposal Format and Content	10.1 The Bidder is required to submit a Technical Proposal using the Standard Forms and templates provided in Section 6 of the RFP.	
	10.2 The Technical Proposal shall not include any price or financial information. A Technical Proposal containing material financial information may be declared non-responsive.	
	Samples of items, when required as per Section 5, shall be provided within the time specified and unless otherwise specified by UNDP, and at no expense to UNDP	
	10.4 When applicable and required as per Section 5, the Bidder shall describe the necessary training programme available for the maintenance and operation of the services and/or equipment offered as well as the cost to the UNDP. Unless otherwise specified, such training as well as training materials shall be provided in the language of the Bid as specified in the BDS.	
11. Financial Proposals	11.1 The Financial Proposal shall be prepared using the Standard Form provided in Section 6 of the RFP. It shall list all major cost components associated with the services, and the detailed breakdown of such costs.	
	11.2 Any output and activities described in the Technical Proposal but not priced in the Financial Proposal, shall be assumed to be included in the prices of other activities or items, as well as in the final total price.	
	Prices and other financial information must not be disclosed in any other place except in the financial proposal.	
12. Proposal Security	12.1 A Proposal Security, if required by BDS, shall be provided in the amount and form indicated in the BDS. The Proposal Security shall be valid up to thirty (30) days after the final date of validity of the Proposal.	
	12.2 The Proposal Security shall be included along with the Technical Proposal. If Proposal Security is required by the RFP but is not found along with the Technical Proposal, the Proposal shall be rejected.	
	12.3 If the Proposal Security amount or its validity period is found to be less than what is required by UNDP, UNDP shall reject the Proposal.	
	12.4 In the event an electronic submission is allowed in the BDS, Bidders shall include a copy of the Bid Security in their proposal and the original of the Proposal Security must be sent via courier or hand delivery as per the instructions in BDS.	
	12.5 The Proposal Security may be forfeited by UNDP, and the Proposal rejected, in the event of any one or combination, of the following conditions:	
	a) If the Bidder withdraws its offer during the period of the Proposal Validity specified in the BDS, or;b) In the event that the successful Bidder fails:	

	12.6	 i. to sign the Contract after UNDP has issued an award; or to furnish the Performance Security, insurances, or other documents that UNDP may require as a condition precedent to the effectivity of the contract that may be awarded to the Bidder.
13. Currencies	13.1	All prices shall be quoted in the currency or currencies indicated in the BDS. Where Proposals are quoted in different currencies, for the purposes of comparison of all Proposals:
		 UNDP will convert the currency quoted in the Proposal into the UNDP preferred currency, in accordance with the prevailing UN operational rate of exchange on the last day of submission of Proposals; and
		b) In the event that UNDP selects a proposal for award that is quoted in a currency different from the preferred currency in the BDS, UNDP shall reserve the right to award the contract in the currency of UNDP's preference, using the conversion method specified above.
14. Joint Venture, Consortium or Association	14.1	If the Bidder is a group of legal entities that will form or have formed a Joint Venture (JV), Consortium or Association for the Proposal, they shall confirm in their Proposal that: (i) they have designated one party to act as a lead entity, duly vested with authority to legally bind the members of the JV, Consortium or Association jointly and severally, which shall be evidenced by a duly notarized Agreement among the legal entities, and submitted with the Proposal; and (ii) if they are awarded the contract, the contract shall be entered into, by and between UNDP and the designated lead entity, who shall be acting for and on behalf of all the member entities comprising the joint venture.
	14.2	After the Deadline for Submission of Proposal, the lead entity identified to represent the JV, Consortium or Association shall not be altered without the prior written consent of UNDP.
	14.3	The lead entity and the member entities of the JV, Consortium or Association shall abide by the provisions of Clause 9 herein in respect of submitting only one proposal.
	14.4	The description of the organization of the JV, Consortium or Association must clearly define the expected role of each of the entity in the joint venture in delivering the requirements of the RFP, both in the Proposal and the JV, Consortium or Association Agreement. All entities that comprise the JV, Consortium or Association shall be subject to the eligibility and qualification assessment by UNDP.
	14.5	A JV, Consortium or Association in presenting its track record and experience should clearly differentiate between:
		a) Those that were undertaken together by the JV, Consortium or Association; and
		b) Those that were undertaken by the individual entities of the JV, Consortium or Association.
	14.6	Previous contracts completed by individual experts working privately but who are permanently or were temporarily associated with any of the member firms cannot be claimed as the experience of the JV, Consortium or Association or those of its members, but should only be claimed by the individual experts themselves in their presentation of their individual credentials.
	14.7	JV, Consortium or Associations are encouraged for high value, multi-sectoral requirements when the spectrum of expertise and resources required may not be available within one firm.

15. Only One Proposal	15.1 The Bidder (including the individual members of any Joint Venture) shall subm	
13.5my one Proposal	only one Proposal, either in its own name or as part of a Joint Venture.	
	15.2 Proposals submitted by two (2) or more Bidders shall all be rejected if they a found to have any of the following:	
	a) they have at least one controlling partner, director or shareholder common; orb) any one of them receive or have received any direct or indirect subsidy fro	
	the other/s; or	
	 c) they have the same legal representative for purposes of this RFP; or d) they have a relationship with each other, directly or through common thi parties, that puts them in a position to have access to information about, influence on the Proposal of, another Bidder regarding this RFP process; e) they are subcontractors to each other's Proposal, or a subcontractor to or Proposal also submits another Proposal under its name as lead Bidder; or f) some key personnel proposed to be in the team of one Bidder participat in more than one Proposal received for this RFP process. This conditions relating to the personnel, does not apply to subcontractors being included 	
	in more than one Proposal.	
16.Proposal Validity Period	16.1 Proposals shall remain valid for the period specified in the BDS, commencing of the Deadline for Submission of Proposals. A Proposal valid for a shorter period may be rejected by UNDP and rendered non-responsive.	
	16.2 During the Proposal validity period, the Bidder shall maintain its origin Proposal without any change, including the availability of the Key Personnel, the proposed rates and the total price.	
17. Extension of Proposal Validity Period	17.1 In exceptional circumstances, prior to the expiration of the proposal validity period, UNDP may request Bidders to extend the period of validity of the Proposals. The request and the responses shall be made in writing, and shall be considered integral to the Proposal.	
	17.2 If the Bidder agrees to extend the validity of its Proposal, it shall be done witho any change in the original Proposal.	
	17.3 The Bidder has the right to refuse to extend the validity of its Proposal, and which case, such Proposal will not be further evaluated.	
18. Clarification of Proposal	18.1 Bidders may request clarifications on any of the RFP documents no later that the date indicated in the BDS. Any request for clarification must be sent in writing in the manner indicated in the BDS. If inquiries are sent other than specific channel, even if they are sent to a UNDP staff member, UNDP shall have robligation to respond or confirm that the query was officially received.	
	18.2 UNDP will provide the responses to clarifications through the method specific in the BDS.	
	18.3 UNDP shall endeavor to provide responses to clarifications in an expedition manner, but any delay in such response shall not cause an obligation on the particle of UNDP to extend the submission date of the Proposals, unless UNDP deem that such an extension is justified and necessary.	
19. Amendment of Proposals	At any time prior to the deadline of Proposal submission, UNDP may for ar reason, such as in response to a clarification requested by a Bidder, modify the RFP in the form of an amendment to the RFP. Amendments will be mad available to all prospective bidders.	

