United Nations Development Programme



REQUEST FOR PROPOSAL

Conducting a national representative survey on transitional justice framework and post-conflict settlement

RFP No.: 820-2020-UNDP-UKR-RFP-HR4U

Project: UNDP Country Office

Country: Ukraine

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Contents

SECTION 1.	LETTER OF INVITATION	4
SECTION 2.	INSTRUCTION TO BIDDERS	5
Δ	GENERAL PROVISIONS	
74	1. Introduction	
	Fraud & Corruption, Gifts and Hospitality	
	3. Eligibility	
	4. Conflict of Interests	
R	PREPARATION OF PROPOSALS	
о.	5. General Considerations	
	6. Cost of Preparation of Proposal	
	7. Language	
	Documents Comprising the Proposal	
	Documents Establishing the Eligibility and Qualifications of the Bidder	
	Technical Proposal Format and Content	
	11. Financial Proposals	
	12. Proposal Security	
	13. Currencies	
	14. Joint Venture, Consortium or Association	
	15. Only One Proposal	
	16. Proposal Validity Period	
	17. Extension of Proposal Validity Period	
	18. Clarification of Proposal	
	19. Amendment of Proposals	
	20. Alternative Proposals	
	21. Pre-Bid Conference	
C	SUBMISSION AND OPENING OF PROPOSALS	
G.	22. Submission	
	23. Deadline for Submission of Proposals and Late Proposals	
	24. Withdrawal, Substitution, and Modification of Proposals	
	25. Proposal Opening	
D.	EVALUATION OF PROPOSALS	
	26. Confidentiality	
	27. Evaluation of Proposals	
	28. Preliminary Examination	
	29. Evaluation of Eligibility and Qualification	
	30. Evaluation of Technical and Financial Proposals	
	31. Due Diligence	
	32. Clarification of Proposals	
	33. Responsiveness of Proposal	
	34. Nonconformities, Reparable Errors and Omissions	
E.	AWARD OF CONTRACT	
	35. Right to Accept, Reject, Any or All Proposals	15
	36. Award Criteria	
	37. Debriefing	15
	38. Right to Vary Requirements at the Time of Award	
	39. Contract Signature	
	40. Contract Type and General Terms and Conditions	
	41. Performance Security	
	42. Bank Guarantee for Advanced Payment	
	43. Liquidated Damages	
	44. Payment Provisions	16
	45. Vendor Protest	16
	46. Other Provisions	16
	DID DATA (USET	
SECTION 3.	BID DATA SHEET	17

SECTION 4. EVALUATION CRITERIA	20
SECTION 5. TERMS OF REFERENCE	23
SECTION 6: RETURNABLE BIDDING FORMS / CHECKLIST	34
FORM A: TECHNICAL PROPOSAL SUBMISSION FORM	35
FORM B: BIDDER INFORMATION FORM	37
FORM C: JOINT VENTURE/CONSORTIUM/ASSOCIATION INFORMATION FORM	37
FORM D: QUALIFICATION FORM	39
FORM E: FORMAT OF TECHNICAL PROPOSAL	42
FORM F: FINANCIAL PROPOSAL SUBMISSION FORM	44
FORM G: FINANCIAL PROPOSAL FORM	45
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Section 1. Letter of Invitation

The United Nations Development Programme (UNDP) hereby invites you to submit a Proposal to this Request for Proposal (RFP) for the above-referenced subject.

This RFP includes the following documents and the General Terms and Conditions of Contract which is inserted in the Bid Data Sheet (BDS):

Section 1: This Letter of Invitation Section 2: Instruction to Bidders Section 3: Bid Data Sheet (BDS) Section 4: Evaluation Criteria Section 5: Terms of Reference

Section 6: Returnable Bidding Forms

- o Form A: Technical Proposal Submission Form
- o Form B: Bidder Information Form
- o Form C: Joint Venture/Consortium/Association Information Form
- o Form D: Qualification Form
- o Form E: Format of Technical Proposal
- o Form F: Financial Proposal Submission Form
- o Form G: Financial Proposal Form

If you are interested in submitting a Proposal in response to this RFP, please prepare your Proposal in accordance with the requirements and procedure as set out in this RFP and submit it by the Deadline for Submission of Proposals set out in Bid Data Sheet.

Please acknowledge receipt of this RFP by sending an email to procurement.ua@undp.org, indicating whether you intend to submit a Proposal or otherwise. You may also utilize the "Accept Invitation" function in e-Tendering system, where applicable. This will enable you to receive amendments or updates to the RFP. Should you require further clarifications, kindly communicate with the contact person/s identified in the attached Bid Data Sheet as the focal point for queries on this RFP.

UNDP looks forward to receiving your Proposal and thank you in advance for your interest in UNDP procurement opportunities.

Issued by:	Approved by:
Maryna Anokliina	Manal Fouani
Name: Maryna Anokhina	Name: Manal Fouani
Title: Procurement associate	Title: Deputy Resident Representative
	UNDP in Ukraine
Date: November 20, 2020	Date: November 20, 2020

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Section 2. Instruction to Bidders

A. GENERAL PROVISIONS		
1. Introduction	1.1	Bidders shall adhere to all the requirements of this RFP, including any amendments in writing by UNDP. This RFP is conducted in accordance with the UNDP Programme and Operations Policies and Procedures (POPP) on Contracts and Procurement which can be accessed at https://popp.undp.org/SitePages/POPPBSUnit.aspx?TermID=254a9f96-b883-476a-8ef8-e81f93a2b38d
	1.2	Any Proposal submitted will be regarded as an offer by the Bidder and does not constitute or imply the acceptance of the Proposal by UNDP. UNDP is under no obligation to award a contract to any Bidder as a result of this RFP.
	1.3	As part of the bid, it is desired that the Bidder registers at the United Nations Global Marketplace (UNGM) website (www.ungm.org). The Bidder may still submit a bid even if not registered with the UNGM. However, if the Bidder is selected for contract award, the Bidder must register on the UNGM prior to contract signature.
2. Fraud & Corruption, Gifts and Hospitality	2.1	UNDP strictly enforces a policy of zero tolerance on proscribed practices, including fraud, corruption, collusion, unethical or unprofessional practices, and obstruction of UNDP vendors and requires all bidders/vendors observe the highest standard of ethics during the procurement process and contract implementation. UNDP's Anti-Fraud Policy can be found at http://www.undp.org/content/undp/en/home/operations/accountability/audit/officeof-audit andinvestigation.html#anti
	2.2	Bidders/vendors shall not offer gifts or hospitality of any kind to UNDP staff members including recreational trips to sporting or cultural events, theme parks or offers of holidays, transportation, or invitations to extravagant lunches or dinners.
	2.3	In pursuance of this policy, UNDP (a) Shall reject a proposal if it determines that the selected bidder has engaged in any corrupt or fraudulent practices in competing for the contract in question; (b) Shall declare a vendor ineligible, either indefinitely or for a stated period of time, to be awarded a contract if at any time it determines that the vendor has engaged in any corrupt or fraudulent practices in competing for, or in executing a UNDP contract.
	2.4	All Bidders must adhere to the UN Supplier Code of Conduct, which may be found at http://www.un.org/depts/ptd/pdf/conduct_english.pdf
3. Eligibility	3.1	A vendor should not be suspended, debarred, or otherwise identified as ineligible by any UN Organization or the World Bank Group or any other international Organization. Vendors are therefore required to disclose to UNDP whether they are subject to any sanction or temporary suspension imposed by these organizations.
	3.2	It is the Bidder's responsibility to ensure that its employees, joint venture members, sub-contractors, service providers, suppliers and/or their employees meet the eligibility requirements as established by UNDP.

4. Conflict of Interests

4.1

- Bidders must strictly avoid conflicts with other assignments or their own interests, and act without consideration for future work. Bidders found to have a conflict of interest shall be disqualified. Without limitation on the generality of the above, Bidders, and any of their affiliates, shall be considered to have a conflict of interest with one or more parties in this solicitation process, if they:
 - a) Are or have been associated in the past, with a firm or any of its affiliates which have been engaged by UNDP to provide services for the preparation of the design, specifications, Terms of Reference, cost analysis/estimation, and other documents to be used for the procurement of the goods and services in this selection process;
 - b) Were involved in the preparation and/or design of the programme/project related to the services requested under this RFP; or
 - c) Are found to be in conflict for any other reason, as may be established by, or at the discretion of UNDP.
- 4.2 In the event of any uncertainty in the interpretation of a potential conflict of interest, Bidders must disclose to UNDP, and seek UNDP's confirmation on whether or not such a conflict exists.
- 4.3 Similarly, the Bidders must disclose in their proposal their knowledge of the following:
 - a) If the owners, part-owners, officers, directors, controlling shareholders, of the bidding entity or key personnel are family members of UNDP staff involved in the procurement functions and/or the Government of the country or any Implementing Partner receiving services under this RFP; and
 - b) All other circumstances that could potentially lead to actual or perceived conflict of interest, collusion or unfair competition practices.

Failure to disclose such an information may result in the rejection of the proposal or proposals affected by the non-disclosure.

4.4 The eligibility of Bidders that are wholly or partly owned by the Government shall be subject to UNDP's further evaluation and review of various factors such as being registered, operated and managed as an independent business entity, the extent of Government ownership/share, receipt of subsidies, mandate and access to information in relation to this RFP, among others. Conditions that may lead to undue advantage against other Bidders may result in the eventual rejection of the Proposal.

B. PREPARATION OF PROPOSALS

5. General Considerations

- 5.1 In preparing the Proposal, the Bidder is expected to examine the RFP in detail. Material deficiencies in providing the information requested in the RFP may result in rejection of the Proposal.
- 5.2 The Bidder will not be permitted to take advantage of any errors or omissions in the RFP. Should such errors or omissions be discovered, the Bidder must notify the UNDP

6. Cost of Preparation of Proposal

6.1 The Bidder shall bear any and all costs related to the preparation and/or submission of the Proposal, regardless of whether its Proposal was selected or not. UNDP shall not be responsible or liable for those costs, regardless of the conduct or outcome of the procurement process.

