



TERMS OF REFERENCE (ToR)

International firm to develop Rwanda's Carbon Emission trading and readiness Framework under the Article 6 of Paris Agreement.

Application Type:	External vacancy		
Project title:	International firm to develop Rwanda's Carbon		
	Emission trading and readiness Framework under the		
	Article 6 of Paris agreement		
Category:	Environment, Resilience and Climate Change		
Application Deadline:	ТВС		
Type of contract:	International firm's Contract for Professional Services		
Expected starting date:	Immediately after signing contract		
Duration of assignment:	5 calendar months		

1. Background

In 2011, Rwanda adopted the Green Growth and Climate Resilience Strategy revised in 2021. Rwanda's Green Growth and Climate Resilience Strategy positions Rwanda to be a developed, climate-resilient, and low carbon economy by 2050. To achieve this vision, social protection, improved health, and disaster risk reduction that reduces vulnerability to climate change impacts constitute three key strategic objectives of the strategy. Rwanda's commitment to green growth and climate action has been demonstrated through both bold policy and investments that take care of environment and climate change adaptation and mitigation.

In May 2020, Rwanda submitted its updated Nationally Determined Contribution (NDC) under the Paris Agreement which set revised targets of reducing greenhouse gas emissions (GHGs) and enhancing resilience to climate change effects. Updated Nationally Determined Contribution (NDC) features a 38% reduction of GHGs compared to business as usual by 2030, equivalent to an estimated mitigation of 4.6 million tCO2e against the business-as-usual emissions with an estimated investment of 11 billion dollars.

In common with many other developing countries, Rwanda's mitigation contribution included in the NDC comprises unconditional measures which will be implemented through domestic efforts and conditional measures which could be implemented upon the availability of international support.

Rwanda updated NDC clearly states that the Country intends to meet its conditional contribution using climate finance and international market mechanisms where appropriate, building upon the experience of the Clean Development Mechanism (CDM) and other existing market mechanisms the potential involvement in international cooperative approaches under Article 6 of the Paris Agreement.

At 26th Conference of the Parties (COP26), Nations reached new agreements for market mechanisms, essentially supporting the transfer of emission reductions between countries while also incentivizing the private sector to invest in climate-friendly solutions. Both cooperative approaches and the United Nations Framework Convention on Climate Change (UNFCCC) mechanism incentivize the private sector to implement mitigation activities across the world which allow for the development of carbon credits that can be transferred internationally and used in other countries towards meeting the aims of NDCs or other compliance uses.

In this regard, UNDP Rwanda is seeking for an experienced international consultancy firm to support Rwanda's Designated National Authority under the mandate of Rwanda Environment Management Authority (REMA) to elaborate the modalities, guidelines and procedures for the implementation of Article 6 of Paris Agreement in Rwanda and setting all necessary requirements to maximize carbon market mechanism opportunities under Paris Agreement.

2. Objective and scope of service

The overall objective of this consultancy is to develop Rwanda's Emission Carbon trading and readiness Framework under the Article 6 of Paris agreement.

Specifically, the assessment will provide a report on the potential of Rwandan for carbon market and implementation of the Article 6. A report of potential of Rwanda for carbon market and carbon stock from selected sectors, policy and institutional assessment report, legal and regulatory frameworks for carbon emission trading report, the governance structure for carbon trading in Rwanda, the modalities, guidelines on carbon market, and procedures for the implementation of Article 6 of Paris Agreement in Rwanda.

The consultancy firm will also advise on an online inventory system for carbon stocks in Rwanda and will develop training modules and build capacity of key stakeholders on new market and non-market approaches under Article six of Paris Agreement based on the guidelines provided by Paris Rulebook for the implementation of Paris Agreement while at the same time indicating the roles and responsibilities of each stakeholder in the entire process.

