TERMS OF REFERENCE (TOR)

I. GENERAL INFORMATION

<table>
<thead>
<tr>
<th>Services/Work Description:</th>
<th>National Economic consultant for Ministry of Mining and Petroleum</th>
</tr>
</thead>
<tbody>
<tr>
<td>Project/Program Title:</td>
<td>Capacity building support to Ministry of mining and petroleum</td>
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<tr>
<td>Duty Station:</td>
<td>Addis Ababa, Ethiopia</td>
</tr>
<tr>
<td>Type of the Contract:</td>
<td>National Individual Contract</td>
</tr>
<tr>
<td>Supervisor:</td>
<td>MOMP and UNDP</td>
</tr>
<tr>
<td>Duration:</td>
<td>one year</td>
</tr>
<tr>
<td>Expected Start Date:</td>
<td>Immediately after concluding the contract agreement</td>
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II. BACKGROUND

A survey conducted by the Ministry of Mining and Petroleum, with assistance from the United Nations Development Program (UNDP), shows that Ethiopia has substantial reserves of Gold, Gemstone, Tantalum, Lithium, Cobalt, Phosphorous, Iron, Salt, Potash, Soda ash, Gemstones, Coal Petroleum and Natural gas. It also bears a commendable potential in geothermal energy. Industrial and construction materials are also extensively found in the country along with other mineral resources.

However, the contribution of the mining industry to the GDP of the country is way lower than it should be. Despite having abundant resources, the mining and petroleum sector of the country is not exploited. The country has not benefited from its untapped resources: This is mainly because, formerly, priority has not been given to the sector, which manifested in lack of policy and guiding principles. Also, limitations such as international standard legal framework, capable institutional setup as well as technological platform failed to play an enabling role to the sector. As a result, the mining and petroleum industry is expected to development further before it is a driving force for the economic growth.

Since Prime Minister Abiy Ahmed took office, five economic sectors are given top priority to drive the Home-grown Economic Reform of Ethiopia. One of them is Mining and Petroleum. Accordingly, working on policy formation, institutional arrangements and legal framework revision are all considered necessary. Encouraging private sector investment, streamlining bureaucratic and regulatory procedures, implementing policies, and building institutional capacity are also considered vital. However, there exists a complex challenge, that hinder the sector to policy implementation and make the best use of the country’s potential. Among others, human capabilities are primary challenges; this hinders Ethiopia’s pathway to prosperity through its Home-grown Economic Reform Agenda intended to deliver high-quality growth, reduction in poverty and elevate the country to a middle-income society by 2030. The mining sector particular the artisanal mining is expected to and has huge potential to create jobs for millions of people including for the growing youth population. This would help in addressing the unemployment issues in Ethiopia and translate the mining sector as significant contributor to the economy.

The issue of skilled manpower is, accordingly, one of the areas identified by the reform document as fundamental for tangible improvements in the Ministry of Mining and Petroleum. The UNDP always committed to be a part of Ethiopian development plan by offering its support in helping the Ministry procure skilled manpower, the implementation of the reform agenda stands a better chance of success.

III. Objective

The ultimate purpose of engaging an individual consultant is to strengthen the capacity of the ministry of mining and petroleum to plan and implement as well as design economically viable, socially acceptable and environmentally sound interventions in the mining sector along with the ten years perspective plan and that of the Ministry’s long term plan.
The specific objective of the consultancy work is to provide strategic advice to the Ministry regarding planning, economically viable and environmentally sustainable opportunities in the mining sector towards attracting private sector investment. The other support areas include

- Advises the Minister on strategic issues related to mining and its use for jobs creation and wealth generation in Ethiopia.
- Facilitates linkages between the Ministry and development partners including donors
- Facilitate and coordinate resource mobilization efforts for the project;
- Serves as technical assistant provider for various departments in the ministry