7. Language

- 7.1 The Proposal, as well as any and all related correspondence exchanged by the Bidder and UNDP, shall be written in the language (s) specified in the BDS.
- 8. Documents
- 8.1 The Proposal shall comprise of the following documents:

Comprising the Proposal	 a) Documents Establishing the Eligibility and Qualifications of the Bidder; b) Technical Proposal; c) Financial Proposal; d) Proposal Security, if required by BDS; e) Any attachments and/or appendices to the Proposal.
9. Documents Establishing the Eligibility and Qualifications of the Bidder	9.1 The Bidder shall furnish documentary evidence of its status as an eligible and qualified vendor, using the Forms provided under Section 6 and providing documents required in those forms. In order to award a contract to a Bidder, its qualifications must be documented to UNDP's satisfaction.
10. Technical Proposal Format and Content	10.1 The Bidder is required to submit a Technical Proposal using the Standard Forms and templates provided in Section 6 of the RFP.
	10.2 The Technical Proposal shall not include any price or financial information. A Technical Proposal containing material financial information may be declared non-responsive.
	Samples of items, when required as per Section 5, shall be provided within the time specified and unless otherwise specified by UNDP, and at no expense to UNDP
	10.4 When applicable and required as per Section 5, the Bidder shall describe the necessary training programme available for the maintenance and operation of the services and/or equipment offered as well as the cost to the UNDP. Unless otherwise specified, such training as well as training materials shall be provided in the language of the Bid as specified in the BDS.
11. Financial Proposals	11.1 The Financial Proposal shall be prepared using the Standard Form provided in Section 6 of the RFP. It shall list all major cost components associated with the services, and the detailed breakdown of such costs.
	11.2 Any output and activities described in the Technical Proposal but not priced in the Financial Proposal, shall be assumed to be included in the prices of other activities or items, as well as in the final total price.
	11.3 Prices and other financial information must not be disclosed in any other place except in the financial proposal.
12. Proposal Security	12.1 A Proposal Security, if required by BDS, shall be provided in the amount and form indicated in the BDS. The Proposal Security shall be valid up to thirty (30) days after the final date of validity of the Proposal.
	12.2 The Proposal Security shall be included along with the Technical Proposal. If Proposal Security is required by the RFP but is not found along with the Technical Proposal, the Proposal shall be rejected.
	12.3 If the Proposal Security amount or its validity period is found to be less than what is required by UNDP, UNDP shall reject the Proposal.
	12.4 In the event an electronic submission is allowed in the BDS, Bidders shall include a copy of the Bid Security in their proposal and the original of the Proposal Security must be sent via courier or hand delivery as per the instructions in BDS.
	12.5 The Proposal Security may be forfeited by UNDP, and the Proposal rejected, in the event of any one or combination, of the following conditions:
	a) If the Bidder withdraws its offer during the period of the Proposal Validity specified in the BDS, or;
	b) In the event that the successful Bidder fails:

	12.6	i. to sign the Contract after UNDP has issued an award; or to furnish the Performance Security, insurances, or other documents that UNDP may require as a condition precedent to the effectivity of the contract that may be awarded to the Bidder.
13. Currencies	13.1	All prices shall be quoted in the currency or currencies indicated in the BDS. Where Proposals are quoted in different currencies, for the purposes of comparison of all Proposals:
		a) UNDP will convert the currency quoted in the Proposal into the UNDP preferred currency, in accordance with the prevailing UN operational rate of exchange on the last day of submission of Proposals; and
		b) In the event that UNDP selects a proposal for award that is quoted in a currency different from the preferred currency in the BDS, UNDP shall reserve the right to award the contract in the currency of UNDP's preference, using the conversion method specified above.
14. Joint Venture, Consortium or Association	14.1	If the Bidder is a group of legal entities that will form or have formed a Joint Venture (JV), Consortium or Association for the Proposal, they shall confirm in their Proposal that: (i) they have designated one party to act as a lead entity, duly vested with authority to legally bind the members of the JV, Consortium or Association jointly and severally, which shall be evidenced by a duly notarized Agreement among the legal entities, and submitted with the Proposal; and (ii) if they are awarded the contract, the contract shall be entered into, by and between UNDP and the designated lead entity, who shall be acting for and on behalf of all the member entities comprising the joint venture.
	14.2	After the Deadline for Submission of Proposal, the lead entity identified to represent the JV, Consortium or Association shall not be altered without the prior written consent of UNDP.
	14.3	The lead entity and the member entities of the JV, Consortium or Association shall abide by the provisions of Clause 9 herein in respect of submitting only one proposal.
	14.4	The description of the organization of the JV, Consortium or Association must clearly define the expected role of each of the entity in the joint venture in delivering the requirements of the RFP, both in the Proposal and the JV, Consortium or Association Agreement. All entities that comprise the JV, Consortium or Association shall be subject to the eligibility and qualification assessment by UNDP.
	14.5	A JV, Consortium or Association in presenting its track record and experience should clearly differentiate between:
		a) Those that were undertaken together by the JV, Consortium or Association; and
		b) Those that were undertaken by the individual entities of the JV, Consortium or Association.
	14.6	Previous contracts completed by individual experts working privately but who are permanently or were temporarily associated with any of the member firms cannot be claimed as the experience of the JV, Consortium or Association or those of its members, but should only be claimed by the individual experts themselves in their presentation of their individual credentials.
	14.7	JV, Consortium or Associations are encouraged for high value, multi-sectoral requirements when the spectrum of expertise and resources required may not be available within one firm.

15. Only One Proposal		dividual members of any Joint Venture) shall submit its own name or as part of a Joint Venture.
	found to have any of the fol	
	 a) they have at least on common; or 	e controlling partner, director or shareholder in
	b) any one of them receive the other/s; or	or have received any direct or indirect subsidy from
	 d) they have a relationship parties, that puts them influence on the Propose e) they are subcontractors Proposal also submits a 	al representative for purposes of this RFP; or with each other, directly or through common third in a position to have access to information about, or sal of, another Bidder regarding this RFP process; to each other's Proposal, or a subcontractor to one nother Proposal under its name as lead Bidder; or
	in more than one Prop	oposed to be in the team of one Bidder participates posal received for this RFP process. This condition el, does not apply to subcontractors being included osal.
16. Proposal Validity Period	the Deadline for Submission	for the period specified in the BDS, commencing on of Proposals. A Proposal valid for a shorter period nd rendered non-responsive.
	- · · · · · · · · · · · · · · · · · · ·	ity period, the Bidder shall maintain its original e, including the availability of the Key Personnel, the Il price.
17. Extension of Proposal Validity Period	period, UNDP may request	es, prior to the expiration of the proposal validity Bidders to extend the period of validity of their the responses shall be made in writing, and shall be roposal.
	2 If the Bidder agrees to exten any change in the original P	d the validity of its Proposal, it shall be done without roposal.
	The Bidder has the right to which case, such Proposal w	refuse to extend the validity of its Proposal, and in ill not be further evaluated.
18. Clarification of Proposal	the date indicated in the BDS in the manner indicated in channel, even if they are so	tations on any of the RFP documents no later than 5. Any request for clarification must be sent in writing the BDS. If inquiries are sent other than specified ent to a UNDP staff member, UNDP shall have no nfirm that the query was officially received.
	2 UNDP will provide the responsible the BDS.	onses to clarifications through the method specified
	manner, but any delay in suc	rovide responses to clarifications in an expeditious ch response shall not cause an obligation on the part mission date of the Proposals, unless UNDP deems stified and necessary.
19. Amendment of Proposals	reason, such as in response	eadline of Proposal submission, UNDP may for any to a clarification requested by a Bidder, modify the endment to the RFP. Amendments will be made bidders.

	19.2	If the amendment is substantial, UNDP may extend the Deadline for submission of proposal to give the Bidders reasonable time to incorporate the amendment into their Proposals.	
20. Alternative Proposals		20.1 Unless otherwise specified in the BDS, alternative proposals shall not be considered. If submission of alternative proposal is allowed by BDS, a Bidder may submit an alternative proposal, but only if it also submits a proposal conforming to the RFP requirements. UNDP shall only consider the alternative proposal offered by the Bidder whose conforming proposal ranked the highest as per the specified evaluation method. Where the conditions for its acceptance are met, or justifications are clearly established, UNDP reserves the right to award a contract based on an alternative proposal.	
	20.2	If multiple/alternative proposals are being submitted, they must be clearly marked as "Main Proposal" and "Alternative Proposal"	
21. Pre-Bid Conference	21.1		
C. SUBMISSION AND	OPEN	ING OF PROPOSALS	
22.Submission	22.1	The Bidder shall submit a duly signed and complete Proposal comprising the documents and forms in accordance with the requirements in the BDS. The submission shall be in the manner specified in the BDS.	
	22.2	2.2 The Proposal shall be signed by the Bidder or person(s) duly authorized to commit the Bidder. The authorization shall be communicated through a document evidencing such authorization issued by the legal representative of the bidding entity, or a Power of Attorney, accompanying the Proposal.	
	22.3	Bidders must be aware that the mere act of submission of a Proposal, in and of itself, implies that the Bidder fully accepts the UNDP General Contract Terms and Conditions.	
Hard copy (manual) submission	22.4	Hard copy (manual) submission by courier or hand delivery allowed or specified in the BDS shall be governed as follows:	
		a) The signed Proposal shall be marked "Original", and its copies marked "Copy" as appropriate. The number of copies is indicated in the BDS. All copies shall be made from the signed original only. If there are discrepancies between the original and the copies, the original shall prevail.	
		b) The Technical Proposal and the Financial Proposal envelopes MUST BE COMPLETELY SEPARATE and each of them must be submitted sealed individually and clearly marked on the outside as either "TECHNICAL PROPOSAL" or "FINANCIAL PROPOSAL", as appropriate. Each envelope SHALL clearly indicate the name of the Bidder. The outer envelopes shall:	
		i. Bear the name and address of the bidder;	
		ii. Be addressed to UNDP as specified in the BDS	

