

# **REQUEST FOR PROPOSALS**

**RFP/MAR2016/001**

**Consultancy Services to Review the Small Scale Distributed Generation  
Scheme and Assessing the Solar PV Market status**

**Project ID: 00076772**

**Removal of Barriers to Solar PV Power Generation in Mauritius,  
Rodrigues & Outer Islands  
Mauritius**



**United Nations Development Programme  
19 May 2016**

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## Section 1. Letter of Invitation

Date: 18 May 2016

**RFP/MAR2016/001: Consultancy Services to Assess Solar Photovoltaic Market Evolution and Conditions in the Republic of Mauritius and Charting the Market Arrangement for its Sustainable Development**

Dear Mr./Ms.:

The United Nations Development Programme (UNDP) hereby invites you to submit a Proposal to this Request for Proposal (RFP) for the above-referenced subject.

This RFP includes the following documents:

- Section 1 – This Letter of Invitation
- Section 2 – Instructions to Proposers (including Data Sheet)
- Section 3 – Terms of Reference
- Section 4 – Proposal Submission Form
- Section 5 – Documents Establishing the Eligibility and Qualifications of the Proposer
- Section 6 – Technical Proposal Form
- Section 7 – Financial Proposal Form
- Section 8 – Contract for Professional Services, including General Terms and Conditions

Your offer, comprising a Technical and Financial Proposal, in separate sealed envelopes, should be submitted in accordance with Section 2.

Should you require further clarifications, kindly communicate with the contact person identified in the attached Data Sheet as the focal person for queries on this RFP.

UNDP looks forward to receiving your Proposal and thanks you in advance for your interest in UNDP procurement opportunities.

Yours sincerely,



**Keswar Leelah, Operations Manager**

## Section 2: Instruction to Proposers

### Definitions

- a) *"Contract"* refers to the agreement that will be signed by and between the UNDP and the successful proposer, all the attached documents thereto, including the General Terms and Conditions (GTC) and the Appendices.
- b) *"Country"* refers to the country indicated in the Data Sheet.
- c) *"Data Sheet"* refers to such part of the instructions to Proposers used to reflect conditions of the tendering process that are specific for the requirements of the RFP.
- d) *"Day"* refers to calendar day.
- e) *"Government"* refers to the Government of the country that will be receiving the services provided/rendered specified under the Contract.
- f) *"Instructions to Proposers"* (Section 2 of the RFP) refers to the complete set of documents that provides Proposers with all information needed and procedures to be followed in the course of preparing their Proposals.
- g) *"LOI"* (Section 1 of the RFP) refers to the Letter of Invitation sent by UNDP to Proposers.
- h) *"Material Deviation"* refers to any contents or characteristics of the proposal that is significantly different from an essential aspect or requirement of the RFP, and: (i) substantially alters the scope and quality of the requirements; (ii) limits the rights of UNDP and/or the obligations of the offeror; and (iii) adversely impacts the fairness and principles of the procurement process, such as those that compromise the competitive position of other offerors.
- i) *"Proposal"* refers to the Proposer's response to the Request for Proposal, including the Proposal Submission Form, Technical and Financial Proposal and all other documentation attached thereto as required by the RFP.
- j) *"Proposer"* refers to any legal entity that may submit, or has submitted, a Proposal for the provision of services requested by UNDP through this RFP.
- k) *"RFP"* refers to the Request for Proposals consisting of instructions and references prepared by UNDP for purposes of selecting the best service provider to perform the services described in the Terms of Reference.
- l) *"Services"* refers to the entire scope of tasks and deliverables requested by UNDP under the RFP.
- m) *"Supplemental Information to the RFP"* refers to a written communication issued by UNDP to prospective Proposers containing clarifications, responses to queries received from prospective Proposers, or changes to be made in the RFP, at any time after the release of the RFP but before

the deadline for the submission of Proposals.

- n) *"Terms of Reference"* (TOR) refers to the document included in this RFP as Section 3 which describes the objectives, scope of services, activities, tasks to be performed, respective responsibilities of the proposer, expected results and deliverables and other data pertinent to the performance of the range of duties and services expected of the successful proposer.

## A. GENERAL

1. UNDP hereby solicits Proposals in response to this Request for Proposal (RFP). Proposers must strictly adhere to all the requirements of this RFP. No changes, substitutions or other alterations to the rules and provisions stipulated in this RFP may be made or assumed unless it is instructed or approved in writing by UNDP in the form of Supplemental Information to the RFP.
2. Submission of a Proposal shall be deemed as an acknowledgement by the Proposer that all obligations stipulated by this RFP will be met and, unless specified otherwise, the Proposer has read, understood and agreed to all the instructions in this RFP.
3. Any Proposal submitted will be regarded as an offer by the Proposer and does not constitute or imply the acceptance of any Proposal by UNDP. UNDP is under no obligation to award a contract to any Proposer as a result of this RFP.
4. UNDP implements a policy of zero tolerance on proscribed practices, including fraud, corruption, collusion, unethical practices, and obstruction. UNDP is committed to preventing, identifying and addressing all acts of fraud and corrupt practices against UNDP as well as third parties involved in UNDP activities. (See [http://www.undp.org/about/transparencydocs/UNDP\\_Anti\\_Fraud\\_Policy\\_English\\_FINAL\\_june\\_2011.pdf](http://www.undp.org/about/transparencydocs/UNDP_Anti_Fraud_Policy_English_FINAL_june_2011.pdf) and [http://www.undp.org/content/undp/en/home/operations/procurement/procurement\\_protest/](http://www.undp.org/content/undp/en/home/operations/procurement/procurement_protest/) for full description of the policies)
5. In responding to this RFP, UNDP requires all Proposers to conduct themselves in a professional, objective and impartial manner, and they must at all times hold UNDP's interests paramount. Proposers must strictly avoid conflicts with other assignments or their own interests, and act without consideration for future work. All Proposers found to have a conflict of interest shall be disqualified. Without limitation on the generality of the above, Proposers, and any of their affiliates, shall be considered to have a conflict of interest with one or more parties in this solicitation process, if they:
  - 5.1 Are or have been associated in the past, with a firm or any of its affiliates which have been engaged UNDP to provide services for the preparation of the design, specifications, Terms of Reference, cost analysis/estimation, and other documents to be used for the procurement of the goods and services in this selection process;
  - 5.2 Were involved in the preparation and/or design of the programme/project related to the

- services requested under this RFP; or
- 5.3 Are found to be in conflict for any other reason, as may be established by, or at the discretion of, UNDP.

