

#### INDIVIDUAL CONSULTANT PROCUREMENT NOTICE

Date: April 13, 2021

**Country:** Home-based.

**Description of the Assignment:** RBLAC is seeking the services of at least three Communications Crisis Management experts to support RBLAC Regional Communication Strategy (both at the regional and country level) with focus on i) strengthening and positioning of the brand and identity of UNDP, ii) provide reputational risk and crisis management services to UNDP regional bureau and COs as needed (including monitoring), iii) analysis support on national trends to inform the implementation of effective communication strategies, and others. The experts will work based on demand, and will be managed by the RBLAC Strategy and Partnerships Team. The consultant will report to the RBLAC Head of Communications and Specific RRs in COs.

Project Name: 116730 – Acelerando el Progreso de los ODS en América Latina y el Caribe.

Period of Assignment /Services: 12-months period (with possibility of extension).

Technical and financial proposal should be submitted at the following email procurement.rblac.regionalhub@undp.org, Subject: 18495-2021 – LAC Crisis Management and Communications Expert (3 vacancies available) no later than April 27, 2021 at 15:00 (UTC /GMT -5), time of the Republic of Panama.

Any request for clarification must be sent in writing, or by standard electronic communication to the e-mail indicated above no later than **April 20, 2021 at 15:00 (UTC /GMT-5), time of the Republic of Panama**. Procurement Unit RSC LAC will respond by standard electronic mail and will send written copies of the response, including an explanation of the query without identifying the source of inquiry, to all consultants.

#### 1. BACKGROUND

The United Nations Development Program (UNDP) provides technical support to partners to eradicate poverty and reduce inequalities and exclusion. UNDP supports countries in the development of policies, partnerships, institutional capacities, and resilience, to maintain the advances of sustainable human development and promote the achievement of the Sustainable Development Goals (SDGs) of the 2030 Agenda.

At UNDP, external and internal communication—nationally, regionally, and globally—is critical to achieving both development results and business objectives. Skillful communication contributes to transparency and development effectiveness, attracts, and fosters strong partnerships, and can boost resource mobilization. Communications also plays a crucial role in positioning UNDP as a credible and trusted development partner and thought leader, creating greater awareness about the organization's work and its impact on the continent.

#### 2. SCOPE OF WORK, RESPONSIBILITIES AND DESCRIPTION OF THE PROPOSED ANALYTICAL WORK

The consultants will be providing support in the following areas:

Number of consultants: Three vacancies available.

Working under the supervision of the Head of Communications and of Resident Representatives (RRs) of specific country offices (depending of the issue at hand), the tasks assigned in each individual assignment may include the following:

- Reputational analysis and perception of the UNDP brand and its positioning in the country.
- Crisis management advisory services including planning, real-time crisis response and recovery.
- Monitoring and reporting regularly and in real time, on the threats and challenges that the
  organization faces in terms of its reputation using big data intelligence (social listening on social
  media, print, etc.) and advise on response to specific incidents (number of reports will vary
  depends of the assignment).
- Analyze national narratives and trends on issues of interest to UNDP work (monitoring of social networks, media, key profiles).
- Develop and assist in the implementation of a communication strategy to respond to any potential reputational crisis in the country, with concrete steps and key messages.
- Weekly summaries on recommendations for strategic messages and dissemination strategy to strengthen the identity of UNDP and communication with partners and civil society, based on the identification of opportunities at the national level, to reinforce the central message of the organization.
- Write communication materials such as press releases, statements, speeches, stories, and social media posts that can help UNDP protect and/improve its reputation and brand with key audiences.

- Edit and/or provide feedback to different comms materials produced by COs during times of crisis including press releases, statements, speeches, stories, social media posts, etc.
- Explore the horizon of emerging and future problems that can affect the reputation of the organization in all areas and advise the UNDP management team on how to address them.
- Help to identify key partners and influencers that can help to strengthen the positioning of UNDP.
- Promote and monitor the effective management of reputational risk within the organization.
- Advise UNDP in relation to the organization's corporate communications strategy and important campaigns.

#### 3. REQUIREMENTS FOR EXPERIENCE AND QUALIFICATIONS

#### **Mandatory requirements:**

- Applicants must submit all required documents detailed in section 4.
- Experience in the areas of Communications, Linguistics, or similar fields.
- Excellent oral and written communication skills in English and Spanish.
- Two recommendations letters of previous experience (Pass/Fail).

#### Candidates that do not meet the above mandatory requirements will be disqualified.

#### **Required Skills and Experience:**

#### I. Academic Qualifications:

- A Bachelor's degree in the areas of Communications, Linguistics, or similar fields.
- A Master's degree in any of the mentioned areas will be an advantage.

#### II. Years of experience:

- Experience in strategic communications with a proven record in crisis management, media relations and strategy development.
- Excellent writing and editing skills with ability to synthesize complex and technical information from various sources into jargon-free, content for different audiences.
- Experience in writing for media outlets, development-related organizations, research centers, think-tanks or multilateral institutions required.

- Highly developed and proven communications skills in multi-cultural settings.
- Experience in developing and executing successful communications strategies, including in complex emergencies, and varying development contexts.
- Expert knowledge of the LAC region and its different context, traditions, etc.
- Experience with UNDP and/or other UN organizations will be an advantage.
- General knowledge of UNDP work in the LAC region is desirable.

#### III. Required Languages:

Excellent oral and written communication skills in English and Spanish.

#### 4. DOCUMENTS TO BE INCLUDED WHEN SUBMITTING THE PROPOSALS (Pass/Fail).

Interested individual consultants must submit the following documents (in PDF format) duly signed to demonstrate their qualifications:

- **2.1 Proposal (in English) (mandatory) (Pass/Fail):** Brief description of why you consider yourself as the most suitable for the assignment, and a methodology, if applicable, on how you will approach and complete the assignment.
- **2.2 Financial Proposal (mandatory) (Pass/Fail):** The standard **Letter of Confirmation of Interest and Availability**, which you must complete, sign and submit to UNDP. Please refer to **Annex II**.

The financial proposal shall specify a maximum **daily fee's in USD dollars**, and payment terms around specific and measurable (qualitative and quantitative) deliverables (i.e. whether payments fall in installments or upon completion of the entire contract). Payments are based upon output, i.e. upon delivery of the services specified in the TOR.

The financial proposal (Annex II) must be sent within the offer's email, in a separate attachment to the other documents.

- **2.3 P11 form or CV (mandatory) (Pass/Fail):** Including experience in similar projects and at least **(3) professional references** (e-mail, phone number).
- **2.4 Health Statement (mandatory) (Pass/Fail):** Self-declaration to be made and signed by the consultants to confirm that they are in good health and have the necessary insurance coverage and inoculations. It does not require a doctor to sign. **A copy of proof of insurance MUST be attached to this form.** Please refer to **Annex III**.