	iii.	Bear a warning that states "Not to be opened before the time and date for proposal opening" as specified in the BDS.
		If the envelopes and packages with the Proposal are not sealed and marked as required, UNDP shall assume no responsibility for the misplacement, loss, or premature opening of the Proposal.
Email Submission	22.5 Er	mail submission, if allowed or specified in the BDS, shall be governed as follows:
	a)	Electronic files that form part of the proposal must be in accordance with the format and requirements indicated in BDS;
	b)	The Technical Proposal and the Financial Proposal files MUST BE COMPLETELY SEPARATE. The financial proposal shall be encrypted with different passwords and clearly labelled. The files must be sent to the dedicated email address specified in the BDS.
	c)	The password for opening the Financial Proposal should be provided only upon request of UNDP. UNDP will request password only from bidders whose Technical Proposal has been found to be technically responsive. Failure to provide correct password may result in the proposal being rejected.
eTendering submission		ectronic submission through eTendering, if allowed or specified in the BDS, nall be governed as follows:
	a)	Electronic files that form part of the proposal must be in accordance with the format and requirements indicated in BDS;
	b)	The Technical Proposal and the Financial Proposal files MUST BE COMPLETELY SEPARATE and each of them must be uploaded individually and clearly labelled.
	d)	The Financial Proposal file must be encrypted with a password so that it cannot be opened nor viewed until the password is provided. The password for opening the Financial Proposal should be provided only upon request of UNDP. UNDP will request password only from bidders whose technical proposal has been found to be technically responsive. Failure to provide the correct password may result in the proposal being rejected.
	c)	Documents which are required to be in original form (e.g. Bid Security, etc.) must be sent via courier or hand delivery as per the instructions in BDS.
	d)	Detailed instructions on how to submit, modify or cancel a bid in the eTendering system are provided in the eTendering system Bidder User Guide and Instructional videos available on this link: http://www.undp.org/content/undp/en/home/operations/procurement/business/procurement-notices/resources/
23. Deadline for Submission of Proposals and Late	th	omplete Proposals must be received by UNDP in the manner, and no later than he date and time, specified in the BDS. UNDP shall only recognize the date and me that the bid was received by UNDP
Proposals	23.2 U	NDP shall not consider any Proposal that is submitted after the deadline for submission of Proposals.
24. Withdrawal, Substitution, and		Bidder may withdraw, substitute or modify its Proposal after it has been ibmitted at any time prior to the deadline for submission.
Modification of Proposals	Pr	anual and Email submissions: A bidder may withdraw, substitute or modify its roposal by sending a written notice to UNDP, duly signed by an authorized presentative, and shall include a copy of the authorization (or a Power of

	Attorney). The corresponding substitution or modification of the Proposal, if any, must accompany the respective written notice. All notices must be submitted in the same manner as specified for submission of proposals, by clearly marking them as "WITHDRAWAL" "SUBSTITUTION," or "MODIFICATION"
	eTendering: A Bidder may withdraw, substitute or modify its Proposal by Canceling, Editing, and re-submitting the proposal directly in the system. It is the responsibility of the Bidder to properly follow the system instructions, duly edit and submit a substitution or modification of the Proposal as needed. Detailed instructions on how to cancel or modify a Proposal directly in the system are provided in Bidder User Guide and Instructional videos.
	24.4 Proposals requested to be withdrawn shall be returned unopened to the Bidders (only for manual submissions), except if the bid is withdrawn after the bid has been opened
25. Proposal Opening	There is no public bid opening for RFPs. UNDP shall open the Proposals in the presence of an ad-hoc committee formed by UNDP, consisting of at least two (2) members. In the case of e-Tendering submission, bidders will receive an automatic notification once their proposal is opened.
D. EVALUATION OF	PROPOSALS
26. Confidentiality	26.1 Information relating to the examination, evaluation, and comparison of Proposals, and the recommendation of contract award, shall not be disclosed to Bidders or any other persons not officially concerned with such process, even after publication of the contract award.
	Any effort by a Bidder or anyone on behalf of the Bidder to influence UNDP in the examination, evaluation and comparison of the Proposals or contract award decisions may, at UNDP's decision, result in the rejection of its Proposal and may be subject to the application of prevailing UNDP's vendor sanctions procedures.
27. Evaluation of Proposals	27.1 The Bidder is not permitted to alter or modify its Proposal in any way after the proposal submission deadline except as permitted under Clause 24 of this RFP. UNDP will conduct the evaluation solely on the basis of the submitted Technical and Financial Proposals.
	27.2 Evaluation of proposals is made of the following steps:
	 a) Preliminary Examination b) Minimum Eligibility and Qualification (if pre-qualification is not done) c) Evaluation of Technical Proposals d) Evaluation of Financial Proposals
28. Preliminary Examination	UNDP shall examine the Proposals to determine whether they are complete with respect to minimum documentary requirements, whether the documents have been properly signed, and whether the Proposals are generally in order, among other indicators that may be used at this stage. UNDP reserves the right to reject any Proposal at this stage.
29. Evaluation of Eligibility and Qualification	29.1 Eligibility and Qualification of the Bidder will be evaluated against the Minimum Eligibility/Qualification requirements specified in the Section 4 (Evaluation Criteria).
	 29.2 In general terms, vendors that meet the following criteria may be considered qualified: a) They are not included in the UN Security Council 1267/1989 Committee's list of terrorists and terrorist financiers, and in UNDP's ineligible vendors' list; b) They have a good financial standing and have access to adequate financial

- resources to perform the contract and all existing commercial commitments,
- They have the necessary similar experience, technical expertise, production capacity where applicable, quality certifications, quality assurance procedures and other resources applicable to the provision of the services required;
- d) They are able to comply fully with UNDP General Terms and Conditions of Contract;
- e) They do not have a consistent history of court/arbitral award decisions against the Bidder; and
- f) They have a record of timely and satisfactory performance with their clients.

30. Evaluation of Technical and Financial Proposals

- The evaluation team shall review and evaluate the Technical Proposals on the basis of their responsiveness to the Terms of Reference and other RFP documents, applying the evaluation criteria, sub-criteria, and point system specified in the Section 4 (Evaluation Criteria). A Proposal shall be rendered non-responsive at the technical evaluation stage if it fails to achieve the minimum technical score indicated in the BDS. When necessary and if stated in the BDS, UNDP may invite technically responsive bidders for a presentation related to their technical proposals. The conditions for the presentation shall be provided in the bid document where required.
- In the second stage, only the Financial Proposals of those Bidders who achieve the minimum technical score will be opened for evaluation. The Financial Proposals corresponding to Technical Proposals that were rendered non-responsive shall remain unopened, and, in the case of manual submission, be returned to the Bidder unopened. For emailed Proposals and e-tendering submissions, UNDP will not request for the password of the Financial Proposals of bidders whose Technical Proposal were found not responsive.
- 30.3 The evaluation method that applies for this RFP shall be as indicated in the BDS, which may be either of two (2) possible methods, as follows: (a) the lowest priced method which selects the lowest evaluated financial proposal of the technically responsive Bidders; or (b) the combined scoring method which will be based on a combination of the technical and financial score.
- 30.4 When the BDS specifies a combined scoring method, the formula for the rating of the Proposals will be as follows:

Rating the Technical Proposal (TP):

 ${f TP\ Rating}$ = (Total Score Obtained by the Offer / Max. Obtainable Score for TP) x 100

Rating the Financial Proposal (FP):

FP Rating = (Lowest Priced Offer / Price of the Offer Being Reviewed) x 100

Total Combined Score:

Combined Score = (TP Rating) x (Weight of TP, e.g. 70%) + (FP Rating) x (Weight of FP, e.g., 30%)

31. Due Diligence

31.1 UNDP reserves the right to undertake a due diligence exercise, also called post qualification, aimed at determining to its satisfaction, the validity of the information provided by the Bidder. Such exercise shall be fully documented and may include, but need not be limited to, all or any combination of the

following: a) Verification of accuracy, correctness and authenticity of information provided by the Bidder; b) Validation of extent of compliance to the RFP requirements and evaluation criteria based on what has so far been found by the evaluation team; Inquiry and reference checking with Government entities with jurisdiction on the Bidder, or with previous clients, or any other entity that may have done business with the Bidder; d) Inquiry and reference checking with previous clients on the performance on on-going or contracts completed, including physical inspections of previous works, as necessary; e) Physical inspection of the Bidder's offices, branches or other places where business transpires, with or without notice to the Bidder; Other means that UNDP may deem appropriate, at any stage within the selection process, prior to awarding the contract. 32. Clarification of 32.1 To assist in the examination, evaluation and comparison of Proposals, UNDP **Proposals** may, at its discretion, ask any Bidder for a clarification of its Proposal. 32.2 UNDP's request for clarification and the response shall be in writing and no change in the prices or substance of the Proposal shall be sought, offered, or permitted, except to provide clarification, and confirm the correction of any arithmetic errors discovered by UNDP in the evaluation of the Proposals, in accordance with RFP. 32.3 Any unsolicited clarification submitted by a Bidder in respect to its Proposal, which is not a response to a request by UNDP, shall not be considered during the review and evaluation of the Proposals. UNDP's determination of a Proposal's responsiveness will be based on the 33. Responsiveness of 33.1 contents of the Proposal itself. A substantially responsive Proposal is one that **Proposal** conforms to all the terms, conditions, TOR and other requirements of the RFP without material deviation, reservation, or omission. 33.2 If a Proposal is not substantially responsive, it shall be rejected by UNDP and may not subsequently be made responsive by the Bidder by correction of the material deviation, reservation, or omission. 34. Nonconformities, 34.1 Provided that a Proposal is substantially responsive, UNDP may waive any nonconformities or omissions in the Proposal that, in the opinion of UNDP, do not Reparable Errors and constitute a material deviation. **Omissions** 34.2 UNDP may request the Bidder to submit the necessary information or documentation, within a reasonable period of time, to rectify nonmaterial nonconformities or omissions in the Proposal related to documentation requirements. Such omission shall not be related to any aspect of the price of the Proposal. Failure of the Bidder to comply with the request may result in the rejection of its Proposal. 34.3 For Financial Proposal that has been opened, UNDP shall check and correct arithmetical errors as follows: a) if there is a discrepancy between the unit price and the line item total that is obtained by multiplying the unit price by the quantity, the unit price shall prevail and the line item total shall be corrected, unless in the opinion of UNDP there is an obvious misplacement of the decimal point in the unit price; in which case the line item total as quoted shall govern and the unit price shall be corrected; b) if there is an error in a total corresponding to the addition or subtraction

