

## REQUEST FOR PROPOSAL (RFP) (For Low-Valued Services)

NAME & ADDRESS OF FIRM	DATE: Monday 30 May 2022
	REFERENCE: RFP/MUS/2022/007

#### Dear Sir/Madam:

We kindly request you to submit your Proposal for running a Financial Literacy Experiment in the Republic of Mauritius.

Please be guided by the form attached hereto as Annex 2, in preparing your Proposal.

Proposals may be submitted on or before **Sunday 12 June 2022 (16:00 Mauritius time)** and via email to the Procurement Unit at **procurement.mu@undp.org** 

Your Proposal must be expressed in the **English**, and valid for a minimum period of **90 days**.

In the course of preparing your Proposal, it shall remain your responsibility to ensure that it reaches the address above on or before the deadline. Proposals that are received by UNDP after the deadline indicated above, for whatever reason, shall not be considered for evaluation. If you are submitting your Proposal by email, kindly ensure that they are signed and in the PDF format, and free from any virus or corrupted files. **Please submit technical and financial proposals in two separate pdf documents.** 

Services proposed shall be reviewed and evaluated based on completeness and compliance of the Proposal and responsiveness with the requirements of the RFP and all other annexes providing details of UNDP requirements.

The Proposal that complies with all of the requirements, meets all the evaluation criteria and offers the best value for money shall be selected and awarded the contract. Any offer that does not meet the requirements shall be rejected.

Any discrepancy between the unit price and the total price shall be re-computed by UNDP, and the unit price shall prevail, and the total price shall be corrected. If the Service Provider does not accept the final price based on UNDP's re-computation and correction of errors, its Proposal will be rejected.

No price variation due to escalation, inflation, fluctuation in exchange rates, or any other market factors shall be accepted by UNDP after it has received the Proposal. At the time of Award of Contract or Purchase Order, UNDP reserves the right to vary (increase or decrease) the quantity of services and/or goods, by up to a maximum twenty-five per cent (25%) of the total offer, without any change in the unit price or other terms and conditions.

Any Contract or Purchase Order that will be issued as a result of this RFP shall be subject to the General Terms and Conditions attached hereto. The mere act of submission of a Proposal implies that the Service Provider accepts without question the General Terms and Conditions of UNDP, herein attached as Annex 3.

Please be advised that UNDP is not bound to accept any Proposal, nor award a contract or Purchase Order, nor be responsible for any costs associated with a Service Providers preparation and submission of a Proposal, regardless of the outcome or the manner of conducting the selection process.

UNDP's vendor protest procedure is intended to afford an opportunity to appeal for persons or firms not awarded a Purchase Order or Contract in a competitive procurement process. In the event that you believe you have not been fairly treated, you can find detailed information about vendor protest procedures in the following link:

 $\underline{\text{http://www.undp.org/content/undp/en/home/operations/procurement/business/protest-and-sanctions.html}$ 

UNDP encourages every prospective Service Provider to prevent and avoid conflicts of interest, by disclosing to UNDP if you, or any of your affiliates or personnel, were involved in the preparation of the requirements, design, cost estimates, and other information used in this RFP.

UNDP implements a zero tolerance on fraud and other proscribed practices, and is committed to preventing, identifying and addressing all such acts and practices against UNDP, as well as third parties involved in UNDP activities. UNDP expects its Service Providers to adhere to the UN Supplier Code of Conduct found in this link:

https://www.un.org/Depts/ptd/sites/www.un.org.Depts.ptd/files/files/attachment/page/pdf/unscc/conduct\_english.pdf

Thank you and we look forward to receiving your Proposal.

Sincerely yours,

—DocuSigned by:

Fatuma Musa,

Operations Manager, UNDP Mauritius and Sevchelles.

Monday 30 May 2022.