- **2.5 Beneficiary (mandatory) (Pass/Fail):** Personal information as name, address, ID, phone number of a beneficiary in case of death during the consultancy. **A copy of the beneficiary's personal identity document must be attached.** Please refer to **Annex IV**.
- **2.6. Two recommendations letters (mandatory) (Pass/Fail):** Previous experience.

Candidates that do not meet the above mandatory requirements will be disqualified.

Take note: Email size should not exceed 4 MB.

#### 5. FINANCIAL PROPOSAL

#### • Contracts based on daily fee

The financial proposal will specify the daily fee, travel expenses and per diems quoted in separate line items, and payments are made to the Individual Consultant based on the number of days worked.

#### 6. EVALUATION

#### 2. Cumulative analysis

When using this weighted scoring method, the award of the contract should be made to the individual consultant whose offer has been evaluated and determined as:

- a) responsive/compliant/acceptable, and
- b) Having received the highest score out of a pre-determined set of weighted technical and financial criteria specific to the solicitation.
- \*Technical Criteria weight; 70%
- \*Financial Criteria weight; 30%

Only candidates obtaining a minimum of 70 points would be considered for the Financial Evaluation

Criteria	Weight	Max. Point	
<u>Technical</u>			
Criteria A			
• Criteria B			
Criteria C			
• Criteria []			
<u>Financial</u>			

### **ANNEXES**

ANNEX I - TERMS OF REFERENCES (TOR);

ANNEX II - OFFEROR'S LETTER TO UNDP;

ANNEX III - STATEMENT OF HEALTH - INDIVIDUAL CONTRACTORS;

ANNEX IV - DESIGNATION OF BENEFICIARY FOR IC CONTRACT;

ANNEX V - MODEL OF INDIVIDUAL CONSULTANT CONTRACT & GENERAL CONDITIONS

OF CONTRACTS FOR THE SERVICES OF INDIVIDUAL CONTRACTORS;

ANNEX VI - EVALUATION CRITERIA.

## **ANNEX I**

#### **UNITED NATIONS DEVELOPMENT PROGRAMME**



#### REGIONAL BUREAU FOR LATIN AMERICA AND THE CARIBBEAN (RBLAC)

#### **TERMS OF REFERENCE**

#### A. GENERAL INFORMATION

Title: LAC Crisis Management and Communications Expert (3 vacancies available)

Project: 116730 – Acelerando el Progreso de los ODS en América Latina y el Caribe

Type of contract: Framework Agreement

Direct Supervisor: RBLAC Head of Communications and Specific RRs in Cos.

Contracting Authority: United Nations Development Programme

Duty station: Home based

Estimated Start Date: May 2021

Expected Duration: 12 months period (with possibility of extension)

#### **B. BACKGROUND**

The United Nations Development Program (UNDP) provides technical support to partners to eradicate poverty and reduce inequalities and exclusion. UNDP supports countries in the development of policies, partnerships, institutional capacities, and resilience, to maintain the advances of sustainable human development and promote the achievement of the Sustainable Development Goals (SDGs) of the 2030 Agenda.

At UNDP, external and internal communication—nationally, regionally, and globally—is critical to achieving both development results and business objectives. Skillful communication contributes to transparency and development effectiveness, attracts, and fosters strong partnerships, and can boost resource mobilization. Communications also plays a crucial role in positioning UNDP as a credible and trusted development partner

and thought leader, creating greater awareness about the organization's work and its impact on the continent.

#### C. OBJECTIVE

RBLAC is seeking the services of at least three Communications Crisis Management experts to support RBLAC Regional Communication Strategy (both at the regional and country level) with focus on i) strengthening and positioning of the brand and identity of UNDP, ii) provide reputational risk and crisis management services to UNDP regional bureau and COs as needed (including monitoring), iii) analysis support on national trends to inform the implementation of effective communication strategies, and others.

The experts will work based on demand and will be managed by the RBLAC Strategy and Partnerships Team. The consultant will report to the RBLAC Head of Communications and Specific RRs in COs.

#### D. PURPOSE

With the aim of supporting the strengthening and positioning of the UNDP brand and disseminating the organization's work, with a focus on our programmatic support and leadership in the generation of knowledge and analysis for the formulation of public policies for sustainable development, UNDP requires a Consultancy for the services detailed in these terms of reference, in order to carry out a communication strategy that allows us to improve and protect UNDP's reputation in the region.

In order to ensure continued support to our country offices (COs) in Latin America and the Caribbean, UNDP's RBLAC invites candidates to send their applications.

#### Goals:

- Support the strengthening and positioning of the brand and identity of UNDP, establishing a clear message about the scope of our collaboration in the projects and programs that we implement in the country.
- Provide reputational risk and crisis management services to UNDP regional bureau or to specific country
  offices as needed.
- Provide analysis and advice to UNDP regarding national trends to inform the implementation of effective communication strategies, focused on the dissemination, awareness, visibility and socialization of UNDP issues and work in alliance with its local partners.
- Support UNDP in managing and monitoring the reputation of the organization.

### E. SCOPE OF WORK

The consultants will be providing support in the following areas:

Number of consultants: Three vacancies available.

Working under the supervision of the Head of Communications and of Resident Representatives (RRs) of specific country offices (depending of the issue at hand), the tasks assigned in each individual assignment may include the following:

- Reputational analysis and perception of the UNDP brand and its positioning in the country.
- Crisis management advisory services including planning, real-time crisis response and recovery.
- Monitoring and reporting regularly and in real time, on the threats and challenges that the organization faces in terms of its reputation using big data intelligence (social listening on social media, print, etc.) and advise on response to specific incidents (number of reports will vary depends of the assignment).
- Analyze national narratives and trends on issues of interest to UNDP work (monitoring of social networks, media, key profiles).
- Develop and assist in the implementation of a communication strategy to respond to any potential reputational crisis in the country, with concrete steps and key messages.
- Weekly summaries on recommendations for strategic messages and dissemination strategy to strengthen the identity of UNDP and communication with partners and civil society, based on the identification of opportunities at the national level, to reinforce the central message of the organization.
- Write communication materials such as press releases, statements, speeches, stories, and social media posts that can help UNDP protect and/improve its reputation and brand with key audiences.
- Edit and/or provide feedback to different comms materials produced by COs during times of crisis including press releases, statements, speeches, stories, social media posts, etc.
- Explore the horizon of emerging and future problems that can affect the reputation of the organization in all areas and advise the UNDP management team on how to address them.
- Help to identify key partners and influencers that can help to strengthen the positioning of UNDP.
- Promote and monitor the effective management of reputational risk within the organization.