IV. Roles and Responsibilities

- Advise the ministry in areas of economics of mining and petroleum
- Assist MOMP implementing policy reforms related to the mining sector, targeting both Small- and Large-scale Mining (ASM);
- Design and carry out in-depth research and analytical work on mining tax issues, working with key partners and managing contractors, as required.
- Provide advice and support within all matters related to the economic development of the mining and petroleum industries in Ethiopia
- Facilitation of policy dialogue on economic issues with the other ministries, business partners, donors, civil society, private sector; contributions on development of policies as relevant.
- Provision of authoritative advice on possible areas for MOMP support and adjustment of on-going programs to ensure that MOMP programs are in line with national policies, home grown economy and other priorities
- Provide technical assistance in assessing feasibility studies that the ministry conducted;
- Compilation, analysis and interpretation of economic and statistical data, thorough research of the economic and development issues which are related to the mining sector
- Support the preparation of Policy Papers on various issues of the sector;
- provide technical assistance in the field of economic planning and in the formulation of sector strategies;
- Provide technical assistance in the formulation of Key Performance Indicators for the various sections of the sector;
- Respond to specific requests for reviewing development programs, projects and policies, and their economic and social implications, as well as to advise on institutional arrangements for their implementation
- Facilitate and ensure timely report preparations for homegrown economic reform Agenda of the mining sector;
- Provide technical assistance in facilitation of exports and marketing of minerals and petroleum;
- Direct participation in project negotiation, agreement and related meeting
- Assessment of the country’s macro-economic policies and their impact on the mining sector
- Serve as the lead technical advisor on mining sector, Reform and capacity building;
- Manage, design, and implement technical plans and procedures to achieve program tasks and objectives;
- Represent Pact in negotiations with partners and donors.
- Advise on improvements of database and information system relating to econometric and statistical modeling of economic progress of the sector;
- Develop an action plan on Economic Advisory of MoMP
- Provide technical assistance in assessing other studies conducted by external and internal consultants and put in manner suitable for decision making
- Undertake assigned research relating to the economic development of the mining sector
- Monitor economic issues affecting the mining and petroleum sector worldwide
- Undertake collaborative work with other advisers and Ministry colleagues on a variety of projects
- Performing any other tasks assigned by the ministry on the basis of laws, regulations and objectives of organization
V. IV. EXPECTED OUTPUTS / DELIVERABLES

The consultant will present a consolidated draft Inception Report upon completion of the desk review, consultation with ministry and doing preliminary assessment of what need to be done to enhance the capacity of the ministry to plan and implement economically significant interventions by the Ministry. The inception report should be presented with clear methodology and detailed work plan. This draft will be subjected to clearance and approval by the project manager at UNDP and the Minister’s office at ministry of Mining and Petroleum; within the first two weeks of the assignment. While incorporating feedbacks and comments, the consultant will continue working on the main assignment, which should be delivered over a maximum period of 12 month.

The consultant provides quarterly progress report to the project manager at UNDP and Ministry.

Key deliverables of this assignment are summarized as follows:
- A consolidated Inception Report and work plan that includes methodology/tools and a clearly defined schedule for the implementation;
- Quarterly progress report;
- Final report incorporating recommendations, best practices and lesson learnt.

VI. LOCATION AND DURATION

The duration of the contract is for one year, and the duty of the station is ADDIS ABABA.

<table>
<thead>
<tr>
<th>No.</th>
<th>Deliverables /Outputs</th>
<th>Estimated duration (days)</th>
<th>Review and approvals required</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>Inception Report, which includes methodology/tools and a clearly defined schedule for the implementation</td>
<td>15 days, after signing of the contract</td>
<td>UNDP and MoMP</td>
</tr>
<tr>
<td>2.</td>
<td>1st Quarter progress report</td>
<td>In 3 months, after signing of the contract</td>
<td>UNDP and MoMP</td>
</tr>
<tr>
<td>3.</td>
<td>2nd Quarter progress report</td>
<td>In 6 months, after signing of the contract</td>
<td>UNDP and MoMP</td>
</tr>
<tr>
<td>4.</td>
<td>3rd Quarter progress report</td>
<td>In 9 months, after signing of the contract</td>
<td>UNDP and MoMP</td>
</tr>
<tr>
<td>5</td>
<td>Consolidated annual performance report</td>
<td>In 12 months, after signing of the contract</td>
<td>UNDP and MoMP</td>
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</tbody>
</table>

VII. IMPLEMENTATION ARRANGEMENTS

The consultant will be recruited under the UNDP terms and conditions and undertake the assigned tasks and responsibilities under the direct supervision of the Ministry of Mining and Petroleum and UNDP.

VIII. PAYMENT MILESTONES AND AUTHORITY

<table>
<thead>
<tr>
<th>Instalments</th>
<th>Deliverables or Documents to be Delivered</th>
<th>Approval should be obtained from</th>
<th>Percentage of Payment</th>
</tr>
</thead>
<tbody>
<tr>
<td>1st Instalment</td>
<td>Submission of Inception report</td>
<td>UNDP and MoMP</td>
<td>20%</td>
</tr>
<tr>
<td>2nd Instalment</td>
<td>Submission of 1st quarter progress report</td>
<td>“</td>
<td>20%</td>
</tr>
<tr>
<td>3rd Instalment</td>
<td>Submission of 2nd quarter progress report</td>
<td>“</td>
<td>20%</td>
</tr>
<tr>
<td>4th Instalment</td>
<td>Submission of 3rd quarter progress report</td>
<td>“</td>
<td>20%</td>
</tr>
<tr>
<td>5th Instalment</td>
<td>Submission of Consolidated annual performance report</td>
<td>“</td>
<td>20%</td>
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</table>
IX. MINIMUM EMPLOYEE REQUIREMENT

The consultant should be an expert with solid experience and exposure on economics, strategic plan, document preparation and well versed on the interventions the strategic document intends to entail.