In the event of any uncertainty in the interpretation of what is potentially a conflict of interest, proposers must disclose the condition to UNDP and seek UNDP's confirmation on whether or not such conflict exists.

6. Similarly, the Proposers must disclose in their proposal their knowledge of the following:

- 6.1 That they are owners, part-owners, officers, directors, controlling shareholders, or they have key personnel who are family of UNDP staff involved in the procurement functions and/or the Government of the country or any Implementing Partner receiving services under this RFP; and
- 6.2 All other circumstances that could potentially lead to actual or perceived conflict of interest, collusion or unfair competition practices.

Failure of such disclosure may result in the rejection of the proposal or proposals affected by the non-disclosure.

7. The eligibility of Proposers that are wholly or partly owned by the Government shall be subject to UNDP's further evaluation and review of various factors such as being registered as an independent entity, the extent of Government ownership/share, receipt of subsidies, mandate, access to information in relation to this RFP, and others that may lead to undue advantage against other Proposers, and the eventual rejection of the Proposal.
8. All Proposers must adhere to the UNDP Supplier Code of Conduct, which may be found at this link: <http://web.ng.undp.org/procurement/undp-supplier-code-of-conduct.pdf>

## **B. CONTENTS OF PROPOSAL**

### **9. Sections of Proposal**

Proposers are required to complete, sign and submit the following documents:

- 9.1 Proposal Submission Cover Letter Form (see RFP Section 4);
- 9.2 Documents Establishing the Eligibility and Qualifications of the Proposer (see RFP Section 5);
- 9.3 Technical Proposal (see prescribed form in RFP Section 6);
- 9.4 Financial Proposal (see prescribed form in RFP Section 7);
- 9.5 Proposal Security, if applicable (if required and as stated in the **Data Sheet** (DS nos. 9-11), see prescribed Form in RFP Section 8);
- 9.6 Any attachments and/or appendices to the Proposal.



## **10. Clarification of Proposal**

10.1 Proposers may request clarifications of any of the RFP documents no later than the date indicated in the **Data Sheet** (DS no. 16) prior to the proposal submission date. Any request for clarification must be sent in writing via courier or through electronic means to the UNDP address indicated in the **Data Sheet** (DS no. 17). UNDP will respond in writing, transmitted by electronic means and will transmit copies of the response (including an explanation of the query but without identifying the source of inquiry) to all Proposers who have provided confirmation of their intention to submit a Proposal.

10.2 UNDP shall endeavor to provide such responses to clarifications in an expeditious manner, but any delay in such response shall not cause an obligation on the part of UNDP to extend the submission date of the Proposals, unless UNDP deems that such an extension is justified and necessary.

## **11 Amendment of Proposals**

11.1 At any time prior to the deadline of Proposal submission, UNDP may for any reason, such as in response to a clarification requested by a Proposer, modify the RFP in the form of a Supplemental Information to the RFP. All prospective Proposers will be notified in writing of all changes/amendments and additional instructions through Supplemental Information to the RFP and through the method specified in the Data Sheet (DS No. 18).

11.2 In order to afford prospective Proposers reasonable time to consider the amendments in preparing their Proposals, UNDP may, at its discretion, extend the deadline for submission of Proposals, if the nature of the amendment to the RFP justifies such an extension.

## **C. PREPARATION OF PROPOSALS**

### **12. Cost**

The Proposer shall bear any and all costs related to the preparation and/or submission of the Proposal, regardless of whether its Proposal was selected or not. UNDP shall in no case be responsible or liable for those costs, regardless of the conduct or outcome of the procurement process.

### **13. Language**

The Proposal, as well as any and all related correspondence exchanged by the Proposer and UNDP, shall be written in the language (s) specified in the Data Sheet (DS No 4). Any printed literature furnished by the Proposer written in a language other than the language indicated in the Data Sheet, must be accompanied by a translation in the preferred language indicated in the Data Sheet. For purposes of interpretation of the Proposal, and in the event of discrepancy or inconsistency in meaning, the version translated into the preferred language shall govern. Upon conclusion of a contract, the language of the contract shall govern the relationship between the contractor and UNDP.

#### 14. Proposal Submission Form

The Proposer shall submit the Proposal Submission Form using the form provided in Section 4 of this RFP.

#### 15. Technical Proposal Format and Content

Unless otherwise stated in the Data Sheet (DS no. 28), the Proposer shall structure the Technical Proposal for each Lot as follows:

**15.1 Expertise of Firm/Organization** – this section should provide details regarding management structure of the organization, organizational capability/resources, and experience of organization/firm, the list of projects/contracts (both completed and on-going, both domestic and international) which are related or similar in nature to the requirements of the RFP, and proof of financial stability and adequacy of resources to complete the services required by the RFP (see RFP clause 18 and Data Sheet [DS No. 26] for further details). The same shall apply to any other entity participating in the RFP as a Joint Venture or Consortium.

**15.2 Proposed Methodology, Approach and Implementation Plan** – this section should demonstrate the Proposer's response to the Terms of Reference by identifying the specific components proposed, how the requirements shall be addressed, as specified, point by point; providing a detailed description of the essential performance characteristics proposed; identifying the works/portions of the work that will be subcontracted; and demonstrating how the proposed methodology meets or exceeds the specifications, while ensuring appropriateness of the approach to the local conditions and the rest of the project operating environment. This methodology must be laid out in an implementation timetable that is within the duration of the contract as specified in the **Data Sheet** (DS nos. 29 and 30).

Proposers must be fully aware that the products or services that UNDP requires may be transferred, immediately or eventually, by UNDP to the Government partners, or to an entity nominated by the latter, in accordance with UNDP's policies and procedures. All proposers are therefore required to submit the following in their proposals:

- a) A statement of whether any import or export licences are required in respect of the goods to be purchased or services to be rendered, including any restrictions in the country of origin, use or dual use nature of the goods or services, including any disposition to end users; and
- b) Confirmation that the Proposer has obtained license of this nature in the past, and have an expectation of obtaining all the necessary licenses, should their Proposal be rendered the most responsive.

**Management Structure and Key Personnel** – This section should include the comprehensive curriculum vitae (CVs) of key personnel that will be assigned to support the implementation of the proposed methodology, clearly defining the roles and responsibilities vis-à-vis the proposed methodology. CVs should establish competence and demonstrate qualifications in areas relevant to the TOR.

