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REQUEST FOR PROPOSALS

For Quality- Based Fixed Budget Selection Under \$70,000.00

for Academic Institutions on supporting the preparation of Kuwait Common Country Analysis

RFP No.: RFP/UNDP/KWRC/2020/1

Project: facilitate the preparation of a high-quality, rights based, and evidence based CCA and Kuwait Future Narrative post COVID-19 Report

Country: Kuwait

Issued on: 30 June 2020

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Section 1. Letter of Invitation

The United Nations Development Programme (UNDP) hereby invites you to submit a Proposal to this Request for Proposal (RFP) **to hire Academic Institutions to facilitate the preparation of a high-quality, rights based, and evidence based CCA and Kuwait Future Narrative post COVID-19 Report**

This RFP includes the following documents and the General Terms and Conditions of Contract which is inserted in the Bid Data Sheet (BDS):

- Section 1: This Letter of Invitation
- Section 2: Instruction to Bidders
- Section 3: Instruction to Proposers/ Data Sheet (DS)
- Section 4: Evaluation Criteria
- Section 5: Terms of Reference
- Section 6: Returnable Bidding Forms
 - o Form A: Bidder Information form
 - o Form B: Format of Technical Proposal
 - o Form C: Financial Proposal Submission Form
 - o Form D: Financial Proposal Form

Please prepare your Proposal in accordance with the requirements and procedure as set out in this RFP and submit it by **15 July 2020**.

Proposals must be submitted in the online eTendering system in the following link: <https://etendering.partneragencies.org> using your username and password. If you have not registered in the system before, you can register now by logging in using

- username: event.guest
- password: why2change

Click on Register as a Sourcing Bidder and register your company and create your permanent account including a new username and password. Loading the page might take some time. Please be patient.

While choosing your username, it is recommended to use two words with a dot in between e.g: blue.company. For your password please make sure it is a combination of letters with at least one number and one capital letter. The Event ID that is posted currently for Kuwait Country office is **KWT10-000000.....** **Hard copy envelopes or email submission of offers will NOT be accepted.**

UNDP has developed instructional **videos for bidders** which are now available in the UNDP website <http://www.undp.org/content/undp/en/home/operations/procurement/business/procurement-notices/resources/>

Please acknowledge receipt of this RFP by sending an email to procurement.kw@undp.org. You may also utilize the “Accept Invitation” function in eTendering system, where applicable <https://etendering.partneragencies.org>. This will enable you to receive amendments or updates to the RFP. Financial Proposal must be submitted as a separate file encrypted with a password.

UNDP looks forward to receiving your Proposal and thank you in advance for your interest in UNDP procurement opportunities.

Section 2. Instruction to Bidders

A. GENERAL PROVISIONS

1. Introduction	<p>1.1 Bidders shall adhere to all the requirements of this RFP, including any amendments in writing by UNDP. This RFP is conducted in accordance with the UNDP Programme and Operations Policies and Procedures (POPP) on Contracts and Procurement which can be accessed at https://popp.undp.org/SitePages/POPPBSUnit.aspx?TermID=254a9f96-b883-476a-8ef8-e81f93a2b38d</p> <p>1.2 Any Proposal submitted will be regarded as an offer by the Bidder and does not constitute or imply the acceptance of the Proposal by UNDP. UNDP is under no obligation to award a contract to any Bidder as a result of this RFP.</p> <p>1.3 As part of the bid, it is desired that the Bidder registers at the United Nations Global Marketplace (UNGM) website (www.ungm.org). The Bidder may still submit a bid even if not registered with the UNGM. However, if the Bidder is selected for contract award, the Bidder must register on the UNGM prior to contract signature.</p>
2. Fraud & Corruption, Gifts and Hospitality	<p>2.1 UNDP strictly enforces a policy of zero tolerance on proscribed practices, including fraud, corruption, collusion, unethical or unprofessional practices, and obstruction of UNDP vendors and requires all bidders/vendors observe the highest standard of ethics during the procurement process and contract implementation. UNDP's Anti-Fraud Policy can be found at http://www.undp.org/content/undp/en/home/operations/accountability/audit/office_of_audit_andinvestigation.html#anti</p> <p>2.2 Bidders/vendors shall not offer gifts or hospitality of any kind to UNDP staff members including recreational trips to sporting or cultural events, theme parks or offers of holidays, transportation, or invitations to extravagant lunches or dinners.</p> <p>2.3 In pursuance of this policy, UNDP (a) Shall reject a proposal if it determines that the selected bidder has engaged in any corrupt or fraudulent practices in competing for the contract in question; (b) Shall declare a vendor ineligible, either indefinitely or for a stated period of time, to be awarded a contract if at any time it determines that the vendor has engaged in any corrupt or fraudulent practices in competing for, or in executing a UNDP contract.</p> <p>2.4 All Bidders must adhere to the UN Supplier Code of Conduct, which may be found at http://www.un.org/depts/ptd/pdf/conduct_english.pdf</p>
3. Eligibility	<p>3.1 A vendor should not be suspended, debarred, or otherwise identified as ineligible by any UN Organization or the World Bank Group or any other international Organization. Vendors are therefore required to disclose to UNDP whether they are subject to any sanction or temporary suspension imposed by these organizations.</p> <p>3.2 It is the Bidder's responsibility to ensure that its employees, joint venture members, sub-contractors, service providers, suppliers and/or their employees meet the eligibility requirements as established by UNDP.</p>
4. Conflict of Interests	<p>4.1 Bidders must strictly avoid conflicts with other assignments or their own interests, and act without consideration for future work. Bidders found to have a conflict of interest shall be disqualified. Without limitation on the generality of the above, Bidders, and any of their affiliates, shall be considered to have a conflict of interest with one or more parties in this solicitation process, if they:</p> <p>a) Are or have been associated in the past, with a firm or any of its affiliates which have been engaged by UNDP to provide services for the preparation of the</p>

	<p>design, specifications, Terms of Reference, cost analysis/estimation, and other documents to be used for the procurement of the goods and services in this selection process;</p> <p>b) Were involved in the preparation and/or design of the programme/project related to the services requested under this RFP; or</p> <p>c) Are found to be in conflict for any other reason, as may be established by, or at the discretion of UNDP.</p> <p>4.2 In the event of any uncertainty in the interpretation of a potential conflict of interest, Bidders must disclose to UNDP, and seek UNDP's confirmation on whether or not such a conflict exists.</p> <p>4.3 Similarly, the Bidders must disclose in their proposal their knowledge of the following:</p> <p>a) If the owners, part-owners, officers, directors, controlling shareholders, of the bidding entity or key personnel are family members of UNDP staff involved in the procurement functions and/or the Government of the country or any Implementing Partner receiving services under this RFP; and</p> <p>b) All other circumstances that could potentially lead to actual or perceived conflict of interest, collusion or unfair competition practices.</p> <p>Failure to disclose such an information may result in the rejection of the proposal or proposals affected by the non-disclosure.</p> <p>4.4 The eligibility of Bidders that are wholly or partly owned by the Government shall be subject to UNDP's further evaluation and review of various factors such as being registered, operated and managed as an independent business entity, the extent of Government ownership/share, receipt of subsidies, mandate and access to information in relation to this RFP, among others. Conditions that may lead to undue advantage against other Bidders may result in the eventual rejection of the Proposal.</p>
B. PREPARATION OF PROPOSALS	
5. General Considerations	<p>5.1 In preparing the Proposal, the Bidder is expected to examine the RFP in detail. Material deficiencies in providing the information requested in the RFP may result in rejection of the Proposal.</p> <p>5.2 The Bidder will not be permitted to take advantage of any errors or omissions in the RFP. Should such errors or omissions be discovered, the Bidder must notify the UNDP</p>
6. Cost of Preparation of Proposal	<p>6.1 The Bidder shall bear any and all costs related to the preparation and/or submission of the Proposal, regardless of whether its Proposal was selected or not. UNDP shall not be responsible or liable for those costs, regardless of the conduct or outcome of the procurement process.</p>
7. Language	<p>7.1 The Proposal, as well as any and all related correspondence exchanged by the Bidder and UNDP, shall be written in the language (s) specified in the BDS.</p>
8. Documents Comprising the Proposal	<p>8.1 The Proposal shall comprise of the following documents:</p> <p>c) Documents Establishing the Eligibility and Qualifications of the Bidder;</p> <p>d) Technical Proposal;</p> <p>e) Financial Proposal;</p> <p>f) Proposal Security, if required by BDS;</p> <p>g) Any attachments and/or appendices to the Proposal.</p>
9. Documents Establishing the	<p>9.1 The Bidder shall furnish documentary evidence of its status as an eligible and qualified vendor, using the Forms provided under Section 6 and</p>

Eligibility and Qualifications of the Bidder	providing documents required in those forms. In order to award a contract to a Bidder, its qualifications must be documented to UNDP's satisfaction.
10. Technical Proposal Format and Content	<p>10.1 The Bidder is required to submit a Technical Proposal using the Standard Forms and templates provided in Section 6 of the RFP.</p> <p>10.2 The Technical Proposal shall not include any price or financial information. A Technical Proposal containing material financial information may be declared non-responsive.</p> <p>10.3 Samples of items, when required as per Section 5, shall be provided within the time specified and unless otherwise specified by UNDP, and at no expense to UNDP</p> <p>10.4 When applicable and required as per Section 5, the Bidder shall describe the necessary training programme available for the maintenance and operation of the services and/or equipment offered as well as the cost to the UNDP. Unless otherwise specified, such training as well as training materials shall be provided in the language of the Bid as specified in the BDS.</p>
11. Financial Proposals	<p>11.1 The Financial Proposal shall be prepared using the Standard Form provided in Section 6 of the RFP. It shall list all major cost components associated with the services, and the detailed breakdown of such costs.</p> <p>11.2 Any output and activities described in the Technical Proposal but not priced in the Financial Proposal, shall be assumed to be included in the prices of other activities or items, as well as in the final total price.</p> <p>11.3 Prices and other financial information must not be disclosed in any other place except in the financial proposal.</p>
12. Proposal Security	<p>12.1 A Proposal Security, if required by BDS, shall be provided in the amount and form indicated in the BDS. The Proposal Security shall be valid up to thirty (30) days after the final date of validity of the Proposal.</p> <p>12.2 The Proposal Security shall be included along with the Technical Proposal. If Proposal Security is required by the RFP but is not found along with the Technical Proposal, the Proposal shall be rejected.</p> <p>12.3 If the Proposal Security amount or its validity period is found to be less than what is required by UNDP, UNDP shall reject the Proposal.</p> <p>12.4 In the event an electronic submission is allowed in the BDS, Bidders shall include a copy of the Bid Security in their proposal and the original of the Proposal Security must be sent via courier or hand delivery as per the instructions in BDS.</p> <p>12.5 The Proposal Security may be forfeited by UNDP, and the Proposal rejected, in the event of any one or combination, of the following conditions:</p> <p>a) If the Bidder withdraws its offer during the period of the Proposal Validity specified in the BDS, or;</p> <p>b) In the event that the successful Bidder fails:</p> <p>i. to sign the Contract after UNDP has issued an award; or</p> <p>12.6 to furnish the Performance Security, insurances, or other documents that UNDP may require as a condition precedent to the effectivity of the contract that may be awarded to the Bidder.</p>
13. Currencies	<p>13.1 All prices shall be quoted in the currency or currencies indicated in the BDS. Where Proposals are quoted in different currencies, for the purposes of comparison of all Proposals:</p>