#### Annex 1

## **Description of Requirements**

Context of the Requirement	Procurement of a public or private training institution for running a Financial Literacy Experiment in the Republic of Mauritius			
Implementing				
Partner of UNDP	Not applicable			
Brief Description	A detailed Terms of Reference (TOR) is attached and fully describes the			
of the Required			ls of the requiremen	
Services	mature of the work	k and other detail	is of the requiremen	18.
List and	Pofor to Annov o	Torms of Pofo	rongo (TOP) for do	tailed description of
Description of	services required			taneu description of
Expected	services required	and outputs to be	delivereu.	
Outputs to be				
Delivered				
Person to	Head of Experime	entation Accelerat	tor I ah	
Supervise the	Ticad of Experime	mation Accelera	tor Lab	
Work /				
Performance of				
the Service				
Provider				
Frequency of	Monthly			
Reporting	1,1011tilly			
Progress	Refer to Annex 3	– Terms of Refere	ence (TOR)	
Reporting			(	
Requirements				
Location of work	☑ At Contractor's	Location		
Expected	Four months			
duration of work				
Target start date	Friday 8 July 202	2		
Latest	Monday 7 Novem	ber 2022		
completion date	•			
Travels Expected			Brief	
	Destination	<b>Estimated</b>	Description	Target
		Duration	of Purpose of	Date
			the Travel	
	N/A	N/A	N/A	N/A
Special Security		nce from UN pri		
Requirements	-		dvanced Security T	raining
	☐ Comprehensive Travel Insurance			
- 111.1 · 1	Others	1.0 11.1		
Facilities to be	☐ Office space and facilities			
Provided by	☐ Land Transportation			
UNDP (i.e., must	□ Others			
be excluded from				
Price Proposal)				
Implementation Schedule	⊠ Required			
indicating breakdown and				
DICAKUUWII AIIU				

Limin or of	T			
timing of activities/sub-				
activities				
Names and	☑ Required			
curriculum vitae	⊠ Kequired			
of individuals				
who will be				
involved in				
completing the				
Services	☑ Local Cumon ov			
Currency of	□ Local Currency			
Proposal Value Added Torr	V	AT and ath an ar	liaahla in dina	at tarrag
Value Added Tax	⊠ must be exclusive of V	'A1 and otner ap	opiicable indire	ct taxes
on Price				
Proposal				
Validity Period of	⊠ 90 days			
Proposals		1131D.D	1	1
	In exceptional circumsta			
	the validity of the Propo			
	RFP. The Proposal sha			in writing, without
7	any modification whatso	oever on the Pro	posal.	
Partial Quotes	⋈ Not permitted			
D		0.4		G 11:1 C
Payment Terms	Outputs	%	Timing	Condition for
				Payment
				Release
	Half of the training	25%	Friday 5	Within thirty
	content transcribed		August	(30) days from
	into video form		2022	the date of
	Second half of the	25%	Friday 2	meeting the
	training content		September	following
	transcribed into video		2022	conditions:
	form and ownership			\
	transferred to UNDP			a) UNDP's
	Mauritius and			written
	Seychelles			acceptance
	Mid-term report on	25%	Friday 7	(i.e., not
	the first month of the		October	mere
	online financial		2022	receipt) of
	literacy experiment			the quality
	containing the results			of the
	for the baseline			outputs; and
	financial literacy test			b) Receipt of
	End-of-experiment	25%	Monday 7	invoice from
	report with results for		November	the Service
	the final financial		2022	Provider.
	literacy test compared			
	to the baseline test			
	1			
Person(s) to	Head of Experimentation			oration Accelerator
review/inspect/	Head of Experimentation Lab and Head of Solution			oration Accelerator
	-			oration Accelerator