Specifically, the consulting firm will perform the following tasks:

The consultancy firm will be required to identify key sectors for carbon market and will assess their potential for carbon storage. It will also identify sectors and project types that would be suitable for carbon market (including Carbon Offsetting and Reduction Scheme for International Aviation known as CORSIA as well as voluntary market transactions that request corresponding adjustments. The outcome from this analysis will be a strategic document (report) which will guide the Government of Rwanda on how to maximize available opportunities from Carbon Market without compromising the achievement of the revised Rwandan NDC targets.

The consultancy firm will propose governance arrangements of the carbon trading in Rwanda, analyse Article 6 of the Paris Agreement. It will also assess the legal and regulatory frameworks for carbon market in Rwanda and will development guidelines for the implementation of article 6 of Paris Agreement in Rwanda.

- The firm will be required to assess the existing governance structures which served for CDM and Pilot Standardised Crediting Framework (SCF) and propose adequate governance arrangements which will cater for each of the 3 mechanisms adopted including cooperative approaches under 6.2, sustainable development mechanism under 6.4 and non-market mechanism under 6.8 based on the guidelines provided by Paris Agreement and Rwanda's current climate change governance structures. This will also include the roles and responsibilities of institutions to be involved, Terms and conditions of Carbon emission reduction approving committees, secretariat to administer the process, Carbon project validators and emission reduction verifiers.
- The firm will be required to assess the existing legal and regulatory framework related to carbon market in Rwanda and propose a comprehensive framework which can effectively govern carbon Market in Rwanda in compliance with Paris agreement requirements.
- The firm will take stock of existing CDM projects and programs of Activities (PoAs) and propose the criteria, requirements, and procedures for their transitions to the new mechanisms established by Article 6.2 of Paris Agreement. It will also develop the criteria, requirements and procedures for approval and authorization for transfer of Internationally Transferred Mitigation Outcomes (ITMOs) under Article 6 of Paris Agreement in Rwanda as well as the criteria, requirements, and procedures for issuing the corresponding adjustments to voluntary carbon market projects which may request them.

The firm will develop and propose options for registry and national carbon accounting framework.

The firm will assess the requirements related registry to be kept by Host Country and review the existing international/national carbon registries and propose and develop a national registry for Rwanda. The developed registry should be linked with other relevant registries to facilitate the information and transparency and it should cater for cooperative approaches under 6.2, mechanism under 6.4 and non-market mechanism under 6.8 of the Paris Agreement to avoid the double counting of carbon emission reductions.

The Firm will develop a training manual and capacity building plan on carbon market under Paris Agreement for all key stakeholders in Rwanda.

The firm will conduct a stakeholder mapping, develop a training manual and capacity building plan related to the carbon market under Paris Agreement regime and deliver the training to the personnel of the institution in charge of administration of carbon market and other key stakeholders including potential carbon credits sellers, buyers, and other key players in the financing sector.

3. Outputs/Expected deliverables

In additional to inception and Policy brief for decision markers, the firm will produce 6 main deliverables as follow:

- 1- Carbon stocks/potential of Rwanda from Key selected sectors.
- 2- Review of Policy, institutional, legal and regulatory frameworks for carbon markets in Rwanda,
- 3- Manual of procedures for Carbon Market under article 6 of Paris Agreement in Rwanda
- 4- Governance structure of carbon markets under article 6 of Paris Agreement in Rwanda
- 5- Centralized accounting and reporting platform and an Operational Online Carbon registry
- 6- Training modules and training reports
- 7- Policy briefs for policy makers

The table below illustrates deliverable and provided timeline for each as well as the approval modalities.

Expected deliverables and outputs with the indicative timeline are provided below:

Deliverable/Output	Estimated	Expected Due	Review and
	Duration	date	Approvals
			required
<u>1st Deliverable:</u>	1 week	22 July 2022	REMA and all
Inception report which includes the			stakeholders in
understanding of the task and ToRs,			carbon market.
detailed work schedule,			
methodology and outlines of final			
deliverables			
<u>2nd Deliverable</u> : Draft report on Policy,	2 weeks	22 August	REMA and all
institutional, legal and regulatory		2022	stakeholders in
frameworks for carbon markets in			carbon market.
Rwanda			
<u>3rd Deliverable</u> :	2 Months	30September	REMA and all
1 st Draft of the Carbon		2022	stakeholders in
stocks/potential of Rwanda from Key selected sectors through an			carbon market.)
assessment report of carbon market			
potential for Rwanda.			
2. Final Draft of Policy and institutional			
framework			
3. Final draft report of Legal and			
regulatory framework			
4. 1 st draft of detailed Manual of			
procedures for Carbon Market in			
Rwanda under Paris Agreement			
regime.			
5. 1 st Draft of Governance of Carbon			
trading in Rwanda.			
6. Draft training manuals and training			
plan		a ath	
<u>4th Deliverable</u> : Final report after	1 week	30 th	REMA and all
incorporation of inputs and		September	stakeholders in
comments from validation Workshop of stakeholders on:		2022	carbon market.
of stakenoluers off.			
1. Carbon stocks of Rwanda from Key			
selected sectors through an			
assessment report of carbon market			
potential for Rwanda.			
2. Policy and institutional framework			
3. Legal and regulatory framework			
4. Final detailed Manual of procedures			

for Carbon Market in Rwanda under Paris Agreement regime with inputs from validation workshop well incorporated. 5. Governance of Carbon trading in Rwanda. 6. Final training manuals and training plan			
Centralized accounting and reporting platform Inventory and MRV system and an Operational Online Carbon registry and Infographic report of carbon readiness	1 month	28 th October 2022	REMA and all stakeholders in carbon market
Conducting training of all stakeholders on Carbon Market under Paris Agreement regime	2 weeks	11 th November 2022	REMA and all stakeholders in carbon market
Training report and Policy brief for policy makers	2 weeks	25 th November 2022	REMA and all stakeholders in carbon market.

4. Duration of the contract

The assignment is expected to take 6 months after signing the contract with indicative person weeks per expert.

Expert	Person-week
Climate change Expert (International) and Team Leader	7
National Environment and climate change Policy and institutional	5
Frameworks expert	5
National legal expert (legal and regulatory framework expert)	5
Carbon Market/Carbon accounting Expert: (1National & 1International)	14
MRV expert (international)	5
IT Expert	7
Total estimated duration	48

5. Institutional arrangement and reporting obligation

UNDP will (i) contract a competent international firm through open competition process to undertake the assignment as described in these Terms of References (ii) UNDP will also process all payments related to this consultancy based of the technical reports already approved by Rwanda Environment Management Authority. Rwanda environment Management Authority will supervise the technical work of the consultancy firm, provide overall coordination, and will set a technical team of experts from various sectors to review/validate each report/ deliverable.

REMA will certify and recommend each payment after a report of satisfaction of the quality of the deliverable shared by the consultant. REMA will introduce the consultancy firm and will facilitate the consultant firm to collect primary data.

A technical working group will be appointed by REMA to assess/review, provide inputs, and validate the quality of each deliverable. This working group should be composed of the key staff from REMA, Ministry of Finance and Economic Planning, Ministry of environment, Rwanda's Green Fund (FONERWA), Rwanda Forestry Authority, Ministry of Infrastructure (MININFRA), Rwanda Energy Group (REG), Rwanda's Development Bank (BRD), Rwanda Development Board (RDB), RTDA, UNDP and Kigali Investment Finance center (KIFC) and any other staff deemed important to be part of this process. The technical working group will be formed to guide the process and review and approve the outputs.

The consultancy firm will deliver all deliverables as per these terms of refence. Each deliverable should be submitted electronically by the Team Leader of consultancy firm to the focal point of the assignment that will be nominated by REMA.

The contract will be performance-based, spanning a period of 6 months. Terms and conditions of service linked to the type of proposed contract will apply. The Contractor will report on progress monthly with solid outputs listed in this ToR. All costs of goods and services that the contractor will require shall be included in their quotations/financial proposals.

5. Duty station

The assignment is both field and home-based. The consultancy firm can develop the inception report, address the final comments, proofread the report while at their respective places (remotely). However, the consultancy firm should be at the duty station of the work in Kigali/Rwanda to collect primary data and make presentation of the key findings, as well as facilitating training/workshops.

