



INDIVIDUAL CONSULTANT PROCUREMENT NOTICE

Date: 13 October 2020

Country: Cairo, Egypt

Description of the assignment: International consultant - SDGs Financing Framework
Financing strategies Expert/Coordinator

Project name: *Egypt Integrated SDGs Financing*

Period of assignment/services (if applicable): 90 days

Proposal should be submitted at the following email address to procurementnotice.egypt@undp.org no later than 12 November 2020 at 2:00 pm Cairo Local time.

Any request for clarification must be sent in writing, or by standard electronic communication to the address or e-mail indicated above. The procurement unit will respond in writing or by standard electronic mail and will send written copies of the response, including an explanation of the query without identifying the source of inquiry, to all consultants.

1. BACKGROUND

To address the challenges of sustainable development financing, UN member states will need to develop new, more effective and integrated approaches to managing and influencing public and private, domestic and foreign financing flows. The Addis Ababa Action Agenda assumes that countries will use their own national development strategies and plans to respond to the SDGs and calls for the adoption of Integrated National Financing Frameworks (INFFs). These frameworks should provide a structure for governments to form and implement a strategic, holistic, results-driven approach to financing their development objectives. This approach should help countries set a strategy to effectively mobilize the investments they need and provide a structure that supports coherence across government in channelling resources to the areas for which they are most suited.

To move ahead on the 2030 Agenda and taking into consideration the impact of COVID 19, countries need to consider their current and future financing frameworks for delivering the SDGs. This Agenda requires both significant increases in resources as well as changes in the way existing resources are used and prioritized, calling for more effective integrated approaches to managing public and private finance to achieve sustainable development. INFFs can help governments develop a **holistic vision of fiscal planning and management** that goes beyond traditional public financial management and identifying incentives to align resources of private nature.

Egypt's *National Sustainable Development Agenda* is largely aligned with Africa Agenda 2063, with the Sustainable Development Agenda 2030 and with the SDGs, on which Egypt has reported with two Voluntary National Reviews (VNRs) in 2016 and 2018, which is also reflected in the timely appointment of the SDG national Committee chaired by the Ministry of Planning and Economic Development (MPED) in charge of the coordination of the Government's joint implementation of the SDS and SDGs.

To achieve the 8 Strategic principal goals and the 47 sub-goals of Egypt's *National Sustainable Development Agenda* and SDGs targets by 2030, and secure a sustainable society and economy, Egypt is resolved to invest in several key sectors, including some SDG accelerators identified as part of UN-supported SDGs *Mainstreaming, Acceleration and Policy Support* (MAPS) engagement (2018-2019). Key sectors identified for this joint programme that should receive particular attention are: education, health, social protection, Water and sanitation and transportation. Note that due to COVID-19 the priority areas for this project might be revisited according to Government priorities.

The need to secure for these multi-year investments, financing that is sufficient, adapted, predictable and resilient over the next decade is critical. At the same time, new financing flows can and must be harnessed into these investments and solid measurements are needed to track that investments meet the needs, are well-timed and remained balanced between the chosen commitments.

Egypt's strategic development objectives are clearly identified, implementation policies have been proposed and progress is being measured, the options for financing the implementation of development objectives have not been precisely identified. Gauging of financing needs, mapping of the available finance, and the tools to match both is only partially available to policy makers.

With structured approaches such as Development Financing Assessment (DFA) and Integrated National Financing Framework (INFF), the project aims is that costing of National Sustainable Development Agenda and SDGs targets, assessment of the current landscape and trends of financing flows, and associated financing gaps and institutional options, are introduced and set durably with the required capacities, at the heart of all public and private financing policies.

The project follows a process of multi-stakeholder consultations informed by analysis on finance policy issues and what they mean for a wide range of actors and builds an agreed roadmap to support progress across a range of areas, including:

- ***Strengthening the link between planning and finance policy functions***, for example by: strengthening the governance mechanisms that align policies and annual budgets to the national development plan; estimating the cost of national development plans; and developing holistic strategies for mobilizing the public and private resources that will be needed to realize the objectives of a national plan;
- ***Strengthening multi-stakeholder dialogue on financing***, for example by: supporting multi-stakeholder SDG platforms at the country level; incorporating public and private finance into regular progress reporting; and enhancing multi-stakeholder participation in policy processes;
- ***Solutions and reforms for mobilizing resources***, for example by: strengthening policy and capacity to attract sustainable, inclusive private investment; and accessing untapped sources of international finance;
- ***Effectively managing finance for results***, for example by: achieving better development outcomes with public finance, developing outcome-based incentives for private investment; broadening the mandate of revenue authorities; more effectively targeting vulnerable or

excluded populations; strengthening parliamentary scrutiny over finance; and enhancing data collection systems.