 Advise UNDP in relation to the organization's corporate communications strategy and important campaigns.

#### F. EXPECTED OUTPUTS / DELIVERABLES

Review and Approval of the supervisor: RBLAC Head of Communications and Specific RRs in Cos.

The expected specific outputs or deliveries might change per individual assignment, however, may include:

- Reputational analysis and perception of the UNDP brand in each given country.
- Media Monitoring reports using big data analytics (number of reports will vary depends of the assignment).
- Crisis communication strategy.
- Weekly summaries on recommendations.
- Draft press releases, OPEDs, statements or declarations for the media on key issues, among others.
- List of key partners and influencers that can help to strengthen the positioning of UNDP.

#### **G. INSTITUTIONAL ARRANGEMENTS**

- The overall objective of this Framework Agreement is to facilitate and expedite the process by which UNDP can engage at least the services of three LAC Crisis Management and Communications Expert once there are specific assignments over the next 12 months (with possibility of extension).
- UNDP does not warrant that any quantity of services will be purchased during the term of the Framework Agreement, as this will depend on forthcoming needs.
- IC as a Framework agreement is non-exclusive (i.e. it does not prohibit UNDP from entering into another such framework agreement with another individuals or entities);
- Consultants will report to supervisor based on the list above, indicating the expected outputs and their timeliness.
- The Framework Agreement will be for a fixed all-inclusive daily fee.
- The consultants will report to and be directly supervised by the RBLAC Head of Communications and Specific RRs in COs.

- The Consultants will be responsible for providing her/his own workstation (i.e., laptop, internet, phone, scanner/printer, etc.) and must have access to reliable internet connection.
- The Consultants will be home based.
- The Consultants will be given access to relevant information necessary for execution of the tasks under this assignment.

#### H. DURATION OF THE WORK

The expected duration of the assignment will be twelve months with possibility of extension. Start date will May 2021 ending in May 2022.

#### I. QUALIFICATIONS OF THE SUCCESSFUL CONTRACTOR

#### **Mandatory requirements:**

- Applicants must submit all required documents detailed in section 4.
- Experience in the areas of Communications, Linguistics, or similar fields.
- Excellent oral and written communication skills in English and Spanish.
- Two recommendations letters of previous experience (Pass/Fail).

Candidates that do not meet the above mandatory requirements will be disqualified.

#### **Required Skills and Experience:**

#### I. Academic Qualifications:

- A Bachelor's degree in the areas of Communications, Linguistics, or similar fields.
- A Master's degree in any of the mentioned areas will be an advantage.

#### II. Years of experience:

- Experience in strategic communications with a proven record in crisis management, media relations and strategy development.
- Excellent writing and editing skills with ability to synthesize complex and technical information from various sources into jargon-free, content for different audiences.
- Experience in writing for media outlets, development-related organizations, research centers, think-tanks or multilateral institutions required.

- Highly developed and proven communications skills in multi-cultural settings.
- Experience in developing and executing successful communications strategies, including in complex emergencies, and varying development contexts.
- Expert knowledge of the LAC region and its different context, traditions, etc.
- Experience with UNDP and/or other UN organizations will be an advantage.
- General knowledge of UNDP work in the LAC region is desirable.

#### III. Required Languages:

• Excellent oral and written communication skills in English and Spanish.

#### J. DUTY STATION

The Individual Contractor will be home-based.

<u>Travel:</u> NO travel is expected nor budgeted for this consultancy. In the case of unforeseeable travel, payment of travel costs including tickets, lodging and terminal expenses should be agreed upon, between the respective business unit and Individual Consultant, prior to travel and will be reimbursed using an F10 Form. In general, UNDP should not accept travel costs exceeding those of an economy class ticket. Should the IC wish to travel on a higher class he/she should do so using their own resources.

#### K. SCOPE OF BID PRICE AND SCHEDULE OF PAYMENTS

The LAC Crisis Management and Communications Expert will receive a fee based on a daily fee. Number of days will vary per the needs of each assignment, but the maximum will be of 15 days per month for each expert.

Payments will be done against acceptance of deliverables and subsequent submission of certificate of payment requests for verification and approval by the RBLAC Head of Communications and Specific RRs in COs.

#### L. RECOMMENDED PRESENTATION OF PROPOSAL AND OTHER RELEVANT INFORMATION PAYMENT

#### Documentation to be submitted:

 Applicants must submit a CV, indicating all past experience, Education/Qualifications, professional certifications.

- Applicants must submit a duly completed and signed Annex II Offeror's letter to UNDP confirming
  interest and availability for the Individual Contractor (IC) assignment to be downloaded from the UNDP
  procurement site. A daily fee in US dollars.
- Applicants must submit all required documents detailed in section 4.
- Two recommendations letters of previous experience (Pass/Fail).

#### The selected consultant will have the obligation to:

- 1. Before any travel, obtain the security permits for traveling to the countries where the services will be required. These permits may be obtained at www.undss.org.
- 2. Have the contract signed by the UNDP and the expert before starting the work and before starting any travel. If the expert travels and starts the work without having signed the contract, the work and travel will be at the expert's own risk and responsibility.
- 3.All background compiled and deliverables produced by the expert are the property of the UNDP. The expert must obtain written permission from the UNDP to use all or part of the documents for any other consulting or work.

#### M. ANNEXES

## **ANNEX II**

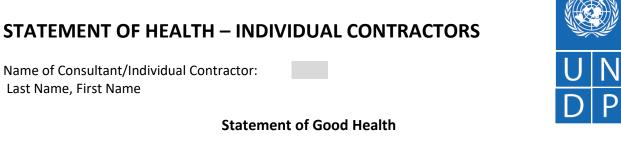
## OFFEROR'S LETTER TO UNDP CONFIRMING INTEREST AND AVAILABILITY FOR THE INDIVIDUAL CONTRACTOR (IC) ASSIGNMENT