The consultant firm might be required to travel in various districts for data collections and consultation meetings/interview.

6. Required expertise, qualification and skills

Interested consultancy firm shall be legally registered and shall demonstrate sufficient capacities to implement the required activity in a satisfactory manner.

The contractor can be an international firm, or a joint venture/consortium of national and international consultants. In the case of a joint venture/consortium, the partnership agreement shall be attached to the submission and a designated lead entity identified.

Prospective bidders may propose additional members who have thematic expertise that complement the thematic expertise of compulsory team members and experts listed in these terms of reference.

Important to Note: Staff Time Allocation

Provide a spreadsheet to show the activities of each staff member and the time allocated, *i.e.* number of days, for his/her involvement. This must include number of expert days being provided in total as well as number of expert days in country and broken down by personnel.

These ToRs provides required qualifications and deliverables so that bidders can plan either to have them onboard or to sub-contract them. In case any of the proposed experts is not included in the team or sub-contracted, the technical proposal must include a way forward or solid arrangement on how the contractor will deliver on the work as described under the ToRs of each expert.

Note: This spreadsheet is crucial, and no substitution of personnel will be tolerated once the contract has been awarded except in extreme circumstances and with the written approval of the UNDP. If substitution is unavoidable, it will be with a person who, in the opinion of the UNDP project manager, is at least as experienced as the person being replaced, and subject to the approval of UNDP and REMA. No increase in costs will be considered as a result of any substitution.)

The Contractor shall propose the following key technical personnel and other personnel as deemed appropriate to implement the tasks described below. The deliverables are listed in the ToRs of each expert as below, but all experts must provide inputs to the overall assignment.

KEY PERSONNEL

1) Climate change (mitigation and adaptation) expert and Team Leader

<u>Scope of tasks</u>: The Team leader is the overall coordinator of all activities of the firm (other experts) related to the assignment. He / She will prepare the methodology and detailed work plan to deliver on the assignment as detailed by the Terms of Reference and he/she will supervise the work of other experts to ensure the quality of the

deliverables. He /she will facilitate the communication between the client (REMA and UNDP) and the consulting firm. The Team Leader will moderate the workshops and meetings where the firm will present the reports to seek inputs from stakeholders and for validation and will facilitate the training of the stakeholders on carbon market. This should be an expert in climate change (mitigation and adaptation) or expert in carbon market.

<u>Education</u>: Advanced university degree (at least MSc. or equivalent) climate change, Climate finance, environment management or any other relevant disciplines.

Qualifications:

- Minimum 10 years of demonstrable experience in carbon market and climate finance and excellent knowledge international carbon market, climate change adaptation and mitigation
- Proven track record of undertaking similar consultancies.
- Proven experience in writing reports on carbon market and climate financing
- Fluent in English with excellent technical writing skills.

2) Climate change mitigation and adaptation expert

Scope of tasks

Closely working with the Team Leader (his/her under guidance and supervision) and other consultants, the specialist will be responsible for the outputs listed as below. The specialist is expected to conduct a deep analysis of Rwanda NDC and produce a strategic report guiding the GoR on how to maximize carbon market opportunities without compromising the achievement of NDC targets and commitments. Specifically, the expert will conduct an analysis of Rwanda's NDC conditional and unconditional actions and their potential investment costs and identify the sectors and project types that would be suitable for selling emission reductions (including Carbon Offsetting and Reduction Scheme for International Aviation known as CORSIA as well as voluntary market transactions that request corresponding adjustments). Given that the emission reductions are not generated at the same cost, the analysis should indicate strategic sectors where the GoR should invest to generate emission reductions which can help the government to achieve NDC targets at low cost and sectors which requires big investments. Provide strategic orientation on how to avoid overselling of emission reductions which may have the impact on meeting NDC commitments and propose the alternative strategies to address overselling risk considering the ongoing CDM and Voluntary Carbon Market Projects which will need to transit to the new mechanisms and get corresponding adjustments. During this analysis consultation with key sectors involved is paramount to ensure accurate analysis is conducted.