		of subtotals, the subtotals shall prevail and the total shall be corrected; and
		c) if there is a discrepancy between words and figures, the amount in words shall prevail, unless the amount expressed in words is related to an arithmetic error, in which case the amount in figures shall prevail.
	34.4	If the Bidder does not accept the correction of errors made by UNDP, its Proposal shall be rejected.
E. AWARD OF CONTR	RACT	
35. Right to Accept, Reject, Any or All Proposals	35.1	UNDP reserves the right to accept or reject any Proposal, to render any or all of the Proposals as non-responsive, and to reject all Proposals at any time prior to award of contract, without incurring any liability, or obligation to inform the affected Bidder(s) of the grounds for UNDP's action. UNDP shall not be obliged to award the contract to the lowest priced offer.
36.Award Criteria	36.1	Prior to expiration of the proposal validity, UNDP shall award the contract to the qualified Bidder based on the award criteria indicated in the BDS.
37.Debriefing	37.1	In the event that a Bidder is unsuccessful, the Bidder may request a debriefing from UNDP. The purpose of the debriefing is to discuss the strengths and weaknesses of the Bidder's submission, in order to assist the Bidder in improving its future proposals for UNDP procurement opportunities. The content of other proposals and how they compare to the Bidder's submission shall not be discussed.
38. Right to Vary Requirements at the Time of Award	38.1	At the time of award of Contract, UNDP reserves the right to vary the quantity of services and/or goods, by up to a maximum twenty-five per cent (25%) of the total offer, without any change in the unit price or other terms and conditions.
39. Contract Signature	39.1	Within fifteen (15) days from the date of receipt of the Contract, the successful Bidder shall sign and date the Contract and return it to UNDP. Failure to do so may constitute sufficient grounds for the annulment of the award, and forfeiture of the Proposal Security, if any, and on which event, UNDP may award the Contract to the Second Ranked Bidder or call for new Proposals.
40. Contract Type and General Terms and Conditions	40.1	The types of Contract to be signed and the applicable UNDP Contract General Terms and Conditions, as specified in BDS, can be accessed at http://www.undp.org/content/undp/en/home/procurement/business/how-we-buy.html
41. Performance Security	41.1	40.1 A performance security, if required in BDS, shall be provided in the amount specified in BDS and form available at
		https://popp.undp.org/ layouts/15/WopiFrame.aspx?sourcedoc=/UNDP POPP DOCUMENT LIBRARY/Public/PSU Solicitation Performance%20Guarantee%20 Form.docx&action=default within fifteen (15) days of the contract signature by both parties. Where a performance security is required, the receipt of the performance security by UNDP shall be a condition for rendering the contract effective.
42.Bank Guarantee for Advanced Payment	42.1	Except when the interests of UNDP so require, it is UNDP's preference to make no advance payment(s) (i.e., payments without having received any outputs). If an advance payment is allowed as per BDS, and exceeds 20% of the total contract price, or USD 30,000, whichever is less, the Bidder shall submit a Bank Guarantee in the full amount of the advance payment in the form available at

		https://popp.undp.org/ layouts/15/WopiFrame.aspx?sourcedoc=/UNDP POPP_DOCUMENT_LIBRARY/Public/PSU_Contract%20Management%20Payment%20 and%20Taxes_Advanced%20Payment%20Guarantee%20Form.docx&action=de
		fault
43. Liquidated Damages	43.1	If specified in BDS, UNDP shall apply Liquidated Damages resulting from the Contractor's delays or breach of its obligations as per the Contract.
44. Payment Provisions	44.1	Payment will be made only upon UNDP's acceptance of the work performed. The terms of payment shall be within thirty (30) days, after receipt of invoice and certification of acceptance of work issued by the proper authority in UNDP with direct supervision of the Contractor. Payment will be effected by bank transfer in the currency of contract.
45. Vendor Protest	45.1	UNDP's vendor protest procedure provides an opportunity for appeal to those persons or firms not awarded a contract through a competitive procurement process. In the event that a Bidder believes that it was not treated fairly, the following link provides further details regarding UNDP vendor protest procedures: http://www.undp.org/content/undp/en/home/operations/procurement/business/protest-and-sanctions.html
46. Other Provisions	46.1	In the event that the Bidder offers a lower price to the host Government (e.g. General Services Administration (GSA) of the federal government of the United States of America) for similar services, UNDP shall be entitled to same lower price. The UNDP General Terms and Conditions shall have precedence.
	46.2	UNDP is entitled to receive the same pricing offered by the same Contractor in contracts with the United Nations and/or its Agencies. The UNDP General Terms and Conditions shall have precedence.
	46.3	The United Nations has established restrictions on employment of (former) UN staff who have been involved in the procurement process as per bulletin ST/SGB/2006/15 http://www.un.org/en/ga/search/view doc.asp?symbol=ST/SGB/2006/15&referer

Section 3. Bid Data Sheet

The following data for the services to be procured shall complement, supplement, or amend the provisions in the Request for Proposals. In the case of a conflict between the Instructions to Bidders, the Data Sheet, and other annexes or references attached to the Data Sheet, the provisions in the Data Sheet shall prevail.

BDS No.	Ref. to Section.2	Data	Specific Instructions / Requirements
1	7	Language of the Proposal	Application forms to be filled in any of the languages listed: English/Ukrainian/Russian; supporting documents such as local registration/licenses/certificates issued in local language may be provided without translation
2		Submitting Proposals for Parts or sub-parts of the TOR (partial bids)	Not Allowed
3	20	Alternative Proposals	Shall not be considered
4	21	Pre-proposal conference	Will be Conducted 27.11.2020, 11:00 Via skype-conference Tel. No. :+ 38 044 253-93-63 To express your interest to take part please send notification to e-mail procurement.ua@undp.org point out tender reference 820-2020-UNDP-UKR-RFP-HR4U in subject, the title of the company, names and positions of the representatives including contact details in the body of e-mail. Link to skype conference will be provided upon processing your inquiry.
5	10	Proposal Validity Period	90 days
6	14	Bid Security	Not Required
7	41	Advanced Payment upon signing of contract	Not Allowed

8	42	Liquidated Damages	Will not be imposed
9	40	Performance Security	Not Required
10	18	Currency of Proposal	United States Dollar Local currency (UAH) is also acceptable. The proposal will be fixed in the currency proposed. In case of proposal in local currency, the amount will be converted to USD based on actual UNORE currency rate for comparison. Financial proposals must include VAT and other applicable indirect taxes.
11	31	Deadline for submitting requests for clarifications/ questions	5 days before the submission deadline
12	31	Contact Details for submitting clarifications/questions	E-mail address dedicated for this purpose: procurement.ua@undp.org Any delay in UNDP's response shall be not used as a reason for extending the deadline for submission unless UNDP determines that such an extension is necessary and communicates a new deadline to the bidders.
13	18, 19 and 21	Manner of Disseminating Supplemental Information to the RFP and responses/clarifications to queries	Direct communication to prospective Proposers by email and Posting on the website http://procurement-notices.undp.org
14	23	Deadline for Submission	Till 04.12.2020, Friday, 12:00 (midday), Kyiv time
14	22	Allowable Manner of Submitting Proposals	Submission by email tenders.ua@undp.org Please do not duplicate your submission to procurement.ua@undp.org. This address is used only for questions and answers.
15	22	Proposal Submission Address	tenders.ua@undp.org Please note that bids received through any other address/ by any other means will not be considered.

16	22	Electronic submission (email or eTendering) requirements	 Format: PDF files, ZIP archives only File names must be maximum 60 characters long and must not contain any letter or special character other than from Latin alphabet/keyboard. All files must be free of viruses and not corrupted. Password for financial proposal must not be provided to UNDP until requested by UNDP Time Zone to be Recognized: [Kyiv +2] Max. File Size per transmission: 5 MB Mandatory subject of email: 820-2020-UNDP-UKR-RFP-HR4U Other conditions: Proposers are solely responsible for ensuring that any and all files sent to UNDP are readable, that is, uncorrupted, in the indicated electronic format, and free from viruses and malware. Failure to provide readable files will result in the proposal being rejected.
17	27 36	Evaluation Method for the Award of Contract	Combined Scoring Method, using the 70%-30% distribution for technical and financial proposals respectively The minimum technical score required to pass is 70% of the obtainable score of 700 points, which is 490 points.
18		Expected date for commencement of Contract	December 21, 2020
19		Maximum expected duration of contract	December, 2020 – 28 February, 2021
20	35	UNDP will award the contract to:	One Proposer Only
21	39	Type of Contract	Purchase Order and Contract for Goods and Services for UNDP
22	39	UNDP Contract Terms and Conditions that will apply	UNDP General Terms and Conditions for Professional Services https://www.undp.org/content/dam/undp/library/corporate/Procurement/english/4.%20UNDP%20GTCs%20for%20de%20minimis%20Contracts%20(Services%20only)%20-%20Sept%202017.pdf
23		Other Information Related to the RFP	