	Date
Un	ar Sir/Madam ited Nations Development Programme gional Centre for Latin America and the Caribbean
De	ar Sir/Madam:
I he	ereby declare that:
a)	I have read, understood and hereby accept the Terms of Reference describing the duties and responsibilities for process 18495-2021 – LAC Crisis Management and Communications Expert (3 vacancies available);
b)	I have also read, understood and hereby accept UNDP's General Conditions of Contract for the Services of the Individual Contractors;
c)	I hereby propose my services and I confirm my interest in performing the assignment through the submission of mocV or Personal History Form (P11) which I have duly signed and attached hereto as Annex 1;
d)	I hereby propose to complete the services based on the following payment method:
	A daily fee of[state amount in words and in numbers, indicating exact currency]; payable against deliverable as described in the Terms of Reference.
e)	For your evaluation, the breakdown of the abovementioned all-inclusive amount is attached hereto as Annex 2 [Not Applicable];
f)	I recognize that the payment of the abovementioned amounts due to me shall be based on my delivery of outputs within the timeframe specified in the TOR, which shall be subject to UNDP's review, acceptance and payment certification procedures;
g)	This offer shall remain valid for a total period of days [ <i>minimum of 90 days</i> ] after the submission deadline;
h)	I confirm that I have no first-degree relative (mother, father, son, daughter, spouse/partner, brother or sister) currently employed with any UN agency or office [disclose the name of the relative, the UN office employing the relative, and the relationship if, any such relationship exists];
i)	If I am selected for this assignment, I shall [pls. check the appropriate box]:
	Sign an Individual Contract with UNDP;
	Request my employer [state name of company/organization/institution] to sign with UNDP a Reimbursable

	purpose are as fol		eriair. The contact person a	ia actails of my cir	
j)	I hereby confirm that [chec	k all that applies]:			
	At the time of th Business Unit of		o active Individual Contract o	or any form of enga	gement with any
	I am currently en	gaged with UNDP and	or other entities for the foll	owing work:	
	Assignment	Contract Type	UNDP Business Unit / Name of Institution/Company	Contract Duration	Contract Amount
	I am also anticipa submitted a prop		following work from UNDP	and/or other entition	es for which I have
	Assignment	Contract Type	Name of Institution/ Company	Contract Duration	Contract Amount
k)	that I shall bear all costs as	sociated with its prepa	t bound to accept this propo ration and submission and t t or outcome of the selection	hat UNDP will in no	
l)	<del>, , , , , , , , , , , , , , , , , , , </del>		<b>lations recently separated,</b> nimum break in service requi		
m)	I also fully understand that whatsoever to be re-instate		Individual Contractor, I have a staff member.	e no expectations n	or entitlements
Full	Name and Signature:		Date Signe	d:	

Anne	xes: [pls. check all that applies]
	CV or Duly signed P11 Form
Impo	rtant Note: Please submit this form duly signed.

## **ANNEX III**



In accordance with the provisions of Clause 5 of the General Terms & Conditions for Individual Contractors, I am submitting this statement to certify that I am in good health and take full responsibility for the accuracy of this Statement. I am aware that information pertaining to inoculation requirements in respect of official travel to countries can be referred to at <a href="http://www.who.int/ith">http://www.who.int/ith</a>.

I certify	that my medical insurance coverage is valid for the p	period from to	(if applicable)	
I certify Rating:	that my medical insurance covers medical evacuation "B through E". Duty stations with "A" or "H" of	, , ,	•	• •
Policy N	ne of my medical insurance carrier is: umber: ne Number of Medical Insurance Carrier:			
А сору с	of proof of insurance MUST be attached to this form	1.		
	Signature of Consultant/Individual Contractor	Date		
This stat	tement is only valid for Consultant/Individual Contra	ctor Contract No.		
	Signature of Officer Supervising the Contract	Name		
	Business Unit			



## **DESIGNATION OF BENEFICIARY**

## **FOR IC CONTRACT**

By this means, I,	citizen	, with personal identity
	, designate	
	disability or death during the s	
to receive all the amounts pen	ding due in accordance with th	e provisions of the Contrac
signed with the United Nation	is Development Program (UND	P).
Full details of the beneficiary:		
Full Name:		
ID:		
Address:		
Phone Number:		
Email:		
Note: a copy of the beneficia	ry's personal identity docume	nt must be attached.
Consultant's Signature:		
Date:		

## **ANNEX V**

#### UNITED NATIONS DEVELOPMENT PROGRAMME



### Contract for the Services of An Individual Contractor

This Contract is entered into on [insert date] between the United Nations Development Pr	ogramme (hereinafte	er referred to as "UNDP")
and (hereinafter referred to as "the II	ndividual Contracto	or") whose address is
WHEREAS UNDP desires to engage the services of the Individual Contractor on the terms	and conditions here	inafter set forth, and:
WHEREAS the Individual Contractor is ready and willing to accept this Contract with UND	P on the said terms a	and conditions,
NOW, THEREFORE, the Parties hereby agree as follows:		
1. Nature of services		
The Individual Contractor shall perform the services as described in the Terms of Reference and are attached hereto as <i>Annex I</i> in the following Duty Station(s):		
2. Duration		
This Individual Contract shall commence on [insert date], and shall expire upon satisfacto Terms of Reference mentioned above, but not later than [insert date], unless sooner ter Contract. This Contract is subject to the General Conditions of Contract for Individual contact www.undp.org/procurement and are attached hereto as <u>Annex II</u> .	minated in accordan	ce with the terms of this
3. Consideration		
As full consideration for the services performed by the Individual Contractor under the term specified, his/her travel to and from the Duty Station(s), any other travel required in the ful, and living expenses in the Duty Station(s), UNDP shall pay the Individual Contractor a to the table set forth below¹. Payments shall be made following certification by UNDP the described below, have been satisfactorily performed and the Deliverables have been adbelow, if any.	olfillment of the Ternotal of [currency] t the services related	ns of Reference in Annex in accordance with d to each Deliverable, as
DELIVERABLES	DUE DATE	AMOUNT IN [CURRENCY]
		[comment)

If unforeseen travel outside the Duty Station not required by the Terms of Reference is requested by UNDP, and upon prior written agreement, such travel shall be at UNDP's expense and the Individual Contractor shall receive a *per diem* not to exceed United Nations daily subsistence allowance rate in such other location(s).

TOTAL IN [CURRENCY]

<sup>&</sup>lt;sup>1</sup> For payments which are not output-based lump sum, indicate the maximum number of working days/hours/units, any out of pocket expense (travel, per diem...) and the corresponding fee/cost in the Deliverable (s) table.

Where two currencies are involved, the rate of exchange shall be the official rate applied by the United Nations on the day the UNDP instructs its bank to effect the payment(s).

4.	Riahts and	Obligations	of the Ir	ndividual	contractor
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The rights and obligations of the Individual Contractor are strictly limited to the terms and conditions of this Contract, including its Annexes. Accordingly, the Individual Contractor shall not be entitled to any benefit, payment, subsidy, compensation or entitlement, except as expressly provided in this Contract. The Individual Contractor shall be solely liable for claims by third parties arising from the Individual Contractor's own acts or omissions in the course of performing this Contract, and under no circumstances shall UNDP be held liable for such claims by third parties.