	<ul style="list-style-type: none"> a) UNDP will convert the currency quoted in the Proposal into the UNDP preferred currency, in accordance with the prevailing UN operational rate of exchange on the last day of submission of Proposals; and b) In the event that UNDP selects a proposal for award that is quoted in a currency different from the preferred currency in the BDS, UNDP shall reserve the right to award the contract in the currency of UNDP's preference, using the conversion method specified above.
14. Joint Venture, Consortium or Association	<p>14.1 If the Bidder is a group of legal entities that will form or have formed a Joint Venture (JV), Consortium or Association for the Proposal, they shall confirm in their Proposal that : (i) they have designated one party to act as a lead entity, duly vested with authority to legally bind the members of the JV, Consortium or Association jointly and severally, which shall be evidenced by a duly notarized Agreement among the legal entities, and submitted with the Proposal; and (ii) if they are awarded the contract, the contract shall be entered into, by and between UNDP and the designated lead entity, who shall be acting for and on behalf of all the member entities comprising the joint venture.</p> <p>14.2 After the Deadline for Submission of Proposal, the lead entity identified to represent the JV, Consortium or Association shall not be altered without the prior written consent of UNDP.</p> <p>14.3 The lead entity and the member entities of the JV, Consortium or Association shall abide by the provisions of Clause 9 herein in respect of submitting only one proposal.</p> <p>14.4 The description of the organization of the JV, Consortium or Association must clearly define the expected role of each of the entity in the joint venture in delivering the requirements of the RFP, both in the Proposal and the JV, Consortium or Association Agreement. All entities that comprise the JV, Consortium or Association shall be subject to the eligibility and qualification assessment by UNDP.</p> <p>14.5 A JV, Consortium or Association in presenting its track record and experience should clearly differentiate between:</p> <ul style="list-style-type: none"> a) Those that were undertaken together by the JV, Consortium or Association; and b) Those that were undertaken by the individual entities of the JV, Consortium or Association. <p>14.6 Previous contracts completed by individual experts working privately but who are permanently or were temporarily associated with any of the member firms cannot be claimed as the experience of the JV, Consortium or Association or those of its members, but should only be claimed by the individual experts themselves in their presentation of their individual credentials.</p> <p>14.7 JV, Consortium or Associations are encouraged for high value, multi-sectoral requirements when the spectrum of expertise and resources required may not be available within one firm.</p>
15. Only One Proposal	<p>15.1 The Bidder (including the individual members of any Joint Venture) shall submit only one Proposal, either in its own name or as part of a Joint Venture.</p> <p>15.2 Proposals submitted by two (2) or more Bidders shall all be rejected if they are found to have any of the following:</p> <ul style="list-style-type: none"> a) they have at least one controlling partner, director or shareholder in common; or b) any one of them receive or have received any direct or indirect subsidy from the other/s; or c) they have the same legal representative for purposes of this RFP; or

	<p>d) they have a relationship with each other, directly or through common third parties, that puts them in a position to have access to information about, or influence on the Proposal of, another Bidder regarding this RFP process;</p> <p>e) they are subcontractors to each other's Proposal, or a subcontractor to one Proposal also submits another Proposal under its name as lead Bidder; or</p> <p>f) some key personnel proposed to be in the team of one Bidder participates in more than one Proposal received for this RFP process. This condition relating to the personnel, does not apply to subcontractors being included in more than one Proposal.</p>
16. Proposal Validity Period	<p>16.1 Proposals shall remain valid for the period specified in the BDS, commencing on the Deadline for Submission of Proposals. A Proposal valid for a shorter period may be rejected by UNDP and rendered non-responsive.</p> <p>16.2 During the Proposal validity period, the Bidder shall maintain its original Proposal without any change, including the availability of the Key Personnel, the proposed rates and the total price.</p>
17. Extension of Proposal Validity Period	<p>17.1 In exceptional circumstances, prior to the expiration of the proposal validity period, UNDP may request Bidders to extend the period of validity of their Proposals. The request and the responses shall be made in writing, and shall be considered integral to the Proposal.</p> <p>17.2 If the Bidder agrees to extend the validity of its Proposal, it shall be done without any change in the original Proposal.</p> <p>17.3 The Bidder has the right to refuse to extend the validity of its Proposal, and in which case, such Proposal will not be further evaluated.</p>
18. Clarification of Proposal	<p>18.1 Bidders may request clarifications on any of the RFP documents no later than the date indicated in the BDS. Any request for clarification must be sent in writing in the manner indicated in the BDS. If inquiries are sent other than specified channel, even if they are sent to a UNDP staff member, UNDP shall have no obligation to respond or confirm that the query was officially received.</p> <p>18.2 UNDP will provide the responses to clarifications through the method specified in the BDS.</p> <p>18.3 UNDP shall endeavor to provide responses to clarifications in an expeditious manner, but any delay in such response shall not cause an obligation on the part of UNDP to extend the submission date of the Proposals, unless UNDP deems that such an extension is justified and necessary.</p>
19. Amendment of Proposals	<p>19.1 At any time prior to the deadline of Proposal submission, UNDP may for any reason, such as in response to a clarification requested by a Bidder, modify the RFP in the form of an amendment to the RFP. Amendments will be made available to all prospective bidders.</p> <p>19.2 If the amendment is substantial, UNDP may extend the Deadline for submission of proposal to give the Bidders reasonable time to incorporate the amendment into their Proposals.</p>
20. Alternative Proposals	<p>20.1 Unless otherwise specified in the BDS, alternative proposals shall not be considered. If submission of alternative proposal is allowed by BDS, a Bidder may submit an alternative proposal, but only if it also submits a proposal conforming to the RFP requirements. UNDP shall only consider the alternative proposal offered by the Bidder whose conforming proposal ranked the highest as per the specified evaluation method. Where the conditions for its acceptance are met, or justifications are clearly established, UNDP reserves the right to award a contract based on an alternative</p>

	<p>proposal.</p> <p>20.2 If multiple/alternative proposals are being submitted, they must be clearly marked as “Main Proposal” and “Alternative Proposal”</p>
21. Pre-Bid Conference	<p>21.1 When appropriate, a Bidder’s conference will be conducted at the date, time and location specified in the BDS. All Bidders are encouraged to attend. Non-attendance, however, shall not result in disqualification of an interested Bidder. Minutes of the Bidder’s conference will be disseminated on the procurement website and shared by email or on the e-Tendering platform as specified in the BDS. No verbal statement made during the conference shall modify the terms and conditions of the RFP, unless specifically incorporated in the Minutes of the Bidder’s Conference or issued/posted as an amendment to RFP.</p>
C. SUBMISSION AND OPENING OF PROPOSALS	
22. Submission	<p>22.1 The Bidder shall submit a duly signed and complete Proposal comprising the documents and forms in accordance with the requirements in the BDS. The submission shall be in the manner specified in the BDS.</p> <p>22.2 The Proposal shall be signed by the Bidder or person(s) duly authorized to commit the Bidder. The authorization shall be communicated through a document evidencing such authorization issued by the legal representative of the bidding entity, or a Power of Attorney, accompanying the Proposal.</p> <p>22.3 Bidders must be aware that the mere act of submission of a Proposal, in and of itself, implies that the Bidder fully accepts the UNDP General Contract Terms and Conditions.</p>
Hard copy (manual) submission	<p>Hard copy (manual) submission not Allowed.</p> <p>22.4 Electronic submission only allowed or specified in the BDS, and governed as follows:</p> <ul style="list-style-type: none"> a) Electronic files that form part of the proposal must be in accordance with the format and requirements indicated in BDS; b) The Technical Proposal and the Financial Proposal files MUST BE COMPLETELY SEPARATE. The financial proposal shall be encrypted with different passwords and clearly labelled. The files must be sent to the dedicated email address specified in the BDS. c) The password for opening the Financial Proposal should be provided only upon request of UNDP. UNDP will request password only from bidders whose Technical Proposal has been found to be technically responsive. Failure to provide correct password may result in the proposal being rejected. <p>22.5 Electronic submission through eTendering will be governed as follows:</p> <ul style="list-style-type: none"> a) Electronic files that form part of the proposal must be in accordance with the format and requirements indicated in BDS; b) The Technical Proposal and the Financial Proposal files MUST BE COMPLETELY SEPARATE and each of them must be uploaded individually and clearly labelled. d) The Financial Proposal file must be encrypted with a password so that it cannot be opened nor viewed until the password is provided. The password for opening the Financial Proposal should be provided only upon request of UNDP. UNDP will request password only from bidders whose technical proposal has been
Email Submission	

eTendering submission	<p>found to be technically responsive. Failure to provide the correct password may result in the proposal being rejected.</p> <p>c) Documents which are required to be in original form (e.g. Bid Security, etc.) must be sent via courier or hand delivery as per the instructions in BDS.</p> <p>d) Detailed instructions on how to submit, modify or cancel a bid in the eTendering system are provided in the eTendering system Bidder User Guide and Instructional videos available on this link: http://www.undp.org/content/undp/en/home/operations/procurement/business/procurement-notice/resources/</p>
23. Deadline for Submission of Proposals and Late Proposals	<p>23.1 Complete Proposals must be received by UNDP in the manner, and no later than the date and time, specified in the BDS. UNDP shall only recognize the date and time that the bid was received by UNDP</p> <p>23.2 UNDP shall not consider any Proposal that is submitted after the deadline for the submission of Proposals.</p>
24. Withdrawal, Substitution, and Modification of Proposals	<p>24.1 A Bidder may withdraw, substitute or modify its Proposal after it has been submitted at any time prior to the deadline for submission.</p> <p>24.2 eTendering: A Bidder may withdraw, substitute or modify its Proposal by Canceling, Editing, and re-submitting the proposal directly in the system. It is the responsibility of the Bidder to properly follow the system instructions, duly edit and submit a substitution or modification of the Proposal as needed. Detailed instructions on how to cancel or modify a Proposal directly in the system are provided in Bidder User Guide and Instructional videos.</p>
25. Proposal Opening	<p>25.1 There is no public bid opening for RFPs. UNDP shall open the Proposals in the presence of an ad-hoc committee formed by UNDP, consisting of at least two (2) members. In the case of e-Tendering submission, bidders will receive an automatic notification once their proposal is opened.</p>
D. EVALUATION OF PROPOSALS	
26. Confidentiality	<p>26.1 Information relating to the examination, evaluation, and comparison of Proposals, and the recommendation of contract award, shall not be disclosed to Bidders or any other persons not officially concerned with such process, even after publication of the contract award.</p> <p>26.2 Any effort by a Bidder or anyone on behalf of the Bidder to influence UNDP in the examination, evaluation and comparison of the Proposals or contract award decisions may, at UNDP's decision, result in the rejection of its Proposal and may be subject to the application of prevailing UNDP's vendor sanctions procedures.</p>
27. Evaluation of Proposals	<p>27.1 The Bidder is not permitted to alter or modify its Proposal in any way after the proposal submission deadline except as permitted under Clause 24 of this RFP. UNDP will conduct the evaluation solely on the basis of the submitted Technical and Financial Proposals.</p> <p>27.2 Evaluation of proposals is made of the following steps:</p> <ul style="list-style-type: none"> g) Preliminary Examination h) Minimum Eligibility and Qualification (if pre-qualification is not done) i) Evaluation of Technical Proposals Evaluation of Financial Proposals