Section 4. Evaluation Criteria

Required documents

- Company Profile, which should not exceed ten (10) pages, should include links to previous reports
 and sociological studies, including those that related to social and human rights topics. The profile
 shall explicitly note the information contained in the Evaluation Criteria section;
- Tax Registration/Payment Certificate issued by the Internal Revenue Authority evidencing that the Bidder is updated with its tax payment obligations, or Certificate of Tax exemption, if any such privilege is enjoyed by the Bidder;
- Certificate of Registration of the business, including Articles of Incorporation, or equivalent document if Bidder is not a corporation;
- List of corporate clients highlighting similar contracts for clients of comparable business nature and/or size as UNDP/UN;
- Draft proposed methodology and approach that confirms full adherence to the TOR and has detailed information on the proposed survey design, including:
- field sampling;
- data collection;
- survey pre-test methods;
- measures of quality assurance;
- interviewing network and methods to train interviewers;
- proposed approaches of working with respondents throughout the times of a pandemic/quarantine limitations.
 - The proposal should demonstrate a clear understanding of the technical aspects of survey implementation, especially working with complexity and sensitivity of conflict-related questions. The methodology and approach need to also contain a work plan, with suggested timelines and how objectives mentioned in ToR will be achieved, indicating the persons responsible for each area of activity.
- The methodology and approach shall also meet the following requirements:
 - a) guarantee that the sample is representative all over Ukraine and in each 24 oblasts in terms of age, sex, rural/urban population and the size of settlements (at least 10,000 respondents aged 18+ all over Ukraine except for non-Government controlled areas);
 - b) make sure that the survey is based on face-to-face interviews (at respondents' home preferred) or through CATI method (computer-assisted telephone interview acceptable).
- Links to or excerpts from at least three similar nation-wide surveys/ research products completed (including the focus on vulnerable populations).
- At least 2 (two) reference letters for the company (organization, non-profit, academic institution) from the previous customers/clients/partners regarding similar services past 2 years, reflecting the nature of projects implemented, their results and the role of the applicant.;
- Description of the proposed team, including CVs of the team suggested and relevant reports/materials that allow to assess their experience (including reports to assess qualifications and, if available, certificates testifying to English language knowledge). For more details, see the section "Key requirements for the organization";
- Links to full texts (preferred) or excerpts (acceptable) of at least three similar nation-wide research reports completed;
- Should part of the work under this ToR be sub-contracted, the Proposer should provide documents
 and experience related information concerning the sub-contractor. Sub-contracting arrangements in
 this case must be clearly described in the Technical Proposal;

- CVs of responsible staff highlighting experiences in servicing similar contracts, including relevant certificates, accreditations and awards received as per Section 6;
- Latest Income Statement and Balance Sheet or Audited Financial Statement, including Auditor's Report, for the past 2 years;
- Duly signed Technical and financial proposals as per Forms A, B, F and G. Financial proposal must
 be in a separate file and password protected. A financial proposal in line with the instructions
 provided in the RFP. Special provisions due to the COVID pandemic would need to be put in place
 and depicted in the budget.

Preliminary Examination Criteria

Submitted offers will be reviewed on "Pass" or "Fail" basis to determine compliance with the below formal criteria/ requirements:

Offers must be submitted within the stipulated deadline

Offers must meet required Offer Validity

Offers have been signed by the proper authority

Offers include requested company documentation, including documentation regarding the company's legal status and registration

A two-stages procedure is utilized in evaluating of the Technical Proposals

Minimum Eligibility and Qualification Criteria

Eligibility and Qualification will be evaluated on Pass/Fail basis.

If the Proposal is submitted as a Joint Venture/Consortium/Association, each member should meet minimum criteria, unless otherwise specified in the criterion.

Subject	Criteria	Document Submission requirement
ELIGIBILITY		
Legal Status	Vendor is a legally registered entity.	Form B: Bidder Information Form
Eligibility	Vendor is not suspended, nor debarred, nor otherwise identified as ineligible by any UN Organization or the World Bank Group or any other international Organization in accordance with ITB clause 3.	Form A: Technical Proposal Submission Form
Conflict of Interest	No conflicts of interest in accordance with ITB clause 4.	Form A: Technical Proposal Submission Form
Bankruptcy	Not declared bankruptcy, not involved in bankruptcy or receivership proceedings, and there is no judgment or pending legal action against the vendor that could impair its operations in the foreseeable future.	Form A: Technical Proposal Submission Form
QUALIFICATION		

History of Non- Performing Contracts ¹	Non-performance of a contract did not occur as a result of contractor default for the last 3 years.	Form D: Qualification Form
Litigation History	No consistent history of court/arbitral award decisions against the Bidder for the last 3 years.	Form D: Qualification Form
Previous Experience	At least 7 (seven) of professional experience in research and analytics including managing and controlling the quality of nation-wide or regionally-representative opinion polls and in the area of qualitative social research. If the bid comes from a consortium, all consortium members have to satisfy this criterion;	Form D: Qualification Form
Financial Standing	Financial stability demonstrated by copies of balance sheets or audit reports past 2 years (For JV/Consortium/Association, all Parties cumulatively should meet requirement).	Form D: Qualification Form

¹ Non-performance, as decided by UNDP, shall include all contracts where (a) non-performance was not challenged by the contractor, including through referral to the dispute resolution mechanism under the respective contract, and (b) contracts that were so challenged but fully settled against the contractor. Non-performance shall not include contracts where Employers decision was overruled by the dispute resolution mechanism. Non-performance must be based on all information on fully settled disputes or litigation, i.e. dispute or litigation that has been resolved in accordance with the dispute resolution mechanism under the respective contract and where all appeal instances available to the Bidder have been exhausted.

Evaluation and comparison of proposals

A two-stage procedure is utilized in evaluating the proposals, with evaluation of the technical proposal being completed prior to any price proposal being opened and compared. The price proposals will be opened only for submissions that passed the **minimum technical score of 70%** (or 490 points) of the obtainable score of 700 points in the evaluation of the technical proposals.

In the First Stage, the technical proposal is evaluated on the basis of its responsiveness to the Terms of Reference (TOR) and as per below Evaluation Criteria.

In the Second Stage, the price proposals of all offerors, who have attained minimum 70% score in the technical evaluation, will be reviewed.

Overall evaluation will be completed in accordance with cumulative analysis scheme, under which the technical and financial aspects will have pre-assigned weights on 70% and 30% of the overall score respectively. The lowest cost financial proposal (out of technically compliant) will be selected as a baseline and allocated the **maximum number of points obtainable for financial part (i.e. 300).** All other financial proposals will receive a number of points inversely proportional to their quoted price; e.g. 300 points x lowest price / quoted price.

The winning proposal will be the one with the highest number of points after the points obtained in both technical and financial evaluations, respectively, are added up. The contract will be awarded to the bidder that submitted the winning proposal.

Technical evaluation criteria

S	Summary of Technical Proposal Evaluation Form		Max points obtainabl e	Company (organization, non- profit, academic institution) profile
1	Expertise and standing of the organization submitting the proposal	36%	250	
2	Proposed work approach, model, and work plan	28%	200	
3	Personnel	36%	250	
	Total	100%	700	
	Remarks			

Evaluation forms for technical proposals follow. The obtainable number of points specified for each evaluation criterion indicates the relative significance or weight of the item in the overall evaluation process.

The Technical Evaluation Forms are:

Form 1. Expertise and standing of the organization submitting the proposal

Form 2. Proposed work approach, including the proposed composition of the SRB

Form 3. Personnel

Technical Proposal Evaluation	Points	Compa	ny / Othe	r Entity
Form 1	obtainable	Α	В	С
Expertise and standing of the organizatio	n submitting	the prop	osal	
Reputation of Organization and Staff / Credibility / Reliability / Industry Standing / Organisation /Company profile. Excellent reputation & proven experience in the sphere of social studies Reputable organization, well established on the market, financially stable –100 points New market player with good reputation and relevant capacity, financially stable – 80 points Unknown organization with limited relevant experience, minimum financial stability – 50 points	100			
Length of professional experience in research and analytics including managing and controlling the quality of nation-wide or regionally-representative opinion polls and un the area of qualitative social research 1.2 Over 12 years – 40 points From 10 to 12 years – 30 points From 7 to 9 years – 20 points Own network of interviewers and national poll is a strong asset + 10 points	50			
Quality and relevance of three full text (preferred) or excerpts (acceptable) of at least three similar nation-wide research reports High quality relevant examples – 100 points Basic relevant examples – 80 points Minimum relevancy – 60 points Less then minimum quantity of examples, clarifications required – 40 points irrelevant – 20 points	100			
Total for Form 1	250			

Technical Proposal Evaluation	Points	Company / Other Entity		Entity		
Form 2	Obtainable	Α	В	С		
Proposed work approach, including the proposed composition of the SRB						

2.1	Appropriateness of the approach for the task at			
	hand and correspondence to the TOR			
	- Approach is described rather overall and			
	needs clarification/additional elaboration – 25			
	points;	Up to 50		
	- Approach fully corresponds to			
	requirements of TOR – 50 points.			
2.2	A detailed description of important aspects of the			
	research flow (including research instruments) as			
	part of the methodology and logical sequence of			
	research steps	Up to 50		
	-clarifications required – 20 points;			
	-basic information provided - 35			
	-clear and well detailed – 50 points.			
2.3	Proposed methods for quality assurance and			
	relevance of the research			
	- Methodology is described rather overall			
	and needs clarification/additional elaboration –	Up to 50		
	25 points;			
	- Methodology fully corresponds to			
	requirements of TOR – 50 points.			
2.4	Is the proposed work plan detailed and realistic	Up to 50		
	and promises efficient implementation to the			
	project?			
	- The plan is detailed with a breakdown by			
	working days –20 points;			
	- The plan is realistic and meets the timing			
	requirements of the Project – 20 points;			
	- Key activities are developed in the optimal			
	sequence and provide for optimal			
	implementation of the project – 10 points			
Total f	For Form 2	200		