5. Beneficiary
The Individual Contractor selects as beneficiary of any amounts owed under this Contract in the event of death
of the Individual Contractor while performing services hereunder. This includes the payment of any service-incurred liability insurance
attributable to the performance of the services for UNDP.
Mailing address, email address and phone number of beneficiary:
Mailing address, email address and phone number of emergency contact (if different from beneficiary):
IN WITNESS WHEREOF, the Parties hereto have executed this Contract.
By signing below, I, the Individual Contractor, acknowledge and agree that I have read and accept the terms of this Contract, including the General Conditions of Contracts for Individual contractors available on UNDP website at www.undp.org/procurement and attached hereto in Annex II whice form an integral part of this Contract, and that I have read and understood, and agree to abide by the standards of conduct set forth in the Secretary-General's bulletins ST/SGB/2003/13 of 9 October 2003, entitled "Special Measures for Protection from Sexual Exploitation and Sexual Abuse" and ST/SGB/2002/9 of 18 June 2002, entitled "Regulations Governing the Status, Basic Rights and Duties of Officials other than Secretaria Officials, and Experts on Mission".

☐ The Individual Contractor has submitted a Statement of Good Health and confirmation of immunization.

AUTHORIZING OFFICER:	INDIVIDUAL CONTRACTOR:
United Nations Development Programme	
Signature:	Signature:
Name:	Name:
Title:	Title:
Date:	Date:

#### UNITED NATIONS DEVELOPMENT PROGRAMME



# GENERAL CONDITIONS OF CONTRACTS FOR THE SERVICES OF INDIVIDUAL CONTRACTORS

#### 1. LEGAL STATUS

The Individual contractor shall have the legal status of an independent contractor vis-à-vis the United Nations Development Programme (UNDP), and shall not be regarded, for any purposes, as being either a "staff member" of UNDP, under the UN' Staff Regulations and Rules, or an "official" of UNDP, for purposes of the Convention on the Privileges and Immunities of the United Nations, adopted by the General Assembly of the United Nations on 13 February 1946. Accordingly, nothing within or relating to the Individual Contract shall establish the relationship of employer and employee, or of principal and agent, between UNDP and the Individual contractor. The officials, representatives, employees or subcontractors of UNDP and of the Individual contractor, if any, shall not be considered in any respect as being the employees or agents of the other, and UNDP and the Individual contractor shall be solely responsible for all claims arising out of or relating to its engagement of such persons or entities.

#### 2. STANDARDS OF CONDUCT

In General: The Individual contractor shall neither seek nor accept instructions from any authority external to UNDP in connection with the performance of its obligations under the Individual Contract. Should any authority external to UNDP seek to impose any instructions on the Individual Contract regarding the Individual contractor's performance under the Individual Contract, the Individual contractor shall promptly notify UNDP and shall provide all reasonable assistance required by UNDP. The Individual contractor shall not take any action in respect of its performance of the Individual Contract or otherwise related to its obligations under the Individual Contract that may adversely affect the interests of UNDP, and the Individual contractor shall perform its obligations under the Individual Contract with the fullest regard to the interests of UNDP. The Individual contractor warrants that it has not and shall not offer any direct or indirect benefit arising from or related to the performance of the Individual Contract or the award thereof to any representative, official, employee or other agent of UNDP. The Individual contractor shall comply with all laws, ordinances, rules and regulations bearing upon the performance of its obligations under the Individual Contract. In the performance of the Individual Contract the Individual contractor shall comply with the standards of conduct set in the Secretary General's Bulletin ST/SGB/2002/9 of 18 June 2002, entitled "Regulations Governing the Status, Basic Rights and Duties of Officials other than Secretariat Officials, and Expert on Mission". The individual contractor must comply with all Security Directives issued by UNDP. Failure to comply with such security directives is grounds for termination of the Individual contractor for cause. Prohibition of Sexual Exploitation and Abuse: In the performance of the Individual Contract, the Individual contractor shall comply with the standards of conduct set forth in the Secretary-General's bulletin ST/SGB/2003/13 of 9 October 2003, concerning "Special measures for protection from sexual exploitation and sexual abuse". In particular, the Individual contractor shall not engage in any conduct that would constitute sexual exploitation or sexual abuse, as defined in that bulletin. The Individual contractor acknowledges and agrees that any breach of any of the provisions hereof shall constitute a breach of an essential term of the Individual Contract, and, in addition to any other legal rights or remedies available to any person, shall give rise to grounds for termination of the Individual Contract. In addition, nothing herein shall limit the right of UNDP to refer any alleged breach of the foregoing standards of conduct to the relevant national authorities for appropriate legal action.

#### 3. TITLE RIGHTS, COPYRIGHTS, PATENTS AND OTHER PROPRIETARY RIGHTS

Title to any equipment and supplies that may be furnished by UNDP to the Individual contractor for the performance of any obligations under the Individual Contract shall rest with UNDP, and any such equipment shall be returned to UNDP at the conclusion of the Individual Contract or when no longer needed by the Individual contractor. Such equipment, when returned to UNDP, shall be in the same condition as when delivered to the Individual contractor, subject to normal wear and tear, and the Individual contractor shall be liable to compensate UNDP for any damage or degradation of the equipment

that is beyond normal wear and tear. UNDP shall be entitled to all intellectual property and other proprietary rights, including, but not limited to, patents, copyrights and trademarks, with regard to products, processes, inventions, ideas, know-how or documents and other materials which the Individual contractor has developed for UNDP under the Individual Contract and which bear a direct relation to or are produced or prepared or collected in consequence of, or during the course of, the performance of the Individual Contract, and the Individual contractor acknowledges and agrees that such products, documents and other materials constitute works made for hire for UNDP. However, to the extent that any such intellectual property or other proprietary rights consist of any intellectual property or other proprietary rights of the Individual contractor: (a) that pre-existed the performance by the Individual contractor of its obligations under the Individual Contract, or (b) that the Individual contractor may develop or acquire, or may have developed or acquired, independently of the performance of its obligations under the Individual Contract, UNDP does not and shall not claim any ownership interest thereto, and the Individual contractor grants to UNDP a perpetual license to use such intellectual property or other proprietary right solely for the purposes of and in accordance with the requirements of the Contract. At the request of UNDP, the Individual contractor shall take all necessary steps, execute all necessary documents and generally assist in securing such proprietary rights and transferring or licensing them to UNDP in compliance with the requirements of the applicable law and of the Individual Contract. Subject to the foregoing provisions, all maps, drawings, photographs, mosaics, plans, reports, estimates, recommendations, documents and all other data compiled by or received by the Individual contractor under the Individual Contract shall be the property of UNDP, shall be made available for use or inspection by UNDP at reasonable times and in reasonable places, shall be treated as confidential and shall be delivered only to UNDP authorized officials on completion of work under the Individual Contract.