28. Preliminary Examination	<p>UNDP shall examine the Proposals to determine whether they are complete with respect to minimum documentary requirements, whether the documents have been properly signed, and whether the Proposals are generally in order, among other indicators that may be used at this stage. UNDP reserves the right to reject any Proposal at this stage.</p>
29. Evaluation of Eligibility and Qualification	<p>29.1 Eligibility and Qualification of the Bidder will be evaluated against the Minimum Eligibility/Qualification requirements specified in the Section 4 (Evaluation Criteria).</p> <p>29.2 In general terms, vendors that meet the following criteria may be considered qualified:</p> <ul style="list-style-type: none"> a) They are not included in the UN Security Council 1267/1989 Committee's list of terrorists and terrorist financiers, and in UNDP's ineligible vendors' list; b) They have a good financial standing and have access to adequate financial resources to perform the contract and all existing commercial commitments, c) They have the necessary similar experience, technical expertise, production capacity where applicable, quality certifications, quality assurance procedures and other resources applicable to the provision of the services required; d) They are able to comply fully with UNDP General Terms and Conditions of Contract; e) They do not have a consistent history of court/arbitral award decisions against the Bidder; and <p>They have a record of timely and satisfactory performance with their clients.</p>
30. Evaluation of Technical and Financial Proposals	<p>30.1 The evaluation team shall review and evaluate the Technical Proposals on the basis of their responsiveness to the Terms of Reference and other RFP documents, applying the evaluation criteria, sub-criteria, and point system specified in the Section 4 (Evaluation Criteria). A Proposal shall be rendered non-responsive at the technical evaluation stage if it fails to achieve the minimum technical score indicated in the BDS. When necessary and if stated in the BDS, UNDP may invite technically responsive bidders for a presentation related to their technical proposals. The conditions for the presentation shall be provided in the bid document where required.</p> <p>30.2 In the second stage, only the Financial Proposals of those firms who achieve the minimum technical score will be opened for evaluation. The Financial Proposals corresponding to Technical Proposals that were rendered non-responsive shall remain unopened, and, in the case of manual submission, be returned to the Bidder unopened. For emailed Proposals and e-tendering submissions, UNDP will not request for the password of the Financial Proposals of bidders whose Technical Proposal were found not responsive.</p> <p>30.3 The evaluation method that applies for this RFP shall be as indicated in the BDS, which may be either of two (2) possible methods, as follows: (a) the lowest priced method which selects the lowest evaluated financial proposal of the technically responsive Bidders; or (b) the combined scoring method which will be based on a combination of the technical and financial score.</p> <p>30.4 When the BDS specifies a combined scoring method, the formula for the rating of the Proposals will be as follows:</p> <div style="border: 1px solid black; padding: 5px; margin-top: 10px;"> <p><u>Rating the Technical Proposal (TP):</u></p> <p style="text-align: center;">TP Rating = (Total Score Obtained by the Offer / Max. Obtainable Score for TP) x 100</p> <p><u>Rating the Financial Proposal (FP):</u></p> </div>

	<p>FP Rating = (Lowest Priced Offer / Price of the Offer Being Reviewed) x 100</p> <p><u>Total Combined Score:</u></p> <p>Combined Score = (TP Rating) x (Weight of TP, e.g. 70%) + (FP Rating) x (Weight of FP, e.g., 30%)</p>
31. Due Diligence	N/A
32. Clarification of Proposals	<p>32.1 To assist in the examination, evaluation and comparison of Proposals, UNDP may, at its discretion, ask any Bidder for a clarification of its Proposal.</p> <p>32.2 UNDP's request for clarification and the response shall be in writing and no change in the prices or substance of the Proposal shall be sought, offered, or permitted, except to provide clarification, and confirm the correction of any arithmetic errors discovered by UNDP in the evaluation of the Proposals, in accordance with RFP.</p> <p>32.3 Any unsolicited clarification submitted by a Bidder in respect to its Proposal, which is not a response to a request by UNDP, shall not be considered during the review and evaluation of the Proposals.</p>
33. Responsiveness of Proposal	<p>33.1 UNDP's determination of a Proposal's responsiveness will be based on the contents of the Proposal itself. A substantially responsive Proposal is one that conforms to all the terms, conditions, TOR and other requirements of the RFP without material deviation, reservation, or omission.</p> <p>33.2 If a Proposal is not substantially responsive, it shall be rejected by UNDP and may not subsequently be made responsive by the Bidder by correction of the material deviation, reservation, or omission.</p>
34. Nonconformities, Repairable Errors and Omissions	<p>34.1 Provided that a Proposal is substantially responsive, UNDP may waive any non-conformities or omissions in the Proposal that, in the opinion of UNDP, do not constitute a material deviation.</p> <p>34.2 UNDP may request the Bidder to submit the necessary information or documentation, within a reasonable period of time, to rectify nonmaterial nonconformities or omissions in the Proposal related to documentation requirements. Such omission shall not be related to any aspect of the price of the Proposal. Failure of the Bidder to comply with the request may result in the rejection of its Proposal.</p> <p>34.3 For Financial Proposal that has been opened, UNDP shall check and correct arithmetical errors as follows:</p> <ul style="list-style-type: none"> a) if there is a discrepancy between the unit price and the line item total that is obtained by multiplying the unit price by the quantity, the unit price shall prevail and the line item total shall be corrected, unless in the opinion of UNDP there is an obvious misplacement of the decimal point in the unit price; in which case the line item total as quoted shall govern and the unit price shall be corrected; b) if there is an error in a total corresponding to the addition or subtraction of subtotals, the subtotals shall prevail and the total shall be corrected; and c) if there is a discrepancy between words and figures, the amount in words shall prevail, unless the amount expressed in words is related to an arithmetic error, in which case the amount in figures shall prevail. <p>34.4 If the Bidder does not accept the correction of errors made by UNDP, its Proposal shall be rejected.</p>

E. AWARD OF CONTRACT	
35.Right to Accept, Reject, Any or All Proposals	35.1 UNDP reserves the right to accept or reject any Proposal, to render any or all of the Proposals as non-responsive, and to reject all Proposals at any time prior to award of contract, without incurring any liability, or obligation to inform the affected Bidder(s) of the grounds for UNDP's action. UNDP shall not be obliged to award the contract to the lowest priced offer.
36.Award Criteria	36.1 Prior to expiration of the proposal validity, UNDP shall award the contract to the qualified Bidder based on the award criteria indicated in the BDS.
37.Right to Vary Requirements at the Time of Award	37.1 At the time of award of Contract, UNDP reserves the right to vary the quantity of services and/or goods, by up to a maximum twenty-five per cent (25%) of the total offer, without any change in the unit price or other terms and conditions.
38.Contract Signature	38.1 Within fifteen (15) days from the date of receipt of the Contract, the successful Bidder shall sign and date the Contract and return it to UNDP. Failure to do so may constitute sufficient grounds for the annulment of the award, and forfeiture of the Proposal Security, if any, and on which event, UNDP may award the Contract to the Second Ranked Bidder or call for new Proposals.
39.Contract Type and General Terms and Conditions	39.1 The types of Contract to be signed and the applicable UNDP Contract General Terms and Conditions, as specified in BDS, can be accessed at http://www.undp.org/content/undp/en/home/procurement/business/how-we-buy.html
40.Performance Security	40.1 40.1 A performance security, if required in BDS, shall be provided in the amount specified in BDS and form available at https://popp.undp.org/layouts/15/WopiFrame.aspx?sourcedoc=/UNDP_POPP_DOCUMENT_LIBRARY/Public/PSU_Solicitation_Performance%20Guarantee%20Form.docx&action=default within fifteen (15) days of the contract signature by both parties. Where a performance security is required, the receipt of the performance security by UNDP shall be a condition for rendering the contract effective.
41.Bank Guarantee for Advanced Payment	41.1 Except when the interests of UNDP so require, it is UNDP's preference to make no advance payment(s) (i.e., payments without having received any outputs). If an advance payment is allowed as per BDS, and exceeds 20% of the total contract price, or USD 30,000, whichever is less, the Bidder shall submit a Bank Guarantee in the full amount of the advance payment in the form available at https://popp.undp.org/layouts/15/WopiFrame.aspx?sourcedoc=/UNDP_POPP_DOCUMENT_LIBRARY/Public/PSU_Contract%20Management%20Payment%20and%20Taxes_Advanced%20Payment%20Guarantee%20Form.docx&action=default
42.Liquidated Damages	42.1 If specified in BDS, UNDP shall apply Liquidated Damages resulting from the Contractor's delays or breach of its obligations as per the Contract.
43.Payment Provisions	43.1 Payment will be made only upon UNDP's acceptance of the work performed. The terms of payment shall be within thirty (30) days, after receipt of invoice and certification of acceptance of work issued by the proper authority in UNDP with direct supervision of the Contractor. Payment will be effected by bank transfer in the currency of contract.
44.Vendor Protest	44.1 UNDP's vendor protest procedure provides an opportunity for appeal to those persons or firms not awarded a contract through a competitive procurement process. In the event that a Bidder believes that it was not treated fairly, the following link provides further details regarding UNDP vendor protest procedures:

	http://www.undp.org/content/undp/en/home/operations/procurement/business/protest-and-sanctions.html
45. Other Provisions	<p>45.1 In the event that the Bidder offers a lower price to the host Government (e.g. General Services Administration (GSA) of the federal government of the United States of America) for similar services, UNDP shall be entitled to same lower price. The UNDP General Terms and Conditions shall have precedence.</p> <p>45.2 UNDP is entitled to receive the same pricing offered by the same Contractor in contracts with the United Nations and/or its Agencies. The UNDP General Terms and Conditions shall have precedence.</p> <p>45.3 The United Nations has established restrictions on employment of (former) UN staff who have been involved in the procurement process as per bulletin ST/SGB/2006/15 http://www.un.org/en/ga/search/view_doc.asp?symbol=ST/SGB/2006/15&referer</p>

Section 3. Instructions to Proposers

Data Sheet

The following data for the services to be procured shall complement, supplement, or amend the provisions in the Instruction to Proposers. In the case of a conflict between the Instructions to Proposers, the Data Sheet, and other annexes or references attached to the Data Sheet, the provisions in the Data Sheet shall govern.

