I. Position Information

<table>
<thead>
<tr>
<th>Service/work description</th>
<th>National Consultant - Senior advisor for DBE vice president- banking and finance office under DBE (Development Bank of Ethiopia)</th>
</tr>
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<tbody>
<tr>
<td>Project/program Title</td>
<td>Inclusive Finance</td>
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<tr>
<td>Post Title</td>
<td>National Consultant (IC)</td>
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<tr>
<td>Consultant Level</td>
<td>Specialist</td>
</tr>
<tr>
<td>Duty Station</td>
<td>Addis Ababa, Ethiopia at DBE Office</td>
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<tr>
<td>Required Number</td>
<td>One</td>
</tr>
<tr>
<td>Expected duration</td>
<td>6 months</td>
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<tr>
<td>Starting Date</td>
<td>Immediately after signing of the contract</td>
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II. Background and Context

Development bank of Ethiopia (DBE) is a key policy bank facilitating the National development agenda through the provision of customer focused lending to viable project in line with the government set priorities. DBE serves an important function in providing financial project that are deemed necessary for development but could not access credit from the financial system. These include long-term project operating in sectors like manufacturing, new or risky ventures, and borrowers who lack collateral including small and medium enterprise (SMEs). In addition to making subsidized credit available, DBE specialized technical assistance in project management to borrowers.

Currently, the bank is undergoing major reforms which include the bank’s non-performing loans (NPLs) and finding new and stable source of finance. In this contest, the bank is seeking experienced experts to work as technical advisor to vice president of banking and finance located in Addis Ababa, Ethiopia.

This term of Reference (TOR) therefore outlines the responsibilities of the Technical advisor (on HRM) to the Development bank of Ethiopia Primarily focusing on the role of DBE for successful implementation of ten-year government plan (2021-2030) and covers the duration of six-month project funded by United Nations Development program (UNDP). The advisor will be attached to the DBE and he/she is expected to closely work with the vice president of banking and finance Office.

III. Scope of work

This appointment supports the DBE Vice President of Banking and Finance Office in building capacity at the DBE through advising and consulting the Vice President of Banking and Finance helping in the preparation of relevant documents and development of training materials and strengthening the capacity of the staff in banking and finance functions.

The main tasks of the advisors will include the following:

- Conducting the review of policy and procedure in finance and accounts management, treasury and fund management, international Banking service, bond management and the overall branch banking and finance operations;
- Review the Bank’s financial analysis and reporting practices;
- Assess the overall performance of the work units under Vice President Banking and Finance as a whole, identifies any bottlenecks and issues, and provides summary reports with appropriate recommendations.
to the management;
- Develop fund mobilization and management strategy

### IV. Expected Deliverables

- Daily engagement with the vice president to realize the necessary advisory service and business support
- Review of policy and procedure in finance and accounts management, treasury and fund management, international Banking service, bond management and the overall branch banking and finance operations and deliver advisory report;
- Review the Bank’s financial analysis and reporting practices so that deliver the necessary advisory reports;
- Provide advisory input for efficient and better overall performance of the work units under Vice President Banking and Finance as a whole, identifies any bottlenecks and issues, and provides summary reports with appropriate recommendations to the management;
- Develop fund mobilization and management strategy
- Advising and drafting relevant documents to harmonize the office strategy with the Bank’s strategy, Propose solutions for issues/problem and bottlenecks
- Coordinate with the other units to develop business support implementation and progress reports.
- Prepare regular progress report

### V. Institutional arrangement/ reporting relationships

a. The Senior advisor shall regularly report to the **vice president of banking and finance** office on the progress made.
b. DBE will directly supervise the Contractor and will be directly responsible to the VICE President- **vice president corporate service** office. The contractor will deliver fortnight performance delivery report to the office and DBE will send approval letter attaching the progress reports monthly to UNDP CO for payment
c. The progress report to be submitted fortnightly should entail planned activities, tasks accomplished as per the plan, additional tasks accomplished, reasons for lagging from the plan if any, problem encountered, solution provided,
d. The Contractor is expected to liaise/interact/collaborate/meet with in the course of performing the work with internal and external stakeholders and with donors including UNDP.
e. DBE will provide office facilities and necessary support for the efficient delivery of the tasks.