In complying with this section, the Proposer assures and confirms to UNDP that the personnel being nominated are available for the Contract on the dates proposed. If any of the key personnel later becomes unavailable, except for unavoidable reasons such as death or medical incapacity, among other possibilities, UNDP reserves the right to consider the proposal non-responsive. Any deliberate substitution arising from unavoidable reasons, including delay in the implementation of the project of programme through no fault of the Proposer shall be made only with UNDP's acceptance of the justification for substitution, and UNDP's approval of the qualification of the replacement who shall be either of equal or superior credentials as the one being replaced.

**15.3** Where the **Data Sheet** requires the submission of the Proposal Security, the Proposal Security shall be included along with the Technical Proposal. The Proposal Security may be forfeited by UNDP, and reject the Proposal, in the event of any or any combination of the following conditions:

- a) If the Proposer withdraws its offer during the period of the Proposal Validity specified in the **Data Sheet** (DS no. 11), or;
- b) If the Proposal Security amount is found to be less than what is required by UNDP as indicated in the **Data Sheet** (DS no. 9), or;
- c) In the case the successful Proposer fails:
  - i. to sign the Contract after UNDP has awarded it;
  - ii. to comply with UNDP's variation of requirement, as per RFP clause 35; or
  - iii. to furnish Performance Security, insurances, or other documents that UNDP may require as a condition to rendering the effectivity of the contract that may be awarded to the Proposer.

## **16. Financial Proposals**

The Financial Proposal shall be prepared using the attached standard form (Section 7). It shall list all major cost components associated with the services, and the detailed breakdown of such costs. All outputs and activities described in the Technical Proposal must be priced separately on a one-to-one correspondence. Any output and activities described in the Technical Proposal but not priced in the Financial Proposal, shall be assumed to be included in the prices of other activities or items, as well as in the final total price.

## **17. Currencies**

All prices shall be quoted in the currency indicated in the Data Sheet (DS no. 15). However, where Proposals are quoted in different currencies, for the purposes of comparison of all Proposals:

- a) UNDP will convert the currency quoted in the Proposal into the UNDP preferred currency, in accordance with the prevailing UN operational rate of exchange on the last day of submission of Proposals; and
- b) In the event that the proposal found to be the most responsive to the RFP

requirement is quoted in another currency different from the preferred currency as per **Data Sheet** (DS no. 15), then UNDP shall reserve the right to award the contract in the currency of UNDP's preference, using the conversion method specified above.

Proposals submitted by two (2) or more Proposers shall all be rejected if they are found to have any of the following:

- a) they have at least one controlling partner, director or shareholder in common; or
- b) any one of them receive or have received any direct or indirect subsidy from the other/s; or
- c) they have the same legal representative for purposes of this RFP; or
- d) they have a relationship with each other, directly or through common third parties, that puts them in a position to have access to information about, or influence on the Proposal of, another Proposer regarding this RFP process;
- e) they are subcontractors to each other's Proposal, or a subcontractor to one Proposal also submits another Proposal under its name as lead Proposer; or
- f) an expert proposed to be in the team of one Proposer participates in more than one Proposal received for this RFP process. This condition does not apply to subcontractors being included in more than one Proposal.

#### **18. Documents Establishing the Eligibility and Qualifications of the Proposer**

The Proposer shall furnish documentary evidence of its status as an eligible and qualified vendor, using the forms provided under Section 5, Proposer Information Forms. In order to award a contract to a Proposer, its qualifications must be documented to UNDP's satisfaction. These include, but are not limited to, the following:

- a) That, in the case of a Proposer offering to supply goods under the Contract which the Proposer did not manufacture or otherwise produce, the Proposer has been duly authorized by the goods' manufacturer or producer to supply the goods in the country of final destination;
- b) That the Proposer has the financial, technical, and production capability necessary to perform the Contract; and
- c) That, to the best of the Proposer's knowledge, it is not included in the UN 1267/1989 List or the UN Ineligibility List, nor in any and all of UNDP's list of suspended and removed vendors.

#### **19. Joint Venture, Consortium or Association**

If the Proposer is a group of legal entities that will form or have formed a joint venture, consortium or association at the time of the submission of the Proposal, they shall confirm in their Proposal that : (i) they have designated one party to act as a lead entity, duly vested with authority to legally bind the members of the joint venture jointly and severally, and this shall be duly evidenced by a duly notarized Agreement among the legal entities, which shall be submitted along with the Proposal; and (ii) if they are awarded the contract, the contract shall be entered into, by and between UNDP and the designated lead entity, who shall be acting for and on behalf of all the member entities comprising the joint venture.

After the Proposal has been submitted to UNDP, the lead entity identified to represent the joint venture shall not be altered without the prior written consent of UNDP. Furthermore, neither the lead entity nor the member entities of the joint venture can:

- a) Submit another proposal, either in its own capacity; nor
- b) As a lead entity or a member entity for another joint venture submitting another Proposal.

The description of the organization of the joint venture/consortium/association must clearly define the expected role of each of the entity in the joint venture in delivering the requirements of the RFP, both in the Proposal and the Joint Venture Agreement. All entities that comprise the joint venture shall be subject to the eligibility and qualification assessment by UNDP.

Where a joint venture is presenting its track record and experience in a similar undertaking as those required in the RFP, it should present such information in the following manner:

- a) Those that were undertaken together by the joint venture; and
- b) Those that were undertaken by the individual entities of the joint venture expected to be involved in the performance of the services defined in the RFP.

Previous contracts completed by individual experts working privately but who are permanently or were temporarily associated with any of the member firms cannot be claimed as the experience of the joint venture or those of its members, but should only be claimed by the individual experts themselves in their presentation of their individual credentials.

If a joint venture's Proposal is determined by UNDP as the most responsive Proposal that offers the best value for money, UNDP shall award the contract to the joint venture, in the name of its designated lead entity. The lead entity shall sign the contract for and on behalf of all other member entities.

## **20. Alternative Proposals**

Unless otherwise specified in the **Data Sheet** (DS nos. 5 and 6), alternative proposals shall not be considered. Where the conditions for its acceptance are met, or justifications are clearly established, UNDP reserves the right to award a contract based on an alternative proposal.

## **21. Validity Period**

Proposals shall remain valid for the period specified in the Data Sheet (DS no. 8), commencing on the submission deadline date also indicated in the Data Sheet (DS no. 21). A Proposal valid for a shorter period shall be immediately rejected by UNDP and rendered non-responsive.