<u>Education</u>: Postgraduate or other advanced university degree (at least MSc. or equivalent) in climate sciences, climate change, Climate finance, environmental sciences or any other relevant disciplines to climate change or environmental sciences with proven knowledge in climate change both adaptation and mitigation.

Qualifications

- Minimum 10 years of demonstrable experience in and excellent knowledge on Carbon market and climate finance.
- Proven track record of undertaking similar consultancies which should show analytical and report drafting skills of high quality and strong technical writing skills, ability to work with minimal supervision, in teams and to meet tight deadlines.
- International and national knowledge of carbon market processes
- Proven experience in writing good quality report or other publications on carbon market
- Fluent in English with excellent technical writing skills.

3) Carbon market /Carbon accounting Expert

Scope of tasks

Can be a team leader or closely work with the Team Leader (his/her under guidance and supervision) and other experts, the specialist is responsible for the following outputs:

- (i) Conduct an assessment of the existing governance structure which served for CDM and Pilot Standardised Crediting Framework (SCF) and propose adequate governance arrangements which will cater for each of the 3 mechanisms adopted including cooperative approaches under 6.2, sustainable development mechanism under 6.4 and non-market mechanism under 6.8 based on the guidelines provided by Paris Agreement.
- (ii) Develop the guidelines (roles and responsibilities/terms of reference) of bodies/ committees which will govern carbon market in Rwanda.
- (iii) Develop the terms of reference of administrator (secretariat) of carbon market process in Rwanda.
- (iv) Develop the guidelines for project validators and emission reductions verifiers.
- (v) Develop the criteria, requirements, and procedures for the transition of CDM Projects/Programmes to the new mechanisms under article 6.4 of Paris Agreement in Rwanda with reference to the guidance from COP decision.
- (vi) Develop criteria, requirements and procedures for authorization, approval and transfer of Internationally Transferred Mitigation Outcomes (ITMOs) under Article 6 of Paris Agreement in Rwanda

(vii) Develop the criteria, requirements, and procedures for issuance the corresponding adjustments to voluntary carbon market projects in Rwanda.

Education

Advanced university degree (at least MSc. or equivalent) climate change, Climate finance or any other relevant disciplines.

Qualifications

- Minimum 10 years of demonstrable experience in carbon market and climate finance and excellent knowledge international carbon market.
- Proven track record of undertaking similar consultancies especially in Africa or other developing countries
- Proven experience in conducting analysis related to climate financing, carbon market or carbon trading.
- Fluent in English with excellent technical writing skills

4) MRV expert (international) expert

Scope of tasks

Closely working with the Team Leader (his/her under guidance and supervision), IT expert and other experts, the specialist will be responsible for the following outputs related to the development of Rwanda National registry to avoid double accounting of emission reduction:

- (i) The expert will assess the requirements of Paris Agreement for the Host Country related to transparency and reporting (centralized national accounting and reporting platform) and review existing international/national carbon registries.
- (ii) Design the prototype of Centralized carbon accounting registry for Rwanda meeting international standards of carbon registries carbon and which will.
- (iii) Based on prototype developed, the MRV or (Centralized accounting and reporting platform)expert will guide IT expert to develop and operationalize the registry.

The registry to be developed should cater for cooperative approaches under 6.2, regulated mechanism under 6.4 and non-market mechanism under 6.8 of the Paris Agreement to avoid the double counting of carbon emission reductions and facilitate carbon credits exchange and recording. It should also be linked with other relevant international registries.

<u>Education</u>: Advanced university degree (at least MSc. Or equivalent) in in environmental science, engineering, or closely related disciplines.