DS No. ¹	Cross Ref. to Instructions	Data	Specific Instructions / Requirements
1		Project Title :	Call for Proposal for Academic Institutions on supporting the preparation of Kuwait Common Country Analysis
2		Title of Services:	To facilitate the preparation of a high-quality, rights based, and evidence based CCA and Kuwait Future Narrative post COVID-19 Report.
3		Country / Region of Work Location:	KUWAIT
4		Language of the Proposal:	<input checked="" type="checkbox"/> English <input type="checkbox"/> French <input type="checkbox"/> Spanish <input type="checkbox"/> Others (pls. specify) _____
5		Conditions for Submitting Proposals for Parts or sub-parts of the TOR	<input type="checkbox"/> Allowed <input checked="" type="checkbox"/> Not allowed
6		Conditions for Submitting Alternative Proposals	<input checked="" type="checkbox"/> Shall not be considered <input type="checkbox"/> Shall be considered. A proposer may submit an alternative proposal, but only if it also submits a proposal that meets the base case. UNDP shall only consider the alternative proposals offered by the Proposer whose

¹ All DS number entries in the Data Sheet are cited as reference in the Instructions to Proposers. All DS nos. corresponding to a Data must not be modified. Only information on the 3rd column may be modified by the user. If the information does not apply, the 3rd column must state "N/A" but must not be deleted.

			proposal for the base case was determined to be the proposal with the highest evaluated score.
7		A pre-proposal conference will be held on: Will not be conducted	N/A
8		Period of Proposal Validity commencing on the submission date	<input type="checkbox"/> 60 days <input checked="" type="checkbox"/> 90 days <input type="checkbox"/> 120 days
9		Proposal Security	<input type="checkbox"/> Required Amount: Click here to enter text. Form: Click here to enter text. <input checked="" type="checkbox"/> Not Required
10		Acceptable forms of Proposal Security ²	<input type="checkbox"/> Bank Guarantee (See Section 8 for template) <input type="checkbox"/> Any Bank-issued Check / Cashier's Check / Certified Check <input type="checkbox"/> Other negotiable instrument <input type="checkbox"/> Cash (exceptionally, if none of the other forms are feasible) <input type="checkbox"/> Others [pls. specify]
11		Validity of Proposal Security	N/A
12		Advanced Payment upon signing of contract	<input type="checkbox"/> Allowed up to a maximum of ____% of contract ³ <input checked="" type="checkbox"/> Not allowed
13		Liquidated Damages	<input type="checkbox"/> Will not be imposed <input checked="" type="checkbox"/> Will be imposed under the following conditions : Percentage of contract price per day of delay : .05% Max. no. of days of delay : 30 After which UNDP may terminate the contract.
14	F.37	Performance Security	<input type="checkbox"/> Required

² Surety bonds or other instruments issued by non-bank Financial Institutions are least preferred by UNDP. Unless stated otherwise, they shall be considered unacceptable to UNDP.

³ If the advanced payment that the Bidder will submit will exceed 20% of the Price Offer, or will exceed the amount of USD 30,000, the Bidder must submit an Advanced Payment Security in the same amount as the advanced payment, using the form and contents of the document in Section 10

			Amount : _____ Form: _____ <input checked="" type="checkbox"/> Not Required
15	C.17, C.17 b)	Preferred Currency of Proposal and Method for Currency conversion	<input checked="" type="checkbox"/> United States Dollars (US\$) <input type="checkbox"/> Euro <input type="checkbox"/> Local Currency Reference date for determining UN Operational Exchange Rate : 15 July 2020
16	B.10.1	Deadline for submitting requests for clarifications/ questions	3 days before the submission date.
17	B.10.1	Contact Details for submitting clarifications/questions ⁴	Focal Point for technical doubts: Regina Orvananos Address: UNDP KUWAIT E-mail : Regina.Orvananos@un.org OR procurement.kw@undp.org Please include Reference "RFP/UNDP/KWRC/2020/1" in the beginig of the subject line. <u>Please note that delay in replies from UNDP should not be considered as a reason for deadline extension.</u>
18	B.11.1	Manner of Disseminating Supplemental Information to the RFP and responses/clarifications to queries	<input type="checkbox"/> Direct communication to prospective Proposers by email or fax <input checked="" type="checkbox"/> Direct communication to prospective Proposers by email or fax, and Posting on the website ⁵ UNGM, UNDP Procurement Notices, E-tendering
19	D.23.3	No. of copies of Proposal that must be submitted [if transmitted by courier]	N/A
20	D.23.1 D.23.2	Proposal Submission Address	Only Through UNDP etendering platform https://etendering.partneragencies.org

⁴ This contact person and address is officially designated by UNDP. If inquiries are sent to other person/s or address/es, even if they are UNDP staff, UNDP shall have no obligation to respond nor can UNDP confirm that the query was officially received.

⁵ Posting on the website shall be supplemented by directly transmitting the communication to the prospective offerors.

	D.24		
21	C.21 D.24	Deadline of Submission	Date and Time : 15/07/2020 9:07AM EDT
22	D.23.2	Allowable Manner of Submitting Proposals	<input type="checkbox"/> Courier/Hand Delivery <input checked="" type="checkbox"/> Electronic submission of Bid ⁶
23	D.23.2 D.26	Conditions and Procedures for electronic submission and opening, if allowed	<ul style="list-style-type: none"> Only Through UNDP etendering platform at https://etendering.partneragencies.org Format: PDF files only File names must be maximum 60 characters long and must not contain any letter or special character other than from Latin alphabet/keyboard. All files must be free of viruses and not corrupted. Password for financial proposal must not be provided to UNDP until requested by UNDP Documents which are required in original (e.g. Bid Security) should be sent to the below address with a PDF copy submitted as part of the electronic submission: Procurement.kw@undp.org <ul style="list-style-type: none"> Max. File Size per transmission: 5MB <p>Mandatory subject of email: "RFP/UNDP/KWRC/2020/1"</p> <p>Please note that <u>You MUST NOT put any price for RFP cases. Your technical and financial proposals must be uploaded in two separate PDF files and financial proposal should be password protected. Please ensure password is kept safe and you can recover (and remember) the passwords when UNDP requests you to submit the passwords. Do not provide the Financial proposal encryption password unless UNDP asks you to do by an email from this email address.</u></p>

⁶ If this will be allowed, security features (e.g., encryption, authentication, digital signatures, etc.) are strictly required and must be enforced to ensure confidentiality and integrity of contents.

			<div> Enter Comments Find View All First 1 c </div> <div> Comments: </div> <div> PLEASE DO NOT PUT THE PRICE OF YOUR PROPOSAL IN THIS LINE. INSTEAD PUT 1 USD. DETAILED FINANCIAL PROPOSAL MUST BE PROVIDED SEPARATELY AS AN PASSWORD PROTECTED FILE AS INSTRUCTED. </div> <div> <input checked="" type="checkbox"/> Send To Bidder <input type="checkbox"/> Include On Award Fetch Item Specs Standard Comm </div> <div> Add Attachment </div> <div> OK Cancel Refresh </div> <div> DO NOT DISCLOSE YOUR PRICE IN THE LINE ITEMS. YOU MUST PUT PRICE AS “1” IN THE SYSTEM AND PROVIDE THE FINANCIAL PROPOSAL AS ENCRYPTED FILE AS EXPLAINED ABOVE. </div>
24	D.23.1	Date, time and venue for opening of Proposals	N/A
25	E.29.2 E.29.3 F.34	Evaluation method to be used in selecting the most responsive Proposal	<input type="checkbox"/> Lowest financial offer of technically qualified Proposals (i.e., offers that are rated 70% and above) <input checked="" type="checkbox"/> Combined Scoring Method, using the 70%-30% distribution for technical and financial proposals, respectively, where the minimum passing score of technical proposal is 70%
27		Other documents that may be Submitted to Establish Eligibility	Reference Section 6: Returnable forms – Checklist
29	C.15.2	Latest Expected date for commencement of Contract	15 st July, 2020
30	C.15.2	Expected duration of contract (Target Commencement Date and Completion Date)	30 st July, 2020– 30 th November, 2020.
31		UNDP will award the contract to:	<input checked="" type="checkbox"/> One Proposer only <input type="checkbox"/> One or more Proposers, depending on the following factors : <i>[clarify fully how and why will this be achieved. Please do not choose this option without indicating the parameters for awarding to multiple Proposers]</i>
32	E.29.2 F.34	Criteria for the Award of Contract and Evaluation of Proposals	(See Tables below)

33		Other Information Related to the RFP ⁷	N/A
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Section 4. Evaluation Criteria

Preliminary Examination Criteria

Proposals will be examined to determine whether they are complete and submitted in accordance with RFP requirements as per below criteria on a Yes/No basis:

- Appropriate signatures
- Power of Attorney (if necessary)
- Minimum documents provided
- Technical and Financial Proposals submitted separately
- Financial proposal encrypted with password
- Bid Validity

Minimum Eligibility and Qualification Criteria

Eligibility and Qualification will be evaluated on Pass/Fail basis.

If the Proposal is submitted as a Joint Venture/Consortium/Association, each member should meet minimum criteria, unless otherwise specified in the criterion.

Subject	Criteria	Document Submission requirement
ELIGIBILITY		
Legal Status	Vendor is a legally registered entity.	Form B: Bidder registration/Information Form
Eligibility	Vendor is not suspended, nor debarred, nor otherwise identified as ineligible by any UN Organization or the World Bank Group or any other international Organization in accordance with ITB clause 3.	Form A: Technical Proposal Submission Form
Conflict of Interest	No conflicts of interest in accordance with RFP clause 4.	Form A: Technical Proposal Submission Form
Bankruptcy	Not declared bankruptcy, not involved in bankruptcy or receivership proceedings, and there is no judgment or pending legal action against the vendor that could impair its operations in the foreseeable future.	Form A: Technical Proposal Submission Form
QUALIFICATION		

⁷ Where the information is available in the web, a URL for the information may simply be provided.

History of Non-Performing Contracts⁸	Non-performance of a contract did not occur as a result of contractor default for the last 3 years.	Form D: Qualification Form
Litigation History	No consistent history of court/arbitral award decisions against the Bidder for the last 3 years.	Form D: Qualification Form
Previous Experience	7 years of professional working experience in conducting multi-disciplinary country/national level situational analysis related in relevant fields and similar activities as the ones of the terms of Reference; Previous and existing extensive research on Kuwait on topics related to the TORs; in partnership with Kuwait institutions; Experience in the production of technical reports in Risk Assessment, Situation and/or Foresight Analysis for policy makers in the last five years;	Form D: Qualification Form
Financial Standing	Minimum average annual turnover of USD450,000 for the last 3 years. <i>(For JV/Consortium/Association, all Parties cumulatively should meet requirement).</i>	Form D: Qualification Form
	Bidder must demonstrate the current soundness of its financial standing and indicate its prospective long-term profitability. Bidder must be profitable for the last 3 years. <i>(For JV/Consortium/Association, all Parties cumulatively should meet requirement).</i>	Form D: Qualification Form

Criteria for the Award of Contract and Evaluation of Proposals

Technical Evaluation Criteria	Points	Maximum obtainable points – 700; Threshold – 490 points
7 years of Professional working experience in conducting multi-disciplinary country/national level situational analysis related in relevant fields and similar activities as the ones of the terms of Reference.	80 points if the number of total years is above the threshold	80
Experience working with international organizations, particularly on UN Common Country Analysis, country programming related to the 2030 Agenda for Sustainable Development/SDGs, and SDG nationalization and reporting processes is an asset;	50 if condition satisfied, and additional 20 points if experience with a UN Common Country Analysis or SDG nationalization report	70
Ability to deliver a high-analytical report in a very short time and ability to lead a research team and work effectively and constructively in a multi-agency setting;	50 if condition satisfied,	50

⁸ Non-performance, as decided by UNDP, shall include all contracts where (a) non-performance was not challenged by the contractor, including through referral to the dispute resolution mechanism under the respective contract, and (b) contracts that were so challenged but fully settled against the contractor. Non-performance shall not include contracts where Employers decision was overruled by the dispute resolution mechanism. Non-performance must be based on all information on fully settled disputes or litigation, i.e. dispute or litigation that has been resolved in accordance with the dispute resolution mechanism under the respective contract and where all appeal instances available to the Bidder have been exhausted.