	19.2	19.2 If the amendment is substantial, UNDP may extend the Deadline for submission of proposal to give the Bidders reasonable time to incorporate the amendment into their Proposals.	
considered. If submission of alternative proposal is allowed by submit an alternative proposal, but only if it also submits a pr to the RFP requirements. UNDP shall only consider the a offered by the Bidder whose conforming proposal ranked the specified evaluation method. Where the conditions for its a		considered. If submission of alternative proposal is allowed by BDS, a Bidder may submit an alternative proposal, but only if it also submits a proposal conforming to the RFP requirements. UNDP shall only consider the alternative proposal offered by the Bidder whose conforming proposal ranked the highest as per the specified evaluation method. Where the conditions for its acceptance are met, or justifications are clearly established, UNDP reserves the right to award a	
	20.2	If multiple/alternative proposals are being submitted, they must be clearly marked as "Main Proposal" and "Alternative Proposal"	
21.Pre-Bid Conference	When appropriate, a Bidder's conference will be conducted at the date, time and location specified in the BDS. All Bidders are encouraged to attend. Non-attendance, however, shall not result in disqualification of an interested Bidder. Minutes of the Bidder's conference will be disseminated on the procurement website and shared by email or on the e-Tendering platform as specified in the BDS. No verbal statement made during the conference shall modify the terms and conditions of the RFP, unless specifically incorporated in the Minutes of the Bidder's Conference or issued/posted as an amendment to RFP.		
C. SUBMISSION AND	OPEN	ING OF PROPOSALS	
22.Submission	 bmission 22.1 The Bidder shall submit a duly signed and complete Proposal comprise documents and forms in accordance with the requirements in the BE submission shall be in the manner specified in the BDS. 22.2 The Proposal shall be signed by the Bidder or person(s) duly author commit the Bidder. The authorization shall be communicated through document evidencing such authorization issued by the legal representative bidding entity, or a Power of Attorney, accompanying the Proposal. 		
	22.3	Bidders must be aware that the mere act of submission of a Proposal, in and of itself, implies that the Bidder fully accepts the UNDP General Contract Terms and Conditions.	
Hard copy (manual) submission	22.4	Hard copy (manual) submission by courier or hand delivery allowed or specified in the BDS shall be governed as follows:	
		a) The signed Proposal shall be marked "Original", and its copies marked "Copy" as appropriate. The number of copies is indicated in the BDS. All copies shall be made from the signed original only. If there are discrepancies between the original and the copies, the original shall prevail.	
		b) The Technical Proposal and the Financial Proposal envelopes MUST BE COMPLETELY SEPARATE and each of them must be submitted sealed individually and clearly marked on the outside as either "TECHNICAL PROPOSAL" or "FINANCIAL PROPOSAL", as appropriate. Each envelope SHALL clearly indicate the name of the Bidder. The outer envelopes shall:	
		i. Bear the name and address of the bidder;	
		ii. Be addressed to UNDP as specified in the BDS	

iii. Bear a warning that states "Not to be opened before the time and date for proposal opening" as specified in the BDS. If the envelopes and packages with the Proposal are not sealed and marked as required, UNDP shall assume no responsibility for the misplacement, loss, or premature opening of the Proposal. Email Submission 22.5 Email submission, if allowed or specified in the BDS, shall be governed as follows: a) Electronic files that form part of the proposal must be in accordance with the format and requirements indicated in BDS; b) The Technical Proposal and the Financial Proposal files MUST BE COMPLETELY SEPARATE. The financial proposal shall be encrypted with different passwords and clearly labelled. The files must be sent to the dedicated email address specified in the BDS. c) The password for opening the Financial Proposal should be provided only upon request of UNDP. UNDP will request password only from bidders whose Technical Proposal has been found to be technically responsive. Failure to provide correct password may result in the proposal being rejected. eTendering submission 22.6 Electronic submission through eTendering, if allowed or specified in the BDS, shall be governed as follows: a) Electronic files that form part of the proposal must be in accordance with the format and requirements indicated in BDS; b) The Technical Proposal and the Financial Proposal files MUST BE COMPLETELY SEPARATE and each of them must be uploaded individually and clearly labelled. d) The Financial Proposal file must be encrypted with a password so that it cannot be opened nor viewed until the password is provided. The password for opening the Financial Proposal should be provided only upon request of UNDP. UNDP will request password only from bidders whose technical proposal has been found to be technically responsive. Failure to provide the correct password may result in the proposal being rejected. c) Documents which are required to be in original form (e.g. Bid Security, etc.)		
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d) Detailed instructions on how to submit, modify or cancel a bid in the eTendering system are provided in the eTendering system Bidder User Guide and Instructional videos available on this link: http://www.undp.org/content/undp/en/home/operations/procurement/business/procurement-notices/resources/		eTendering system are provided in the eTendering system Bidder User Guide and Instructional videos available on this link: http://www.undp.org/content/undp/en/home/operations/procurement/bu
23.Deadline for Submission of Proposals and Late 23.1 Complete Proposals must be received by UNDP in the manner, and no later than the date and time, specified in the BDS. UNDP shall only recognize the date and time that the bid was received by UNDP	Submission of	the date and time, specified in the BDS. UNDP shall only recognize the date and
Proposals 23.2 UNDP shall not consider any Proposal that is submitted after the deadline for the submission of Proposals.		23.2 UNDP shall not consider any Proposal that is submitted after the deadline for
24.Withdrawal, Substitution, and 24.1 A Bidder may withdraw, substitute or modify its Proposal after it has been submitted at any time prior to the deadline for submission.	· ·	
Modification of Proposals Manual and Email submissions: A bidder may withdraw, substitute or modify its Proposal by sending a written notice to UNDP, duly signed by an authorized representative, and shall include a copy of the authorization (or a Power of		Proposal by sending a written notice to UNDP, duly signed by an authorized

	Attorney). The corresponding substitution or modification of the Promust accompany the respective written notice. All notices must be the same manner as specified for submission of proposals, by cleathem as "WITHDRAWAL" "SUBSTITUTION," or "MODIFICATION" 3 eTendering: A Bidder may withdraw, substitute or modify its Canceling, Editing, and re-submitting the proposal directly in the the responsibility of the Bidder to properly follow the system instruction and submit a substitution or modification of the Proposal Detailed instructions on how to cancel or modify a Proposal disystem are provided in Bidder User Guide and Instructional videos. 4 Proposals requested to be withdrawn shall be returned unopened to (only for manual submissions), except if the bid is withdrawn after been opened.	Proposal by system. It is ructions, duly I as needed. irectly in the
25.Proposal Opening	There is no public bid opening for RFPs. UNDP shall open the Proposals in the presence of an ad-hoc committee formed by UNDP, consisting of at least two (2) members. In the case of e-Tendering submission, bidders will receive an automatic notification once their proposal is opened.	
D. EVALUATION OF	POSALS	
26. Confidentiality	Information relating to the examination, evaluation, and corproposals, and the recommendation of contract award, shall not be Bidders or any other persons not officially concerned with such pafter publication of the contract award.	disclosed to
	2 Any effort by a Bidder or anyone on behalf of the Bidder to influe the examination, evaluation and comparison of the Proposals or co decisions may, at UNDP's decision, result in the rejection of its Prop- be subject to the application of prevailing UNDP's vendor sanctions	ontract award osal and may
27.Evaluation of Proposals	1 The Bidder is not permitted to alter or modify its Proposal in any proposal submission deadline except as permitted under Clause 2-UNDP will conduct the evaluation solely on the basis of the submitted and Financial Proposals.	4 of this RFP.
	 Evaluation of proposals is made of the following steps: a) Preliminary Examination b) Minimum Eligibility and Qualification (if pre-qualification is not c) Evaluation of Technical Proposals d) Evaluation of Financial Proposals 	t done)
28. Preliminary Examination	UNDP shall examine the Proposals to determine whether they are correspect to minimum documentary requirements, whether the doc been properly signed, and whether the Proposals are generally in other indicators that may be used at this stage. UNDP reserves the rany Proposal at this stage.	uments have order, among
29. Evaluation of Eligibility and Qualification	Eligibility and Qualification of the Bidder will be evaluated against t Eligibility/Qualification requirements specified in the Section 4 Criteria).	
	 In general terms, vendors that meet the following criteria may be qualified: a) They are not included in the UN Security Council 1267/1989 list of terrorists and terrorist financiers, and in UNDP's inelig list; b) They have a good financial standing and have access to adequate the properties of the propertie	Committee's ible vendors'

- resources to perform the contract and all existing commercial commitments,
- They have the necessary similar experience, technical expertise, production capacity where applicable, quality certifications, quality assurance procedures and other resources applicable to the provision of the services required;
- d) They are able to comply fully with UNDP General Terms and Conditions of Contract;
- e) They do not have a consistent history of court/arbitral award decisions against the Bidder; and
- f) They have a record of timely and satisfactory performance with their clients.

