



TERMS OF REFERENCE

Evidence-based Final Narrative Report

for the Joint Programme Roadmap for a Sustainable Financial System in Suriname

Location	: Home based with travel as needed and subject to travel restrictions
Type of Contract	: Individual Consultant
Languages Required	: English; Dutch is an asset.
Starting Date	: 26 April 2023
End Date	: 5 August 2023
Duration of Initial Contract	: 25 working days within the mentioned period

BACKGROUND

The Joint SDG Fund supports countries as they accelerate their progress towards the Sustainable Development Goals (SDGs). It operates through joint programmes (JPs) that provide the mechanism for transformative solutions implemented by governments and national stakeholders and supported by the UN Country Team led by Resident Coordinators (RCs). Strategic direction for the Fund is provided by the Strategic Advisory Group chaired by the Deputy Secretary-General as the chair of UN Sustainable Development Group. The Fund is managed by the Operational Steering Committee, comprised of representatives of 5 UN entities, and with the support from the Secretariat of the Fund. The UN Development Coordination Office (DCO) hosts the Fund and provides for the alignment with the broader UN Development System reforms. The Administrative Agent of the Fund, in charge of financial management, is the Multi-Partner Trust Fund Office (MPTF-O). Official documents (e.g., Terms of Reference and Operational Guidance) of the Fund and information on funding can be found on the [Gateway portal](#).

The SDG Financing: Enabling Environment portfolio was launched in the summer of 2020 with the release of grant funding up to US\$1 million to 62 JPs in 69 countries. Twenty-one UN agencies under the leadership of UN Resident Coordinators collaborated, building on UN-DESA methodological work, agencies' technical support at the country level and development partners' support. Although each JP is unique, all support governments in the development of SDG financing strategies – most in the form of **Integrated National Financing Frameworks (INFFs)**. In a nutshell, this portfolio helps countries define the “financing” behind the “policies” and building the related capacities to operationalize financing reforms. It supports the linking of planning with financing. It drives coherence (and adequateness of) existing policies and institutional arrangements.

The aim of this Joint Programme is to develop a National Roadmap for a Sustainable Financial System to reorient the flow of international and local resources towards more inclusive and gender-responsive sustainable actions (i.e. banking, public and private sector investments) in the Republic of Suriname. The Joint Programme is intended to mobilize significantly increased, new and additional financial resources from all sources. It works with the implementation of sustainable forest management and other nature-based solutions linked with the other Suriname NDCs priorities while strengthening scientific and technical cooperation and partnerships.

These objectives were achieved through partnership with the Government of Suriname particularly Ministry of BIBIS, ROM and the Ministry of Finance and the InterAmerican Development Bank. High level Climate Finance events, dialogues and collaborating networks with different sectors such as Gender, Banking and Finance, Forestry, Tourism, alliances, and networks. Resulting in informed draft policies, monitoring frameworks, additionally the capacities of

public authorities and civil society leading to a pipeline of impact-driven investments for the achievement of the SDGs in Suriname.

OBJECTIVES

The JP is required to develop an evidence-based final narrative report ("Final Report") covering a review of the JP activities and results over the 30 months implementation period. The unit of analysis is the JP in its entirety, i.e., outcomes, outputs, activities, and inputs that were detailed in the programme document and any associated modifications. The objectives of the assignment are to:

1. Collect and present evidence to review the extent to which the JP achieved its overall objective to unlock financial resources towards the SDGs and catalyse sustained change in the way government and its partners seek to finance the SDGs that will unlock resources into the future.
2. Review and provide evidence as to how the JP's activities have contributed to foster SDG acceleration at the country level.
3. Collect and present evidence to the extent to which the JP achieved its results as described in the JP document and result framework. This review should include the contribution towards the Joint SDG Fund's Outcome 4 and Output 2.
4. Review the extent to which the JP has contributed to strengthening the UN Development System (UNDS) reform and describe the level of coordination between relevant actors, especially participating UN agencies (PUNO) and government.
5. Review the extent to which the JP has contributed to creating sustainable partnerships and collaborations with local and international partners from public and private sectors.
6. Review to which extent the JP has contributed to mainstream gender equality and human rights.
7. Review the extent to which local capacity has been built.
8. Review the likelihood of sustainability of the JP's results and the quality of the exit strategy. Review the planned next steps of the JP.
9. Based on the above, present the key progresses or achievements, lessons learned, best practices and areas for improvement to inform future interventions.