Qualifications

- Minimum 10 years of demonstrable experience in development of MRV systems and excellent knowledge of carbon emissions trading systems.
- Demonstrable experience of undertaking similar assignments
- Fluent in English with excellent technical writing skills

5) IT Expert (International)

Scope of work

Working closely with the Team Leader (his/her under guidance and supervision), MRV expert (international) and other experts, IT expert is required to develop Rwanda registry for carbon Market meeting the international standards of carbon registry. The registry to be developed should cater for cooperative approaches under 6.2, regulated mechanism under 6.4 and non-market mechanism under 6.8 of the Paris Agreement to avoid the double counting of carbon emission reductions and facilitate carbon credits exchange and recording. It should also be linked with other relevant international registries.

Education

 Advanced university degree (at least MSc. or equivalent) in Computer Science, Information Technology, or /and related fields

Qualifications

- Minimum 8 years of demonstrable experience in development of MRV systems.
- Proven track record of undertaking similar consultancies
- In depth understanding of emission trading registries.
- Fluent in English with excellent technical writing skills.

National Environment and climate change Policy and Institutional Framework expert

Scope of tasks

Working closely with the Team Leader (his/her under guidance and supervision) and other experts to conduct a comprehensive policy and institutional frameworks in Rwanda and their readiness to carbon market and carbon trading. He/she will provide guidance on areas of improvement to ensure smooth implementation of the Article 6 of the Paris agreement in Rwanda.

He/she will work with the team leader and proposed the Governance structure of carbon trading for implementation of the Article 6 of the Paris agreement in Rwanda.

<u>Education</u>: Advanced university degree (at least MSc. or equivalent) Environmental Law, environmental Management, International relations or climate change diplomacy, Governance, Political science and other related fields.

Qualifications:

- At least 8 years working or conducting analysis on political and institutional frameworks,
- At least 5 years' experience in environment and natural resources management.
- Demonstrable experience of undertaking similar assignments.
- Proven writing skills
- Fluent in English with excellent technical writing skills.

National Legal expert: Legal and Regulatory framework expert

Scope of tasks

Working closely with the Team Leader (his/her under guidance and supervision) and other experts to develop a comprehensive manual of procedures for Carbon Market in Rwanda under Paris Agreement regime.

<u>Education</u>: Advanced university degree (at least MSc. Or equivalent) Law, environmental law and / related fields of Law.

Qualifications:

- At least 8 years' experience in environment and natural resources management.
- Demonstrable experience of undertaking similar assignments.
- Proven writing skills
- Fluent in English with excellent technical writing skills.

7. Payment modalities

The contract price is a fixed output-based price regardless of the extension of the herein specified duration. The firm should include all costs of services that will be required in their quotations/financial proposals, *i.e.*, professional fees, travel costs, living allowances, taxes, etc.

Payment shall be by the lump sum modality in the following 4 instalments and made after submission of each deliverable as below and its approval and acceptance by the technical working group.

Deliverable/Output	Estimated Duration	Payment modalities
1st Deliverable:Inception report which includes the understanding of the task and ToRs, detailed work schedule, methodology and outlines of final 	1 week	10%
2 nd Deliverable: Draft report on Policy,	2 weeks	10%

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institutional, legal and regulatory		
frameworks for carbon markets in		
Rwanda		
<u>3rd Deliverable</u> :	2 Months	20%
1. 1 st Draft of the Carbon		
stocks/potential of Rwanda from Key		
selected sectors through an		
assessment report of carbon market		
potential for Rwanda.		
2. Final Draft of Policy and institutional		
framework		
3. Final draft report of Legal and		
regulatory framework		
4. 1 st draft of detailed Manual of		
procedures for Carbon Market in		
Rwanda under Paris Agreement		
regime.		
5. 1 st Draft of Governance of Carbon		
trading in Rwanda.	1	200/
4 th Deliverable: Final report after	1 week	20%
incorporation of inputs and		
comments from validation Workshop		
of stakeholders on:		
1. Carbon stocks of Rwanda from Key		
selected sectors through an		
_		
assessment report of carbon market potential for Rwanda.		
•		
2. Policy and institutional framework		
Legal and regulatory framework		
3. Final detailed Manual of procedures		
for Carbon Market in Rwanda under		
Paris Agreement regime with inputs		
from validation workshop well		
incorporated.		
4. Governance of Carbon Facility in		
Rwanda.		
Centralized accounting and reporting	1 month	20%
platform Inventory, MRV system and		
an Operational Online Carbon registry		
and Infographic report of carbon		
readiness		
Conducting training of all stakeholders	2 weeks	10%
on Carbon Market under Paris	Z WEEKS	1070