The approach is that of a government-led process, with an oversight team led by the Government. The INFF helps build consensus in the areas above under the leadership of the oversight team and through consultations that engender participation in, and ownership of SDG financing from a wide spectrum of actors at the national level. It aims to demystify technical debate on public and private finance and brings together decision makers from across government, the private sector, International Financial Institutions (IFIs), development partners and other actors, making financing dialogue more accessible and build a broader base of support to identify innovative solutions to the challenges of financing the SDGs.

It highlights the strengths of current systems and identifies opportunities to further enhance the ability for government and its partners to finance sustainable development.

Within the framework of the project “*Egypt Integrated SDGs financing*”, under the oversight of the Ministry of Planning and Economic Development (MPED), in collaboration with stakeholders and in coordination with participating UN Organizations (UNCTAD, ILO, UNICEF and UN WOMEN), **UNDP will support:**

- i) Characterize and quantify the gaps and priorities faced by Egypt in the short to medium to long term, building on SDG costing and mapping**
- ii) Take stock of the existing mechanisms, policies and institutional structures to establish a baseline of development financing planning**
- iii) Identify elements for Operationalizing agreed SDG financing planning objectives;**
- iv) Capacity development of Government officials and stakeholders, to build on SDGs costing and SDGs finance mapping to produce analyses to guide budget consultations, negotiations with donors and lenders, to shape investors incentives in a way that aligns with national development plan and identified priority sectors and SDGs, as well as to develop policy and financing instruments to bridge SDGs financing gaps**

2. SCOPE OF WORK, RESPONSIBILITIES AND DESCRIPTION OF THE PROPOSED ANALYTICAL WORK

This assignment will build on existing and ongoing assessments by UNDP, UN agencies and other and focus on deriving through consultations on the central elements for (i) a financing strategy; (ii) mechanisms for monitoring, review and accountability; and (iii) governance and coordination mechanisms.

As noted below, beside the technical and consultative aspects, a strong capacity development element will entail providing extensive briefing and on the job training to relevant Government officials on available methodologies, data sources and ways to adapt them further to the Egyptian context.

The selected consultant will be responsible for:

In order for INFF team to deliver in line with the above scope of work, the Egypt Expert will focus on the following aspects of the study, **Financing Solutions and Elements of a Financing Strategy**, through:

i) Building on the comparison of the finding of SDG costing and landscaping, characterize the gaps and priorities faced by Egypt in the short to medium to long term

- Synthesize findings of SDGs costing, financing flows mapping and gender assessments into one gap analysis, taking into account possible trade offs for prioritization.

ii) Take stock of the existing mechanisms, policies and institutional structures to establish a baseline on development financing planning

- Assess the Government development planning mechanisms and in particular those related to financing and identify possible entry points for advocating and mainstreaming SDGs financing
- Assess government's existing sector-specific development financing strategies, policies and institutional structures to establish a baseline on development financing planning
This baseline would capture the extent to which planning in Egypt is supported by robust financing strategies. It would outline the degree of alignment between the policies used to mobilise and influence public and private financing, and national planning objectives. It would consider the coherence across financing policies and the extent to which synergies and trade-offs between them are addressed. And it would describe the extent of engagement and partnership between the government and private actors around financing for sustainable development.
- Validate initial findings and build consensus on the inventory of policies that support SDGs financing and identify main objectives of reinforced SDGs financing planning.

iii) Identify elements for Operationalizing agreed SDG financing planning objectives