In exceptional circumstances, prior to the expiration of the proposal validity period, UNDP may request Proposers to extend the period of validity of their Proposals. The request and the responses shall be made in writing, and shall be considered integral to the Proposal.

## **22. Proposer's Conference**



When appropriate, a proposer's conference will be conducted at the date, time and location specified in the Data Sheet (DS no. 7). All Proposers are encouraged to attend. Non-attendance, however, shall not result in disqualification of an interested Proposer. Minutes of the proposer's conference will be either posted on the UNDP website, or disseminated to the individual firms who have registered or expressed interest with the contract, whether or not they attended the conference. No verbal statement made during the conference shall modify the terms and conditions of the RFP unless such statement is specifically written in the Minutes of the Conference, or issued/posted as an amendment in the form of a Supplemental Information to the RFP.

## D. SUBMISSION AND OPENING OF PROPOSALS

### 23. Submission

**23.1** The Financial Proposal and the Technical Proposal Envelopes MUST BE COMPLETELY SEPARATE and each of them must be submitted sealed individually and clearly marked on the outside as either "TECHNICAL PROPOSAL" or "FINANCIAL PROPOSAL", as appropriate. Each envelope MUST clearly indicate the name of the Proposer. The outer envelopes shall bear the address of UNDP as specified in the **Data Sheet** (DS no.20) and shall include the Proposer's name and address, as well as a warning that state "*not to be opened before the time and date for proposal opening*" as specified in the **Data Sheet** (DS no. 24). The Proposer shall assume the responsibility for the misplacement or premature opening of Proposals due to improper sealing and labeling by the Proposer.

**23.2** Proposers must submit their Proposals in the manner specified in the **Data Sheet** (DS nos. 22 and 23). When the Proposals are expected to be in transit for more than 24 hours, the Proposer must ensure that sufficient lead time has been provided in order to comply with UNDP's deadline for submission. UNDP shall indicate for its record that the official date and time of receiving the Proposal is the actual date and time when the said Proposal has physically arrived at the UNDP premises indicated in the **Data Sheet** (DS no. 20).

**23.3** Proposers submitting Proposals by mail or by hand shall enclose the original and each copy of the Proposal, in separate sealed envelopes, duly marking each of the envelopes as "Original Proposal" and "Copy of Proposal" as appropriate. The 2 envelopes shall then be sealed in an outer envelope. The number of copies required shall be as specified in the **Data Sheet** (DS No. 19). In the event of any discrepancy between the contents of the "Original Proposal" and the "Copy of Proposal", the contents of the original shall govern. The original version of the Proposal shall be signed or initialed by the Proposer or person(s) duly authorized to commit the Proposer on every page. The authorization shall be communicated through a document evidencing such authorization issued by the highest official of the firm, or a Power of Attorney, accompanying the Proposal.

**23.4** Proposers must be aware that the mere act of submission of a Proposal, in and of itself, implies that the Proposer accepts the General Contract Terms and Conditions of UNDP as attached hereto as Section 11.

#### **24. Deadline for Submission of Proposals and Late Proposals**

Proposals must be received by UNDP at the address and no later than the date and time specified in the **Data Sheet** (DS nos. 20 and 21).

UNDP shall not consider any Proposal that arrives after the deadline for submission of Proposals. Any Proposal received by UNDP after the deadline for submission of Proposals shall be declared late, rejected, and returned unopened to the Proposer.

#### **25. Withdrawal, Substitution, and Modification of Proposals**

**25.1** Proposers are expected to have sole responsibility for taking steps to carefully examine in detail the full consistency of its Proposals to the requirements of the RFP, keeping in mind that material deficiencies in providing information requested by UNDP, or lack clarity in the description of services to be provided, may result in the rejection of the Proposal. The Proposer shall assume the responsibility regarding erroneous interpretations or conclusions made by the Proposer in the course of understanding the RFP out of the set of information furnished by UNDP.

**25.2** A Proposer may withdraw, substitute or modify its Proposal after it has been submitted by sending a written notice in accordance with Clause 23.1, duly signed by an authorized representative, and shall include a copy of the authorization (or a Power of Attorney). The corresponding substitution or modification of the Proposal must accompany the respective written notice. All notices must be received by UNDP prior to the deadline for submission and submitted in accordance with RFP Clause 23.1 (except that withdrawal notices do not require copies). The respective envelopes shall be clearly marked "WITHDRAWAL," "SUBSTITUTION," or "MODIFICATION".

**25.3** Proposals requested to be withdrawn shall be returned unopened to the Proposers.

**25.4** No Proposal may be withdrawn, substituted, or modified in the interval between the deadline for submission of Proposals and the expiration of the period of proposal validity specified by the Proposer on the Proposal Submission Form or any extension thereof.

#### **26. Proposal Opening**

UNDP will open the Proposals in the presence of an ad-hoc committee formed by UNDP of at least two (2) members. If electronic submission is permitted, any specific electronic proposal opening procedures shall be as specified in the **Data Sheet** (DS no. 23).

The Proposers' names, modifications, withdrawals, the condition of the envelope labels/seals, the number of folders/files and all other such other details as UNDP may consider appropriate, will be announced at the opening. No Proposal shall be rejected at the opening stage, except for late submission, for which the Proposal shall be returned unopened to the Proposer.

#### **27. Confidentiality**

Information relating to the examination, evaluation, and comparison of Proposals, and the recommendation of contract award, shall not be disclosed to Proposers or any other persons not officially concerned with such process, even after publication of the contract award.

Any effort by a Proposer to influence UNDP in the examination, evaluation and comparison of the Proposals or contract award decisions may, at UNDP's decision, result in the rejection of its Proposal.

In the event that a Proposer is unsuccessful, the Proposer may seek a meeting with UNDP for a debriefing. The purpose of the debriefing is discussing the strengths and weaknesses of the Proposer's submission, in order to assist the Proposer in improving the proposals presented to UNDP. The content of other proposals and how they compare to the Proposer's submission shall not be discussed.

## **E. EVALUATION OF PROPOSALS**

### **28. Preliminary Examination of Proposals**

UNDP shall examine the Proposals to determine whether they are complete with respect to minimum documentary requirements, whether the documents have been properly signed, whether or not the Proposer is in the UN Security Council 1267/1989 Committee's list of terrorists and terrorist financiers, and in UNDP's list of suspended and removed vendors, and whether the Proposals are generally in order, among other indicators that may be used at this stage. UNDP may reject any Proposal at this stage.