Agreement regime		
Training report and Policy brief for	2 weeks	10%
policy makers		

3. Language

The language of the assignment shall be English. All deliverables shall be in English language. Therefore, excellent English communication skills (oral, written and presentation) are essential.

10. Application procedure

Qualified and interested firms are hereby requested to submit bids. The bid should strictly follow and contain the items listed in the Instructions to Proposers (DATA SHEET) of the RFP which will include some key document as below:

- Duly filled Proposal Submission Form
- Documents Establishing the Eligibility and Qualifications of the Proposer
- Duly filled Technical Proposal Form including the proposed methodology to undertake the assignment
- Duly filled Financial Proposal Form
- Registration certificate issued by RDB (for Rwandan firms only)

10. Evaluation criteria

The firm will be evaluated against a combination of technical and financial criteria (combined scoring method). Maximum score is 100% out of which technical criteria equals 70% and financial criteria equals 30%. The technical evaluation will include the following:

Summary of Technical Proposal Evaluation Forms		Score Weight	Points Obtainable
1.	Expertise of Firm / Organization	20%	200
2.	Proposed Methodology, Approach and Implementation/work Plan	30%	300
3.	Management Structure and Key Personnel	50%	500
	Total		

Technical Proposal Evaluation Form 1 Points obtainable

Exper	Expertise of the Firm/Organization		
1.1	Reputation of Organization and Staff / Credibility / Reliability / Industry	40	
	Standing		
1.2	General Organizational Capability which is likely to affect implementation	40	
	- Financial stability		
	 loose consortium, holding company or one firm 		
	- age/size of the firm		
	 strength of project management support 		
	 project financing capacity 		
	 project management controls 		
1.3	Extent to which any work would be subcontracted (subcontracting carries	15	
	additional risks which may affect project implementation, but properly		
	done it offers a chance to access specialized skills.)		
1.4	Quality assurance procedures, warranty	25	
1.5	Relevance of:	80	
	 Specialized Knowledge (See above proposed experts) 		
	- Experience on Similar Programme / Projects		
	- Experience on Projects in the Region		
	 Work for UNDP/ major multilateral/ or bilateral programmes 		
Total	Part 1	200	

Technical Proposal Evaluation- Form 2		Points Obtainable
Propo	osed Methodology, Approach and Implementation Plan	
2.1	To what degree does the bidder understand the task?	30
2.2	Have the important aspects of the task been addressed in sufficient detail?	20
2.3	Are the different components of the project adequately weighted relative to one another?	20
2.4	Does the total amount of working days outlined in the technical proposals reflect the expected deliverables and will an appropriate amount of the working days (of the international consultants) be spent in Rwanda?	50
2.5	Is the composition of the consortium well balanced between international and qualified local consultants?	50
2.6	Is there an efficient coordination mechanism guiding the cooperation between international and local consultants in place?	50
2.7	Is the scope of task well defined and does it correspond to the TOR?	100
2.8	Is the presentation clear and is the sequence of activities and the planning logical, realistic and promise efficient implementation to the project?	80
Total	Part 2	300