30. Evaluation of Technical and Financial Proposals

- The evaluation team shall review and evaluate the Technical Proposals on the basis of their responsiveness to the Terms of Reference and other RFP documents, applying the evaluation criteria, sub-criteria, and point system specified in the Section 4 (Evaluation Criteria). A Proposal shall be rendered non-responsive at the technical evaluation stage if it fails to achieve the minimum technical score indicated in the BDS. When necessary and if stated in the BDS, UNDP may invite technically responsive bidders for a presentation related to their technical proposals. The conditions for the presentation shall be provided in the bid document where required.
- 30.2 In the second stage, only the Financial Proposals of those Bidders who achieve the minimum technical score will be opened for evaluation. The Financial Proposals corresponding to Technical Proposals that were rendered non-responsive shall remain unopened, and, in the case of manual submission, be returned to the Bidder unopened. For emailed Proposals and e-tendering submissions, UNDP will not request for the password of the Financial Proposals of bidders whose Technical Proposal were found not responsive.
- 30.3 The evaluation method that applies for this RFP shall be as indicated in the BDS, which may be either of two (2) possible methods, as follows: (a) the lowest priced method which selects the lowest evaluated financial proposal of the technically responsive Bidders; or (b) the combined scoring method which will be based on a combination of the technical and financial score.
- 30.4 When the BDS specifies a combined scoring method, the formula for the rating of the Proposals will be as follows:

Rating the Technical Proposal (TP):

 ${f TP\ Rating}$ = (Total Score Obtained by the Offer / Max. Obtainable Score for TP) x 100

Rating the Financial Proposal (FP):

FP Rating = (Lowest Priced Offer / Price of the Offer Being Reviewed) x 100

Total Combined Score:

Combined Score = (TP Rating) x (Weight of TP, e.g. 70%) + (FP Rating) x (Weight of FP, e.g., 30%)

31. Due Diligence

31.1 UNDP reserves the right to undertake a due diligence exercise, also called post qualification, aimed at determining to its satisfaction, the validity of the information provided by the Bidder. Such exercise shall be fully documented and may include, but need not be limited to, all or any combination of the

		following:
		 a) Verification of accuracy, correctness and authenticity of information provided by the Bidder; b) Validation of extent of compliance to the PEP requirements and evaluation
		 b) Validation of extent of compliance to the RFP requirements and evaluation criteria based on what has so far been found by the evaluation team; c) Inquiry and reference checking with Government entities with jurisdiction on the Bidder, or with previous clients, or any other entity that may have done business with the Bidder;
		d) Inquiry and reference checking with previous clients on the performance on on-going or contracts completed, including physical inspections of previous works, as necessary;
		 e) Physical inspection of the Bidder's offices, branches or other places where business transpires, with or without notice to the Bidder; f) Other means that UNDP may deem appropriate, at any stage within the selection process, prior to awarding the contract.
32. Clarification of Proposals	32.1	To assist in the examination, evaluation and comparison of Proposals, UNDP may, at its discretion, ask any Bidder for a clarification of its Proposal.
	32.2	UNDP's request for clarification and the response shall be in writing and no change in the prices or substance of the Proposal shall be sought, offered, or permitted, except to provide clarification, and confirm the correction of any arithmetic errors discovered by UNDP in the evaluation of the Proposals, in accordance with RFP.
	32.3	Any unsolicited clarification submitted by a Bidder in respect to its Proposal, which is not a response to a request by UNDP, shall not be considered during the review and evaluation of the Proposals.
33.Responsiveness of Proposal	33.1	UNDP's determination of a Proposal's responsiveness will be based on the contents of the Proposal itself. A substantially responsive Proposal is one that conforms to all the terms, conditions, TOR and other requirements of the RFP without material deviation, reservation, or omission.
	33.2	If a Proposal is not substantially responsive, it shall be rejected by UNDP and may not subsequently be made responsive by the Bidder by correction of the material deviation, reservation, or omission.
34. Nonconformities, Reparable Errors and Omissions	34.1	Provided that a Proposal is substantially responsive, UNDP may waive any non-conformities or omissions in the Proposal that, in the opinion of UNDP, do not constitute a material deviation.
	34.2	UNDP may request the Bidder to submit the necessary information or documentation, within a reasonable period of time, to rectify nonmaterial nonconformities or omissions in the Proposal related to documentation requirements. Such omission shall not be related to any aspect of the price of the Proposal. Failure of the Bidder to comply with the request may result in the rejection of its Proposal.
	34.3	For Financial Proposal that has been opened, UNDP shall check and correct arithmetical errors as follows:
		 a) if there is a discrepancy between the unit price and the line item total that is obtained by multiplying the unit price by the quantity, the unit price shall prevail and the line item total shall be corrected, unless in the opinion of UNDP there is an obvious misplacement of the decimal point in the unit price; in which case the line item total as quoted shall govern and the unit price shall be corrected;
		b) if there is an error in a total corresponding to the addition or subtraction
		12

	of subtotals, the subtotals shall prevail and the total shall be corrected and		
		c) if there is a discrepancy between words and figures, the amount in words shall prevail, unless the amount expressed in words is related to an arithmetic error, in which case the amount in figures shall prevail.	
	34.4	If the Bidder does not accept the correction of errors made by UNDP, its Proposal shall be rejected.	
E. AWARD OF CONT	RACT		
35. Right to Accept, Reject, Any or All Proposals	35.1 UNDP reserves the right to accept or reject any Proposal, to render any or all of the Proposals as non-responsive, and to reject all Proposals at any time prior to award of contract, without incurring any liability, or obligation to inform the affected Bidder(s) of the grounds for UNDP's action. UNDP shall not be obliged to award the contract to the lowest priced offer.		
36.Award Criteria	36.1 Prior to expiration of the proposal validity, UNDP shall award the contract to the qualified Bidder based on the award criteria indicated in the BDS.		
37.Debriefing	37.1 In the event that a Bidder is unsuccessful, the Bidder may request a debriefing from UNDP. The purpose of the debriefing is to discuss the strengths and weaknesses of the Bidder's submission, in order to assist the Bidder in improving its future proposals for UNDP procurement opportunities. The content of other proposals and how they compare to the Bidder's submission shall not be discussed.		
38. Right to Vary Requirements at the Time of Award	38.1 At the time of award of Contract, UNDP reserves the right to vary the quart of services and/or goods, by up to a maximum twenty-five per cent (25%) of total offer, without any change in the unit price or other terms and condition		
39.Contract Signature	39.1 Within fifteen (15) days from the date of receipt of the Contract, the successful Bidder shall sign and date the Contract and return it to UNDP. Failure to do so may constitute sufficient grounds for the annulment of the award, and forfeiture of the Proposal Security, if any, and on which event, UNDP may award the Contract to the Second Ranked Bidder or call for new Proposals.		
40. Contract Type and General Terms and Conditions	40.1	The types of Contract to be signed and the applicable UNDP Contract General Terms and Conditions, as specified in BDS, can be accessed at http://www.undp.org/content/undp/en/home/procurement/business/how-we-buy.html	
41.Performance Security	41.1	41.1 40.1 A performance security, if required in BDS, shall be provided in the amount specified in BDS and form available at https://popp.undp.org/ layouts/15/WopiFrame.aspx?sourcedoc=/UNDP POPP DOCUMENT LIBRARY/Public/PSU Solicitation Performance%20Guarantee%20 Form.docx&action=default within fifteen (15) days of the contract signature by both parties. Where a performance security is required, the receipt of the performance security by UNDP shall be a condition for rendering the contract effective.	
42. Bank Guarantee for Advanced Payment	42.1 Except when the interests of UNDP so require, it is UNDP's preference to make no advance payment(s) (i.e., payments without having received any outputs). If an advance payment is allowed as per BDS, and exceeds 20% of the total contract price, or USD 30,000, whichever is less, the Bidder shall submit a Bank Guarantee in the full amount of the advance payment in the form available at		

		https://popp.undp.org/ layouts/15/WopiFrame.aspx?sourcedoc=/UNDP POPP
43.Liquidated Damages	43.1	If specified in BDS, UNDP shall apply Liquidated Damages resulting from the Contractor's delays or breach of its obligations as per the Contract.
44. Payment Provisions	44.1	Payment will be made only upon UNDP's acceptance of the work performed. The terms of payment shall be within thirty (30) days, after receipt of invoice and certification of acceptance of work issued by the proper authority in UNDP with direct supervision of the Contractor. Payment will be effected by bank transfer in the currency of contract.
45.Vendor Protest	45.1	UNDP's vendor protest procedure provides an opportunity for appeal to those persons or firms not awarded a contract through a competitive procurement process. In the event that a Bidder believes that it was not treated fairly, the following link provides further details regarding UNDP vendor protest procedures: http://www.undp.org/content/undp/en/home/operations/procurement/business/protest-and-sanctions.html
46.Other Provisions	46.1	In the event that the Bidder offers a lower price to the host Government (e.g. General Services Administration (GSA) of the federal government of the United States of America) for similar services, UNDP shall be entitled to same lower price. The UNDP General Terms and Conditions shall have precedence.
	46.2	UNDP is entitled to receive the same pricing offered by the same Contractor in contracts with the United Nations and/or its Agencies. The UNDP General Terms and Conditions shall have precedence.
	46.3	The United Nations has established restrictions on employment of (former) UN staff who have been involved in the procurement process as per bulletin ST/SGB/2006/15 http://www.un.org/en/ga/search/view_doc.asp?symbol=ST/SGB/2006/15&referer

Section 3. Bid Data Sheet

The following data for the services to be procured shall complement, supplement, or amend the provisions in the Request for Proposals. In the case of a conflict between the Instructions to Bidders, the Data Sheet, and other annexes or references attached to the Data Sheet, the provisions in the Data Sheet shall prevail.