The JP in **Suriname**'s results, against which the programme should be reviewed, are as follows:

Joint Programme 2022 Results Framework

2.2. Indicator-based performance assessment

List up to 3 SDG targets the JP is contributing to	The UN Joint Programme will directly accelerate the following SDG Goals: SDG 5 = Gender Equality (target 5.5 and 5.A); SDG 11 = Sustainable Cities and Communities (target 11.4); SDG 13 = Climate Change (target 13.A); SDG 15 = Life on Land (target 15.2 and 15.9); SDG 17 = Partnerships to Achieve the Goals (target 17.1, 17.4 and 17.9).				
JP Performance against global Joint SDG Fund results					
PROJECT OUTCOME:					
A more sustainable system in Suriname that will reorient the flow of international and local resources toward more inclusive and sustainable actions.					
Outcome Indicator:					
A strategy that addresses a sustainable financial system for funding inclusive and sustainable actions.					
Indicator	Baseline	2022 Target	2022 Actual	2023 Target	Note (Explanations/ discrepancies with target)
OUTPUT 1: National Roadmap Framework					
Indicator 1.1: A Roadmap available and under implementation	National REDD+ Strategy	1 Draft national roadmap framework	1 Draft national roadmap framework	Finalized national roadmap framework	
Indicator 1.2: A gender analysis available including causes of gender inequality and opportunities for mitigation analysis	1	1 Draft national roadmap framework			

Indicator 1.3: Survey with public and private sector on how they are integrating sustainability in their strategies, policies, products and training	0	1 Final of private sector survey. Final of public sector survey	1 Final of private sector survey. Final of public sector survey	NA	
Indicator 1.4: Regulatory framework pertaining to financial mechanism, analyzed through desk research	0	1 Draft framework for the sustainable financing mechanism		Finalized framework for the sustainable financing mechanism. Recommendation on the sustainable finance strategy for government and financial system.	
OUTPUT 2: A network / platform for dialogue, coordination and facilitation with international and multilateral institutions and financial arrangements					
Indicator 2.1: Number of networks/platforms established to promote green economy, eco-efficiency, systems for social and environmental analysis, climate risks, green bonds, and sustainable financing.	1	8 Capacity building training & workshops. 2 sensitization campaigns.	Capacity building - Awareness events, workshops, dialogues and training for all relevant stakeholders about green economy, eco-efficiency, systems for social and environmental analysis, climate risks, sustainable finance, green bonds.	national SDG committee with representatives of the line-ministries, the Parliament, the National Planning Office, and the General Bureau of Statistics was established to accelerate the achievement of the SDGs. SDG platform has been institutionalized to serve as the link between the government, the private sector and non-state actors	Not a directly result from SDG JP C1. SDG C1 has engaged with these two national committees.

Indicator 2.2: Number of multi stakeholder dialogues on a sustainable finance roadmap for the next 3 years.	1	2 dialogues/roundtables 2 Platforms established for dialogues and exchange	2 Platforms established for dialogues and exchange	3 multi-stakeholder dialogues on a sustainable finance	In 2022 one High-level Multi-stakeholder Kick-off event hosted on Climate Financing.
Indicator 2.3: Number of networks established with key partners in the industry (e.g. the Task Force on Climate -related Financial Disclosure, Network for Greening the Financial System, and the Financial Centres for Sustainability.	0	1 Operational network	1 Operational network	1 Operational network	
OUTPUT 3: A Green Agreement and Public Policies					
Indicator 3.1: A Green Agreement that defines a minimum standard/requirement for specific sectors (mitigating risks and creating opportunities)	0	1 Draft green agreement		Final green agreement	
Indicator 3.2: Have a regulation in place, to enable the economic sectors and the financial system to implement the sustainable financial framework	0	1 Draft recommendations report for technical regulations	Final technical regulation in place	Final recommendations report for technical regulations	
Indicator 3.3: Have a gender sensitive policy and regulation in place, to create the right gender-based signals	0	1 Final technical regulation in place	Final technical regulation in place		
Joint Programme Results Frameworks					
The UN Joint Programme will contribute directly to UNMSDF PRIORITY AREA 4: A Sustainable and Resilient Caribbean including final outcomes:					
Results indicator	Baseline	2022 Target	2022 Actual	2023 Target	Note (Explanations/ discrepancies with target)
Outcome 1 Policies and programmes for climate change adaptation, disaster risk reduction and universal access to clean and sustainable energy in place.					