Technical Proposal Evaluation- Form 3

Points Obtainable

Manag	ement Structure and Key Personnel	
	Climate change mitigation and adaptation expert and team leader	
	Advanced university degree (at least MSc. Or equivalent) in climate change,	20
	Climate finance or any other relevant disciplines.	
_	Minimum 10 years of demonstrable experience in and excellent knowledge	20
	on Carbon market and climate finance	
	Proven track record of undertaking similar consultancies which should show	20
	analytical and report drafting skills of high quality and strong technical	
	writing skills, ability to work with minimal supervision, in teams and to meet	
	tight deadlines	
	Proven record of understanding of global, regional, and national context and	20
	knowledge	
	Proven experience in leading teams, especially team of consultants	20
	Points Obtainable –	100
	Climate change mitigation and adaptation expert	
3.2	Carbon market /Carbon accounting Expert	
	Advanced university degree (at least MSc. Or equivalent) climate change,	20
	Climate finance or any other relevant disciplines.	
	Minimum 10 years of demonstrable experience in carbon market and	30
	climate finance and excellent knowledge international carbon market.	
	Demonstrable experience of undertaking similar assignments, proving	30
	analytical and report drafting skills of high quality and strong technical	
	writing skills, working easily in a team, with minimal supervision, and	
	delivering effectively within tight deadlines	
	Proven experience in writing reports	20
	Points Obtainable – Carbon market /Carbon accounting Expert	100
3.3	MRV expert- International	
	Advanced university degree (at least MSc. Or equivalent) in environmental	20
	science, engineering, or closely related discipline	
F	Minimum 10 years of demonstrable experience in development of MRV	30
	(Centralized accounting and reporting platform) systems and excellent	
	knowledge of carbon emissions trading systems.	
	Demonstrable experience of undertaking similar assignments	20
	Proven experience in developing online systems	20
	Fluent in English with excellent technical writing skills	10
	Points Obtainable – MRV expert	100
	IT Expert	
	Advanced university degree (at least MSc. Or equivalent) in Computer	20
	Science, Information Technology, or /and related fields	
	Minimum 8 years of demonstrable experience in development of MRV	20
	systems and, online Carbon trading Facilities, or online systems	
	Proven track record of undertaking of emission trading registries	20
	Fluent in English	10

3.5 National Environment and Climate change Policy and Institutional Framework expert 10 Advanced university degree (at least MSc. or equivalent) Law, environmental international relations, Governance, Political science and other related fields. 10 At least 8 years working or conducting analysis on political and institutional frameworks, 20 At least 5 years' experience in environment and natural resources management. 20 Proven report writing skills on Policy and/or institutional frameworks 10 3.6 Legal national expert 70 3.6 Legal national expert 10 Advanced university degree (at least MSc. or equivalent) Law, environmental law and / related field. 10 At least 8 years' experience in environment and natural resources management. 20 Bernonstrable experience of undertaking similar assignments 20 Eluent in English and in Kinvarwanda 10		Points Obtainable – IT Expert	70
Advanced university degree (at least MSc. or equivalent) Law, environmental international relations, Governance, Political science and other related fields.10At least 8 years working or conducting analysis on political and institutional frameworks,20At least 5 years' experience in environment and natural resources management.20Proven report writing skills on Policy and/or institutional frameworks10Points Obtainable – Policy and Institutional framework expert703.6Legal national expert10Advanced university degree (at least MSc. or equivalent) Law, environmental law and / related field.10At least 8 years' experience in environment and natural resources management.202.62020	3.5	National Environment and Climate change Policy and Institutional	
international relations, Governance, Political science and other related fields.20At least 8 years working or conducting analysis on political and institutional frameworks,20At least 5 years' experience in environment and natural resources management.20Proven report writing skills on Policy and/or institutional frameworks10Points Obtainable – Policy and Institutional framework expert703.6Legal national expert10Advanced university degree (at least MSc. or equivalent) Law, environmental law and / related field.10At least 8 years' experience in environment and natural resources20Management.20Demonstrable experience of undertaking similar assignments20		Framework expert	
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		management.	
Eluent in English and in Kinvarwanda		Demonstrable experience of undertaking similar assignments	20
		Fluent in English and in Kinyarwanda	10
Points obtained-Legal National Expert 60	Points obtained-Legal National Expert		60
Total Part 3 500	Total Part 3		500

UNDP is committed to achieving workforce diversity in terms of gender, nationality, and culture. Individuals from minority groups, indigenous groups and person with disabilities are equality encouraged to apply. All applicants will be treated with the strictest confidence.