BDS No.	Ref. to Section.2	Data	Specific Instructions / Requirements
1	7	Language of the Proposal	English
2		Submitting Proposals for Parts or sub-parts of the TOR (partial bids)	Not Allowed
3	20	Alternative Proposals	Shall not be considered
4	21	Pre-proposal conference	Will not be conducted The UNDP focal point for the arrangement is: E-mail: undp.kenya.procurement@undp.org
5	10	Proposal Validity Period	120 days
6	14	Bid Security	Not Required
7	41	Advanced Payment upon signing of contract	Not Allowed
8	42	Liquidated Damages	Will not be imposed
9	40	Performance Security	Not Required

10	18	Currency of Proposal	Kenya Currency and United States Dollar
			Reference date for determining UN Operational Exchange
			USD KES Rate 107.2 (May 2020)
11	31	Deadline for submitting requests for clarifications/ questions	Three (3) days before the submission deadline
12	31	Contact Details for submitting clarifications/questions	Focal Point in UNDP: E-mail address: undp.kenya.procurement@undp.org Cc: faith.ogolla@undp.org;
13	18, 19 and 21	Manner of Disseminating Supplemental Information to the RFP and responses/clarifications to queries	Direct communication to prospective Proposers by email and Posting on the website: http://www.ke.undp.org/content/kenya/en/home/operations/procurement
14	23	Deadline for Submission	As indicated on e-tendering system. Note that system zone time is in EST/EDT (New York) time zone Which is: Friday, 29 May 2020 at 17.00 hrs (5.00 p.m. Kenyan Time)
14	22	Allowable Manner of Submitting Proposals	E-tendering
15	22	Proposal Submission Address	https://etendering.partneragencies.org; BU (Business Unit) Code KEN10 Event ID Number 0000005978
16	22	Electronic submission (email or eTendering) requirements	 Format: PDF files only File names must be maximum 60 characters long and must not contain any letter or special character All files must be free of viruses and not corrupted. Technical proposal should not be password protected.

			 Financial proposal must be password protected but should not be provided to UNDP until requested by UNDP If you are uploading a large number of files (eg. 15 or more) please zip the files into a Zip Folder and upload the folder instead of each file individually. You can upload several Zip but if you do this, please note that the total size of each folder uploaded should not exceed 50 MB)
17	27 36	Evaluation Method for the Award of Contract	Combined Scoring Method, using the 70%-30% distribution for technical and financial proposals respectively The minimum technical score required to pass is 70%.
18		Expected date for commencement of Contract	June 15, 2020
19		Maximum expected duration of contract	120 days assignment over a 4 months period.
20	35	UNDP will award the contract to:	One Proposer Only
21	39	Type of Contract	Purchase Order and Contract for Goods and Services for UNDP http://www.undp.org/content/undp/en/home/procurement/business/how-we-buy.html
22	39	UNDP Contract Terms and Conditions that will apply	Choose an item. http://www.undp.org/content/undp/en/home/procurement/business/how -we-buy.html
23		Other Information Related to the RFP	☑ Company Profile, which should <u>not</u> exceed fifteen (15) pages, including printed brochures and product catalogues relevant to the goods/services being procured
			☐ Tax Registration/Payment Certificate issued by the Internal Revenue Authority evidencing that the Bidder is updated with its tax payment obligations, or Certificate of Tax exemption, if any such privilege is enjoyed by the Bidder
			☑ Certificate of Registration/Incorporation of the business, including Articles of Incorporation, or equivalent document if Bidder is not a corporation

□ Local Government permit (Business Permit) to locate and operate in the current location of office or factory
☐ Quality Certificate (e.g., ISO, etc.) and/or other similar certificates, accreditations, awards and citations received by the Bidder, if any
□ Latest Audited Financial Statement (Income Statement and Balance Sheet) including Auditor's Report for the last two years
Clients in terms of contract value during the last 5 years.

Section 4. Evaluation Criteria

Preliminary Examination Criteria

Proposals will be examined to determine whether they are complete and submitted in accordance with RFP requirements as per below criteria on a Yes/No basis:

- Appropriate signatures
- Power of Attorney
- Minimum documents provided
- Technical and Financial Proposals submitted separately
- Bid Validity

Minimum Eligibility and Qualification Criteria

Eligibility and Qualification will be evaluated on Pass/Fail basis.

If the Proposal is submitted as a Joint Venture/Consortium/Association, each member should meet minimum criteria, unless otherwise specified in the criterion.

Subject	Criteria	Document Submission requirement
ELIGIBILITY		
Legal Status	Vendor is a legally registered entity.	Form B: Bidder Information Form
Eligibility	Vendor is not suspended, nor debarred, nor otherwise identified as ineligible by any UN Organization or the World Bank Group or any other international Organization in accordance with ITB clause 3.	Form A: Technical Proposal Submission Form
Conflict of Interest	No conflicts of interest in accordance with ITB clause 4.	Form A: Technical Proposal Submission Form
Bankruptcy	Not declared bankruptcy, not involved in bankruptcy or receivership proceedings, and there is no judgment or pending legal action against the vendor that could impair its operations in the foreseeable future.	Form A: Technical Proposal Submission Form
QUALIFICATION		
History of Non- Performing Contracts ¹	Non-performance of a contract did not occur as a result of contractor default for the last 3 years.	Form D: Qualification Form
Litigation History	No consistent history of court/arbitral award decisions against the Bidder for the last 3 years.	Form D: Qualification Form
	Minimum years of relevant experience.	Form D: Qualification Form

¹ Non-performance, as decided by UNDP, shall include all contracts where (a) non-performance was not challenged by the contractor, including through referral to the dispute resolution mechanism under the respective contract, and (b) contracts that were so challenged but fully settled against the contractor. Non-performance shall not include contracts where Employers decision was overruled by the dispute resolution mechanism. Non-performance must be based on all information on fully settled disputes or litigation, i.e. dispute or litigation that has been resolved in accordance with the dispute resolution mechanism under the respective contract and where all appeal instances available to the Bidder have been exhausted.

Previous Experience	Minimum contracts of similar value, nature and complexity implemented over the last years. (For JV/Consortium/Association, all Parties cumulatively should meet requirement).	Form D: Qualification Form
Financial Standing	Minimum average annual turnover of USD for the last 3 years. (For JV/Consortium/Association, all Parties cumulatively should meet requirement).	Form D: Qualification Form
	Bidder must demonstrate the current soundness of its financial standing and indicate its prospective long-term profitability. (For JV/Consortium/Association, all Parties cumulatively should meet requirement).	Form D: Qualification Form
	Any additional criteria if required	

Technical Evaluation Criteria

	•		Points Obtainable	Company / Other Entity					
LVai	Expertise of Firm / Organization submitting Proposal		Obtainable	Α	В	С	D	Е	
1.	Expertise of Firm / Organization	20%							
	submitting Proposal		200						
2.	·	30%							
	Арргоаст		300						
3.	Personnel	50%	500						
	Total		1000						

Tech	nical Proposal Evaluation	Points obtainable	Com	Company / Other Entity					
Form	n 1	Obtainable	Α	В	С	D	Е		
Ехре	ertise of firm / organization submitting propo	osal							
1.1	Reputation of Organization and Staff (Competence / Reliability)	30							
1.2	Litigation and Arbitration history	15							
1.3	General Organizational Capability which is likely to affect implementation (i.e. loose consortium, holding company or one firm, size of the firm / organization, strength of project management support e.g. project financing capacity and project management controls)	20							
1.4	Extent to which any work would be subcontracted (subcontracting carries additional risks which may affect project implementation, but properly done it offers a chance to access specialized skills.	15							
1.5	Quality assurance procedures, warranty	20							
1.6	Relevance of: - Specialized Knowledge-10 marks - Experience on Similar Programme / Projects-30 marks - Experience on Projects in the national and county government-30 marks	100							