### V. Logistic and administrative support to the prospective IC

Secretarial services and required services for work related activities will be arranged by DBE as required

### VI. Qualification of the successful IC

a. Education:
   - At least a Master’s degree of its equivalent in finance, accounting, or a relevant subject.
b. Experience and skill:
   - At least six years of experience in financial sector issues
   - Excellent inter-personal skill and an ability to work effectively with range of stakeholders
   - The ability to effectively manage projects, including outlining project objectives, planning work in a structured and systematic manner.
   - The ability to work proactively and own initiative
   - Outstanding economic reasoning skill
   - Outstanding quantitative and numerous skills including statistical techniques used in empirical
research
- Excellent data management and processing skills including knowledge of MS excel, STATA and E-views
- Excellent ability to communicate concise and persuasive economic analysis and policy advice in writing and orally.
- Ability to work in tight deadlines.

c. Language:
Fluency in English and Amharic
d. Functional Competencies:
   ➢ Knowledge Management and Learning
     • Shares knowledge and experience
     • Actively works towards continuing personal learning, acts on learning plan and applies newly acquired skills
   ➢ Development and Operational Effectiveness
     • Ability to perform a variety of specialized tasks related to banking and financing including support to design, planning and implementation, reporting
   ➢ Self-Management
     o Focuses on result for the client and responds positively to feedback
     o Consistently approaches work with energy and a positive, constructive attitude
     o Remains calm, in control and good humored even under pressure
     o Demonstrates openness to change and ability to manage complexities
e. Core Competencies:
   • Practical and working knowledge of GoEs policies and strategies on banking sectors general and the current effort of DBE
   • Experience and confidence in working with senior officials,
   • Highly proactive communicator (both verbal and written) and networker
   • Good understanding and experience in the working of government and donor development projects
   • Good understanding of private sector development programmes and initiatives
   • Good analytic and multi-tasking skills
   • Proven working experience in human resource management and project management
   • Excellent stakeholder coordination and internal communication skills
   • Able to work within time constraints
   • Proficient in all Microsoft tools
   • Strong interpersonal skills and team spirit
   • Solid organizational skills including attention to detail and multitasking skills
   • Familiarity with bureaucratic requirements in a national and/or regional government ministries as well as exposures to coordination of development programmes will be an advantage.
f. Corporate Competencies:
   o Demonstrates commitment to Ethiopian Development Bank of Ethiopia (DBE) mission, vision and values
   o Displays cultural, gender, religion, race, nationality and age sensitivity and adaptability
VIII. Criteria for selecting the best offer

Upon the advertisement of the Procurement Notice, qualified Individual Consultant is expected to submit both the Technical and Financial Proposals. Accordingly, Individual Consultants will be evaluated based on Cumulative Analysis as per the following scenario:

- Responsive/compliant/acceptable, and
- Having received the highest score out of a pre-determined set of weighted technical and financial criteria specific to the solicitation. In this regard, the respective weight of the proposals are:
  a. Technical Criteria weight is 70%
  b. Financial Criteria weight is 30%

<table>
<thead>
<tr>
<th>Criteria</th>
<th>Weight</th>
<th>Max. Point</th>
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<tbody>
<tr>
<td>Technical Competence (based on CV and Proposal)</td>
<td>70%</td>
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<td>▪ Criteria a. Understanding the Scope of Work (SoW); comprehensiveness of the methodology/approach; and organization &amp; completeness of the proposal</td>
<td></td>
<td>50 pts*</td>
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<tr>
<td>▪ Criteria b. Qualification</td>
<td></td>
<td>20</td>
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<tr>
<td>▪ Criteria c. Experience in similar assignments</td>
<td></td>
<td>20</td>
</tr>
<tr>
<td>▪ Criteria d. Demonstration of functional and core competencies</td>
<td></td>
<td>10</td>
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<tr>
<td>Financial (Lower Offer/Offer*100)</td>
<td>30%</td>
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<tr>
<td>Total Score</td>
<td>Technical Score * 70% + Financial Score * 30%</td>
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IX. Payment milestones and authority