The consultant should have the following qualifications and experience:

A. Education:
   The employee should have minimum requirement of Master degree in the area Economics, public administration, strategic planning, business administration or related field;

B. Experience and Skills:
   - Minimum of at least 6 years in the field of economics, strategic plan development, resource mobilization, business development, strategy development, or related sphere.
   - Experience on conducting qualitative profitability, cash flow and economic evaluation
   - Demonstrate results-oriented policy and business management and implementation skill
   - Excellent research and writing skills, including proven experience designing and carrying out policy-oriented research in the area of mining and petroleum
   - Experience in mining management and/or mining economics, preferably with experience gained in developing countries.
   - Sound knowledge of contemporary public and private sector operating systems and procedures are required;
   - Preferably have a lot of engagements with the private sector, public sector and UN agencies
   - Have a good understanding of the Ethiopian government context;
   - Knowledge of relevant policies, structure and opportunities and challenges of the mining sector development in Africa
   - Experience working with UN or other international organizations
   - Exposure to or understanding of the Ethiopia’s socio-economic contexts is an asset.
   - Sound understanding of the national and international development policies, strategies and programmes, and their implementation issues and challenges.
   - Analytical skills and experience in developing assessment reports of high standards.
   - Knowledge of UNDP programming approaches is desirable
   - Experience of working in Ethiopia/Africa is desirable

C. Functional Competencies
   - Positive and constructive approaches to work with energy
   - Demonstrate openness to change and ability to receive and integrate feedback
   - Excellent written and verbal communication skills
   - Strong time management and meet established timelines.
   - Ability to work under pressure, and to deliver in a timely manner without compromising quality standards

D. Language and Other Skills
   - Excellent knowledge of English, including the ability to write reports clearly and concisely and to set out a coherent argument in presentation and group interactions
   - Capacity to facilitate and communicate with different stakeholders
   - Computer skills: full command of Microsoft applications (word, excel, PowerPoint) and common internet applications

X. IX. CRITERIA FOR SELECTING THE BEST OFFER

Upon the advertisement of the Procurement Notice, qualified consultant is expected to submit both the Technical and Financial Proposals. Accordingly; the consultant will be evaluated based on Cumulative Analysis as per the following conditions:

- Responsive/compliant/acceptable as per the Instruction to Bidders (ITB) of the Standard Bid Document (SBD), and
• Having received the highest score out of a pre-determined set of weighted technical and financial criteria specific to the solicitation. In this regard, the respective weight of the proposals are:
  a. Technical Criteria weight is 70%
  b. Financial Criteria weight is 30%

<table>
<thead>
<tr>
<th>Criteria</th>
<th>Point out of 100</th>
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<tbody>
<tr>
<td>Educational relevance</td>
<td>5</td>
</tr>
<tr>
<td>Understanding the scope of work and organization of the proposal</td>
<td>25</td>
</tr>
<tr>
<td>Experience of similar assignment</td>
<td>20</td>
</tr>
<tr>
<td>Oral Interview</td>
<td>50</td>
</tr>
<tr>
<td>Financial (Lower Offer/Offer*100)</td>
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</table>

Total Score Technical Score * 70% + Financial Score * 30%

X. LOGISTICAL SUPPORT
The Ministry (MoMP) will provide office space, equipment and internet access for the duration of the consultancy. The ministry will avail a vehicle and driver for travels related to the work and for mission outside of Addis (if any).

XI. RECOMMENDED PRESENTATION OF TECHNICAL PROPOSAL
For purposes of generating proposals whose contents are uniformly presented and to facilitate their comparative review, a Service Provider advised to use a proposed Table of Contents. Hence, your Technical Proposal document must have at least the preferred content as outlined in the respective RFP Proposal Submission Form.

TECHNICAL PROPOSAL COVER PAGES
Cover Page
Cover Letter

SECTION I. TECHNICAL PROPOSAL SUBMISSION FORM
1.1 Letter of Motivation
1.2 Proposed Methodology
1.3 Past Experience in Similar Consultancy and/or Projects
1.4 Implementation Timelines
1.5 List of Personal Referees
1.6 Bank Reference
1.7 Copy of Academic credentials

SECTION II. ANNEXES
Annex a. Duly Signed Offeror’s Letter to UNDP Confirming Interest and Availability (use the template hereto)
Annex b. Duly Signed Personal CV’s /P11

XII. CONFIDENTIALITY AND PROPRIETARY INTERESTS
The consultant shall not either during the term or after termination of the assignment, disclose any proprietary or confidential information related to the consultancy or the Government without prior written consent. Proprietary interests on all materials and documents prepared by the consultant under the assignment shall become and remain properties of the MoMP. The contract will be administered by the United Nations Development Programme (UNDP), and all relevant UNDP rules, policies and procedures will apply.

XIII. HOW TO APPLY
Interested consultant with required qualification and experience must submit their applications through: https://etendering.partneragencies.org UNDP/ETH10/Event ID: ETH2106