#### 4. CONFIDENTIAL NATURE OF DOCUMENTS AND INFORMATION

Information and data that are considered proprietary by either UNDP or the Individual contractor or that are delivered or disclosed by one of them ("Discloser") to the other ("Recipient") during the course of performance of the Individual Contract, and that are designated as confidential ("Information"), shall be held in confidence and shall be handled as follows. The Recipient of such Information shall use the same care and discretion to avoid disclosure, publication or dissemination of the Discloser's Information as it uses with its own similar information that it does not wish to disclose, publish or disseminate, and the Recipient may otherwise use the Discloser's Information solely for the purpose for which it was disclosed. The Recipient may disclose confidential Information to any other party with the Discloser's prior written consent, as well as to the Recipient's employees, officials, representatives and agents who have a need to know such confidential Information solely for purposes of performing obligations under the Individual Contract. Subject to and without any waiver of the privileges and immunities of UNDP, the Individual contractor may disclose Information to the extent required by law, provided that the Individual contractor will give UNDP sufficient prior notice of a request for the disclosure of Information in order to allow UNDP to have a reasonable opportunity to take protective measures or such other action as may be appropriate before any such disclosure is made. UNDP may disclose Information to the extent as required pursuant to the Charter of the United Nations, resolutions or regulations of the General Assembly or its other governing bodies, or rules promulgated by the Secretary-General. The Recipient shall not be recluded from disclosing Information that is obtained by the Recipient from a third party without restriction, is disclosed by the Discloser to a third party without any obligation of confidentiality, is previously known by the Recipient, or at any time is developed by the Recipient completely independently of any disclosures hereunder. These obligations and restrictions of confidentiality shall be effective during the term of the Individual Contract, including any extension thereof, and, unless otherwise provided in the Individual Contract, shall remain effective following any termination of the Individual Contract.

#### 5. TRAVEL, MEDICAL CLEARANCE AND SERVICE-INCURRED DEATH, INJURY OR ILLNESS

If the Individual contractor is required by UNDP to travel beyond commuting distance from the Individual contractor's usual place of residence, and upon prior written agreement, such travel shall be at the expense of UNDP. Such travel shall be at economy fare when by air. UNDP may require the Individual contractor to submit a Statement of Good Health from a recognized physician prior to commencement of work in any offices or premises of UNDP or before engaging in any travel required by UNDP or connected with the performance of the Individual Contract. The Individual contractor shall provide such a Statement of Good Health as soon as practicable following such request, and prior to engaging in any such travel, and the Individual contractor warrants the accuracy of any such Statement, including, but not limited to, confirmation that the Individual contractor has been fully informed regarding the requirements for inoculations for the country or countries

to which travel may be authorized. In the event of the death, injury or illness of the Individual contractor which is attributable to the performance of services on behalf of UNDP under the terms of the Individual Contract while the Individual contractor is traveling at UNDP expense or is performing any services under the Individual Contract in any offices or premises of UNDP, the Individual contractor or the Individual contractor's dependents, as appropriate, shall be entitled to compensation equivalent to that provided under the UNDP insurance policy, available upon request.

#### 6. PROHIBITION ON ASSIGNMENT; MODIFICATIONS

The Individual contractor may not assign, delegate, transfer, pledge or make any other disposition of the Individual Contract, of any part thereof, or of any of the rights, claims or obligations under the Individual Contract except with the prior written authorization of UNDP, and any attempt to do so shall be null and void. The terms or conditions of any supplemental undertakings, licenses or other forms of Individual Contract concerning any goods or services to be provided under the Individual Contract shall not be valid and enforceable against UNDP nor in any way shall constitute an Individual Contract by UNDP thereto, unless any such undertakings, licenses or other forms of Individual Contract are the subject of a valid written undertaking by UNDP. No modification or change in the Individual Contract shall be valid and enforceable against UNDP unless provided by means of a valid written amendment to the Individual Contract signed by the Individual contractor and an authorized official or appropriate contracting authority of UNDP.

#### 7. SUBCONTRACTORS

In the event that the Individual contractor requires the services of subcontractors to perform any obligations under the Individual Contract, the Individual contractor shall obtain the prior written approval of UNDP for any such subcontractors. UNDP may, in its sole discretion, reject any proposed subcontractor or require such subcontractor's removal without having to give any justification therefore, and such rejection shall not entitle the Individual contractor to claim any delays in the performance, or to assert any excuses for the non-performance, of any of its obligations under the Individual Contract. The Individual contractor shall be solely responsible for all services and obligations performed by its subcontractors. The terms of any subcontract shall be subject to and shall be construed in a manner that is fully in accordance with, all of the terms and conditions of the Individual Contract.

#### 8. USE OF NAME, EMBLEM OR OFFICIAL SEAL OF THE UNITED NATIONS

The Individual contractor shall not advertise or otherwise make public for purposes of commercial advantage or goodwill that it has a contractual relationship with UNDP, nor shall the Individual contractor, in any manner whatsoever, use the name, emblem or official seal of UNDP, or any abbreviation of the name of UNDP, in connection with its business or otherwise without the written permission of UNDP.

#### 9. INDEMNIFICATION

The Individual contractor shall indemnify, defend, and hold and save harmless UNDP, and its officials, agents and employees, from and against all suits, proceedings, claims, demands, losses and liability of any kind or nature, including, but not limited to, all litigation costs and expenses, attorney's fees, settlement payments and damages, based on, arising from, or relating to: (a) allegations or claims that the use by UNDP of any patented device, any copyrighted material or any other goods or services provided to UNDP for its use under the terms of the Individual Contract, in whole or in part, separately or in combination, constitutes an infringement of any patent, copyright, trademark or other intellectual property right of any third party; or (b) any acts or omissions of the Individual contractor, or of any subcontractor or anyone directly or indirectly employed by them in the performance of the Individual Contract, which give rise to legal liability to anyone not a party to the Individual Contract, including, without limitation, claims and liability in the nature of a claim for workers' compensation.

#### **10. INSURANCE**

The Individual contractor shall pay UNDP promptly for all loss, destruction or damage to the property of UNDP caused by the Individual contractor, or of any subcontractor, or anyone directly or indirectly employed by them in the performance of the Individual Contract. The Individual contractor shall be solely responsible for taking out and for maintaining adequate insurance required to meet any of its obligations under the Individual Contract, as well as for arranging, at the Individual contractor's sole expense, such life, health and other forms of insurance as the Individual contractor may consider to be

appropriate to cover the period during which the Individual contractor provides services under the Individual Contract. The Individual contractor acknowledges and agrees that none of the insurance arrangements the Individual contractor may make shall, in any way, be construed to limit the Individual contractor's liability arising under or relating to the Individual Contract.