Previous and existing research on Kuwait on topics related to the TORs.	100 if condition satisfied	100
Experience in the production of technical reports in Risk Assessment/mitigation, and/or Foresight Analysis for policy makers or in the last five years	30 points for each report referenced	100
Substantial professional application of human rights, gender equality, environmental sustainability, result-based management and capacity development in research	20 points for each condition satisfied	80
Quality of expert team	Maximum of 20 points per CV. Split by: relevance of training (8), relevance of experience for the assignment (12)	80
Arabic language speaker within the team	50 points if condition satisfied	50
Good understanding of the assignment with all specific components proposed within TOR have been identified clearly and in a logical order to address ToR requirements:	Understanding of the assignment (30), proposed methodology (30), suggested improvements to the Terms of Reference (30)	90
Financial Evaluation Criteria		Maximum obtainable points – 300 (30%)

Section 5. Terms of Reference

Terms of reference for Kuwait Common Country Analysis

A. BACKGROUND

The UN Resident Coordinator Office (RCO) aims to achieve a better focus and enhance the impact of the UN activities in Kuwait. The RCO provides the strategic guidance and support to UN entities in line with the Sustainable Development Goals (SDGs) and relevant UN resolutions. The RCO interacts with many interlocutors in Kuwait and forges partnerships with the Government of Kuwait. The United Nations Country Team (UNCT) includes 11 Resident UN organizations and 8 Non-Resident who are jointly working on a multi-year framework, the United Nations Strategic Cooperation Framework (UNSCF 2020-2025). The UN Resident Coordinator, as the designated representative of the UN Secretary-General, leads the UN System in Kuwait in its developmental work. The RCO serves as the Secretariat to the UN System and, as such, supports UN inter-agency processes.

The Common Country Analysis (CCA), is an objective baseline measure of the situation in the country, and a key instrument for the coordination function of the UNCT. The current Kuwait Common Country Assessment (CCA) was produced in 2015 and updated in 2018 as part of the UNSCF preparation process. The UNSCF has now been finalized and agreed with the Government of Kuwait, and its waiting for signature.

The CCA is intended to provide sectoral integrated analysis and foresight for the Future Narrative in Kuwait post COVID-19. In this respect, it will be a living document that provides a strong focus on the 2030 Agenda, with a special attention to the gaps and opportunities for achieving the SDGs from an integrated nature. The new CCA have to be data-driven analysis of the national development situation with an emphasis on the principle of Leaving No One Behind (LNOB) in support of achievement of New Kuwait vision 2035.

The process is being put in place by the RCO for a Common Country Assessment system and foresight that will turn into a flexible, speedy and strong analysis for informing sound programmes of cooperation and effective response to the country needs as indicated in the five-year Development Plan 2020-2025. The three main products that will derive from this process are:

1. Data repository and analysis,
2. CCA and Kuwait Future Narrative post COVID-19 Report, annually updated based on the data repository,
3. Ad-hoc thematic papers derived from data and policy gaps analysis.

The update of the CCA will be based on a cyclical process of risk assessment, information update, analysis and foresight to feed the programmatic approach of the UNCT. The iterative process should be repeated on annual basis.

The scope of this consultancy is to facilitate the preparation of a high-quality, rights based, and evidence based CCA and Kuwait Future Narrative post COVID-19 Report.

The position is located in the United Nations Resident Coordination Office (RCO) in Kuwait and reports to the Resident Coordinator Office Team Leader under the everyday coordination of the SDG Data Manager and Results/Monitoring Officer. It will be home-based, with a possible mission to Kuwait if health and travel conditions allow it.

This consultancy is aimed to support the UNCT in Kuwait to develop a high quality and evidence-based CCA and Kuwait Future Narrative post COVID-19 Report which examines the situation of the country Vis-à-vis Kuwait's commitment to the achievement of the 2030 Agenda, human rights UN norms and standards and the principles of the UN Charter as well as the challenges and requirements to realize New Kuwait Vision 2035 as set in the National Development Plan 2020-2035 The CCA Report is expected to inform UNCT of priority programmatic interventions needed to achieve the outcomes of Kuwait United Nations Strategic Cooperation Framework 2020-2025.

The main elements expected of the CCA and Kuwait Future Narrative post COVID-19 Report are:

1. Multi-Dimensional Risk Assessment, and LNOB Analysis:

2. Foresight and future scenario narrative:
 - Economic resilience;
 - Education and continuous learning: (e-learning)
 - Protection of vulnerable group;
 - Health, Well-being and Living Environment analysis,
 - Governance, institutional strengthening, and global positioning

B.Scope of Work

1. To work with UNCT in identifying multidimensional risks that could impact the development trajectory of the country, particularly taking into account the impact of the COVID-19 crisis across the following risk areas: economic stability, food security, access to social services, social cohesion and the future of work, public health, built and natural environment, regional and global influences, political and democratic space, SDG financing and funding landscape risks.
2. To analyze the risk assessment and mitigation factors at immediate term (during peak period), short term (post-peak period) and medium term (post pandemic period).
3. To incorporate briefing notes produced by the RCO Chief Economist, SDG Data Manager and Results/Monitoring Officer Indicators analysis and the UNCT and systematize the collection of data, knowledge, best practices, and identified during the risk consultation process and UN-75 talks organized by RCO and the UNCT.
4. To identify and describe population groups left behind or at risk of being left behind in the country, assessing the evidence of who is left behind and to what degree and the underlying intersection of drivers of risks and vulnerabilities, sources of deprivation, discrimination and needs; and analysis of inequalities, including gender inequality, taking into account political, social, cultural, geography, governance, disasters, climate change, the environment or the economy related issues.
5. In collaboration with information and data analyst consultant, and the SDG Data Manager and Results/Monitoring officer, to complement the risk analyses with available data and evidence available for Kuwait generating stronger evidence that support key messages, particularly the risk of population groups being left behind.
6. To integrate the **Foresight and Future Scenarios narrative** that will arise from the multi-dimensional risk assessment studies and supported by data analysis from previous sections. It will take a prospective approach by focusing on enhancing quality of life, jobs and income and a right based approach to development, which the Kuwait – United Nations Strategic Cooperation Framework 2020-2025 intends to support. With Kuwait Vision 2035 as a guiding narrative, this section will analyze current developmental trends and pathways towards achieving the Agenda 2030, while anticipating possible impacts from the Multi-Dimensional Risk Assessment in Kuwait National Development Plan 2020-2025. The analysis of the policy briefs will be incorporated into the foresight and future scenarios.
7. To identify the progress, challenges, opportunities and gaps related to the achievement of the vision of Kuwait in following areas, with their respective descriptions:

7.1. Economic resilience: an economic resilient Kuwait that is less dependent on oil revenue, based on a knowledge-based economy with private sector participation of the economy. This section analyses Kuwait baseline and the gap to achieving its goals, particularly amid the challenges and risk posed by the crisis. It analyzes the prospects of bouncing back from the dual crisis as a more inclusive and sustainable economy. From a human capital and people-centered approach to economic development, this section will examine the relationship between economic growth, job creation and income, population access to public services, resource allocation for public services and expenditure, labour market policies and unemployment trends and prospects. It will highlight the demographic trends vis-à-vis the labour market, included the required skills and capacities needed to achieve a balanced and inclusive society.

7.2. Education and continuous learning: (e-learning) The COVID-19 crisis has brought severe shocks to the education sector in Kuwait as in the rest of the world. To become a knowledge economy and provide its young population with the skills required in a diversified economy, the acceleration of reforms needed to improve the quality of education, and to mitigate the strong impact of this unparalleled disruption to education, is an outmost priority. A prosperous Kuwait requires the accelerated rolling out of e-learning mechanism, and capacity building to educators. To reach a knowledge-based Kuwait, policies and planning

will be needed to review the adjustment of plans and programmes, tolls and curricula to accelerate the back-to-school. Kuwait will become resilient to future crisis through the incorporation of measures that will enable the continued teaching and learning, with the necessary skills development. Finally, the section examines the effectiveness of the skill development and higher education services and programmes.

7.3. Protection of vulnerable group: A nurturing and cohesive Kuwait ensures at the adequacy and effectiveness of social protection systems for the population in vulnerable situations (national and non-nationals alike) and ensures that the benefits of prosperity are shared among its population. A socially cohesive Kuwait protects its vulnerable population from shocks. The COVID-19 and economic crisis has hit many of the vulnerable population from many angles. Their working and living conditions enhance their vulnerabilities, and at the same time the group that will be most impacted from the economic crisis. This section looks at the inter-linkages between social vulnerabilities and health – risk factors, and the conditions that make vulnerable groups prone to further exploitations.

7.4. Health, Well-being and Living Environment analysis: This section further analyzes national policies and services that affect universal access to health, quality of health services, impacting the prevalence communicable diseases and multiplying the risks non-communicable diseases. The health sector in Kuwait is playing a vital role during the crisis. Healthcare institutions will continue playing a vital role achieving the desired quality of life for the people of Kuwait. The health crisis is bringing valuable lessons to understand the need of improving service quality in the existing public healthcare system and developing a national healthcare system capable of resolving growing public health issues at reasonable cost. This section will further focus at the country status in terms of natural and built environment. It takes a look at the trade-off between economic development and environmental protection, vis-à-vis the prevailing patterns of urban development and its corresponding impacts in consumption patterns of natural resources. It examines at the impacts of economic diversification, and eventual reduction of government subsidies in the future living environment modalities. This section will make use of comparable data analysis between living standards, including rates of consumption natural resources – including land, waste management and protection of environmental assets, and the past and projected trends of economic and social development indicators. Finally, it will take a prospective analysis of the trends of biodiversity and environmental degradation and underlying environmental and health risks that this can provoke, including climate-change related risks.

7.5. Governance, institutional strengthening, and global positioning: A post-COVID Kuwait will have learnt from the need of improving effectiveness and efficiency in critical service delivery. The section elaborates on the required public sector and political reforms needed to become more resilient to future crises. It analyzes the various practices of governance at various levels with the aspiration of identifying critical areas needed to transform Kuwait over the three planning cycles: from Private led development (2020-2025) to Knowledge Economy (2025-2030) and becoming a Smart Kuwait (2030-2035). Starting from the state as the primary duty-bearer for human rights, the division of power, the organization of the state authority on the territory, including capacities to adopt a cross-sectoral and participatory approach to realize the 2035 Vision. The analysis of security, conflict prevention, corruption, rule of law, and access to justice, as well as public participation, freedom of opinion and expression, along with other fundamental freedoms and the capacity of the state to respect, protect and fulfil human rights. A second part of this section will elaborate the global positioning of the State of Kuwait, and the increasing role as a partner for preventive diplomacy, conflict resolution, humanitarian and development assistant, promoting peace and stability in the region.