Technical Proposal Evaluation Points		Points	Compa	iny / Othe	er Entity
Form	1 3	Obtainable	Α	A B C	
	Personnel				
		1	T	1	,
	Team Leader and Project Manager (one				
	person)				
3.1	Education: advanced University degree				
	(Master's/ Specialist) or equivalent in Sociology,				
	Economics, Finance, Public Administration,				
	Management or related field.	20			
	PhD or post-doctoral degree – 20 points				
	 Master's/ Specialist degree – 10 points 				

3.2	Experience: at least 7 (seven) years of professional experience in research and analytics including managing and controlling the quality of nation-wide qualitative social science research (desirably, directly related to the theme of the study). • 11 and more years – 20 points • From 8 to 10 years - 15 points • 7 years – 10 points	20		
3.3	Experience: excellent reporting skills. Quality of at least two open source reports • Excellent – 30 points • Strong – 25 points • Satisfactory – 20 points • Below average – 15 points • Weak – 10 points	30		
3.4	• Experience of conducting surveys in the field of conflict-related issues and human rights considered as a strong asset	10		
	Subtotal	Up to 80		
	Key Research Expert 1			
3.5	Education: advanced University degree (Master's/ Specialist) or equivalent in Sociology, Economics, Finance, Public Administration, Management or related field • PhD or post-doctoral degree – 20 points • Master's/ Specialist degree – 10 points	20		
3.6	Experience: at least 5 (five) years of professional experience in research and analytics including providing and controlling the quality of nation-wide qualitative research exercises with a focus on the social sphere • 11 and more years – 20 points • From 8 to 10 years – 15 points • From 6 to 7 years - 10 points • 5 years – 5 points	20		
3.7	Experience: Excellent reporting skills. Quality of at least two open source reports Excellent – 35 points Strong – 30 points Satisfactory – 25 points Below average – 20 points Weak – 15 points	35		
3.8	Experience of working on issues of electronic governance and work with vulnerable groups	10		

	Subtotal	Up to 85		
	Key Research Expert 2			
3.5	Education: advanced University degree (Master's/ Specialist) or equivalent in Sociology, Economics, Finance, Public Administration, Management or related field PhD or post-doctoral degree – 20 points Master's/ Specialist degree – 10 points	20		
3.6	Experience: at least 5 (five) years of professional experience in research and analytics including providing and controlling the quality of nation-wide qualitative research exercises with a focus on the social sphere 11 and more years – 20 points From 8 to 10 years – 15 points From 6 to 7 years - 10 points 5 years – 5 points	20		
3.7	Experience: Excellent reporting skills. Quality of at least two open source reports • Excellent – 35 points • Strong – 30 points • Satisfactory – 25 points • Below average – 20 points • Weak – 15 points	35		
3.8	Experience of working on issues of electronic governance and work with vulnerable groups	10		
	Subtotal	Up to 85		
Total	for Form 3	250		

Section 5. Terms of Reference

Terms of Reference for a national representative survey on transitional justice framework and post-conflict settlement 2020_RFP_802

Project name: Human Rights for Ukraine (HR4U) Project

Starting date of assignment: December 2020

End date (if applicable): on or before February 28, 2021

Management arrangements: reporting to the Human Rights for Ukraine Project

Coordinator

Selection method: two-step procedure with the highest number of points in a

combined assessment of both technical qualifications and the

price proposal

Payment arrangements: Lump Sum (payments linked to deliverables)

1. BACKGROUND

Human Rights for Ukraine (HR4U) Project (2019 – 2023) funded by the Danish Ministry of Foreign Affairs and implemented by UNDP Ukraine is a nation-scale 5-year initiative. The project is an integral part of UNDP democratic governance portfolio that strengthens accountable and responsive public institutions and trust in state-society relations, respect of the rule of law and human rights, and inclusive political processes and social policies, with a specific focus on women, youth and disadvantaged groups.

The Project's overall goal is to promote human rights through strengthening capacities of the national actors to effectively promote, protect and observe human rights and integrate human rights-based approach (HRBA) into the national and local policies all over Ukraine including conflict area. The project is aimed at increasing the capacity of the National Human Rights Institution and promoting human rights initiatives among all national stakeholders, including core duty-bearers in the legislative and executive branches, sub-national and local authorities, and civil society organizations. Among the project objectives there are addressing the needs of the conflict-affected population to exercise their rights, including international advocacy and work with conflict-affected (including internally displaced) men and women, and other vulnerable groups.

To promote human rights, social cohesion and national unity, the HR4U Project cooperates with the Mission of the President of Ukraine in the Autonomous Republic of Crimea. The Mission became the first state authority since the beginning of armed conflict delegated to develop a framework for transitional justice. The Transitional Justice Framework is a document that defines a national model of transitional justice for Ukraine. It will establish the principles ("road map") of state policy for the protection and restoration of human rights and fundamental freedoms during armed conflict and temporary occupation of the Autonomous Republic of Crimea and the city of Sevastopol, Ukraine, as well as tackling its adverse impact on population.

In September 2020, the Working Group on Reintegration of Temporarily Occupied Territories finalised the draft of Transitional Justice Framework for Ukraine ("TJ Framework"). Development and launch of the effective communication campaign on post-conflict settlement and transitional justice, and building a dialogue between the authorities and men and women throughout Ukraine require evidence based and assessment of the opinions and expectations in this regard.

2. MAIN OBJECTIVE OF THE ASSIGNMENT

The overall goal of the assignment is to conduct a national representative survey accounting for disaggregation by parameters of region (each oblast), gender, age, urban/rural residence. The survey is expected to cover the following broad themes through relevant question blocks:

- **Attitudes** and **perceptions** to key statements and principles underlined in the Transitional Justice Framework for Ukraine mentioned above.
- Questions regarding **effective** and **appropriate focuses of a comprehensive communication campaign** to promote the Transitional Justice Framework in Ukraine in order to test public perceptions on what are the best communication options to be applied to promoting human rights, social cohesion, and national unity in post-conflict regulation.
- Identification of effective information channels and mechanisms of increasing awareness on transitional justice, i.e. perceptions of the best channels for the citizens to receive information on transitional justice and post-conflict regulation.

3. SCOPE OF WORK AND EXPECTED OUTPUTS

The above-mentioned will be achieved through the following steps.

Throughout the first step, the Bidder should review and finalise a survey concept and a questionnaire (approximately 30 to 40 questions) for a nation-wide representative poll prepared by the group of the human rights experts (facilitated by the Mission of the President of Ukraine in the Autonomous Republic of Crimea mentioned above). At this stage, taking into account the complexity and sensitivity of conflict-related questions as well as situation in the country due to the COVID pandemic a method of interview (face-to-face (preferred) or CATI polling) would need to be applied. Special provisions due to the COVID-19 pandemic would need to be put in place and depicted in the budget.

Then the Bidder will conduct a public opinion survey covering all territory of Ukraine (only government-controlled area) with the sample representative for the country as a whole and each of 24 oblasts (at least 400 interviews per oblast) for the overall sample (disaggregation per gender, age, residence (urban *versus* rural), profession, educational and socio-economic status) and ensure data quality control of at least 10% of the interviews. The bidder shall be responsible for data entry, cleaning, and processing. The bidder shall supply data to UNDP as a clean, fully labelled in English SPSS "*.sav" file with a complete data dictionary of variable names and value labels, as well as weights required to bring the sample into conformity with the demographic profile of the population.

Finely, the Bidder will prepare a technical report that would describe the cross-tabulations of basic variables and graphs to present the results and key findings of the study/ and patterns identified. Also, an input into the final analytical report to be written by human rights experts (i.e. proofing validity of sociological statements of analysis and data interpretation) should be provided.

Deliverable #	Task description	Deadline
Deliverable 1	1.1. Consultations on the survey methodology conducted. The survey methodology (i.e. questionnaire) finalized. An updated version of the questions as adapted for administration in face-to-face (preferred) or CATI polling.	Within 5 working days after signing the Contract

	Detailed and approved by UNDP working plan on survey implementation, data analysis, and report completion. Output: the draft working plan and the finalized formulation of the questions (before testing on respondents) is submitted to UNDP (the document should follow the next requirements: up to 10 pages without annexes, single spacing, Myriad Pro, size 11,	
	Ukrainian language). 1.2. A report on training provided to interviewers and measures of quality assurance (regarding the poll questions) Output: the draft report is submitted to UNDP (the document should follow the next requirements: up to 5 pages without annexes, single spacing, Myriad Pro, size 11, Ukrainian language). 1.3. A report on survey pre-test with final	Within 10 working days after signing the
	recommendations for question change + final wording of the questions adopted in Ukrainian and Russian Output: the draft report is submitted to UNDP (the document should follow the next requirements: up to 5 pages without annexes, single spacing, Myriad Pro, size 11, Ukrainian language).	Contract
Deliverable 2	2.1. Public opinion survey covering all territory of Ukraine conducted, data gathered, verified and crosstabulated, including the responses to socio-economic characteristics of respondents (age, sex, education, place of residence, economic status). A complete dataset shall be provided to UNDP as SPSS "*.sav" file. Based on SPSS — a Microsoft Excel file containing cross-tabulation for all the questions in the questionnaire. Output: The technical report on the results is submitted to UNDP (the document should follow the next requirements: up to 5 pages of the descriptive part, single spacing, Myriad Pro, size 11, Ukrainian language + Excel tables and Excel-generated graphs, correlating responses with the demographic data + SPSS "*.sav" file).	Not later than within 30 working days after signing a contract
Deliverable 3	3.1. The final analytical report prepared by experts reviewed proofing validity of sociological statements of analysis and data interpretation. Output: Comments and review notes on the final analytical report submitted for final acceptance by UNDP.	No later than 20 working days after receiving the report

4. MONITORING/REPORTING REQUIREMENTS:

The Contractor shall report to the Human Rights for Ukraine Project Coordinator. The payment shall be arranged in stages in accordance with the proposed payment scheme below and upon acceptance of the deliverables based on quality control and recommendations. The final report shall be submitted to UNDP no later than 15 February 2021 or as indicated in the relevant contract.