authorize the disbursement of payment		
Type of Contract to be Signed	<ul><li>☑ Purchase Order</li><li>☑ Face sheet</li></ul>	
Criteria for Contract Award	<ul> <li>☒ Highest Combined Score (based on the 70% technical offer price weight distribution)</li> <li>☒ Full acceptance of the UNDP Contract General Terms and Conferce (GTC). This is a mandatory criterion and cannot be deleted regard the nature of services required. Non-acceptance of the GTC management of the rejection of the Proposal.</li> </ul>	onditions ardless of
Criteria for the	<u>Technical Proposal (70%)</u>	
Assessment of Proposal	The minimum technical score required to be response is 70	0%
	Criteria	Marks /100
	Accredited public or private training institution in the Republic of Mauritius with the capacity to award certificates of participation	40
	Demonstrated experience providing financial literacy training	20
	Demonstrated experience providing online/video and local language training	20
	Demonstrated experience working with MSMEs	20
	m1	
	Total	100
	Financial Proposal (30%)	100
	Financial Proposal (30%)  To be computed as a ratio of the Proposal's offer to the lowest part of the Proposal of the	
	Financial Proposal (30%)  To be computed as a ratio of the Proposal's offer to the lowest pathe proposals received by UNDP.	rice among
	Financial Proposal (30%)  To be computed as a ratio of the Proposal's offer to the lowest pathe proposals received by UNDP.  Rating the Technical Proposal (TP):  TP Rating = (Total Score Obtained by the Offer / Max. Obtain for TP) x 100	rice among
	Financial Proposal (30%)  To be computed as a ratio of the Proposal's offer to the lowest proposals received by UNDP.  Rating the Technical Proposal (TP):  TP Rating = (Total Score Obtained by the Offer / Max. Obtain for TP) x 100  Rating the Financial Proposal (FP):  FP Rating = (Lowest Priced Offer / Price of the Offer Being Recompleted Score:  Combined Score:  Combined Score:  Combined Score:  Combined FP, e.g., 30%)	rice among nable Score Reviewed) x
UNDP will award	Financial Proposal (30%)  To be computed as a ratio of the Proposal's offer to the lowest per the proposals received by UNDP.  Rating the Technical Proposal (TP):  TP Rating = (Total Score Obtained by the Offer / Max. Obtain for TP) x 100  Rating the Financial Proposal (FP):  FP Rating = (Lowest Priced Offer / Price of the Offer Being Record 100)  Total Combined Score:  Combined Score = (TP Rating) x (Weight of TP, e.g. 70%) + (	rice among nable Score Reviewed) x
UNDP will award the contract to: Contract General Terms and	Financial Proposal (30%)  To be computed as a ratio of the Proposal's offer to the lowest proposals received by UNDP.  Rating the Technical Proposal (TP):  TP Rating = (Total Score Obtained by the Offer / Max. Obtain for TP) x 100  Rating the Financial Proposal (FP):  FP Rating = (Lowest Priced Offer / Price of the Offer Being Recompleted Score:  Combined Score:  Combined Score:  Combined Score:  Combined FP, e.g., 30%)	rice among hable Score Reviewed) x (FP Rating)

	https://www.undp.org/procurement/business/how-we-buy
Annexes to this RFP	<ul><li>☑ Form for Submission of Proposal (Annex 2)</li><li>☑ Detailed TOR (Annex 3)</li></ul>
Contact Person for Inquiries (Written inquiries only)	Deepa Seeburn Procurement Assistant, UNDP Mauritius, and Seychelles Email: deepa.seeburn@undp.org
	Deadline to request clarifications: Tuesday 7 June 2022 16:00
	hrs Mauritius Time
	Any delay in UNDP's response shall be not used as a reason for extending the deadline for submission, unless UNDP determines that such an extension is necessary and communicates a new deadline to the Proposers.
Other Information	None

Annex 2

#### FORM FOR SUBMITTING SERVICE PROVIDER'S PROPOSAL

(This Form must be submitted only using the Service Provider's Official Letterhead/Stationery)

Service Provider Date

To: Deepa Seeburn, Procurement Assistant, UNDP Mauritius, and Seychelles

Dear Sir/Madam:

We, the undersigned, hereby offer to render the following services to UNDP in conformity with the requirements defined in the RFP dated Monday 30 May 2022, and all of its attachments, as well as the provisions of the UNDP General Contract Terms and Conditions:

#### A. Qualifications of the Service Provider

The Service Provider must describe and explain how and why they are the best entity that can deliver the requirements of UNDP by indicating the following:

- a) *Profile describing the nature of business, field of expertise, licenses, certifications, accreditations;*
- b) Business Licenses Registration Papers, Tax Payment Certification, etc.
- c) Latest Audited Financial Statement income statement and balance sheet to indicate Its financial stability, liquidity, credit standing, and market reputation, etc.;
- d) Track Record list of clients for similar services as those required by UNDP, indicating description of contract scope, contract duration, contract value, contact references;
- e) Certificates and Accreditation including Quality Certificates, Patent Registrations, Environmental Sustainability Certificates, etc.
- f) Written Self-Declaration that the company is not in the UN Security Council 1267/1989 List, UN Procurement Division List or Other UN Ineligibility List.