Technical Proposal Evaluation	Points obtainable	Company / Other Entity					
Form 1	Obtainable	Α	В	С	D	E	
- Worked in Crisis management							
communication -30 marks							
Total Part I	200						

f)	Technical Proposal Evaluation	Points Obtainable	Company / Other Entity					
Form	2	Obtainable	Α	В	С	D	Е	
Propo	sed Work Plan and Approach							
2.1	To what degree does the Offeror understand the task?	60						
2.2	Have the important aspects of the task been addressed in sufficient detail?	60						
2.3	Are the different components of the project adequately weighted relative to one another?	30						
2.4	Is the proposal based on a survey of the project environment and was this data input properly used in the preparation of the proposal?	30						
2.5	Is the conceptual framework adopted appropriate for the task?	30						
2.6	Is the scope of task well defined and does it correspond to the TOR?	45						
2.7	Is the presentation clear and is the sequence of activities and the planning logical, realistic and promise efficient implementation to the project?	45						
	Total Part 2	300						

Technical Proposal Evaluation			Points (Obtainable		Company / Other Entity					
Form 3	3		Obtainable	A B C D		D	E			
3.1	Team Leader		200							
		General	Qualification	•						

Technica	al Proposal Evaluation			Points Obtainable	Comp	oany / C	Other En	tity	
Form 3				Obtainable	Α	В	С	D	Е
	Suitability for the Project		Sub- Score						
	General Qualifications	100							
	At least a master's degree in communications or media and communication studies or other related field related to media studies	20							
	PHD as an added advantage	20							
	7-years experience in executing Public Relations, media policy communications, media strategies, personal branding and media monitoring	60							
	Specific Qualifications	100							
	worked in emergency response	20							
	developing change campaign messages for different media platforms, communication for development in ICT areas and communication strategy	30							
	Production of videos and writer ups related to Communications for Development, Criss Communication, sustainable development for national and county government or international organization	30							

Technica	l Proposal Evaluation			Points	Comp	any / C	Other En	tity	
Form 3				Obtainable	Α	Company / Other Entity A B C D		Е	
	Communication skills, with ability to express ideas clearly, concisely and effectively, both orally and in writing and knowledge of the field of expertise with good analytical skills and ability to solve problems Total	20		200					
3.2		pport		150					
3.2	Consultant	pport		150					
			General	Qualification	I				
	Suitability for the Project		Sub- Score						
	General Qualifications	50							
	Degree in media and communication studies or communications or other related field,	20							
	masters and above as an added advantage	15							
	At least 5 years' experience working in knowledge management, gathering, organizing, editing and disseminating through different media platform and use of ICT platforms	15							
	Specific Qualifications	100							
	Programme development, planning and management, Quality assurance, representation and networking	20							
	worked in emergency response	20							

Technica	al Proposal Evaluation			Points	Company / Other Entity				
Form 3				Obtainable	Α	В	С	D	Е
	Strong knowledge of the field of expertise with good analytical skills and ability to solve problems	20							
	Good understanding of devolved management systems in Kenya	20							
	Excellent communication skills with ability to express ideas clearly, concisely and effectively, both orally and in writing is a must	20							
	Total			150					
3.3	F. Team Mem Technical Specialis	bers- t	150						
			General	Qualification					
	Suitability for the Project		Sub- Score						
	General Qualifications	50							
	Degree in management and information systems or other related ICT field,	20							
	Masters and above as an added advantage	15							
	At least more than 5 years' experience working ICT and management systems	15							
	Specific Qualifications	100							
	Experience Systems development such as App creation, Maintaining and managing	20							
	worked in emergency response	10							
	Experience in Communications for Development, Criss Communication, and sustainable development	10							

Technical Proposal Evaluation		Points Obtainable	Company / Other Entity					
Form 3			Obtainable	Α	В	С	D	Е
Strong knowledge of the field of expertise with good analytical skills and ability to solve problems	10							
Good understanding of devolved management systems in Kenya	10							
Good understanding new and emerging communication technologies	20							
Very good understanding of information and communication technologies	20							
Total		150						
TOTAL PART 3	TOTAL PART 3		500					

REPUBLIC OF KENYA





TECHNICAL ADVISORY TO COUNTY ASSEMBLIES ON COMMUNICATION

Application Type:	External Vacancy
Job Title:	Technical Advisory to County Assemblies on Communication Consultancy
Category:	Strategic Planning, Business Development
Brand:	UNDP
Application Deadline:	Friday 29 May 2020 at 5.00 P.m. (Kenyan time-GMT+3.00)
Duty Station:	Nairobi with travels outside Nairobi
Type of Contract:	Contract for professional Services
Languages Required:	English
Duration of Contract:	4 Months (120 days) starting on the date of issuance of the contract

A. BACKGROUND

The County Assemblies Forum (CAF) is the coordinating body of the 47 County Assemblies in the Republic of Kenya. The primary mandate of CAF is to promote networking and synergy amongst the 47 Assemblies, coordinate intergovernmental relations and enhance good practice in legislative development. Its functions include, among others, providing a platform for consultation amongst Members of County Assemblies and undertaking citizen engagement on the roles and functions of County Assemblies.

Kenya, like many other countries worldwide, is facing the Corona Virus Disease that has affected various sectors and livelihoods, adversely affected social- economic status of thousands of Kenyans. As the coordinating body of the County Assemblies in the Republic of Kenya, CAF is mandated to offer technical advisory and material resources to facilitate the continued service delivery of County Governments. Specifically, CAF is keen on ensuring that the 47 County Assemblies continue to legislate and approve

budgetary allocations to enable county executives expend towards the Covid-19 healthcare and social support to citizens.

CAF has observed the need for continuation of the roles of devolved legislatures in the wake of the Corona Crisis (Covid-19). As part of business continuity support, the Forum undertakes to support County Assemblies in developing effective communications strategies and tools to enable them to discharge their mandate including, legislation, undertake budgetary functions and maintain accountability oversight in county governments during the covid-19 situation.

In this regard, CAF has sought support from the United Nations Development Program (UNDP) for this business continuity initiative.

1. Objectives of the Assignment

The purpose of this consultancy is to conduct a comprehensive analysis of the role of County Assemblies during this pandemic and support the secretariat in the development of technical advisories and supportive communication, Education & Information material on the same.

2. Specific activities of the assignment

Key activities to be undertaken under this assignment will include:

- I. A comprehensive review of the functions of County Assemblies provided under the Constitution of Kenya
- II. An analysis of the available measures to address infectious diseases,
- III. An analysis of the communication gaps impeding performance of legislative functions during the epidemic
- IV. Development of detailed technical advisories for CAF.
- V. Provide a clear Scope of the assignment and Methodology

3. Task Description

The technical advisory to county assemblies on communication Consultancy firm will focus on the following tasks description:

- a). Develop a detailed work plan for undertaking the tasks under this engagement;
- b). In cooperation with CAF Secretariat develop an overall Information and Communication Strategy
- c). Consult and coordinate with CAF Secretariat in performance of this assignment.
- d). Conduct an analysis of the available communication and messaging to be undertaken by county governments to address infectious diseases, and specifically Covid-19 (corona virus);
- e). Conduct a review of the available modes for legislatures to work remotely while maintaining efficiency, including e-communication/governance tools;
- f). Develop communications messages utilizing multiple media formats based on GoK and WHO approved content and consistency for dissemination to the public/communities at the lowest levels through Members of County Assemblies (MCAs).

- g). Translate messaging developed above to multiple languages (incl. vernacular) and distribution via commercial means (e.g. radio, TV, SMS bulk messages, social media) and internal organizational business continuity communications for CAF & County assemblies.
- h). Work with different TV and Vernacular Radio Stations to secure suitable airtime for Members appearance to communicate messages to the public.
- i). Develop technical advisories to County Assemblies to provide common position and direction on business continuity under Covid-19 environment.
- j). Development of a Mobile Application (App) for CAF within which to do regular uploads on Covid19 Messaging, developments in Kenya, community needs and interventions needed, County Assembly initiatives under Covid-19 and general news- briefs, releases & reviews on Covid-19.
- k). Submit the position paper to CAF management and leadership.