Methodology:

The institution will develop a technically sound methodology in accordance with human rights approach to data, international data protection standards and the UN Principles on Personal Data Protection and Privacy. The methodology will amongst others:

- Draw and synthesize secondary and primary data and add to existing data, statistics, analyses, reviews, research, studies and resources from within and outside the UN system. These include national and sector-specific development visions and strategies, national budget allocations, and development financing from domestic and international, private and public sources, regional and global reports;

- Capture data on regional and cross-border issues which impact on the country's development trajectory;
- Ensure a highly participatory CCA process involving a wide range of national stakeholders – UN Agencies, Funds and Programmes, government, development partners, international financial institutions, private sector, civil society, international NGOs, trade unions, youth, women, children, people with disabilities, and other vulnerable groups of persons at risk of or already left behind;
- Employ innovative approaches to inclusive and participatory data collection and analytical processes that also takes advantage of the high internet and mobile coverage and usage in the country;
- The CCA design process and available methodological tools will facilitate identification of those left behind or at risk of being left behind across all the themes examined;
- The evidence and data, where it is possible, needs to be disaggregated not only by income, gender, geography and age, but also other grounds of exclusion and deprivation. Social, cultural, economic, political, legislative and other systemic drivers of exclusion should be examined and described.

C. Expected Outputs and Deliverables

The following schedule is expected to be used as a guide for the academic institution in coming up with the final workplan with realistic timeline for the key deliverables.

Sl. No	Deliverables	Due date	No. of full working days	Payment schedule in percentage	Review and approvals required
1	Inception report Desk review of all the available studies, reports, evaluations, surveys produced by the country, including the UNSCF 2020-2025, current CCA, Kuwait Vision 2035, KNDP 2020-2025, SDG VNR 2019, Key UNCT, and World Bank reports. Develop an Inception Report, that includes detailed CCA Work Plan for completing the assignment, including tools and methodologies to be used for the Risk Assessment; questionnaires and guidance material developed for the consultations with stakeholders.	10 Aug	5 working days	10%	UN RC
2	Consultation Report, Note on the approach to the integration of the policy notes and the annotated outline for CCA report. With the series of UN75-Talkswebinars as the initial framework for discussion, and follow-up consultations with key stakeholders, the institution will organize focus online discussions with the UN Resident Coordinator, UNCT, UNTT, UN Results Groups, Non-Resident UN Agencies, Government, Civil Society, Development Partners, and others, as identified. The annotated outline for the CCA Report will incorporate key findings based on trends, data analysis, policy notes and background papers provided by the UNCT and the UNTT	28 Aug	15 working days	15%	UN RC
3	Draft CCA part 1: Multi-dimensional Risk Assessment Max 15 pages (English) in word format	18 Sept	15 working days	15%	UN RC

4	Draft CCA part 2: Kuwait Future Narrative post COVID-19 Max 15 pages (English) in word format	8 Oct	15 working days	20%	UN RC
5	Final CCA Report The final CCA Report will consist on max. 40 pages (English) and 2,500 words Executive Summary (submitted in soft copy). To be assessed using UNSDG Quality Checklist for CCA developing.	8 Nov	15 working days	30%	UN RC
6	Statistical Annex Compile and incorporate the essential annexes (excel tables and graphs) necessary to support the Common Country Analysis.	15 Nov	5 working days	10%	UN RC

D. Institutional Arrangement

Responsibilities of the RCO,

Under the leadership of UN Resident Coordinator, and in coordination with the UNCT, the RCO will be responsible for the successful execution of the CCA process by managing and quality assuring the work and deliverables of the academic institution. In particular, they will:

- Guide the institution in preparing the CCA Inception Report;
- Facilitate the review of the CCA Inception report, proposed data collection tools and CCA methodology;
- Provide all available key government, UN and other stakeholder data pertinent for understanding the country situation. All UN Agencies will make available all necessary data required for the CCA review to be included in a data repository;
- Perform statistical analysis of available data to support the CCA analysis, by identifying trends, comparisons and benchmarks of the most relevant data, including SDGs and KPI of the Vision 2035 and the Kuwait National Development Plan 2025. Identify key findings and messages derived from the data analysis;
- Provide all available key government, UN and other stakeholder documents, reports, and policy papers pertinent for understanding the country situation. All UN Agencies will make available all necessary documents for review to be included in a document repository for the CCA;
- Prepare the necessary policy papers in the priority areas of the UNSCF, driven from the three outcomes the cross-cutting themes of human rights, youth and gender, and climate action.
- Identify all key stakeholders to be consulted during this study;
- Organize meetings, consultations and focus groups and arrange the modality for these to take place;
- Provide timely feedback on the evolving draft of the CCA so that it meets the desired quality within the expected timeline;
- Prior to the finalization of the CCA report, facilitate the necessary consensus building with key stakeholders and final approval by the UNCT;
- Through the RCO, draw upon the technical capacities, expertise of the UN global and regional levels for achieving a high quality CCA.

Responsibilities of the academic institution:

Under the leadership of the Resident Coordination, coordinated by the Resident Coordinator Office, the academic institution will lead in facilitating the CCA process and will be specifically responsible for the following:

- Lead the design and presentation of the Inception Report, detailed CCA methodology and contextualization of tools to be used during the analysis, review and reporting to fulfil the consultancy objectives;
- Conduct at least 20 consultations with key stakeholders (government, development partners, civil society, private sector) in very close consultation with the RCO;
- Prepare a high quality analytical CCA report for Kuwait;

- Prepare presentations to the UNCT, government and national stakeholders as may be needed;
- Integrate into research design, analysis and report the UNSG strategies and Guiding principles: (i) Leave no one behind, (ii) Human rights-based approach' (iii) gender equality and women's empowerment, (iv) resilience; (v) accountability; and (vi) sustainability, as well as various decent work conventions and other conventions that the government of Kuwait has agreed and approved.

E. Duration of the Work

The duration of work is a period of 4 months.

F.Duty Station

The work assignment is expected to take place remotely from the location of the academic institution.

G. Requirements for Experience and Qualifications

Team requirements:

Lead Author professor: at least ten years of specific relevant experience in research of conducting country/national level situational analysis with excellent understanding of inclusive economic growth, decent work, development risks, hazards, vulnerabilities and challenges of upper-middle income countries, including those linked to climate change; and substantial professional application of human rights, gender equality, women's empowerment, environmental sustainability, results-based management, resilience, and capacity development in research;

Research assistants/interns: at least three years of experience in the development of research or consulting analysis on the domains of economic resilience, supply chains, food security, education and e-learning, social protection of migrant population and other vulnerable groups, health and well-being, living environment, or governance and institutional strengthening

Experience of the institution.

- 7 years of professional working experience in conducting multi-disciplinary country/national level situational analysis related in relevant fields and similar activities as the ones of the terms of Reference;
- Previous and existing research on Kuwait on topics related to the TORs;
- Experience in the production of technical reports in Risk Assessment, and/or Foresight Analysis for policy makers in the last five years;
- Substantial professional application of human rights, gender equality, environmental sustainability, result-based management and capacity development in research;
- Experience working with international organizations, particularly on UN Common Country Analysis, country programming related to the 2030 Agenda for Sustainable Development/SDGs, and SDG nationalization and reporting processes is an asset;
- Ability to deliver a high-analytical report in a very short time and ability to lead a research team and work effectively and constructively in a multi-agency setting;

Languages:

- Excellent analytical writing and oral presentational English;
- Knowledge of Arabic within the team is desirable

H. Scope of Price Proposal

The financial proposal submitted shall specify a total lump sum amount, and payment terms around specific and measurable (qualitative and quantitative) deliverables (i.e. whether payments fall in installments or upon completion

of the entire contract). Payments are based upon output, i.e. upon delivery of the services specified in the TOR. The financial proposal will include a breakdown of this lump sum amount (including travel, living allowance, and the number of anticipated working days). The highest-ranking institution will be considered the one with the lowest financial proposal.

I. Evaluation

Cumulative analysis

Total score=Technical Score + Financial Score.

Technical Criteria weight - 70%, 700 points maximum

Financial Criteria weight - 30%. 300 points maximum

The selection of candidates will be done in 3 stages:

1st stage: Prior to detailed evaluation, all applications will be thoroughly screened against eligibility criteria (minimum qualification requirements) as set in the TOR to determine whether they are compliant/non-compliant.

Shortlisting criteria	
1	7 years of professional working experience in conducting multi-disciplinary country/national level situational analysis related in relevant fields and similar activities as the ones of the terms of Reference;
2	Previous and existing extensive research on Kuwait on topics related to the TORs; in partnership with Kuwait institutions.
3	Experience in the production of technical reports in Risk Assessment, Situation and/or Foresight Analysis for policy makers in the last five years;

2nd stage: Evaluation of technical proposals

Short-listed institutions will be evaluated based on the following criteria. Only proposals obtaining a minimum of 490 points (70%) at the Technical Evaluation would be considered for the Financial Evaluation.

Technical Evaluation Criteria	Points	Maximum obtainable points – 700; Threshold – 490 points
7 years of Professional working experience in conducting multi-disciplinary country/national level situational analysis related in relevant fields and similar activities as the ones of the terms of Reference.	80 points if the number of total years is above the threshold	80
Experience working with international organizations, particularly on UN Common Country Analysis, country programming related to the 2030 Agenda for Sustainable Development/SDGs, and SDG nationalization and reporting processes is an asset;	50 if condition satisfied, and additional 20 points if experience with a UN Common Country Analysis or SDG nationalization report	70
Ability to deliver a high-analytical report in a very short time and ability to lead a research team and work effectively and constructively in a multi-agency setting;	50 if condition satisfied,	50

Previous and existing research on Kuwait on topics related to the TORs.	100 if condition satisfied	100
Experience in the production of technical reports in Risk Assessment/mitigation, and/or Foresight Analysis for policy makers or in the last five years	30 points for each report referenced	100
Substantial professional application of human rights, gender equality, environmental sustainability, result-based management and capacity development in research	20 points for each condition satisfied	80
Quality of expert team	Maximum of 20 points per CV. Split by: relevance of training (8), relevance of experience for the assignment (12)	80
Arabic language speaker within the team	50 points if condition satisfied	50
Good understanding of the assignment with all specific components proposed within TOR have been identified clearly and in a logical order to address ToR requirements:	Understanding of the assignment (30), proposed methodology (30), suggested improvements to the Terms of Reference (30)	90
Financial Evaluation Criteria		Maximum obtainable points – 300 (30%)

3rd stage: Financial evaluation

The cumulative analysis will be used based on the following methodology: All the offers of academic institutions who scored 490 (70% from 700) and more points during the desk review are acceptable for financial evaluation. The lowest financial qualified proposal receives 300 points and all the other technically qualified proposals receive points in direct proportion per the formula:

Formula applied	$P = y(\mu/z)$
P=points for the financial proposal being evaluated	
y=maximum number of points for the financial proposal equal to 300	
z= the lowest priced proposal	
μ =price of the proposal being evaluated	

The candidate achieving the highest cumulative score for both Technical and Financial evaluations will be recommended by the Evaluation Committee for contracting.