### **29. Evaluation of Proposals**

**29.1** UNDP shall examine the Proposal to confirm that all terms and conditions under the UNDP General Terms and Conditions and Special Conditions have been accepted by the Proposer without any deviation or reservation.

**29.2** The evaluation team shall review and evaluate the Technical Proposals on the basis of their responsiveness to the Terms of Reference and other documentation provided, applying the evaluation criteria, sub-criteria, and point system specified in the **Data Sheet** (DS no. 32). Each responsive Proposal will be given a technical score. A Proposal shall be rendered non-responsive at this stage if it does not substantially respond to the RFP particularly the demands of the Terms of Reference, which also means that it fails to achieve the minimum technical score indicated in the **Data Sheet** (DS no. 25). Absolutely no changes may be made by UNDP in the criteria, sub-criteria and point system indicated in the **Data Sheet** (DS no. 32) after all Proposals have been received.

**29.3** In the second stage, only the Financial Proposals of those Proposers who achieve the minimum technical score will be opened for evaluation for comparison and review. The Financial Proposal Envelopes corresponding to Proposals that did not meet the minimum passing technical score shall be returned to the Proposer unopened. The overall evaluation score will be based either on a combination of the technical score and the financial offer, or the



lowest evaluated financial proposal of the technically qualified Proposers. The evaluation method that applies for this RFP shall be as indicated in the **Data Sheet** (DS No. 25).

When the Data Sheet specifies a combined scoring method, the formula for the rating of the Proposals will be as follows:

Rating the Technical Proposal (TP):

$$\text{TP Rating} = (\text{Total Score Obtained by the Offer} / \text{Max. Obtainable Score for TP}) \times 100$$

Rating the Financial Proposal (FP):

$$\text{FP Rating} = (\text{Lowest Priced Offer} / \text{Price of the Offer Being Reviewed}) \times 100$$

Total Combined Score:

$$\begin{array}{r} (\text{TP Rating}) \times (\text{Weight of TP, e.g. 70\%}) \\ + (\text{FP Rating}) \times (\text{Weight of FP, e.g., 30\%}) \\ \hline \text{Total Combined and Final Rating of the Proposal} \end{array}$$

29.4 UNDP reserves the right to undertake a post-qualification exercise aimed at determining, to its satisfaction the validity of the information provided by the Proposer. Such post-qualification shall be fully documented and, among those that may be listed in the **Data Sheet** (DS No.33), may include, but need not be limited to, all or any combination of the following :

- a) Verification of accuracy, correctness and authenticity of information provided by the Proposer on the legal, technical and financial documents submitted;
- b) Validation of extent of compliance to the RFP requirements and evaluation criteria based on what has so far been found by the evaluation team;
- c) Inquiry and reference checking with Government entities with jurisdiction on the Proposer, or any other entity that may have done business with the Proposer;
- d) Inquiry and reference checking with other previous clients on the quality of performance on ongoing or previous contracts completed;
- e) Physical inspection of the Proposer's offices, branches or other places where business transpires, with or without notice to the Proposer;
- f) Quality assessment of ongoing and completed outputs, works and activities similar to the requirements of UNDP, where available; and
- g) Other means that UNDP may deem appropriate, at any stage within the selection process, prior to awarding the contract.

### 30. Clarification of Proposals

To assist in the examination, evaluation and comparison of Proposals, UNDP may, at its discretion, ask any Proposer for a clarification of its Proposal.

UNDP's request for clarification and the response shall be in writing. Notwithstanding the written communication, no change in the prices or substance of the Proposal shall be sought, offered, or permitted, except to provide clarification, and confirm the correction of any arithmetic errors discovered by UNDP in the evaluation of the Proposals, in accordance with RFP Clause 32.

Any unsolicited clarification submitted by a Proposer in respect to its Proposal, which is not a response to a request by UNDP, shall not be considered during the review and evaluation of the Proposals.

### **31. Responsiveness of Proposal**

UNDP's determination of a Proposal's responsiveness will be based on the contents of the Proposal itself.

A substantially responsive Proposal is one that conforms to all the terms, conditions, TOR and other requirements of the RFP without material deviation, reservation, or omission.

If a Proposal is not substantially responsive, it shall be rejected by UNDP and may not subsequently be made responsive by the Proposer by correction of the material deviation, reservation, or omission.

### **32. Nonconformities, Reparable Errors and Omissions**

Provided that a Proposal is substantially responsive, UNDP may waive any non-conformities or omissions in the Proposal that, in the opinion of UNDP, do not constitute a material deviation.

Provided that a Proposal is substantially responsive, UNDP may request the Proposer to submit the necessary information or documentation, within a reasonable period of time, to rectify nonmaterial nonconformities or omissions in the Proposal related to documentation requirements. Such omission shall not be related to any aspect of the price of the Proposal. Failure of the Proposer to comply with the request may result in the rejection of its Proposal.

Provided that the Proposal is substantially responsive, UNDP shall correct arithmetical errors as follows:

- a) if there is a discrepancy between the unit price and the line item total that is obtained by multiplying the unit price by the quantity, the unit price shall prevail and the line item total shall be corrected, unless in the opinion of UNDP there is an obvious misplacement of the decimal point in the unit price, in which case the line item total as quoted shall govern and the unit price shall be corrected;
- b) if there is an error in a total corresponding to the addition or subtraction of subtotals, the subtotals shall prevail and the total shall be corrected; and
- c) if there is a discrepancy between words and figures, the amount in words shall prevail, unless the amount expressed in words is related to an arithmetic error, in which case the amount in figures shall prevail subject to the above.

If the Proposer does not accept the correction of errors made by UNDP, its Proposal shall be rejected.

## **F. AWARD OF CONTRACT**

### **33. Right to Accept, Reject, or Render Non-Responsive Any or All Proposals**

UNDP reserves the right to accept or reject any Proposal, to render any or all of the Proposals as non-responsive, and to reject all Proposals at any time prior to award of contract, without incurring any liability, or obligation to inform the affected Proposer(s) of the grounds for UNDP's action. Furthermore, UNDP shall not be obliged to award the contract to the lowest price offer.