4. Deliverables

The main deliverables under this assignment are:

- (1) An inception report showing analysis of the communication and resource gaps.
- (2) Submit Monthly Periodical draft advisories on communication strategies, tools and systems for consideration and review by CAF for the contract period.
- (3) The firm to submit biweekly reviewed technical advisories & guidelines to CAF biweekly to submitted to the 47 County Assemblies
- (4) TV Interviews/shows: a total of 6 interviews per TV station to be conducted in the following National Televisions (Citizen, NTV, KTN, K24) for a period of 4 months for 30 minutes per talk show (a total of 24 TV Talk shows for the 4 months) between 7am and 9am
- (5) Radio Talk Shows: A total 5 talk shows per vernacular radio station to be conducted in the following 16 radio stations (Inooro, Kameme, Egesa, Ramogi, Mulembe, West FM, Muuga, Bahari, Pwani,, Iftin, Star FM, Chamgei, Kass, Muusyi, Mwatu and Mayian) for a period of 4 months for 20 mins per talk show (a total of 80 Radio Talk shows for the 4 months) between 7am and 9am
- (6) Information packs/messaging (one SMS per day to go to all the 2,394 Members times 90 days spread over a period of 4 months)
- (7) Weekly News-Briefs & Releases to be uploaded in CAF website
- (8) Submit One Monthly progress updates to CAF, including Position Papers
- (9) End of Consultancy Report submitted to CAF/UNDP by end of 4 months.

5. Structure of Final Report

The proposed structure of the final report is as detailed below:

- 1. Executive summary: A concise executive summary will constitute the major output of the consultancy; the Consultancy firm is requested to produce a clear and well written two to five-page summary bringing out the main findings and recommendations from the report.
- 2. Introduction and background
- 3. Methodology and Data acquired
- 4. Analysis and findings
- 5. Conclusion and Recommendations: Prioritized list of recommendations and responsibilities and provide recommended action plan and annexes.

6. Travel

The consultancy firm will be responsible for travel within Nairobi. In case travel outside Nairobi County is necessitated, UNDP will cater for travel and accommodation for four key members of the consultancy firm and this amount should be **excluded** from the Financial Proposal. CAF will issue the firm with clearance from government to allow the firm to collect any suitable data from the counties.

7. Timelines and Duration of Service

The tasks assigned under this contract shall be performed within 4 months (120 days) extending from the date of this contract, ending at the completion of the task. The contract may be terminated or extended at the mutual agreement of all parties involved.

8. Supervision of the Consultant

In performing these specific duties, the Consultant will report to the CAF Chief Executive Officer and work in close consultation with the Legislative Department and Communication department. The CEO will assign officers to support and facilitate the work of the consultant.

All working drafts will be tabled to leadership for their input, which shall then be incorporated into the drafts. The final documents shall be submitted to the Chief Executive Officer of the Forum for further submitting to the 47 County Assemblies.

9. Timeframe and Deliverables

The assignment will be conducted within 120 working days.

No	Activity	Deliverable	Timelines
1	An inception report showing analysis of the communication and resource gaps	Inception Report	10 days
2	Submit Monthly Periodical draft advisories on communication strategies, tools and systems for consideration and review by CAF for the contract period	Monthly Periodical draft advisories on communication strategies	
3	The firm to submit biweekly reviewed technical advisories & guidelines to CAF biweekly to submitted to the 47 County Assemblies	Biweekly reviewed technical advisories & guidelines	
4	TV Interviews/shows: a total of 6 interviews per TV station to be conducted in the following National Televisions (Citizen, NTV, KTN, K24) for a period of 4 months for 30 minutes per talk show 9am	24 TV Talk shows for the 4 months between 7am and 9.00 a.m.	90 days since these are activities that will be happening on weekly and some daily
5	Radio Talk Shows: A total 5 talk shows per vernacular radio station to be conducted in the following 16 radio stations (Inooro, Kameme, Egesa, Ramogi, Mulembe, West FM, Muuga, Bahari, Pwani,, Iftin, Star FM, Chamgei, Kass, Muusyi, Mwatu and Mayian) for a period of 4 months for 20mins per talk show	80 Radio Talk shows for the 4 months between 7am and 9 a.m	
6	Information packs/messaging (one SMS per day to go to all the 2,394 Members times 90 days spread over a period of 120 days from Monday to Friday	SMS sent to the 2,394 members of County Assembly from Monday to Friday	

7	Weekly News-Briefs & Releases to be	Weekly News-Briefs &		
	uploaded in CAF website	Releases		
8	Submit One Monthly progress updates to	Monthly progress updates		
	CAF, including Position Papers			
9	End of Consultancy Report submitted to	End of Consultancy Report	20 days	
	CAF/UNDP by end of 4 months.			
	Total		120	days
				•

10. Schedule of Payments

Payment of fees will be based on receipt of clearly defined deliverables by specific timelines as follows:

- 1. 20% on submission and approval of the inception report that should include but not limited to; comprehensive work plan and the methodology to undertake the tasks to be delivered.
- 2. 15% on submission of One Monthly progress updates to CAF for the 1st month, including Position Papers; the report will contain monthly periodical draft advisories on communication strategies, monthly reviewed technical advisories & guidelines; biweekly reviewed technical advisories & guidelines; radio and TV talk shows and bulk SMS sent.
- 3. 15% on submission of One Monthly progress updates to CAF for the 2nd month, including Position Papers; the report will contain monthly periodical draft advisories on communication strategies, monthly reviewed technical advisories & guidelines and biweekly reviewed technical advisories & guidelines; radio and TV talk shows and bulk SMS sent
- 4. 15% on submission of One Monthly progress updates to CAF for the 3rd month, including Position Papers; the report will contain monthly periodical draft advisories on communication strategies, monthly reviewed technical advisories & guidelines and biweekly reviewed technical advisories & guidelines; radio and TV talk shows and bulk SMS sent
- 5. 15% on submission of One Monthly progress updates to CAF for the 4th month, including Position Papers; the report will contain monthly periodical draft advisories on communication strategies, monthly reviewed technical advisories & guidelines and biweekly reviewed technical advisories & guidelines; radio and TV talk shows and bulk SMS sent
- 6. 20% on submission and approval of final report

B. MINIMUM REQUIRED QUALIFICATIONS AND COMPETENCIES

The firm must describe and explain how and why they are the best entity that can deliver the requirements of CAF by indicating the following:

- **i. Profile** describing the nature of business, field of expertise, licenses, certifications, accreditations;
- **ii. Business Licenses** Registration Papers, Tax Payment Certification, etc.
- **iii. Latest Audited Financial Statement** income statement and balance sheet to indicate Its financial stability, liquidity, credit standing, and market reputation;
- **iv. Track Record** list of clients for similar services as those required by either national or county government, indicating description of contract scope, contract duration, contract value, contact references;

v. Certificates and Accreditation – including Quality Certificates, Patent Registrations, Media accreditation etc.

1. Consultancy Firm Competencies:

The institutional capacity building tasks are expected to be carried out by a team four (4) consultants under one firm with competencies as follows:

- a) Firm existence for a period of 5 years in Health communication, corporate communication, public relations, dissemination, Policy communication, and stakeholder engagement.
- b) Experience working with counties and national government institutions, NGOs and Corporates in crisis communication, advocacy, branding, media monitoring and social mobilization.
- c) Experience in both mainstream media and outside developing multimedia, including social media programs and projects
- d) Experience in the development of editorial and non-editorial products and in 360degree communication management solution
- e) Proof of professional qualification in PR, communication or media for key staff
- f) High-level interview preparation for clients

2. Qualification and Competence of the Lead Consultant

The selection method employed will be based on qualifications.

The Minimum required qualifications and competencies for the **Lead Consultant** are as follows:

- 1. Possess at least Masters degree in Media and Communication Studies or any other masters communication degree with PHD as an added advantage
- 2. Must have over 7 years' experience in executing Public Relations, media policy communications, media strategies, personal branding and media monitoring
- 3. Well versed with developing change campaign messages for different media platforms, communication for development in ICT areas and communication strategy
- 4. Experience in producing videos and writer ups related to Communications for Development, Criss Communication, sustainable development for national and county government or international organization
- 5. Strong knowledge of the field of expertise with good analytical skills and ability to solve problems
- 6. Good understanding of devolved management systems in Kenya
- 7. Excellent communication skills with ability to express ideas clearly, concisely and effectively, both orally and in writing is a must

3. Qualification and Competence of the First Expert

- Possess at least a degree in media and communication studies or communications and sociology or International Relations, broadcast journalism, film production or any other related field, masters will be an added advantage
- 2. At least 5 years' experience working in knowledge management, gathering, organizing, editing and disseminating through different media platform
- Experience in producing videos and writer ups related to Communications for Development, Criss Communication, sustainable development for national and county government or international organization
- 4. Strong knowledge of the field of expertise with good analytical skills and ability to solve problems
- 5. Good understanding of devolved management systems in Kenya
- 6. Excellent communication skills with ability to express ideas clearly, concisely and effectively, both orally and in writing is a must