#### 11. ENCUMBRANCES AND LIENS

The Individual contractor shall not cause or permit any lien, attachment or other encumbrance by any person to be placed on file or to remain on file in any public office or on file with UNDP against any monies due to the Individual contractor or to become due for any work donor or against any goods supplied or materials furnished under the Individual Contract, or by reason of any other claim or demand against the Individual contractor.

#### 12. FORCE MAJEURE; OTHER CHANGES IN CONDITIONS

In the event of and as soon as possible after the occurrence of any cause constituting force majeure, the Individual contractor shall give notice and full particulars in writing to UNDP of such occurrence or cause if the Individual contractor is thereby rendered unable, wholly or in part, to perform its obligations and meet its responsibilities under the Individual Contract. The Individual contractor shall also notify UNDP of any other changes in conditions or the occurrence of any event, which interferes or threatens to interfere with its performance of the Individual Contract. Not more than fifteen (15) days following the provision of such notice of force majeure or other changes in conditions or occurrence, the Individual contractor shall also submit a statement to UNDP of estimated expenditures that will likely be incurred for the duration of the change in conditions or the event. On receipt of the notice or notices required hereunder, UNDP shall take such action as it considers, in its sole discretion, to be appropriate or necessary in the circumstances, including the granting to the Individual contractor of a reasonable extension of time in which to perform any obligations under the Individual Contract. If the Individual contractor is rendered permanently unable, wholly or in part, by reason of force majeure to perform its obligations and meet its responsibilities under the Individual Contract, UNDP shall have the right to suspend or terminate the Individual Contract on the same terms and conditions as are provided for below, under "Termination", except that the period of notice shall be five (5) days instead of any other period of notice. In any case, UNDP shall be entitled to consider the Individual contractor permanently unable to perform its obligations under the Individual Contract in the case of the Individual contractor's suffering any period of suspension in excess of thirty (30) days. Force majeure as used herein means any unforeseeable and irresistible act of nature, any act of war (whether declared or not), invasion, revolution, insurrection, or any other acts of a similar nature or force, provided that such acts arise from causes beyond the control and without the fault or negligence of the Individual contractor. The Individual contractor acknowledges and agrees that, with respect to any obligations under the Individual Contract that the Individual contractor must perform in or for any areas in which UNDP is engaged in, preparing to engage in, or disengaging from any peacekeeping, humanitarian or similar operations, any delay or failure to perform such obligations arising from or relating to harsh conditions within such areas or to any incidents of civil unrest occurring in such areas shall not, in and of itself, constitute force majeure under the Individual Contract.

#### 13. TERMINATION

Either party may terminate the Individual Contract, in whole or in part, upon giving written notice to the other party. The period of notice shall be five (5) days in the case of Individual Contracts for a total period of less than two (2) months and fourteen (14) days in the case of contracts for a longer period. The initiation of conciliation or arbitral proceedings, as provided below, shall not be deemed to be a "cause" for or otherwise to be in itself a termination of the Individual Contract. UNDP may, without prejudice to any other right or remedy available to it, terminate the Individual Contract forthwith in the event that: (a) the Individual contractor is adjudged bankrupt, or is Article II, section 7, of the Convention on the Privileges and Immunities of the United Nations provides, *inter alia*, that the United Nations, including its subsidiary organs, is exempt from all direct taxes, except charges for public utility services, and is exempt from customs restrictions, duties and charges of a similar nature in respect of articles imported or exported for its official use. In the event any governmental authority refuses to recognize the exemptions of the United Nations from such taxes, restrictions, duties or charges, the Individual contractor shall immediately consult with UNDP to determine a mutually acceptable procedure. UNDP shall have no liability for taxes, duties or other similar charges payable by the Individual contractor in respect of any amounts paid to the Individual contractor under this Individual Contract, and the Individual contractor acknowledges that UNDP will not issue any statements of earnings to the Individual contractor in respect of any such payments. liquidated, or becomes insolvent,

applies for moratorium or stay on any payment or repayment obligations, or applies to be declared insolvent; (b) the Individual contractor is granted a moratorium or a stay or is declared insolvent; the Individual contractor makes an assignment for the benefit of one or more of its creditors; (c) a Receiver is appointed on account of the insolvency of the Individual contractor; (d) the Individual contractor offers a settlement in lieu of bankruptcy or receivership; or (e) UNDP reasonably determines that the Individual contractor has become subject to a materially adverse change in its financial condition that threatens to endanger or otherwise substantially affect the ability of the Individual contractor to perform any of its obligations under the Individual Contract. In the event of any termination of the Individual Contract, upon receipt of notice of termination by UNDP, the Individual contractor shall, except as may be directed by UNDP in the notice of termination or otherwise in writing: (a) take immediate steps to bring the performance of any obligations under the Individual Contract to a close in a prompt and orderly manner, and in doing so, reduce expenses to a minimum; (b) refrain from undertaking any further or additional commitments under the Individual Contract as of and following the date of receipt of such notice; (c) deliver all completed or partially completed plans, drawings, information and other property that, if the Individual Contract had been completed, would be required to be furnished to UNDP thereunder; (d) complete performance of the work not terminated; and (e) take any other action that may be necessary, or that UNDP may direct in writing, for the protection and preservation of any property, whether tangible or intangible, related to the Individual Contract that is in the possession of the Individual contractor and in which UNDP has or may be reasonably expected to acquire an interest. In the event of any termination of the Individual Contract, UNDP shall only be liable to pay the Individual contractor compensation on a pro rata basis for no more than the actual amount of work performed to the satisfaction of UNDP in accordance with the requirements of the Individual Contract. Additional costs incurred by UNDP resulting from the termination of the Individual Contract by the Individual contractor may be withheld from any amount otherwise due to the Individual contractor from UNDP.

#### 14. NON-EXCLUSIVITY

UNDP shall have no obligation respecting, and no limitations on, its right to obtain goods of the same kind, quality and quantity, or to obtain any services of the kind described in the Individual Contract, from any other source at any time.

#### 15. TAXATION

Article II, section 7, of the Convention on the Privileges and Immunities of the United Nations provides, *inter alia*, that the United Nations, including its subsidiary organs, is exempt from all direct taxes, except charges for public utility services, and is exempt from customs restrictions, duties and charges of a similar nature in respect of articles imported or exported for its official use. In the event any governmental authority refuses to recognize the exemptions of the United Nations from such taxes, restrictions, duties or charges, the Individual contractor shall immediately consult with UNDP to determine a mutually acceptable procedure. UNDP shall have no liability for taxes, duties or other similar charges payable by the Individual contractor in respect of any amounts paid to the Individual contractor under this Contract, and the Individual contractor acknowledges that UNDP will not issue any statements of earnings to the Individual contractor in respect of any such payments.