- Provide analysis and facilitate dialogue among national stakeholders as part of the INFF operationalization process
- Put forward recommendations for the main elements of a financing strategy, gathering available sector and intersectoral policies for increase in revenue, new financing sources, strengthened allocations to key sectors, new financing mechanisms and opportunities to promote enhanced sustainable development impact from existing financing.
- Produce SDGs financing policy papers, including on health and social protection sectors directly impacted by COVID and tackling sectors that are indirectly impacted by COVID
- Provide technical assistance for the design of the main indicators to track in the implementation of the suggested SDGs financing strategy

- Provide a roadmap for the remaining building blocks such as monitoring and coordination that will be needed to operationalize fully the INFF;
- Building on mapping of investments toward SDGs, generate SDGs simple Investment intelligence that facilitate identification of Sustainable and Social oriented Investment Opportunity areas of greatest mutual interest between private and public sector, and new financing instruments to respond to key SDG oriented goals

iv) Capacity development of Government officials and stakeholders, to build on SDGs costing and SDGs finance mapping to produce analyses to guide budget consultations, negotiations with donors and lenders, to shape investors incentives in a way that aligns with national development plan and identified priority sectors and SDGs, as well as to develop policy and financing instruments to bridge SDGs financing gaps:

- Build Capacity for Government officials and stakeholders to i) identify broadlines of financing policy based on specific SDGs finance gaps and trends in financing flows, ii) adapt INFF elements to Egypt's mechanisms; iii) add and institutionalize necessary elements
- Support Government of Egypt in develop a systemic approach to financing recovery from COVID19 and sustainable development financing resilient to future shocks (e.g. COVID-like crisis, climate change)
- Develop one Capacity development sessions on legal and policy framework to attract and orient sustainable, inclusive private investment, targeting number of government officials to be trained on recommendations of SDG financing policy papers.

v) Guide Egypt specialist in data collection, analysis and outreach to national stakeholder and coordinate with other UNDP experts

Deliverables:

- Gather findings from other assessments on SDGs financing gaps at short, medium long term
- Mapping of existing financing planning tools and entry points for SDGs mainstreaming
- 2 SDGs financing policy papers prepared, focusing on health and social protection sectors directly impacted by COVID and the outlook for future financing within the context of building back better
- 3 SDGs financing policy papers prepared, tackling sectors indirectly impacted by COVID, and outlining how to operationalize tools to mobilise private sector financing of SDGs within the Egyptian context
- Organize 3 consultations/workshops reviewing hypotheses, methodologies, resolving inconsistencies, adapting financing solutions to the Egyptian context and institutions, and building consensus
- Prepare and roll-out 5 capacity development sessions on SDGs financing gaps, risks and SDGs financing policy options and instruments to attract and orient sustainable, inclusive private investment (targeting 30 officials)
- Support Government of Egypt in develop a systemic approach to financing recovery from COVID19 and sustainable development financing resilient to future shocks (e.g. COVID-like crisis, climate change, etc.)
- Propose and helps build constituencies for SDGs costing, current and future SDGs financing and implementing strategies and policies across a larger group of government stakeholders
- COVID19 recovery plan or similar is costed and includes a financing strategy and diversified resources

The consultant should ensure to reflect practices and standards UNDP's *SDG Costing Guidance Note*, DFA Guidebook¹ and UN *INFF Guidance Note*² and other references as advised.

The consultant will rely on available data and will therefore not be collecting primary data and will not be required to gather information from GoE officials.

The consultant has overall responsibility for the analysis, quality assurance and timely completion of deliverable above, with technical support from a remote Technical Support Team (TST) of UN experts and Egyptian technical support where needed and of translation services when needed.

Estimated time use for the assignments deliverables is as follow:

Description	Qty	Days (Estimated)	Subtotal
Gather findings from other assessments on SDGs financing gaps	1	10	10
Mapping of existing financing planning tools	1	10	10
5 SDGs financing policy papers prepared,	5	5	25
Organize 3 consultations/workshops	3	3	9
Prepare and roll-out 5 capacity development sessions	5	3	15
Support Government of Egypt in develop a systemic approach to	1	7	7
Propose and helps build constituencies for SDGs financing	1	7	7
Propose COVID19 recovery plan with costing	1	7	7
TOTAL			90