UNDP shall also verify, and immediately reject their respective Proposal, if the Proposers are found to appear in the UN's Consolidated List of Individuals and Entities with Association to Terrorist Organizations, in the List of Vendors Suspended or Removed from the UN Secretariat Procurement Division Vendor Roster, the UN Ineligibility List, and other such lists that as may be established or recognized by UNDP policy on Vendor Sanctions. (See [http://www.undp.org/content/undp/en/home/operations/procurement/procurement\\_protest/](http://www.undp.org/content/undp/en/home/operations/procurement/procurement_protest/) for details)

### **34. Award Criteria**

Prior to expiration of the period of proposal validity, UNDP shall award the contract to the qualified Proposer with the highest total score based on the evaluation method indicated in the Data Sheet (DS nos. 25 and 32).

### **35. Right to Vary Requirements at the Time of Award**

At the time of award of Contract, UNDP reserves the right to vary the quantity of services and/or goods, by up to a maximum twenty five per cent (25%) of the total offer, without any change in the unit price or other terms and conditions.

### **36. Contract Signature**

Within fifteen (15) days from the date of receipt of the Contract, the successful Proposer shall sign and date the Contract and return it to UNDP.

Failure of the successful Proposer to comply with the requirement of RFP Clause 35 and this provision shall constitute sufficient grounds for the annulment of the award, and forfeiture of the Proposal Security if any, and on which event, UNDP may award the Contract to the Proposer with the second highest rated Proposal, or call for new Proposals.

### **37. Performance Security**

A performance security, if required, shall be provided in the amount and form provided in Section 9 and by the deadline indicated in the Data Sheet (DS no. 14), as applicable. Where a

Performance Security will be required, the submission of the said document, and the confirmation of its acceptance by UNDP, shall be a condition for the effectivity of the Contract that will be signed by and between the successful Proposer and UNDP.

### **38. Bank Guarantee for Advanced Payment**

Except when the interests of UNDP so require, it is the UNDP's preference to make no advanced payment(s) on contracts (i.e., payments without having received any outputs). In the event that the Proposer requires an advanced payment upon contract signature, and if such request is duly accepted by UNDP, and the said advanced payment exceeds 20% of the total proposal price, or exceeds the amount of USD 30,000, UNDP shall require the Proposer to submit a Bank Guarantee in the same amount as the advanced payment. A bank guarantee for advanced payment shall be furnished in the form provided in Section 10.

### **39. Vendor Protest**

UNDP's vendor protest procedure provides an opportunity for appeal to those persons or firms not awarded a purchase order or contract through a competitive procurement process. In the event that a Proposer believes that it was not treated fairly, the following link provides further details regarding UNDP vendor protest procedures:

<http://www.undp.org/procurement/protest.shtml>

## Instructions to Proposers

### DATA SHEET

The following data for the services to be procured shall complement, supplement, or amend the provisions in the Instruction to Proposers. In the case of a conflict between the Instructions to Proposers, the Data Sheet, and other annexes or references attached to the Data Sheet, the provisions in the Data Sheet shall govern.

**Table 1: Data Sheet**

DS No.	Cross Ref. to Instructions	Data	Specific Instructions / Requirements
1		Project Title :	Removal of Barriers to Solar PV Power Generation in Mauritius, Rodrigues & Outer Islands
2		Title of Services/Work:	Consultancy Services to Review the Small Scale Distributed Generation Scheme and Assessing the Solar PV Market status
3		Country / Region of Work Location:	Mauritius
4	C.5	Language of the Proposal:	English
5	C.12	Conditions for Submitting Proposals for Parts or sub-parts of the TOR	Not allowed  Note: All the requirements must be included in the offer.
6	C.12	Conditions for Submitting Alternative Proposals	Shall not be considered
7	C.14	A pre-proposal conference will be held on:	A pre-bid meeting will be held with all potential bidders on <b>Thursday 2<sup>nd</sup> June 2016</b> at the <b>United Nations Development Programme, 5<sup>th</sup> Floor Conference Room, Anglo Mauritius House, Intendance Street, Port Louis</b> at 10h30.
8	C.13	Period of Proposal Validity commencing on the submission date	120 days
9	B.9.1.5 C.7.1.3 b)	Proposal Security	Not Required

10	B.9.1.5	Acceptable forms of Proposal Security <sup>1</sup>	Not applicable
11	B.9.1.5 C.7.1.3 a)	Validity of Proposal Security	Not applicable
12		Advanced Payment upon signing of contract	Not applicable
13		Liquidated Damages	Will not be imposed
14	F.29	Performance Security	Not Required
15	C.9, C.9 b)	Preferred Currency of Proposal and Method for Currency conversion	United States Dollars (US\$)  <i>Reference date for determining UN Operational Exchange Rate : 30 June 2016</i>
16	B.10.2.1	Deadline for submitting requests for clarifications/ questions	8 June 2016, 16:00hrs (Local time Mauritius)
17	B.10.2.1	Contact Details for submitting clarifications/questions <sup>2</sup>	Focal Person: Nishi Sewsum, Procurement Assistant Address: UNDP Office 6 <sup>th</sup> Floor Anglo-Mauritius House Intendance Street <u>Port Louis</u> <u>Mauritius</u> Fax No. : (+230) 212 3726 E-mail address dedicated for this purpose: <a href="mailto:nishi.sewsum@undp.org">nishi.sewsum@undp.org</a>
18	B.11.3.1	Manner of Disseminating Supplemental Information to the RFP and responses/clarifications to queries	Direct communication to prospective Proposers by email and Posting on the website <sup>3</sup> <a href="http://www.mu.undp.org/content/mauritius_and_seychelles/en/home/operations/procurement.html">http://www.mu.undp.org/content/mauritius_and_seychelles/en/home/operations/procurement.html</a> <a href="https://www.ungm.org/Public/Notice">https://www.ungm.org/Public/Notice</a> <a href="http://procurement-notice.undp.org/">http://procurement-notice.undp.org/</a>

<sup>1</sup> Surety bonds or other instruments issued by non-bank Financial Institutions are least preferred by UNDP. Unless stated otherwise, they shall be considered unacceptable to UNDP.

<sup>2</sup> This contact person and address is officially designated by UNDP. If inquiries are sent to other person/s or address/es, even if they are UNDP staff, UNDP shall have no obligation to respond nor can UNDP confirm that the query was officially received.

<sup>3</sup> Posting on the website shall be supplemented by directly transmitting the communication to the prospective offerors.