#### 16. AUDIT AND INVESTIGATION

Each invoice paid by UNDP shall be subject to a post-payment audit by auditors, whether internal or external, of UNDP or by other authorized and qualified agents of UNDP at any time during the term of the Individual Contract and for a period of two (2) years following the expiration or prior termination of the Individual Contract. UNDP shall be entitled to a refund from the Individual contractor for any amounts shown by such audits to have been paid by UNDP other than in accordance with the terms and conditions of the Individual Contract.

The Individual contractor acknowledges and agrees that, from time to time, UNDP may conduct investigations relating to any aspect of the Individual Contract or the award thereof, the obligations performed under the Individual Contract, and the operations of the Individual contractor generally relating to performance of the Individual Contract. The right of UNDP to conduct an investigation and the Individual contractor's obligation to comply with such an investigation shall not lapse upon expiration or prior termination of the Individual Contract. The Individual contractor shall provide its full and timely cooperation with any such inspections, post-payment audits or investigations. Such cooperation shall include, but shall not be limited to, the Individual contractor's obligation to make available its personnel and any relevant documentation for such purposes at reasonable times and on reasonable conditions and to grant to UNDP access to the Individual contractor's

premises at reasonable times and on reasonable conditions in connection with such access to the Individual contractor's personnel and relevant documentation. The Individual contractor shall require its agents, including, but not limited to, the Individual contractor's attorneys, accountants or other advisers, to reasonably cooperate with any inspections, post-payment audits or investigations carried out by UNDP hereunder.

#### 17. SETTLEMENT OF DISPUTES

Amicable Settlement: UNDP and the Individual contractor shall use their best efforts to amicably settle any dispute, controversy or claim arising out of the Individual Contract or the breach, termination or invalidity thereof. Where the parties wish to seek such an amicable settlement through conciliation, the conciliation shall take place in accordance with the Conciliation Rules then obtaining of the United Nations Commission on International Trade Law ("UNCITRAL"), or according to such other procedure as may be agreed between the parties in writing. Arbitration: Any dispute, controversy or claim between the parties arising out of the Individual Contract, or the breach, termination, or invalidity thereof, unless settled amicably, as provided above, shall be referred by either of the parties to arbitration in accordance with the UNCITRAL Arbitration Rules then obtaining. The decisions of the arbitral tribunal shall be based on general principles of international commercial law. For all evidentiary questions, the arbitral tribunal shall be guided by the Supplementary Rules Governing the Presentation and Reception of Evidence in International Commercial Arbitration of the International Bar Association, 28 May 1983 edition. The arbitral tribunal shall be empowered to order the return or destruction of goods or any property, whether tangible or intangible, or of any confidential information provided under the Individual Contract, order the termination of the Individual Contract, or order that any other protective measures be taken with respect to the goods, services or any other property, whether tangible or intangible, or of any confidential information provided under the Individual Contract, as appropriate, all in accordance with the authority of the arbitral tribunal pursuant to Article 26 ("Interim Measures of Protection") and Article 32 ("Form and Effect of the Award") of the UNCITRAL Arbitration Rules. The arbitral tribunal shall have no authority to award punitive damages. In addition, unless otherwise expressly provided in the Individual Contract, the arbitral tribunal shall have no authority to award interest in excess of the London Inter-Bank Offered Rate ("LIBOR") then prevailing, and any such interest shall be simple interest only. The parties shall be bound by any arbitration award rendered as a result of such arbitration as the final adjudication of any such dispute, controversy or claim.

#### 18. LIMITATION ON ACTIONS:

Except with respect to any indemnification obligations in Article 7, above, or as are otherwise set forth in the Individual Contract, any arbitral proceedings in accordance with Article 17 above, arising out of the Individual Contract must be commenced within three years after the cause of action has accrued. The Parties further acknowledge and agree that, for these purposes, a cause of action shall accrue when the breach actually occurs, or, in the case of latent defects, when the injured Party knew or should have known all of the essential elements of the cause of action, or in the case of a breach of warranty, when tender of delivery is made, except that, if a warranty extends to future performance of the goods or any process or system and the discovery of the breach consequently must await the time when such goods or other process or system is ready to perform in accordance with the requirements of the Individual Contract, the cause of action accrues when such time of future performance actually begins.

#### 19. PRIVILEGES AND IMMUNITIES

Nothing in or relating to the Individual Contract shall be deemed a waiver, express or implied, of any of the privileges and immunities of the United Nations, including its subsidiary organs.

## **ANNEX VI**

### **EVALUATION MATRIX**

The technical and financial aspects of every proposal submitted will be evaluated using the following matrix:

EVALUATION OF THE TECHNICAL PROPOSAL			%
	A. Academic Qualifications:	30	
	A Bachelor's degree in the areas of Communications, Linguistics or similar fields.  A Master's degree in any of the mentioned areas will be an advantage.  - Master's degree in the mentioned areas 30 points  - Bachelor's degree in the mentioned areas 20 points	30	
	B. Years of experience	65	
CRITICAL SKILLS	- More than 15 years of experience		
	Excellent writing and editing skills with ability to synthesize complex and technical information from various sources into jargon-free, content for different audiences.  - More than 15 years of experience 15 pts  - More than 12 but less than 15 years 10 pts  - 10 years of experience 7 pts		
	Experience in writing for media outlets, development-related organizations, research centers, think-tanks or multilateral institutions required.  - More than 2 experiences 10 pts - Two experiences 7 pts - One experience 4 pts		
	Highly developed and proven communications skills in multi-cultural settings.		

advantage Experience at UNDP	5 pts	5	
- Experience at other UN organizations  General knowledge of UNDP work in the LAC regi	3 pts		
<ul> <li>Strong knowledge and experience</li> <li>Some knowledge and experience</li> </ul>	5 pts 3 pts	5	
- No knowledge and experience	0 pts		
C. Required Languages		5	
Excellent oral and written communication skills in	n English and Spanish.		
- English and Spanish	5 pts	5	
- Only English or Spanish	3 pts		

#### **FINANCIAL EVALUATION OF PROPOSALS**

The maximum number of points assigned to the financial proposal is allocated to the lowest price proposal (daily rate offered). All other price proposals receive points in inverse proportion.

$$p = y (\mu/z)$$

Where:

p = points for the financial proposal being evaluated

y = maximum number of points for the financial proposal

 $\mu$  = price of the lowest priced proposal

z = price of the proposal being evaluated