Institutional Arrangements

- **The selected consultant** will report to the UNDP Resident Representative in close consultation with MPED, other stakeholders, the Technical Support Team (TST) and UNDP Egypt policy and partnership team.
- **Ministry of Planning** will guide the process, facilitate data availability and facilitate meetings with key national entities. The Ministry team will review and clear the final document.
- **Technical Support Team (TST)** is composed of members from UNDP Country Office and Head office in New York
- **UNDP Egypt will also ensure the consultant works closely and aligns** with other workstream on SDGs costing and SDGs finance mapping, as well with the joint project's Partner UN Organizations. and relevant institutions of the Government of Egypt

3. REQUIREMENTS FOR EXPERIENCE AND QUALIFICATIONS

Education:

- A Master's degree or higher in the field of Finance, Economics or other relevant fields. Doctorate degree in a relevant field is an advantage

Experience:

¹ Version 3.0 of the DFA Guidebook will be published in September 2020. It updates the previous version, aligning it to the INFF building blocks and provides guidance on the role that a DFA can play supporting governments as they plan for recovery and building back better from the pandemic. www.asia-pacific.undp.org/content/rbap/en/home/library/sustainable-development/development-finance-assessment-guidebook.html

² www.asia-pacific.undp.org/content/rbap/en/home/library/sustainable-development/integrated-financing-solutions.html

- Minimum 8 years of experience in the field of public finance, private sector development, strategic planning and budgeting, capacity building and advisory services; experience in public finance is required.
- Demonstrated experience of 3 years with a development partner or central government agency in the area of development finance and public institutional governance and capacity building is essential.
- 5 years of research and policy analysis experience in the area of public finance are required.
- Experience in country level advisory work in public finance policy reforms in close collaboration with central government agencies and experience leading consultations with senior government officials and facilitate discussions among a wide group of stakeholders is required.
- Familiarity with Agenda 2030, SDGs goals, targets and indicators, SDG prioritization, VNRs and HLPF
- Experience in Public Finance Management and/or investment policies and SDGs financing tools
- Strong and applied skills in Gender analysis and mainstreaming tools
- Knowledge of financial flows as part of Public Private Partnerships, commercial and concessional loans, and Innovative Financing for Development
- Experiences working in Middle Income Countries, Arab States region or Egypt are advantages
- Experience working on Integrated National Financing Framework and/or Development Finance Assessments methodology will be a strong advantage.

Competencies:

Job Knowledge & Expertise:

- Excellent organizational skills and ability to handle effectively multiple tasks without compromising quality, team spirit and positive working relationships with all colleagues;
- Dependability, reliability and initiative;
- Is motivated & demonstrates a capacity to pursue personal development & learning.

Functional Competencies:

Excellent writing skills required, as demonstrated by previous research/analytical reports/policy notes on relevant topics.

Corporate Responsibility & Teamwork:

- Serves and promotes the vision, mission, values, and strategic goals of UN;
- Plans, prioritizes, and delivers tasks on time;
- Participates effectively in a team-based, information-sharing environment, collaborating and cooperating with others;
- Responds flexibly & positively to change through active involvement.

Results-Orientation:

- Plans and produces quality results to meet established goals.

People Skills:

- Sets clear performance goals and standards; executes responsibilities accordingly.
- Partnering & Networking:
- Seeks and applies knowledge, information, and best practices from within and outside UN.

Innovation & Judgment:

- Contributes creative, practical ideas and approaches to deal with challenging situations;
- Pursues own personal and professional development;
- Strives for quality client-centered services (internal/external).

Language Requirements:

- Proficiency in English is essential and Arabic Language is an advantage.
- Minimum proficiency with teleconferencing and online collaboration tools is essential

4. DOCUMENTS TO BE INCLUDED WHEN SUBMITTING THE PROPOSALS.

Interested individual consultants must submit the following documents/information to demonstrate their qualifications:

1. Proposal:

- (i) Explaining why they are the most suitable for the work
- (ii) Provide a brief methodology on how they will approach and conduct the work

2. Financial proposal

3. Personal CV including past experience in similar projects and at least 2 references

5. FINANCIAL PROPOSAL

- **Contracts based on daily fee**

The financial proposal will specify the daily fee, travel expenses and per diems quoted in separate line items, and payments are made to the Individual Consultant based on the number of days worked.

Travel:

With the uncertainty related to the COVID-19 pandemic, the majority of engagements, consultations, trainings are scheduled to take place through teleconferencing. However, for the late stages of consultation, trainings and launch of final deliverables. One-week in -person visit to Cairo is considered (to be adapt and repeated if needed, safe and possible).