J. DOCUMENTS TO BE INCLUDED WHEN SUBMITTING THE PROPOSALS.

Applicants are requested to compile and submit as one PDF file the below-requested documents:

- a) Duly accomplished **Letter of Confirmation of Interest and Availability**;
- b) List of research and publications of the institution relevant to the topics of the ToR
- c) Achievement-based CV of the team members, including: Summary of experience with preparation of country/national level situational analysis, Experience in the production of technical reports in Risk Assessment/mitigation, and/or Foresight Analysis for policy makers or in the last five years, and any substantial professional application of human rights, gender equality, environmental sustainability, result-based management and capacity development in research.
- d) **Technical Proposal** includes:
 - a. One page that highlights the track record of work experience that demonstrates the skills and abilities in these areas and how the institution has been involved in these tasks in the past and explaining why it is the most suitable for this assignment.
 - b. Proposed Methodology, Approach and Implementation Plan – this section should demonstrate the Proposer’s response to the Terms of Reference aligned with 2030 agenda and SDGs by identifying the specific components proposed, How the requirements of the TORS shall be addressed, as specified, point by point; providing a detailed description of the essential performance characteristics proposed; and demonstrating how the proposed methodology meets or exceeds the specifications.
- e) **Financial Proposal** that indicates an all-inclusive Lump Sum Amount with a fixed total contract price, supported by a breakdown of costs as per template provided. If an organization/company/institution charge a management fee, it must be indicated at this point, and ensure that all such costs are duly incorporated in the financial proposal submitted to UNDP. The institution should be aware that the contract price is fixed regardless of changes in the cost components.

Section 6: Returnable Forms

Form A: Technical Proposal Submission Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	RFP/UNDP/KWRC/2020/1		

We, the undersigned, offer to provide the services for Enhancement of eMISK in accordance with your Request for Proposal No. RFP/UNDP/KWRC/2020/1 and our Proposal. We are hereby submitting our Proposal, which includes this Technical Proposal and our Financial Proposal sealed under a separate envelope.

We hereby declare that our firm, its affiliates or subsidiaries or employees, including any JV/Consortium /Association members or subcontractors or suppliers for any part of the contract:

- a) is not under procurement prohibition by the United Nations, including but not limited to prohibitions derived from the Compendium of United Nations Security Council Sanctions Lists;
- b) have not been suspended, debarred, sanctioned or otherwise identified as ineligible by any UN Organization or the World Bank Group or any other international Organization;
- c) have no conflict of interest in accordance with Instruction to Bidders Clause 4;
- d) do not employ, or anticipate employing, any person(s) who is, or has been a UN staff member within the last year, if said UN staff member has or had prior professional dealings with our firm in his/her capacity as UN staff member within the last three years of service with the UN (in accordance with UN post-employment restrictions published in ST/SGB/2006/15);
- e) have not declared bankruptcy, are not involved in bankruptcy or receivership proceedings, and there is no judgment or pending legal action against them that could impair their operations in the foreseeable future;
- f) undertake not to engage in proscribed practices, including but not limited to corruption, fraud, coercion, collusion, obstruction, or any other unethical practice, with the UN or any other party, and to conduct business in a manner that averts any financial, operational, reputational or other undue risk to the UN and we embrace the principles of the United Nations Supplier Code of Conduct and adhere to the principles of the United Nations Global Compact.

We declare that all the information and statements made in this Proposal are true and we accept that any misinterpretation or misrepresentation contained in this Proposal may lead to our disqualification and/or sanctioning by the UNDP.

We offer to provide services in conformity with the Bidding documents, including the UNDP General Conditions of Contract and in accordance with the Terms of Reference

Our Proposal shall be valid and remain binding upon us for the period of time specified in the Bid Data Sheet.

We understand and recognize that you are not bound to accept any Proposal you receive.

I, the undersigned, certify that I am duly authorized by [Insert Name of Bidder] to sign this Proposal and bind it should UNDP accept this Proposal.

Name: _____

Title: _____

Date: _____

Signature: _____

[Stamp with official stamp of the Bidder]

Form B: Bidder Information Form

Legal name of Bidder	[Complete]
Legal address	[Complete]
Year of registration	[Complete]
Bidder's Authorized Representative Information	Name and Title: [Complete] Telephone numbers: [Complete] Email: [Complete]
Are you a UNGM registered vendor?	<input type="checkbox"/> Yes <input type="checkbox"/> No If yes, [insert UGNM vendor number]
Are you a UNDP vendor?	<input type="checkbox"/> Yes <input type="checkbox"/> No If yes, [insert UNDP vendor number]
Countries of operation	[Complete]
No. of full-time employees	[Complete]
Quality Assurance Certification (e.g. ISO 9000 or Equivalent) (If yes, provide a Copy of the valid Certificate):	[Complete]
Does your Company hold any accreditation such as ISO 14001 related to the environment? (If yes, provide a Copy of the valid Certificate):	[Complete]
Does your Company have a written Statement of its Environmental Policy? (If yes, provide a Copy)	[Complete]
Contact person UNDP may contact for requests for clarification during Proposal evaluation	Name and Title: [Complete] Telephone numbers: [Complete] Email: [Complete]
Please attach the following documents:	Company Profile, which should <u>not</u> exceed fifteen (15) pages, including printed brochures and product catalogues relevant to the services being procured

Form B: Format of Technical Proposal

Name of Bidder:		Date:	Select date
RFP reference:	RFP/UNDP/KWRC/2020/1		

The Bidder's proposal should be organized to follow this format of Technical Proposal. Where the bidder is presented with a requirement or asked to use a specific approach, the bidder must not only state its acceptance, but also describe how it intends to comply with the requirements. Where a descriptive response is requested, failure to provide the same will be viewed as non-responsive.

SECTION 1: Bidder's qualification, capacity and expertise

Already provided and approved under LTAs requirement examination

SECTION 2: Proposed Methodology, Approach and Implementation Plan

This section should demonstrate the bidder's responsiveness to the TOR by identifying the specific components proposed, addressing the requirements, providing a detailed description of the essential performance characteristics proposed and demonstrating how the proposed approach and methodology meets or exceeds the requirements. All important aspects should be addressed in sufficient detail and different components of the project should be adequately weighted relative to one another.

- 2.1 A detailed description of the approach and methodology for how the Bidder will achieve the Terms of Reference of the project, keeping in mind the appropriateness to local conditions and project environment. Details how the different service elements shall be organized, controlled and delivered.
- 2.2 The methodology shall also include details of the Bidder's internal technical and quality assurance review mechanisms.
- 2.3 Description of available tools to draw and synthesize secondary and primary data and add to existing data, statistics, analyses, reviews, research, studies and resources from within and outside the UN system.
- 2.4 A clear methodology ensures participatory process involving a wide range of stakeholders
- 2.5 Demonstrate how you plan to integrate innovative approaches to inclusive data collection and analytical processes.

SECTION 2A: Bidder's Comments and Suggestions on the Terms of Reference

Provide comments and suggestions on the Terms of Reference, or additional services that will be rendered beyond the requirements of the TOR, if any.

SECTION 3: Management Structure and Key Personnel

- 3.1 Describe the overall management approach toward planning and implementing the project. Include an organization chart for the management of the project describing the relationship of key positions and designations. Provide a spreadsheet to show the activities of each personnel and the time allocated for his/her involvement.
- 3.2 Provide CVs for key personnel that will be provided to support the implementation of this project using the format below. CVs should demonstrate qualifications in areas relevant to the Scope of Services.

Format for CV of Proposed Key Personnel

Name of Personnel	[Insert]
Position for this assignment	[Insert]
Nationality	[Insert]
Language proficiency	[Insert]
Education/ Qualifications	<i>[Summarize college/university and other specialized education of personnel member, giving names of schools, dates attended, and degrees/qualifications obtained.]</i> [Insert]
Professional certifications	<i>[Provide details of professional certifications relevant to the scope of services]</i> ■ Name of institution: [Insert] ■ Date of certification: [Insert]
Employment Record/ Experience	<i>[List all positions held by personnel (starting with present position, list in reverse order), giving dates, names of employing organization, title of position held and location of employment. For experience in last five years, detail the type of activities performed, degree of responsibilities, location of assignments and any other information or professional experience considered pertinent for this assignment.]</i> [Insert]
References	<i>[Provide names, addresses, phone and email contact information for two (2) references]</i> Reference 1: [Insert] Reference 2: [Insert]

I, the undersigned, certify that to the best of my knowledge and belief, these data correctly describe my qualifications, my experiences, and other relevant information about myself.

Signature of Personnel

Date (Day/Month/Year)

Form C: Joint Venture/Consortium/Association Information Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	RFP/UNDP/KWRC/2020/1		

To be completed and returned with your Proposal if the Proposal is submitted as a Joint Venture/Consortium/Association.

No	Name of Partner and contact information <i>(address, telephone numbers, fax numbers, e-mail address)</i>	Proposed proportion of responsibilities (in %) and type of services to be performed
1	[Complete]	[Complete]
2	[Complete]	[Complete]
3	[Complete]	[Complete]

Name of leading partner (with authority to bind the JV, Consortium, Association during the RFP process and, in the event a Contract is awarded, during contract execution)	[Complete]
--	------------

We have attached a copy of the below document signed by every partner, which details the likely legal structure of and the confirmation of joint and severable liability of the members of the said joint venture:

☐ Letter of intent to form a joint venture **OR** ☐ JV/Consortium/Association agreement

We hereby confirm that if the contract is awarded, all parties of the Joint Venture/Consortium/Association shall be jointly and severally liable to UNDP for the fulfillment of the provisions of the Contract.

Name of partner: _____

Signature: _____

Date: _____

Name of partner: _____

Signature: _____

Date: _____

Name of partner: _____

Signature: _____

Date: _____

Name of partner: _____

Signature: _____

Date: _____

Form D: Qualification Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	RFP/UNDP/KWRC/2020/1		

If JV/Consortium/Association, to be completed by each partner.

Historical Contract Non-Performance

<input type="checkbox"/> Contract non-performance did not occur for the last 3 years			
<input type="checkbox"/> Contract(s) not performed for the last 3 years			
Year	Non- performed portion of contract	Contract Identification	Total Contract Amount (current value in US\$)
		Name of Client: Address of Client: Reason(s) for non-performance:	

Litigation History (including pending litigation)

<input type="checkbox"/> No litigation history for the last 3 years			
<input type="checkbox"/> Litigation History as indicated below			
Year of dispute	Amount in dispute (in US\$)	Contract Identification	Total Contract Amount (current value in US\$)
		Name of Client: Address of Client: Matter in dispute: Party who initiated the dispute: Status of dispute: Party awarded if resolved:	

Previous Relevant Experience

Please list only previous similar assignments successfully completed in the last 3 years.

List only those assignments for which the Bidder was legally contracted or sub-contracted by the Client as a company or was one of the Consortium/JV partners. Assignments completed by the Bidder's individual experts working privately or through other firms cannot be claimed as the relevant experience of the Bidder, or that of the Bidder's partners or sub-consultants, but can be claimed by the Experts themselves in their CVs. The Bidder should be prepared to substantiate the claimed experience by presenting copies of relevant documents and references if so requested by UNDP.

Project name & Country of Assignment	Client & Reference Contact Details	Contract Value	Period of activity and status	Types of activities undertaken

Bidders may also attach their own Project Data Sheets with more details for assignments above.

☐ Attached are the Statements of Satisfactory Performance from the Top 3 (three) Clients or more.