Joint SDG FUND Output 3: Forest Management and Conservation under REDD+					
Indicators:					
3.1: IP and Tribal People satisfactory rating of engagement					
3.2: Status of implementation national REDD+ Strategy					
3.3: # of NFMS actions under implementation					
Joint SDG Fund Output 7: Strengthened capacity to enhance environmental funds and resources base to address environmental challenges.					
Indicators:					
7.1: Capacities strengthened					
Outcome 2 Inclusive and sustainable solutions adopted for the conservation, restoration and use of ecosystems and natural resources.					
Joint SDG Fund Output 6: Institutional and technical capacity of central and district government institutions to monitor ASGM, to promote environmentally responsible practices and to coordinate their actions increased.					
Indicator:					
6.1: Level of institutional capacity for planning, management and dissemination of environmentally responsible ASGM and for inter-institutional cooperation among central government institutions with a mandate related to ASGM.					

Joint SDG Fund Output 12: Strengthened national structures in the conservation and use of forest and non-timber forest products.					
Indicator:					
12.1: Establishment of new log tracking system					
Output 5					
5. Achieve gender equality and empower all women and girls”;			44		Gender capacity building sessions strengthening public and non public stakeholders, enabling them to take sustainable policy interventions aiming at the inclusion of women and girls in a more sustainable financial system. Ensuring financial access.
5.5. Ensure women’s full and effective participation and equal opportunities.					The amendment of the Gender Vision Plan 2021 - 2035, on the topic of gender, environment and finance, aims at the financial inclusion of women and girls into a more sustainable finance system. Increasing their chances to fully participate and create more socioeconomic equality and equity.

PURPOSE AND SCOPE

The Individual Consultant will prepare the Final Report in a phased manner, under the guidance of the UN Country Team, based on review of documentation, stakeholder consultations, field visits (if appropriate), and evidence-based contribution analysis and reporting of the JP's results as per the foreseen targets and indicators. The Individual Consultant shall review the extent to which the project results have been achieved, progress has been made, partnerships established, systems changed, financial resources mobilized and aligned with the SDGs (including systemic changes that will mobilise and align resources after the JP ends), capacities built, and cross cutting issues (i.e., gender, human rights) addressed. The report should also report on the sustainability of the interventions under the JP. Finally, the report shall document Lessons Learned and recommend areas for improvement and learning. The report is intended to provide evidence of the contribution of the JPs to the Joint SDG Fund's results and identify lessons learned and best practices for future interventions.

The scope of the exercise covers the entire period of the implementation, between **01 October 2020** and **[31 March 2023]**, of the JP entitled **Roadmap for a Sustainable Financial System in Suriname**. The report shall include the following:

- Contextual Analysis
 - o Brief review of the scope and focus of the JP considering the development landscape, the contextual changes happening in the country as well as its contribution to strengthen the UNDS reform at the country level and to accelerate the progress on the SDGs.
- Overview of Strategic Results
 - o A detailed review and analysis of JP progress reports, results framework, workplan, acceleration plan, communications materials, and any other relevant document. The consultant/contractor will also conduct consultations/interviews with key stakeholders both including PUNOs, government partners, private sector, and other stakeholders as relevant.
 - o An overview of the JP's contribution to strategic results, including its progress toward an INFF, contribution to SDG acceleration, contribution to increased SDG financing flows, leverage of strategic partnerships, contribution to UN development system reform in terms of enhancing the role of the RC and facilitating UN coherence and efficiency in the country team, and contributions to cross-cutting issues including gender, human rights, and COVID-19 recovery.
- Results by Joint Programme Outcomes and Outputs
 - o A review and description of the JP's progress toward its specific outcomes and outputs on the analysis of JP materials and consultations with stakeholders referenced above.
- Challenges and Changes
 - o A description of the challenges and risks faced by the JP during implementation and explain the appropriateness of the JP's responses and risk mitigation measures.
- Sustainability and National Ownership
 - o A review and description of the next steps and sustainability of the JP's strategy and results, with particular reference to local ownership and capacity building of key stakeholders.
- Communications
 - o A description and highlights of the events organized as part of the JP based on a review of the implementation of the communication strategy/plan of the JP .
- Lessons learned and best practices
 - o Identify lessons learned and best practices from the JP's implementation, with the purpose of identifying recommendations for the successful implementation of future joint programmes and SDG financing programmes.
- Annexes
 - o Include the results framework of the JP and summaries of all stakeholder consultations and interviews, as well as any additional relevant material in the annexes.

The Individual Consultant will need to present evidence of development results or intermediate measures of tangible progress toward them. This assignment requires an advanced aptitude for analyzing complex information from different sources, identifying most essential insights, and articulating multi-faceted and cross-sectoral findings in a clear and concise manner. It will also require the ability to quickly acquire optimal understanding of a complicated country context and undertake high-quality research using both quantitative and qualitative methods.

DELIVERABLES

Based on the JP's scope and focus, the consultant/contractor will produce the following deliverables:

Inception Report/Work Plan (2-5 pages)

Initial review of documents and exchange with the UN country team shall result in the outline of work plan to produce the final report. The inception report should include the list of interviewees, key documents and materials that the consultant will review for this process, other methods, sources, and procedures for data collection and a concrete timeframe for the work plan milestones and deliverables. The inception report frames a common agreement and understanding of what is to be produced by the consultant, the UN country team, and relevant partners. The report is shared within the first 5 workdays of the contract.

Final Report (maximum 30 pages)

The Final Report will consolidate the overall progress, innovations, and lessons learned based on concrete evidence and cases. The Report will focus on reporting results and transformative changes (including tangible, evidenced intermediate outcomes toward them) rather than listing of activities. The report should focus both on the JP's progress against targets (what) as well as how the JP contributed to enhancing UN coherence, coordination, and efficiency at the country level (how). The report should include detailed references and/or annexes to substantiate its findings. The report should follow the outline stated in Annex 1. The questions in the template (UN country teams can adapt and expand it as needed) define the information that must be generated and presented in the Evidence-based Final Narrative Report.

The Individual Consultant is expected to complete the assignment in 40 workdays under the following deadlines:

- Inception Report
- Draft Progress Report
- Final Progress Report:

RECOMMENDED SKILLS AND EXPERIENCE

- An advanced university degree in economics/finance, or related field.
- At least 10 years of professional experience in international development and cooperation out of which at least 3-4 years of professional experience in SDG financing.
- Successful track-record on producing a minimum of 5 reports, reviews, assessments or evaluations of development programmes, funds, or complex projects overall, with a minimum of 2 conducted on joint programmes.
- Expertise in Result-Based Management (or Result-Oriented Management).
- In-depth understanding of multi-stakeholder and cross-sectoral project/programmes.
- Experience of working with UN development system will be an asset.
- Knowledge of human rights-based and/or Leaving No One Behind approach will be an asset.
- Excellent research, drafting and reporting skills.
- Fluency in English [**Dutch is an Asset**]; Knowledge of another official language will be an asset.

UNDP is committed to achieving workforce diversity in terms of gender, nationality and culture. Individuals from minority groups, indigenous groups and persons with disabilities are equally encouraged to apply. All applications will be treated with the strictest confidence.