#### B. Proposed Methodology for the Completion of Services

The Service Provider must describe how it will address/deliver the demands of the RFP; providing a detailed description of the essential performance characteristics, reporting conditions and quality assurance mechanisms that will be put in place, while demonstrating that the proposed methodology will be appropriate to the local conditions and context of the work.

#### C. Qualifications of Key Personnel

If required by the RFP, the Service Provider must provide:

a) Names and qualifications of the key personnel that will perform the services indicating who is

Team Leader, who are supporting, etc.;

- b) CVs demonstrating qualifications must be submitted if required by the RFP; and
- c) Written confirmation from each personnel that they are available for the entire duration of the contract.

### D. Cost Breakdown per Deliverable\*

	Deliverables	Percentage of Total Price (Weight for payment)	Price (Lump Sum, All Inclusive)
1	Half of the training content transcribed	25%	
	into video form		
2	Second half of the training content transcribed into video form and	25%	
	ownership transferred to UNDP		
	Mauritius and Seychelles		
3	Mid-term report on the first month of the online financial literacy experiment containing the results for the baseline financial literacy test	25%	
4	End-of-experiment report with results for the final financial literacy test compared to the baseline test	25%	
	Total	100%	

<sup>\*</sup>This shall be the basis of the payment tranches

## **E.** Cost Breakdown by Cost Component:

Description of Activity	Remuneration per Unit of Time	Total Period of Engagement	No. of Personnel	<b>Total Rate</b>

[Name and Signature of the Service Provider's Authorized Person]
[Designation]
[Date]

#### Annex 3



# Terms of Reference for the Procurement of a public or private training institution for running a Financial Literacy Experiment in the Republic of Mauritius

TITLE	Procurement of a public or private training institution for running a Financial Literacy Experiment in the Republic of Mauritius	
COUNTRY	Mauritius	
REGION	Africa	
DUTY STATION	Port-Louis	
CONTRACT TYPE	RFP – Request for proposal	
DURATION	Four months	
STARTING DATE	Friday 8 July 2022	

## 1. Background

According to a report by the Temple Group¹, as of Nov 2020, there were 116,000 registered SMEs in Mauritius, contributing to 42% of the GDP and 55% of employment. The latest figures gathered show that 47% of SMEs have a turnover of less than two million rupees annually and only 7% of them employ over 21 people. According to Statistics Mauritius, many of the smallest businesses in Mauritius, especially in the handicraft sector, are operated by women. Furthermore, according to the Ministry of Industry, SMEs and Cooperatives, the smallest companies in Mauritius and Rodrigues have one or two employees / owners with limited skills and capabilities in accounting or finance.

In Mauritius company financial returns are to be submitted to the Mauritius Revenue Authority or the Registrar of Companies and operational documents are to be written and submitted in English. The documentation also requires specific skills sets, including some knowledge of accounting and finance. On Thursday 17 June 2021 the UNDP Accelerator Lab undertook a collective intelligence exercise that included more than 15 participants from multiple sectors, most notably participants from the Tourism sector who were greatly affected by two successive COVID pandemic related sanitary lockdowns. During the exercise, one of the key concerns cited by MSMEs was limited financial literacy in companies with annual turnover of less than two million rupees. This results in businesses facing difficulty in accurate preparation and timely filing of key documentation such as VAT returns for the revenue authority. It also increases operational costs and exacerbates the difficulties they already encounter in accessing affordable capital through the formal financial systems. Limitations in accounting capabilities also affect investment decisions and management of business assets and human capital.

https://templegroup.mu/smes-the-lifeline-of-the-mauritius-economy/

#### 1.1 Access to Training in financial literacy

The Mauritius Human Resource Development Council<sup>2</sup> (HRDC) currently offers owners and employees of micro, small and medium enterprises training in financial literacy. A monthly levy is also remitted to contribute to training costs. According to the HRDC, the frequency and volume of MSMEs accessing this service is limited. Some challenges to access include inadequate time and staffing to invest in day-long or more training sessions.