19	D.15.1.3	No. of copies of Proposal that must be submitted	<p>Original : One (1) in hard format Copies : Three (3) in hard format Proposals should be submitted in soft copy in file sizes not exceeding 5 MB.</p> <p>Two CDs for Technical Proposals and two CDs for Financial Proposals in their separate sealed envelopes. The CDs shall be clearly labelled with the name of project, title of Consultancy services, and name of bidder.</p> <p>Each envelope should be clearly marked on the outside as either "TECHNICAL PROPOSAL" or "FINANCIAL PROPOSAL" as appropriate and indicate clearly the name of the Proposer.</p> <p>Additionally, each envelope should be clearly marked <b><u>RFP/MAR2016/001 Consultancy Services to Review the Small Scale Distributed Generation Scheme and Assessing the Solar PV Market status</u></b></p>
20	D.15.1.1 D.15.1.2 D.16	Proposal Submission Address	<p>UNDP Mauritius and Seychelles Country Office 6th Floor, Anglo Mauritius House Intendance Street P.O Box 253 Port Louis Mauritius Attention: The Head of Procurement Unit</p>
21	C.13 D.16	Deadline of Submission	<p>Date : <u>30 June 2016</u> Time : <u>16 00 hours local time</u></p>
22	D.15.1.2	Allowable Manner of Submitting Proposals	Courier/Hand Delivery
23	D.15.1.2 D.18	Conditions and Procedures for electronic submission and opening, if allowed	Not applicable
24	D.15.1.1	<p>Date, time and venue for opening of Proposals</p> <p>(for information only to Bidders)</p>	<p>Date : <u>01 July 2016</u> Time : <u>10 00 hrs Local Time</u> Venue : <u>UNDP Mauritius and Seychelles Country Office</u> <u>6th Floor, Anglo Mauritius House</u> <u>Intendance Street</u> <u>P.O Box 253</u> <u>Port Louis</u> <u>Mauritius</u></p>
25	E.21.1.2 E.21.1.3 F.26	Evaluation method to be used in selecting the most responsive Proposal	Combined Scoring Method, using the 70%-30% distribution for technical and financial proposals, respectively, where minimum passing score of technical proposal is 70%.



26	C.7.1.1	Required Documents that must be Submitted to Establish Qualification of Proposers (In "Certified True Copy" form only)	<ul style="list-style-type: none"> <li>▪ Company Profile, which should <u>not</u> exceed fifteen (15) pages, including printed brochures and product catalogues relevant to the goods/services being procured</li> <li>▪ Official Letter of Appointment as local representative, if Proposer is submitting a Proposal on behalf of an entity located outside the country</li> <li>▪ Quality Certificate (e.g., ISO, etc.) and/or other similar certificates, accreditations, awards and citations received by the Proposer, if any</li> <li>▪ Patent Registration Certificates, if any of technologies submitted in the Proposal is patented by the Proposer</li> <li>▪ Audited Financial Statement for the last three years (2011 – 2013) (Income Statement and Balance Sheet) including Auditor's Report</li> <li>▪ Statement of Satisfactory Performance from the Top three (3) Clients in terms of Contract Value the past ten (10) years</li> <li>▪ Professional Indemnity Insurance / Errors and Omission Insurance, or their equivalent</li> <li>▪ All information regarding any past and current litigation during the last five (5) years, in which the Proposer is involved, indicating the parties concerned, the subject of the litigation, the amounts involved, and the final resolution if already concluded.</li> </ul>
27		Other documents that may be Submitted to Establish Eligibility	<p>All key experts shall provide an original signed letter of availability and association (if they are external to the lead firm) for the duration of the assignment.</p> <p><b>Note:</b> In the event of their unavailability at the execution stage, the Consultant shall be under the obligation to provide a replacement of equal or better calibre at no extra cost to the Client.</p>
28	C.7	Structure of the Technical Proposal ( <i>only if different from the provision of Section 6</i> )	
29	C.7.1.2	Latest Expected date for commencement of Contract	01 August 2016
30	C.7.1.2	Expected duration of contract	The work should be completed by latest 30 November 2016. The duration of the contract is thus four months with a total of 132 person-days.



31		UNDP will award the contract to:	One Proposer only
32	E.21.1.2 F.26	Criteria for the Award of Contract and Evaluation of Proposals	As detailed in the Marking Scheme below
33	E.21.1.4	Post-Qualification Actions, if required.	<ul style="list-style-type: none"> <li>▪ Verification of accuracy, correctness and authenticity of the information provided by the Proposer on the legal, technical and financial documents submitted;</li> <li>▪ Validation of extent of compliance to the RFP requirements and evaluation criteria, based on findings of the evaluation team;</li> <li>▪ Inquiry and reference checking with other previous clients on the quality of performance on ongoing or previous contracts completed.</li> </ul>
34		Conditions for Determining Contract Effectivity	Signature of contract
35		Other Information Related to the RFP	<ul style="list-style-type: none"> <li>▪ In case of an international consultancy team, it is mandatory for the consulting team to associate with one or more local experts so as to have a better appreciation of the local context.</li> </ul>

**Table 2: Summary of Technical Proposal Evaluation Forms**

Summary of Technical Proposal Evaluation Forms		Score Weight	Points Obtainable
1.	Expertise of Firm/Organization	12.5%	200
2.	Proposed Methodology, Approach and Implementation Plan	25%	400
3.	Management Structure and Key Personnel	62.5%	1000
<b>Total</b>			<b>1600</b>

**Table 2(a): Expertise of the Firm/Organization**

Technical Proposal Evaluation Form 1		Points obtainable
Expertise of the Firm/Organization		
1.1	Reputation of Organization and Staff / Credibility / Reliability / Industry Standing	10
1.2	General Organizational Capability which is likely to affect implementation	
	(1) Financial stability	10
	(2) Type of firm/organisation <ul style="list-style-type: none"> <li>• loose consortium</li> <li>• one firm</li> </ul>	7 10
	(3) Age/size of the firm <ul style="list-style-type: none"> <li>• Less than 5 years</li> <li>• 5 - 10 years</li> <li>• More than 10 years</li> </ul>	0 8 10
	(4) Strength of project management support	10
	(5) Project management controls	10
	<b>Sub-Total</b>	<b>60</b>
1.3	Extent to which any work would be subcontracted	10
1.4	Quality assurance procedures, warranty (e.g. ISO certified or Quality Management System in place)	15
1.5	Relevance of:	
	A. Specialized Knowledge	
	(1) Market survey of solar PV penetration and potential	8
	(2) Regulatory affairs applicable to distributed generation (solar PV)	8
	(3) Financial mechanisms and investment frameworks for solar PV	8
	(4) Design of ownership models for multiple market segments	8
	(5) Formulation of policies and procedures, backed by analysis, for disposal of solar PV wastes	8
	B. Experience of lead firm/organization on Similar Programme / Projects	20
	C. Experience of lead firm/organization on Projects in Small Island Developing States (SIDS)	20
	D. Experience of lead firm/organization on Projects in Mauritius specifically	15
	Work for UNDP/ major multilateral/ or bilateral programmes	20
	<b>Sub-Total</b>	<b>115</b>
<b>Total Part 1</b>		<b>200</b>