Full cost for such one-week travel to Cairo must be included in the financial proposal. In general, UNDP should not accept travel costs exceeding those of an economy class ticket. Should the IC wish to travel on a higher class he/she should do so using their own resources.

In the case of unforeseeable travel, payment of travel costs including tickets, lodging and terminal expenses should be agreed upon, between the respective business unit and Individual Consultant, prior to travel and will be reimbursed

6. EVALUATION

2. Cumulative analysis

When using this weighted scoring method, the award of the contract should be made to the individual consultant whose offer has been evaluated and determined as:

- a) responsive/compliant/acceptable, and*
- b) Having received the highest score out of a pre-determined set of weighted technical and financial criteria specific to the solicitation.*

** Technical Criteria weight; 70%*

** Financial Criteria weight; 30%*

Only candidates obtaining a minimum of 49 point would be considered for the Financial Evaluation

Criteria	Weight	Max. Point
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<u>Technical</u>	70	
<i>Adequacy of competencies for assignment</i>	40	
<i>Relevant experience</i>	30	
<u>Financial</u>	30	

ANNEX 1- TERMS OF REFERENCES (TOR)

ANNEX 2- INDIVIDUAL CONSULTANT GENERAL TERMS AND CONDITIONS

ANNEX

ANNEX 1- TERMS OF REFERENCES (TOR)

Individual Contract

SDGs Financing Strategies Expert/ Coordinator

A. Project Title: Egypt Integrated SDGs Financing

B. Project Description

Egypt has outlined its commitment to the Sustainable Development Goals (SDGs) through its National Sustainable Development Agenda: Egypt Vision 2030, which aims to build an inclusive, competitive, innovative, resilient and diverse Egypt. In February 2016, Egypt launched the Sustainable Development Strategy (SDS): Egypt Vision 2030. In early 2018, The Ministry of Planning and Economic Development (MPED) has started to revisit the SDS with the objective to better align Egypt Vision 2030 with the Sustainable Development Goals (SDGs), as well as taking into consideration the economic changes due to the implementation of the reform stabilization program in 2016.

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- ***Strengthening multi-stakeholder dialogue on financing***
- ***Solutions and reforms for mobilizing resources***
- ***Effectively managing finance for results***

C. Scope of the Work

In order for INFF team to deliver in line with the above scope of work, the Egypt Expert will focus on the following aspects of the study, **Financing Solutions and Elements of a Financing Strategy**, through:

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D. Expected Outputs and Deliverables

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- **Technical Support Team (TST)** is composed of members from UNDP Country Office and Head office in New York
- **UNDP Egypt will also ensure the consultant works closely and aligns** with other workstream on SDGs costing and SDGs finance mapping, as well with the joint project's Partner UN Organizations. and relevant institutions of the Government of Egypt

F. Duration of the Work

This assignment requires **a total of 90 working days**, till the end of the project.

G. Qualifications and Experience

Education:

- A Master's degree or higher in the field of Finance, Economics or other relevant fields. Doctorate degree in a relevant field is an advantage

Experience:

- Minimum 8 years of experience in the field of public finance, private sector development, strategic planning and budgeting, capacity building and advisory services; experience in public finance is required.
- Demonstrated experience of 3 years with a development partner or central government agency in the area of development finance and public institutional governance and capacity building is essential.
- 5 years of research and policy analysis experience in the area of public finance are required.
- Experience in country level advisory work in public finance policy reforms in close collaboration with central government agencies and experience leading consultations with senior government officials and facilitate discussions among a wide group of stakeholders is required.
- Familiarity with Agenda 2030, SDGs goals, targets and indicators, SDG prioritization, VNRs and HLPF
- Experience in Public Finance Management and/or investment policies and SDGs financing tools
- Strong and applied skills in Gender analysis and mainstreaming tools
- Knowledge of financial flows as part of Public Private Partnerships, commercial and concessional loans, and Innovative Financing for Development
- Experiences working in Middle Income Countries, Arab States region or Egypt are advantages
- Experience working on Integrated National Financing Framework and/or Development Finance Assessments methodology will be a strong advantage.