All reports should be transmitted to UNDP electronically (formats of * .docx, * .xlsx, * .pptx, * .pdf or others specified in the Deliverables section above) on the electronic source or in the form of electronic communication with the attached final product in the Ukrainian language. UNDP will provide payments upon provision of deliverables duly certified by UNDP per the table above.

The payment shall be arranged in stages in accordance with the proposed payment scheme below and upon acceptance of the deliverables based on quality control and acceptance of recommendations. UNDP will be the ultimate authority to control the quality of work results and assess the Contractor's performance during the assignment. The Contractor shall comply with the quality assurance system of UNDP, and provide the necessary information, reports and statistics according to a preliminary determined schedule or as soon as possible (within a reasonable period of time).

In particular, the payment schedule will be as follows:

- Deliverable 1 40%
- Deliverable 2 30%
- Deliverable 3 30%

5. REQUIREMENTS FOR CONTRACTOR (COMPANY/ORGANISATION/EXPERT GROUP)

The task foresees that the following minimum requirements are in place for the company / organization / expert group (minimum team composition included):

Key requirements to the organization:

- Properly registered company / organization (commercial, non-profit or academic). If the bid comes from a consortium, all consortium members have to be properly registered;
- at least 7 (seven) years of professional experience in research and analytics including managing and controlling the quality of nation-wide or regionally-representative opinion polls and in the area of qualitative social research (samples of works or links thereto are to be provided);
 - at least 10 (ten) nationwide opinion polling/surveys related to social topics (human rights, social cohesion, reforms, conflict related issues other cognate areas) conducted over the quoted five years of experience;
 - ability to demonstrate at least 3 (three) similar nation-wide surveys/ research products completed;
 - experience in conducting sociological research themed on conflict-related issues is a strong
 - an own network of interviewers for conducting national polls is a strong asset.
 - A research team that has the following minimum composition and qualifications:
 - Team Leader (one person)
 - Education

Advanced University degree (Master's/ Specialist) or equivalent in Sociology,
 Economy, Finance, Public Administration, Management or related field.

Experience

- At least seven years of professional experience in research and analytics including managing and controlling the quality of nation-wide or regionally representative opinion polls (samples of works or links thereto are to be provided);
- Excellent reporting skills (a reference to at least two open source reports should be provided);
- At least 3 Methodologies for conducting a nationwide researches/surveys developed;
- Experience of conducting surveys in the field of conflict-related issues and human rights considered as a strong asset.

Languages

Fluent Ukrainian, knowledge of English will be considered as an asset,

Key Research Expert (at least two persons and may be more)

Education

Advanced University degree (Bachelor) or equivalent in Sociology, Economy,
 Finance, Public Administration, Management or related field.

Experience

- At least five years of professional experience in research and analytics including providing and controlling the quality of nation-wide or regionally representative opinion polls (samples of works or links thereto are to be provided);
- Excellent reporting skills (a reference to at least two open source reports should be provided);
- Experience of conducting surveys in the field of conflict-related issues and human rights considered as a strong asset.

Languages

Fluent Ukrainian.

6. DOCUMENTS TO BE SUBMITTED IN TECHNICAL PROPOSAL

Proposals should include:

- Company (organization, non-profit, academic institution) profile, which should not exceed ten (10) pages but should include links to previous reports and sociological studies, including those that related to social and human rights topics. The profile shall explicitly note the information contained in the Evaluation Criteria section;
- **Draft proposed methodology and approach** that confirms full adherence to the TOR and has detailed information on the proposed survey design, including:
 - field sampling;
 - data collection;
 - survey pre-test methods;
 - measures of quality assurance;
 - interviewing network and methods to train interviewers;

 proposed approaches of working with respondents throughout the times of a pandemic/quarantine limitations.

The proposal should demonstrate a clear understanding of the technical aspects of survey implementation, especially working with complexity and sensitivity of conflict-related questions. The methodology and approach need to also contain a work plan, with suggested timelines and how objectives mentioned in ToR will be achieved, indicating the persons responsible for each area of activity.

The methodology and approach shall also meet the following requirements:

- a) guarantee that the sample is representative all over Ukraine and in each 24 oblasts in terms of age, sex, rural/urban population and the size of settlements (at least 10,000 respondents aged 18+ all over Ukraine except for non-Government controlled areas);
- b) make sure that the survey is based on face-to-face interviews (at respondents' home preferred) or through CATI method (computer-assisted telephone interview acceptable).
- At least **two reference letters** for the company from the previous customers/clients/partners reflecting the nature of projects implemented, their results and the role of the applicant.
- Description of the **proposed team**, including CVs of the team suggested.
- Links to or excerpts from at least three similar nation-wide surveys/ research products completed (including the focus on vulnerable populations).
- **A financial proposal** in line with the instructions provided below. Special provisions due to the COVID pandemic would need to be put in place and depicted in the budget.

4. FINANCIAL PROPOSAL:

The financial proposal shall specify the cost of professional services for the assignment – the total amount and distribution in accordance with the above-mentioned proposed schedule of tranches, as well as line-item breakdown. Payments will be made in tranches as described in the section "Requirements for monitoring/reporting".

All travel arrangements will be handled by the Contractor. The travel costs of the team members, if necessary, for the assignment, should be included in the proposal. In general, UNDP should not accept travel costs exceeding those of an economy class ticket. Should the Team Members wish to travel on a higher class, he/she should do so using their own resources.

Section 6: Returnable Bidding Forms / Checklist

This form serves as a checklist for preparation of your Proposal. Please complete the Returnable Bidding Forms in accordance with the instructions in the forms and return them as part of your Proposal submission. No alteration to format of forms shall be permitted and no substitution shall be accepted.

Before submitting your Proposal, please ensure compliance with the Proposal Submission instructions of the BDS 22.

Technical Proposal Envelope:

Have you duly completed all the Returnable Bidding Forms?	
 Form A: Technical Proposal Submission Form 	
Form B: Bidder Information Form	
 Form C: Joint Venture/Consortium/ Association Information Form 	
Form D: Qualification Form	
Form E: Format of Technical Proposal	
Have you provided the required documents to establish compliance with the evaluation criteria in Section 4?	

Financial Proposal Envelope

(Must be submitted in password protected file via email. Electronic format of submission only)

Form F: Financial Proposal Submission Form	
Form G: Financial Proposal Form	

Form A: Technical Proposal Submission Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	[Insert RFP Reference Number]		

We, the undersigned, offer to provide the services for [Insert Title of services] in accordance with your Request for Proposal No. [Insert RFP Reference Number] and our Proposal. We are hereby submitting our Proposal, which includes this Technical Proposal and our Financial Proposal sealed under a separate envelope.

We hereby declare that our firm, its affiliates or subsidiaries or employees, including any JV/Consortium /Association members or subcontractors or suppliers for any part of the contract:

- a) is not under procurement prohibition by the United Nations, including but not limited to prohibitions derived from the Compendium of United Nations Security Council Sanctions Lists;
- b) have not been suspended, debarred, sanctioned or otherwise identified as ineligible by any UN Organization or the World Bank Group or any other international Organization;
- c) have no conflict of interest in accordance with Instruction to Bidders Clause 4;
- do not employ, or anticipate employing, any person(s) who is, or has been a UN staff member within the last year, if said UN staff member has or had prior professional dealings with our firm in his/her capacity as UN staff member within the last three years of service with the UN (in accordance with UN post-employment restrictions published in ST/SGB/2006/15);
- e) have not declared bankruptcy, are not involved in bankruptcy or receivership proceedings, and there is no judgment or pending legal action against them that could impair their operations in the foreseeable future;
- f) undertake not to engage in proscribed practices, including but not limited to corruption, fraud, coercion, collusion, obstruction, or any other unethical practice, with the UN or any other party, and to conduct business in a manner that averts any financial, operational, reputational or other undue risk to the UN and we embrace the principles of the United Nations Supplier Code of Conduct and adhere to the principles of the United Nations Global Compact.

We declare that all the information and statements made in this Proposal are true and we accept that any misinterpretation or misrepresentation contained in this Proposal may lead to our disqualification and/or sanctioning by the UNDP.

We offer to provide services in conformity with the Bidding documents, including the UNDP General Conditions of Contract and in accordance with the Terms of Reference

Our Proposal shall be valid and remain binding upon us for the period of time specified in the Bid Data Sheet.

We understand and recognize that you are not bound to accept any Proposal you receive.

I, the undersigned, certify that I am duly authorized by [Insert Name of Bidder] to sign this Proposal and bind it should UNDP accept this Proposal.

Name:	 	 	
Title:			
Date:		 	
Signature:			
3			

[Stamp with official stamp of the Bidder]

Form B: Bidder Information Form

Legal name of Bidder	[Complete]		
Legal address	[Complete]		
Year of registration	[Complete]		
Bidder's Authorized Representative Information	Name and Title: [Complete] Telephone numbers: [Complete] Email: [Complete]		
Are you a UNGM registered vendor?	\square Yes \square No If yes, [insert UGNM vendor number]		
Are you a UNDP vendor?	\square Yes \square No If yes, [insert UNDP vendor number]		
Countries of operation	[Complete]		
No. of full-time employees	[Complete]		
Quality Assurance Certification (e.g. ISO 9000 or Equivalent) (If yes, provide a Copy of the valid Certificate):	[Complete]		
Does your Company hold any accreditation such as ISO 14001 related to the environment? (If yes, provide a Copy of the valid Certificate):	[Complete]		
Does your Company have a written Statement of its Environmental Policy? (If yes, provide a Copy)	[Complete]		
Contact person UNDP may contact for requests for clarification during Proposal evaluation	Name and Title: [Complete] Telephone numbers: [Complete] Email: [Complete]		
Please attach the following documents:	 as per Section 4, required documents 		

Form C: Joint Venture/Consortium/Association Information Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	[Insert RFP Reference Number]		

To be completed and returned with your Proposal if the Proposal is submitted as a Joint Venture/Consortium/Association.