Financial Standing

Annual Turnover for the last 3 years	Year	USD
	Year	USD
	Year	USD
Latest Credit Rating (if any), indicate the source		

Financial information (in US\$ equivalent)	Historic information for the last 3 years		
	Year 1	Year 2	Year 3
	<i>Information from Balance Sheet</i>		
Total Assets (TA)			
Total Liabilities (TL)			
Current Assets (CA)			
Current Liabilities (CL)			
	<i>Information from Income Statement</i>		
Total / Gross Revenue (TR)			
Profits Before Taxes (PBT)			

Net Profit			
Current Ratio			

☐ Attached are copies of the audited financial statements (balance sheets, including all related notes, and income statements) for the years required above complying with the following condition:

- a) Must reflect the financial situation of the Bidder or party to a JV, and not sister or parent companies;
- b) Historic financial statements must be audited by a certified public accountant;
- c) Historic financial statements must correspond to accounting periods already completed and audited. No statements for partial periods shall be accepted.

Form D: Qualification Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	RFP/UNDP/KWRC/2020/1		

If JV/Consortium/Association, to be completed by each partner.

Historical Contract Non-Performance

<input type="checkbox"/> Contract non-performance did not occur for the last 3 years			
<input type="checkbox"/> Contract(s) not performed for the last 3 years			
Year	Non- performed portion of contract	Contract Identification	Total Contract Amount (current value in US\$)
		Name of Client: Address of Client: Reason(s) for non-performance:	

Litigation History (including pending litigation)

<input type="checkbox"/> No litigation history for the last 3 years			
<input type="checkbox"/> Litigation History as indicated below			
Year of dispute	Amount in dispute (in US\$)	Contract Identification	Total Contract Amount (current value in US\$)
		Name of Client: Address of Client: Matter in dispute: Party who initiated the dispute: Status of dispute: Party awarded if resolved:	

Previous Relevant Experience

Please list only previous similar assignments successfully completed in the last 3 years.

List only those assignments for which the Bidder was legally contracted or sub-contracted by the Client as a company or was one of the Consortium/JV partners. Assignments completed by the Bidder's individual experts working privately or through other firms cannot be claimed as the relevant experience of the Bidder, or that of the Bidder's partners or sub-consultants, but can be claimed by the Experts themselves in their CVs. The Bidder should be prepared to substantiate the claimed experience by presenting copies of relevant documents and references if so requested by UNDP.

Project name & Country of Assignment	Client & Reference Contact Details	Contract Value	Period of activity and status	Types of activities undertaken

Bidders may also attach their own Project Data Sheets with more details for assignments above.

☐ Attached are the Statements of Satisfactory Performance from the Top 3 (three) Clients or more.

Financial Standing

Annual Turnover for the last 3 years	Year	USD
	Year	USD
	Year	USD
Latest Credit Rating (if any), indicate the source		

Financial information (in US\$ equivalent)	Historic information for the last 3 years		
	Year 1	Year 2	Year 3
	<i>Information from Balance Sheet</i>		
Total Assets (TA)			
Total Liabilities (TL)			
Current Assets (CA)			
Current Liabilities (CL)			
	<i>Information from Income Statement</i>		
Total / Gross Revenue (TR)			
Profits Before Taxes (PBT)			

Net Profit			
Current Ratio			

☐ Attached are copies of the audited financial statements (balance sheets, including all related notes, and income statements) for the years required above complying with the following condition:

- a) Must reflect the financial situation of the Bidder or party to a JV, and not sister or parent companies;
- b) Historic financial statements must be audited by a certified public accountant;
- c) Historic financial statements must correspond to accounting periods already completed and audited. No statements for partial periods shall be accepted.

Form E: Format of Technical Proposal

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	RFP/UNDP/KWRC/2020/1		

The Bidder's proposal should be organized to follow this format of Technical Proposal. Where the bidder is presented with a requirement or asked to use a specific approach, the bidder must not only state its acceptance, but also describe how it intends to comply with the requirements. Where a descriptive response is requested, failure to provide the same will be viewed as non-responsive.

SECTION 1: Bidder's qualification, capacity and expertise

- 1.1 Brief description of the organization, including the year and country of incorporation, and types of activities undertaken.
- 1.2 General organizational capability which is likely to affect implementation: management structure, financial stability and project financing capacity, project management controls, extent to which any work would be subcontracted (if so, provide details).
- 1.3 Relevance of specialized knowledge and experience on similar engagements done in the region/country (refer to TOR).
- 1.4 Quality assurance procedures and risk mitigation measures.
- 1.5 Organization's commitment to sustainability.

SECTION 2: Proposed Methodology, Approach and Implementation Plan

This section should demonstrate the bidder's responsiveness to the TOR by identifying the specific components proposed, addressing the requirements, providing a detailed description of the essential performance characteristics proposed and demonstrating how the proposed approach and methodology meets or exceeds the requirements. All important aspects should be addressed in sufficient detail and different components of the project should be adequately weighted relative to one another.

- 2.6 A detailed description of the approach and methodology for how the Bidder will achieve the Terms of Reference of the project, keeping in mind the appropriateness to local conditions and project environment. Details how the different service elements shall be organized, controlled and delivered.
- 2.7 The methodology shall also include details of the Bidder's internal technical and quality assurance review mechanisms.
- 2.8 Explain whether any work would be subcontracted, to whom, how much percentage of the work, the rationale for such, and the roles of the proposed sub-contractors and how everyone will function as a team.
- 2.9 Description of available performance monitoring and evaluation mechanisms and tools; how they shall be adopted and used for a specific requirement.
- 2.10 Implementation plan including a Gantt Chart or Project Schedule indicating the detailed sequence of activities that will be undertaken and their corresponding timing.
- 2.11 Demonstrate how you plan to integrate sustainability measures in the execution of the contract.
- 2.12 Any other comments or information regarding the project approach and methodology that will be adopted.

SECTION 2A: Bidder's Comments and Suggestions on the Terms of Reference

Provide comments and suggestions on the Terms of Reference, or additional services that will be rendered beyond the requirements of the TOR, if any.

SECTION 3: Management Structure and Key Personnel

- 3.3 Describe the overall management approach toward planning and implementing the project. Include an organization chart for the management of the project describing the relationship of key positions and designations. Provide a spreadsheet to show the activities of each personnel and the time allocated for his/her involvement.
- 3.4 Provide CVs for key personnel that will be provided to support the implementation of this project using the format below. CVs should demonstrate qualifications in areas relevant to the Scope of Services.

Format for CV of Proposed Key Personnel

Name of Personnel	[Insert]
Position for this assignment	[Insert]
Nationality	[Insert]
Language proficiency	[Insert]
Education/ Qualifications	<i>[Summarize college/university and other specialized education of personnel member, giving names of schools, dates attended, and degrees/qualifications obtained.]</i> [Insert]
Professional certifications	<i>[Provide details of professional certifications relevant to the scope of services]</i> ■ Name of institution: [Insert] ■ Date of certification: [Insert]
Employment Record/ Experience	<i>[List all positions held by personnel (starting with present position, list in reverse order), giving dates, names of employing organization, title of position held and location of employment. For experience in last five years, detail the type of activities performed, degree of responsibilities, location of assignments and any other information or professional experience considered pertinent for this assignment.]</i> [Insert]
References	<i>[Provide names, addresses, phone and email contact information for two (2) references]</i> Reference 1: [Insert] Reference 2: [Insert]

I, the undersigned, certify that to the best of my knowledge and belief, these data correctly describe my qualifications, my experiences, and other relevant information about myself.

Signature of Personnel

Date (Day/Month/Year)

Form F: Financial Proposal Submission Form

Name of Bidder:		Date:	Select date
RFP reference:	RFP/UNDP/KWRC/2020/1		

We, the undersigned, offer to provide the services for Company to design an Advocacy & Media Campaign in accordance with your Request for Proposal No. RFP/UNDP/KWRC/2020/1 and our Proposal.

We are hereby submitting our Proposal, which includes this Technical Proposal and our Financial Proposal is submitted as a separate file encrypted with a password. None of the financial proposal data is disclosed in other documents of the submission, INSTEAD WE PUT PRICE AS 1 IN THE ETENDERING SYSTEM ONLINE AND PROVIDED THE FINANCIAL PROPOSAL AS ENCRYPTED FILE.

Our attached Financial Proposal is for the sum of [Insert amount in words and figures].

Our Proposal shall be valid and remain binding upon us for the 90 DAYS.

We understand you are not bound to accept any Proposal you receive.

Name: _____

Title: _____

Date: _____

Signature: _____

[Stamp with official stamp of the Bidder]

Form G: Financial Proposal Form

Name of Bidder:		Date:	Select date
RFP reference:	RFP/UNDP/KWRC/2020/1		

The Bidder is required to prepare the Financial Proposal following the below format and submit it in an envelope separate from the Technical Proposal as indicated in the Instruction to Bidders. Any Financial information provided in the Technical Proposal shall lead to Bidder's disqualification.

The Financial Proposal should align with the requirements in the Terms of Reference and the Bidder's Technical Proposal.

Currency of the proposal: USD

Table 1: Summary of Overall Prices

	Amount(s)
Professional Fees (from Table 2)	
Other Costs (from Table 3)	
Total Amount of Financial Proposal	

Table 2: Breakdown of Professional Fees

Name	Position	Fee Rate	No. of Days/months/ hours	Total Amount
		<i>A</i>	<i>B</i>	<i>C=A+B</i>
Subtotal Professional Fees:				

Table 3: Breakdown of Other Costs

Description	UOM	Quantity	Unit Price	Total Amount
International flights (define destination of each team member)	Trip			
Living allowance (per each team member)	Day			
Communication costs	Day			
Local transportation costs	Day			
Printing report costs				
Taking photos during interview				
Other Costs: (please specify)				
Subtotal Other Costs:				

Table 4: Breakdown of Price per Deliverable/Activity

Deliverable/ Activity description	Payment percentage	Due date	Professional Fees	Other Costs	Total
Inception report Desk review of all the available studies, reports, evaluations, surveys produced by the country, including the UNSCF 2020-2025, current CCA, Kuwait Vision 2035, KNDP 2020-2025, SDG VNR 2019, Key UNCT, and World Bank reports. Develop an Inception Report, that includes detailed CCA Work Plan for completing the assignment, including tools and methodologies to be used for the Risk Assessment; questionnaires and guidance material developed for the consultations with stakeholders.	10%	10 Aug 2020			
Consultation Report, Note on the approach to the integration of the policy notes and the annotated outline for CCA report. With the series of UN75-Talkswebinars as the initial framework for discussion, and follow-up consultations with key stakeholders, the institution will organize focus online discussions with the UN Resident Coordinator, UNCT, UNTT, UN Results Groups, Non-	15%	28 Aug 2020			

Resident UN Agencies, Government, Civil Society, Development Partners, and others, as identified. The annotated outline for the CCA Report will incorporate key findings based on trends, data analysis, policy notes and background papers provided by the UNCT and the UNTT					
Draft CCA part 1: Multi-dimensional Risk Assessment Max 15 pages (English) in word format	15%	18 Sept 2020			
Draft CCA part 2: Kuwait Future Narrative post COVID-19 Max 15 pages (English) in word format	20%	8 Oct 2020			
Final CCA Report The final CCA Report will consist on max. 40 pages (English) and 2,500 words Executive Summary (submitted in soft copy). To be assessed using UNSDG Quality Checklist for CCA developing.	30%	8 Nov 2020			
Statistical Annex Compile and incorporate the essential annexes (excel tables and graphs) necessary to support the Common Country Analysis.	10%	15 Nov 2020			