The prospective consultant will indicate the cost of services for full time service and each deliverable in ETB all-inclusive¹ lump-sum contract amount when applying for this consultancy. The consultant will be paid only after approving authority confirms the successful completion of each deliverable as stipulated hereunder.

The consultant will be paid only after the approving authority confirms the successful completion of each deliverable as stipulated hereunder. The consultant shall receive his/her lump sum service fees upon certification of the completed tasks satisfactorily, as per the following payment schedule:

<table>
<thead>
<tr>
<th>Payments</th>
<th>Deliverables*</th>
<th>Approval Should be Obtained</th>
<th>Percentage of Payment</th>
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</thead>
<tbody>
<tr>
<td>1st Instalment</td>
<td>Upon submission and approval of inception report detailing the understanding of the assignment, methodology, timeframe, expected deliverables.</td>
<td>UNDP Team Leader and DBE</td>
<td>10%</td>
</tr>
<tr>
<td>2nd Instalment</td>
<td>Upon submission and approval of interim report</td>
<td>UNDP Team Leader and DBE</td>
<td>20%</td>
</tr>
<tr>
<td>3rd Instalment</td>
<td>Upon submission and approval of draft report</td>
<td>UNDP Team Leader and DBE</td>
<td>20%</td>
</tr>
<tr>
<td>4th Instalment</td>
<td>Upon completion of training and final report</td>
<td>UNDP Team Leader and DBE</td>
<td>50%</td>
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¹ The term “All inclusive” implies that all costs (professional fees, travel costs, living allowances, communications, consummables, etc.) that could possibly be incurred by the Contractor are already factored into the final amounts submitted in the proposal
* Within the broader framework of the above deliverables, specific deliverables will be identified and agreed between the consultant and UNDP/DBE upon commencement of the assignment.

**X. Recommended presentation of technical proposal**

For purposes of generating quotations whose contents are uniformly presented and to facilitate their comparative review, a prospect Individual Contractor (IC) is given a proposed *Table of Contents*. Therefore, prospective Consultant Proposal Submission must have at least the preferred contents which are outlined in the IC Proposal Submission Form incorporated hereto.

<table>
<thead>
<tr>
<th>Proposed Table of Contents</th>
<th>Page</th>
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<tbody>
<tr>
<td>TECHNICAL PROPOSAL COVER PAGES</td>
<td></td>
</tr>
<tr>
<td>Cover Page</td>
<td></td>
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<tr>
<td>Cover Letter</td>
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</table>

**SECTION I. TECHNICAL PROPOSAL SUBMISSION FORM**

1.1 Letter of Motivation
1.2 Proposed Methodology
1.3 Past Experience in Similar Consultancy and/or Projects
1.4 Implementation Timelines
1.5 List of Personal Referees
1.6 Bank Reference

**SECTION II. ANNEXES**

Annex a. Duly Signed Offeror’s Letter to UNDP Confirming Interest and Availability (use the template hereto) – use separate pdf file
Annex b. Duly Signed Personal CV’s/P11 (use the template hereto) – use separate pdf file
Annex c. Financial Proposal – BREAKDOWN OF COSTS Template (use the template hereto) use separate pdf file

**XI. Confidentiality and proprietary interests**

The Individual Consultant shall not either during the term or after termination of the assignment, disclose any proprietary or confidential information related to the consultancy service without prior written consent. Proprietary interests on all materials and documents prepared by the consultants under the assignment shall become and remain properties of UNDP/DBE.

Interested consultant with required qualification and experience must submit their applications through: https://etendering.partneragencies.org UNDP/ETH10/Event ID: ETH2222RE