No	No Name of Partner and contact information (address, telephone numbers, fax numbers, e-main address).		Proposed proportion of responsibilities (in %) and type of services to be performed
1	1 [Complete]		[Complete]
2	[Complete]		[Complete]
3	[Complete]		[Complete]
Nam	e of leading partner		
Assoc the ev	authority to bind the JV, Consortium, iation during the RFP process and, in vent a Contract is awarded, during act execution)	[Complete]	
structu □ Lett	ure of and the confirmation of joint a	and severable liabi	by every partner, which details the likely legal lity of the members of the said joint venture: JV/Consortium/Association agreement es of the Joint Venture/Consortium/Association
	e jointly and severally liable to UND		
Name	e of partner:	Nam	e of partner:
Signa	iture:	Signa	ature:
Date:		Date	:
Name	e of partner:	Nam	e of partner:
Signature:		Signa	ature:
Date:		Date	:

Form D: Qualification Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	[Insert RFP Reference Number]		

If JV/Consortium/Association, to be completed by each partner.

Historical Contract Non-Performance

☐ Contract non-performance did not occur for the last 3 years					
☐ Contrac	☐ Contract(s) not performed for the last 3 years				
Year	Non- performed portion of contract	Contract Identification	Total Contract Amount (current value in US\$)		
		Name of Client: Address of Client: Reason(s) for non-performance:			

Litigation History (including pending litigation)

☐ No litigation history for the last 3 years					
☐ Litigation History as indicated below					
Year of dispute	Amount in dispute (in US\$)	Contract Identification	Total Contract Amount (current value in US\$)		
		Name of Client: Address of Client: Matter in dispute: Party who initiated the dispute: Status of dispute: Party awarded if resolved:			

Previous Relevant Experience

Please list only previous similar assignments successfully completed in the last 3 years.

List only those assignments for which the Bidder was legally contracted or sub-contracted by the Client as a company or was one of the Consortium/JV partners. Assignments completed by the Bidder's individual experts working privately or through other firms cannot be claimed as the relevant experience of the Bidder, or that of the Bidder's partners or sub-consultants, but can be claimed by the Experts themselves in their CVs. The Bidder should be prepared to substantiate the claimed experience by presenting copies of relevant documents and references if so requested by UNDP.

Project name & Country of Assignment	Client & Reference Contact Details	Contract Value	Period of activity and status	Types of activities undertaken

Bidders ma	v also	attach t	hair own	Droject	Data	Chaate	with	more	dotails	for	accianm	ontc	ahova
bluders mu	y aiso i	uttucnt	neu own	riojeci	Dutu	SHEELS	VVLLII	more	uetutis	וטן	ussignini	21113	ubove.

Financial Standing

Annual Turnover for the last 3 years	Year Year Year	USD USD USD
Latest Credit Rating (if any), indicate the source		

Financial information (in US\$ equivalent)	Historic information for the last 3 years				
	Year 1	Year 2	Year 3		
	Information from Balance Sheet				
Total Assets (TA)					
Total Liabilities (TL)					
Current Assets (CA)					
Current Liabilities (CL)					
	Information from Income Statement				
Total / Gross Revenue (TR)					

Profits Before Taxes (PBT)		
Net Profit		
Current Ratio		

☐ Attached are copies of the audited financial statements (balance sheets, including all related notes, and income statements) for the years required above complying with the following condition:

- a) Must reflect the financial situation of the Bidder or party to a JV, and not sister or parent companies;
- b) Historic financial statements must be audited by a certified public accountant;
- c) Historic financial statements must correspond to accounting periods already completed and audited. No statements for partial periods shall be accepted.

Form E: Format of Technical Proposal

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	[Insert RFP Reference Number]		

The Bidder's proposal should be organized to follow this format of Technical Proposal. Where the bidder is presented with a requirement or asked to use a specific approach, the bidder must not only state its acceptance, but also describe how it intends to comply with the requirements. Where a descriptive response is requested, failure to provide the same will be viewed as non-responsive.

SECTION 1: Bidder's experience and reputation on the market

- 1.1 Brief description of the organization, including the year and country of incorporation, and types of activities undertaken.
- 1.2 General organizational capability which is likely to affect implementation: management structure, financial stability and project financing capacity, project management controls, extent to which any work would be subcontracted (if so, provide details).
- 1.3 Relevant certificates and association membership confirming documents.
- 1.4 Quality assurance procedures and risk mitigation measures.
- 1.5 Organization's commitment to sustainability.

SECTION 2: Bidder's capability and expertise

This section should demonstrate the bidder's responsiveness to the TOR by identifying the specific components proposed, addressing the requirements, providing a detailed description of the essential performance characteristics proposed and demonstrating how the proposed approach and methodology meets or exceeds the requirements. All important aspects should be addressed in sufficient detail and different components of the project should be adequately weighted relative to one another.

- 2.1 Detailed organizational structure of the Company, including quantity of qualified personal available.
- 2.2 Information about sales volumes past 3 years.
- 2.3 Quality assurance and service support provision information.
- 2.4 Explain whether any work would be subcontracted, to whom, how much percentage of the work, the rationale for such, and the roles of the proposed sub-contractors and how everyone will function as a team.
- 2.5 Description of available performance monitoring and evaluation mechanisms and tools; how they shall be adopted and used for a specific requirement.
- 2.6 Demonstrate how you plan to integrate sustainability measures in the execution of the contract.
- 2.7 Draft proposed methodology and approach that confirms full adherence to the TOR and has detailed information on the proposed way that the study will be carried out including but not limited to:
 - field sampling;
 - data collection;
 - survey pre-test methods;
 - measures of quality assurance;
 - interviewing network and methods to train interviewers;
 - proposed approaches of working with respondents throughout the times of a pandemic/quarantine limitations.

-

SECTION 3: Management Structure and Key Personnel

- 3.1 Describe the overall management approach toward planning and implementing the project. Include an organization chart for the management of the project describing the relationship of key positions and designations. Provide a spreadsheet to show the activities of each personnel and the time allocated for his/her involvement.
- 3.2 Provide CVs for key personnel that will be provided to support the implementation of this project using the format below. CVs should demonstrate qualifications in areas relevant to the Scope of Services.

Format for CV of Proposed Key Personnel

Name of Personnel	[Insert]
Position for this assignment	[Insert]
Nationality	[Insert]
Language proficiency	[Insert]
Education/	[Summarize college/university and other specialized education of personnel member, giving names of schools, dates attended, and degrees/qualifications obtained.]
Qualifications	[Insert]
	[Provide details of professional certifications relevant to the scope of services]
Professional certifications	Name of institution: [Insert]Date of certification: [Insert]
Employment Record/ Experience	[List all positions held by personnel (starting with present position, list in reverse order), giving dates, names of employing organization, title of position held and location of employment. For experience in last five years, detail the type of activities performed, degree of responsibilities, location of assignments and any other information or professional experience considered pertinent for this assignment.]
	[Insert]
	[Provide names, addresses, phone and email contact information for two (2) references]
References	Reference 1: [Insert]
	Reference 2: [Insert]

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l, the undersigned, certify that to the best of my qualifications, my experiences, and other relevant i	knowledge and belief, these data correctly describe my information about myself.
Signature of Personnel	Date (Day/Month/Year)

Form F: Financial Proposal Submission Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	[Insert RFP Reference Number]		

We, the undersigned, offer to provide the services for [Insert Title of services] in accordance with your Request for Proposal No. [Insert RFP Reference Number] and our Proposal. We are hereby submitting our Proposal, which includes this Technical Proposal and our Financial Proposal sealed under a separate envelope.

Our attached Financial Proposal is for the sum of [Insert amount in words and figures].

Our Proposal shall be valid and remain binding upon us for the period of time specified in the Bid Data Sheet. We understand you are not bound to accept any Proposal you receive.

Name:	 	 	
Title:	 	 	
Date:			
Signature:			

[Stamp with official stamp of the Bidder]

Form G: Financial Proposal Form

Name of Bidder:	[Insert Name of Bidder]	Date:	Select date
RFP reference:	[Insert RFP Reference Number]		

The Bidder is required to prepare the Financial Proposal following the below format and **submit it in a file separate from the Technical Proposal and password protected** as indicated in the Instruction to Bidders. Any Financial information provided in the Technical Proposal shall lead to Bidder's disqualification.

The Financial Proposal should align with the requirements in the Terms of Reference and the Bidder's Technical Proposal.

Currency of proposal may be UAH or USD, though USD is highly recommended as the price of the contract will be based on the proposal and its currency and will not be changed in its duration. Thus, USD price proposal provides better option for currency risk mitigation. Please clearly indicate currency of the proposal

A. Cost Breakdown per Deliverable*

	Deliverables [list them as referred to in the RFP]	Percentage of Total Price (Weight for payment)	Price (Lump Sum, All Inclusive)
1	Deliverable 1		
2	Deliverable 2		
3			
	Total	100%	

^{*}This shall be the basis of the payment tranches

B. Cost Breakdown by Cost Component [This is only an Example]:

Description of Activity	Remuneration per Unit of Time	Total Period of Engagement	No. of Personnel	Total Rate
I. Personnel Services				
1. Team lead				
2. Key research expert 1				
3. Key research expert 2				
Administrative costs				

III. Other Related Costs (please provide details)		
L		

NB Amounts in both tables must be equal as they represent the same financial proposal aspects. 'Duly authorized to sign the proposal for and on behalf of"	from different
Name of Organisation):	
Signature/Stamp of Entity/Date:	
Name of representative:	
Address:	
Felephone/Fax:	
Email:	