4. Qualification and Competence of the Second Expert

- 1. Degree management and information systems other related field, masters and above as an added advantage
- 2. At least more than 5 years' experience working on ICT and management systems
- 3. Experience in Communications for Development, Criss Communication, and sustainable development
- 4. Strong knowledge of the field of expertise with good analytical skills and ability to solve problems
- 5. Good understanding of devolved management systems in Kenya
- 6. Good understanding new and emerging communication technologies
- 7. Very good understanding of information and communication technologies
- 8. Excellent communication skills with ability to express ideas clearly, concisely and effectively, both orally and in writing is a must

5. Mode of Application

Interested firms are requested to submit separate technical and financial proposals stating the assignment applied for, along with an expression of interest outlining knowledge, competencies, skills and experience in undertaking the tasks mentioned above. The technical proposal should give all details of the methodology/approach to be used in each task, as well as, the timing and/or scheduling for each task. The financial proposal should indicate how much the entire assignment will cost in terms of professional fees, reimbursable costs and transport costs. The Request for Proposal should be accompanied by:

- 1. Company experience and history
- 2. Response to the ToR and understanding of the task. The technical proposals should be a minimum of ten pages in length.
- 3. CVs of appropriately qualified Lead Consultant and team members with guarantee of availability
- 4. References of recent clients with contact details

Section 6: Returnable Bidding Forms / Checklist

This form serves as a checklist for preparation of your Proposal. Please complete the Returnable Bidding Forms in accordance with the instructions in the forms and return them as part of your Proposal submission. No alteration to format of forms shall be permitted and no substitution shall be accepted.

Before submitting your Proposal, please ensure compliance with the Proposal Submission instructions of the BDS 22.

Technical Proposal Envelope:

Have you duly completed all the Returnable Bidding Forms?	
 Form A: Technical Proposal Submission Form 	
Form B: Bidder Information Form	
 Form C: Joint Venture/Consortium/ Association Information Form 	
 Form D: Qualification Form 	
 Form E: Format of Technical Proposal 	
Have you provided the required documents to establish compliance with the evaluation criteria in Section 4?	

Financial Proposal Envelope

(Must be submitted in a separate sealed envelope/password protected email)

Form F: Financial Proposal Submission Form	
Form G: Financial Proposal Form	

Form A: Technical Proposal Submission Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	[Insert RFP Reference Number]		

We, the undersigned, offer to provide the services for [Insert Title of services] in accordance with your Request for Proposal No. [Insert RFP Reference Number] and our Proposal. We are hereby submitting our Proposal, which includes this Technical Proposal and our Financial Proposal sealed under a separate envelope.

We hereby declare that our firm, its affiliates or subsidiaries or employees, including any JV/Consortium /Association members or subcontractors or suppliers for any part of the contract:

- a) is not under procurement prohibition by the United Nations, including but not limited to prohibitions derived from the Compendium of United Nations Security Council Sanctions Lists;
- b) have not been suspended, debarred, sanctioned or otherwise identified as ineligible by any UN Organization or the World Bank Group or any other international Organization;

- c) have no conflict of interest in accordance with Instruction to Bidders Clause 4;
- d) do not employ, or anticipate employing, any person(s) who is, or has been a UN staff member within the last year, if said UN staff member has or had prior professional dealings with our firm in his/her capacity as UN staff member within the last three years of service with the UN (in accordance with UN post-employment restrictions published in ST/SGB/2006/15);
- have not declared bankruptcy, are not involved in bankruptcy or receivership proceedings, and there
 is no judgment or pending legal action against them that could impair their operations in the
 foreseeable future;
- f) undertake not to engage in proscribed practices, including but not limited to corruption, fraud, coercion, collusion, obstruction, or any other unethical practice, with the UN or any other party, and to conduct business in a manner that averts any financial, operational, reputational or other undue risk to the UN and we embrace the principles of the United Nations Supplier Code of Conduct and adhere to the principles of the United Nations Global Compact.

We declare that all the information and statements made in this Proposal are true and we accept that any misinterpretation or misrepresentation contained in this Proposal may lead to our disqualification and/or sanctioning by the UNDP.

We offer to provide services in conformity with the Bidding documents, including the UNDP General Conditions of Contract and in accordance with the Terms of Reference

Our Proposal shall be valid and remain binding upon us for the period of time specified in the Bid Data Sheet.

We understand and recognize that you are not bound to accept any Proposal you receive.

I, the undersigned, certify that I am duly authorized by [Insert Name of Bidder] to sign this Proposal and bind it should UNDP accept this Proposal.

Name:	
Title:	
Date:	
Signature:	

[Stamp with official stamp of the Bidder]

Form B: Bidder Information Form

Legal name of Bidder	[Complete]					
Legal address	[Complete]					
Year of registration	[Complete]					
Bidder's Authorized Representative Information	Name and Title: [Complete] Telephone numbers: [Complete] Email: [Complete]					
Are you a UNGM registered vendor?	\square Yes \square No If yes, [insert UGNM vendor number]					
Are you a UNDP vendor?	\square Yes \square No If yes, [insert UNDP vendor number]					
Countries of operation	[Complete]					
No. of full-time employees	[Complete]					
Quality Assurance Certification (e.g. ISO 9000 or Equivalent) (If yes, provide a Copy of the valid Certificate):	[Complete]					
Does your Company hold any accreditation such as ISO 14001 related to the environment? (If yes, provide a Copy of the valid Certificate):	[Complete]					
Does your Company have a written Statement of its Environmental Policy? (If yes, provide a Copy)	[Complete]					
Contact person UNDP may contact for requests for clarification during Proposal evaluation						
Please attach the following documents:	 Company Profile, which should <u>not</u> exceed fifteen (15) pages, including printed brochures and product catalogues relevant to the goods/services being procured Certificate of Incorporation/ Business Registration Tax Registration/Payment Certificate issued by the Internal Revenue Authority evidencing that the Bidder is updated with its tax payment obligations, or Certificate of Tax exemption, if any such privilege is enjoyed by the Bidder Trade name registration papers, if applicable Local Government permit to locate and operate in assignment location, if applicable Official Letter of Appointment as local representative, if Bidder is submitting a Bid in behalf of an entity located outside the country Power of Attorney 					

Form C: Joint Venture/Consortium/Association Information Form

Name	e of Bidder:	[Insert Name of Bio	dder]		Date:	Select date	
RFP r	eference:	[Insert RFP Referer	nce Number]				
	completed and re/Consortium/A	eturned with your Prassociation.	roposal if the Propo	osal is submitt	ed as a .	Joint	
No		ner and contact inf ne numbers, fax numbe		Proposed proportion of responsibilities (in %) and type of services to be performed			
1	[Complete]			[Complete]			
2	[Complete]			[Complete]			
3	[Complete]			[Complete]			
(with Assoc the ev	Name of leading partner (with authority to bind the JV, Consortium, Association during the RFP process and, in the event a Contract is awarded, during contract execution) [Complete]						
structı □ Let We he	are of and the co ter of intent to f ereby confirm th	onfirmation of joint a	or and severable liabi	lity of the mender of the mender of the Join	mbers o n/Assoc t Ventui	ich details the likely legal f the said joint venture: iation agreement re/Consortium/Association the Contract.	
Nam	e of partner:		Nam	e of partner: _			
Signature:			Signa	Signature:			
Date:			Date	:			
Nam	e of partner:		Nam	e of partner: _			
Signature:			Signa	Signature:			

Form D: Qualification Form

Name of Bidder:	[Insert Name of Bidder]		Select date
RFP reference:	[Insert RFP Reference Number]		

If JV/Consortium/Association, to be completed by each partner.

Historical Contract Non-Performance

☐ Contract non-performance did not occur for the last 3 years				
☐ Contrac	t(s) not performed fo	or the last 3 years		
Year	Non- performed portion of contract	Contract Identification	Total Contract Amount (current value in US\$)	
		Name of Client: Address of Client: Reason(s) for non-performance:		

Litigation History (including pending litigation)

☐ No litigation history for the last 3 years				
☐ Litigation History as indicated below				
Year of dispute	Amount in dispute (in US\$)	Contract Identification	Total Contract Amount (current value in US\$)	
		Name of Client:		
		Address of Client:		
		Matter in dispute:		
		Party who initiated the dispute:		
		Status of dispute:		
		Party awarded if resolved:		

Previous Relevant Experience

Please list only previous similar assignments successfully completed in the last 3 years.

List only those assignments for which the Bidder was legally contracted or sub-contracted by the Client as a company or was one of the Consortium/JV partners. Assignments completed by the Bidder's individual experts working privately or through other firms cannot be claimed as the relevant experience of the Bidder, or that of the Bidder's partners or sub-consultants, but can be claimed by the Experts themselves in their CVs. The Bidder should be prepared to substantiate the claimed experience by presenting copies of relevant documents and references if so requested by UNDP.