#### 1.2 Purpose

To assist MSMEs to improve financial resilience and operational capacity through accessible and sustainable financial literacy training. To increase opportunities and access for women and youth led MSMEs to develop resilient business models.

#### 1.3 The Experiment

The hypothesis is that MSME owners can improve financial literacy using adaptive content and digital technology. The Accelerator Lab proposes to test whether a shift in the mode and method of financial literacy training for MSMEs can improve the operational and financial performance of MSMEs.

The experiment seeks to test whether:

- Online training on financial literacy solves the access issues MSMEs face and increase volume and length participation?
- Trainees can improve their capacity and skills to make better financial decisions for their companies?
- The mode and method of training increases the participation of underrepresented groups such as women and youth?
- Digital and localised training can assist in mapping and exploring the options to strengthen women's
   economic empowerment through digital platforms for learning.

#### Mode: Leveraging digital technology

Training institutions have provided quality training in Mauritius and Rodrigues for many years. Quality assurance and reimbursement facilities also exist at the institutional level; and the COVID-19 pandemic has resulted in online training has becoming pervasive. Furthermore, access to broadband Internet in stood at 64.9 percent in 2020 in homes across Mauritius (including Rodrigues). Today, people also tend to use their mobile devices and a data plan to access the Internet and it is reasonable to assume that business owners who, during the pandemic and lockdowns, have had to use digital platforms such as Facebook, Zoom and WhatsApp, are comfortable with technology.

The experiment, therefore, aims to test whether removing physical and language constraints in financial literacy training can have a positive impact on the acquisition of knowledge and skills by MSME owners. Similarly, the experiment is also a means to evaluate how financial literacy training can provide young generations with the right toolkit to become entrepreneurs and business owners.

https://www.hrdc.mu/index.php/training-grant-system/ntf/ntf-faq

#### Method: Increase Access through Language and Adapted Content

The following is proposed for the experiment:

#### **AA: Preparatory Phase:**

Selection of the 20 MSMEs by the UNDP Mauritius and Seychelles Accelerator Lab unrestricted by age, gender or geography, provided that the participating MSME meets the criteria of an MSME within the ordinary definition by the Ministry of Industrial Development, SMEs and Cooperatives, with no prior certification in financial literacy.

#### Procurement of Service Provider:

Drafting and launch a request for proposals from local service providers for customised online training for financial literacy.

<u>Target:</u> accredited public and private training institutions capable of issuing certificates of participation.

#### Preparation of online video content

The selected training institution will have two months to prepare a comprehensive set of video content covering essential financial literacy topics.

The videos will be short, in Mauritian Creole (Kreol Morisien) to cover themes from this indicative list including but not limited to:

- ✓ Understanding the Business Cycle
- ✓ Financial Management of a Small Company (e.g. VAT Returns, Income Tax Returns)
- ✓ Financing Mechanism for Small Companies
- ✓ Efficiency of Managing Costs
- ✓ Licenses, Permits and Fees
- ✓ Scaling the Small Company

Ownership of all prepared videos will be transferred to UNDP Mauritius and Seychelles on completion of the initial two months video preparation phase.

#### Baselining financial literacy

- Target: 20 MSMEs with equal distribution across gender and 30% youth<sup>3</sup>
- Administer online financial literacy test by selected training institution to participating owners of selected MSMEs to evaluate their level of proficiency.
- Self-administered baseline profitability and operational health assessment

#### **BB: Experimentation Phase:**

• Selected MSMEs owners access self-paced online short course modules in Mauritian Creole at specific

<sup>&</sup>lt;sup>3</sup> Youth is defined as persons under the age of 35

intervals over a period of two months. This courses aim to teach financial language, assist participants to read and interpret a financial statement and to make informed operational judgements and decisions to maximise the financial success within their business undertakings.