Project name & Country of Assignment	Client & Reference Contact Details	Contract Value	Period of activity and status	Types of activities undertaken

Bidders may also attach their own Project Data Sheets with more details for assignments above.

\square Attached are the Statements of Satisfactory Performance from the Top 3 (three) Clients or more
--

Financial Standing

Annual Turnover for the last 2 years	Year Year Year	USD USD USD
Latest Credit Rating (if any), indicate the source		

Financial information (in US\$ equivalent)			
	Year 1	Year 2	
	Information	from Balance Sheet	
Total Assets (TA)			
Total Liabilities (TL)			
Current Assets (CA)			
Current Liabilities (CL)			
	Information fr	rom Income Statement	
Total / Gross Revenue (TR)			
Profits Before Taxes (PBT)			
Net Profit			

Current Ratio		

☐ Attached are copies of the audited financial statements (balance sheets, including all related notes, and income statements) for the years required above complying with the following condition:

- a) Must reflect the financial situation of the Bidder or party to a JV, and not sister or parent companies;
- b) Historic financial statements must be audited by a certified public accountant;
- c) Historic financial statements must correspond to accounting periods already completed and audited. No statements for partial periods shall be accepted.

Form E: Format of Technical Proposal

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:			

The Bidder's proposal should be organized to follow this format of Technical Proposal. Where the bidder is presented with a requirement or asked to use a specific approach, the bidder must not only state its acceptance, but also describe how it intends to comply with the requirements. Where a descriptive response is requested, failure to provide the same will be viewed as non-responsive.

SECTION 1: Bidder's qualification, capacity and expertise

- 1.1 Brief description of the organization, including the year and country of incorporation, and types of activities undertaken.
- 1.2 General organizational capability which is likely to affect implementation: management structure, financial stability and project financing capacity, project management controls, extent to which any work would be subcontracted (if so, provide details).
- 1.3 Relevance of specialized knowledge and experience on similar engagements done in the region/country.
- 1.4 Quality assurance procedures and risk mitigation measures.
- 1.5 Organization's commitment to sustainability

SECTION 2: Proposed Methodology, Approach and Implementation Plan

This section should demonstrate the bidder's responsiveness to the TOR by identifying the specific components proposed, addressing the requirements, providing a detailed description of the essential performance characteristics proposed and demonstrating how the proposed approach and methodology meets or exceeds the requirements. All important aspects should be addressed in sufficient detail and different components of the project should be adequately weighted relative to one another.

- 2.1 A detailed description of the approach and methodology for how the Bidder will achieve the Terms of Reference of the project, keeping in mind the appropriateness to local conditions and project environment. Details how the different service elements shall be organized, controlled and delivered.
- 2.2 The methodology shall also include details of the Bidder's internal technical and quality assurance review mechanisms.
- 2.3 Explain whether any work would be subcontracted, to whom, how much percentage of the work, the rationale for such, and the roles of the proposed sub-contractors and how everyone will function as a team.
- 2.4 Description of available performance monitoring and evaluation mechanisms and tools; how they shall be adopted and used for a specific requirement.
- 2.5 Implementation plan including a Gantt Chart or Project Schedule indicating the detailed sequence of activities that will be undertaken and their corresponding timing.
- 2.6 Demonstrate how you plan to integrate sustainability measures in the execution of the contract.
- 2.7 Any other comments or information regarding the project approach and methodology that will be adopted.

SECTION 2A: Bidder's Comments and Suggestions on the Terms of Reference

Provide comments and suggestions on the Terms of Reference, or additional services that will be rendered beyond the requirements of the TOR, if any.

SECTION 3: Management Structure and Key Personnel

- 3.1 Describe the overall management approach toward planning and implementing the project. Include an organization chart for the management of the project describing the relationship of key positions and designations. Provide a spreadsheet to show the activities of each personnel and the time allocated for his/her involvement.
- 3.2 Provide CVs for key personnel that will be provided to support the implementation of this project using the format below. CVs should demonstrate qualifications in areas relevant to the Scope of Services.

Format for CV of Proposed Key Personnel

Name of Personnel	[Insert]
Position for this assignment	[Insert]
Nationality	[Insert]
Language proficiency	[Insert]
Education/	[Summarize college/university and other specialized education of personnel member, giving names of schools, dates attended, and degrees/qualifications obtained.]
Qualifications	[Insert]
	[Provide details of professional certifications relevant to the scope of services]
Professional certifications	Name of institution: [Insert]Date of certification: [Insert]
Employment Record/ Experience	[List all positions held by personnel (starting with present position, list in reverse order), giving dates, names of employing organization, title of position held and location of employment. For experience in last five years, detail the type of activities performed, degree of responsibilities, location of assignments and any other information or professional experience considered pertinent for this assignment.]
	[Insert]
	[Provide names, addresses, phone and email contact information for two (2) references]
References	Reference 1: [Insert]
	Reference 2: [Insert]

	Reference 2: [Insert]	
I, the undersigned, certify the qualifications, my experience	•	wledge and belief, these data correctly describe my mation about myself.
Signature of Personnel		Date (Day/Month/Year)

Form F: Financial Proposal Submission Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:			

We, the undersigned, offer to provide the services for [Insert Title of services] in accordance with your Request for Proposal No. [Insert RFP Reference Number] and our Proposal. We are hereby submitting our Proposal, which includes this Technical Proposal and our Financial Proposal sealed under a separate envelope.

Our attached Financial Proposal is for the sum of [Insert amount in words and figures].

Our Proposal shall be valid and remain binding upon us for the period of time specified in the Bid Data Sheet. We understand you are not bound to accept any Proposal you receive.

Name:	
Title:	
Date:	
Signature:	

[Stamp with official stamp of the Bidder]

Form G: Financial Proposal Form

Name of Bidder:	[Insert Name of Bidder]	
RFP reference:		

The Bidder is required to prepare the Financial Proposal following the below format and submit it in an envelope separate from the Technical Proposal as indicated in the Instruction to Bidders. Any Financial information provided in the Technical Proposal shall lead to Bidder's disqualification.

The Financial Proposal should align with the requirements in the Terms of Reference and the Bidder's Technical Proposal.

Currency of the proposal: [Insert Currency]

Table 1: Summary of Overall Prices

	Amount(s)
Professional Fees (from Table 2)	
Other Costs (from Table 3)	
Total Amount of Financial Proposal	

Table 2: Breakdown of Professional Fees

Name	Position	Fee Rate	No. of Days/months/hours	Total Amount
		Α	В	C=A+B
In-Country				
Home Based				
Subtotal Professional Fees:				

Table 3: Breakdown of Other Costs

Description	UOM	Quantity	Unit Price	Total Amount
International flights	Trip			
Subsistence allowance	Day			
Miscellaneous travel expenses	Trip			
Local transportation costs	Lump Sum			
Out-of-Pocket Expenses				
Other Costs: (please specify)				
Subtotal Other Costs:				

Table 4: Breakdown of Price per Deliverable/Activity

Deliverable/ Activity description	Time (person days)	Professional Fees	Other Costs	Total
Deliverable 1 20% on submission and approval of the inception report that should include but not limited to; comprehensive work plan and the methodology to undertake the tasks to be delivered.				
Deliverable 2 15% On submission of One Monthly progress updates to CAF for the 1st month, including Position Papers; the report will contain monthly periodical draft advisories on communication strategies, biweekly reviewed technical advisories & guidelines; biweekly reviewed technical advisories & guidelines; radio and TV talk shows and bulk SMS sent				
Deliverable 3 15% On submission of One Monthly progress updates to CAF for the 2nd month, including Position Papers; the report will contain monthly periodical draft advisories on communication strategies, biweekly reviewed technical advisories & guidelines and				

biweekly reviewed technical advisories & guidelines; radio and TV talk shows and bulk SMS sent		
Deliverable 4 15% On submission of One Monthly progress updates to CAF for the 3rd month, including Position Papers; the report will contain monthly periodical draft advisories on communication strategies, biweekly reviewed technical advisories & guidelines and biweekly reviewed technical advisories & guidelines; radio and TV talk shows and bulk SMS sent		
Deliverable 5 15% On submission of One Monthly progress updates to CAF for the 4 th month, including Position Papers; the report will contain monthly periodical draft advisories on communication strategies, biweekly reviewed technical advisories & guidelines and biweekly reviewed technical advisories & guidelines; radio and TV talk shows and bulk SMS sent		
Deliverable 6 20% on submission and approval of final report		