 Possibility for learners to use an online forum provided by the training institution to collaborate and for form study groups.

#### **CC: Post Experiment Phase**

- Participating MSMEs retake the self-administered benchmarking test taken in the preparatory
  phase to determine if the training with adapted content and in the Creole language have
  improved the level of understanding
- Self-administered baseline profitability and operational health assessment
- All participating entities completing the course receive a certificate of participation
- A feedback loop and trainer engagement with the service provider and Accelerator Lab to critique the mode and method of learning

#### **Expected Outcome:**

We expect that the following will happen

- Improved fulfilment of all institutional and governmental requirements e.g., filing of tax returns, payment of dues, etc. with no missed deadlines or unnecessary queries.
- Improved cashflow for the MSMEs.
- Improved financial decisions made, thereby increasing the changes that the business succeeds.

We are also expecting the following to happen

- A reported better appreciation of the importance of financial knowledge when operating a business, thereby opening doors for the participant for further financial education.
- Reported improvement in confidence regarding management of financial resources.
- Better preparedness and capacity to adjust and respond to shifting financial contexts of the business.

## 2. Scope of Work

#### 2.1 Methodology

This experiment requires several stakeholders to work collaboratively. They are:

- Service provider to develop the audio-visual course material, provide an online learning platform and manage the online tests. Audio-visual course material is a set of videos, which will have to be developed by the service provider in consultation with the relevant Government agencies (e.g. Mauritius Revenue Authority, the Registrar of Companies, etc.) and the UNDP Accelerator Lab to ensure relevance.
- SME Mauritius, the apex Government agency to promote and develop entrepreneurship in Mauritius, to help in identifying participants and provide insights on what impactful topics to cover, inter alia.
- Mauritius Research and Innovation Council, the apex Government agency for all matters related to innovation, to help in identifying participants, inter alia.

- Business Mauritius, the apex association of private sector organizations, to help to identify the
  most useful financial topics which would benefit MSMEs and increase their chances of success,
  inter alia.
- Participants from the registered MSMEs of Mauritius selected after a call for participation or from a list supplied either by UNDP or one of the other stakeholders.

## 3. Timeframe

The Financial Literacy Experiment will span over a period of four months (two to prepare the course content and two to run the online training and evaluations). The experiment starts on Friday 8 July 2022 and ends on Monday 7 November 2022.

## 4. Deliverables

Deliverables	Due date	% Payment	Approver
Half of the training content	Friday 5 August	25%	Core Oversight Team (UNDP
transcribed into video form	2022		Accelerator Lab)
Second half of the training	Friday 2	25%	Core Oversight Team (UNDP
content transcribed into video	September 2022		Accelerator Lab)
form and ownership transferred			
to UNDP Mauritius and Seychelles			
Mid-term report on the first	Friday 7 October	25%	Core Oversight Team (UNDP
month of the online financial	2022		Accelerator Lab)
literacy experiment containing			
the results for the baseline			
financial literacy test			
End-of-experiment report with	Monday 7	25%	Core Oversight Team (UNDP
results for the final financial	November 2022		Accelerator Lab)
literacy test compared to the			
baseline test			

## 5. Qualifications

The qualified service provider must possess, proven experience and capacity to undertake similar or relevant activities, namely the creation of video content in Mauritian Creole, teaching staff members who are conversant with financial education, linkages with Government agencies involved in the project, etc.

## 6. Selection Criteria

Criteria	Marks/100
Accredited public or private training institution in the Republic of Mauritius with the capacity to award certificates of participation	40
Demonstrated experience providing financial literacy training	20
Demonstrated experience providing online/video and local language training	20
Demonstrated experience working with MSMEs	20
Total	100

The minimum technical score required to be responsive is 70%.

## 7. Reporting

The service provider will work under the close supervision of UNDP Mauritius and Seychelles which will also appoint an advisory group during the four months the experiment will run and consisting of the Accelerator Lab, SME Mauritius, Business Mauritius, the Mauritius Research and Innovation Council and two representatives of civil society with experience in finance and education.

#### 8. Location

The assignment shall be undertaken in Mauritius.