**Table 2(b): Proposed Methodology, Approach and Implementation Plan**

Technical Proposal Evaluation Form 2		Points Obtainable
Proposed Methodology, Approach and Implementation Plan		
2.1	<b>Technical Approach and Methodology</b>	
	• Understanding of the objectives of the assignment	20
	• Interpretation of scope of task in line with the Terms of Reference	30
	• Approach to the services	50
	• Methodology for carrying out the activities and obtaining the expected output/Degree of detail of output	100
	• Proposed training, information sharing and workshop involvements	50
	• Approach for optimizing resources, given the duration of and cost implications in the assignment	50
	<b>Sub-Total</b>	<b>300</b>
2.2	<b>Work plan</b>	
	• Clarity in presentation	25
	• Degree of logical and realistic sequence of activities	25
	• Planning for efficient implementation of the project	25
	• Compliance with work plan in the RFP	25
	<b>Sub-Total</b>	<b>100</b>
<b>Total Part 2</b>		<b>400</b>

**Table 2(c): Management Structure and Key Personnel**

Technical Proposal Evaluation Form 3		Points Obtainable
Management Structure and Key Personnel		
3.1	<b>Management Structure</b>	
	(a) Structure and composition of team	20
	(b) Discipline of assignment	20
	(c) Key expert responsible and proposed technical and support bodies/staff	20
	– IT personnel/agency, etc.	
	– Partnership with local counter party/organization	
	<b>Total Part 3.1</b>	<b>60</b>
3.2	<b>Key Professional Staff Qualifications and Suitability for the Assignment</b>	
A	<b>Expert for Task A – Market Analyst</b>	
	(a) General Academic Qualifications	
	• Degree holder	10
	• Masters	10
	• Phd	5
	(b) Certifications (obtained from an accredited internationally recognized	

	certification body)	
	<ul style="list-style-type: none"> <li>• Renewable energy or engineering</li> <li>• Market research</li> </ul>	15
	(c) Experience	
	(1) Post degree academic experience	
	<ul style="list-style-type: none"> <li>• Less than 5 years</li> </ul>	0
	<ul style="list-style-type: none"> <li>• 5 - 10 years</li> </ul>	20
	<ul style="list-style-type: none"> <li>• More than 10 years</li> </ul>	30
	(2) Experience in carrying out comprehensive market assessment	
	<ul style="list-style-type: none"> <li>• No experience</li> </ul>	0
	<ul style="list-style-type: none"> <li>• 1 - 5 years</li> </ul>	5
	<ul style="list-style-type: none"> <li>• More than 5 years</li> </ul>	10
	(3) Experience in carrying out comprehensive solar PV market assessment	
	<ul style="list-style-type: none"> <li>• Less than 2 projects</li> </ul>	0
	<ul style="list-style-type: none"> <li>• 2 - 4 projects</li> </ul>	5
	<ul style="list-style-type: none"> <li>• More than 4 projects</li> </ul>	10
	(4) Experience in carrying out or having been involved in assignment(s) of a nature and complexity close to the present assignment	
	<ul style="list-style-type: none"> <li>• No experience</li> </ul>	0
	<ul style="list-style-type: none"> <li>• 1 – 3 years</li> </ul>	5
	<ul style="list-style-type: none"> <li>• More than 3 years</li> </ul>	10
	(d) Work experience in Small Island Developing States (SIDS), preferably in Mauritius	20
	(e) Proficiency in English (Mandatory)	15
	(f) Proficiency in French	10
	<b>Total Part 3.2 A</b>	<b>145</b>
<b>B</b>	<b>Expert for Task B – Regulatory Affairs Specialist</b>	
	(a) General Academic Qualifications	
	<ul style="list-style-type: none"> <li>• Degree holder</li> </ul>	10
	<ul style="list-style-type: none"> <li>• Post Graduate Degree</li> </ul>	10
	<ul style="list-style-type: none"> <li>• Phd</li> </ul>	5
	(b) Certifications (obtained from an accredited internationally recognized Professional body)	
	<ul style="list-style-type: none"> <li>• Law</li> <li>• Regulatory Affairs</li> </ul>	15
	(c) Experience	
	(1) Post degree specific experience in renewable energy regulatory affairs	
	<ul style="list-style-type: none"> <li>• Less than 5 years</li> </ul>	0
	<ul style="list-style-type: none"> <li>• 5 - 10 years</li> </ul>	20
	<ul style="list-style-type: none"> <li>• More than 10 years</li> </ul>	30
	(2) Experience in carrying out comprehensive study of regulatory affairs	
	<ul style="list-style-type: none"> <li>• No experience</li> </ul>	0
	<ul style="list-style-type: none"> <li>• 1 - 5 years</li> </ul>	5
	<ul style="list-style-type: none"> <li>• More than 5 years</li> </ul>	10
	(3) Experience in assessing regulations and making recommendations related to solar PV	

	• Less than 2 projects	0
	• 2 - 4 projects	5
	• More than 4 projects	10
	(4) Experience in carrying out or having been involved in assignment(s) of a nature and complexity close to the present assignment	
	• No experience	0
	• 1 – 3 years	5
	• More than 3 years	10
	(d) Work experience in Small Island Developing States (SIDS), preferably in Mauritius	20
	(e) Proficiency in English (Mandatory)	15
	(f) Proficiency in French	10
<b>Total Part 3.2 B</b>		<b>145</b>
<b>C</b>	<b>Expert for Task C – Financial Analyst</b>	
	(a) General Academic Qualifications	
	• Degree holder	10
	• Post Graduate Degree	10
	• Phd	5
	(b) Certifications (obtained from an accredited internationally recognized certification body)	
	• Financial modeling	15
	• Renewable energy	
	(c) Experience	
	(1) Post degree specific experience in finance	
	• Less than 5 years	0
	• 5 - 10 years	20
	• More than 10 years	30
	(2) Experience in carrying out comprehensive financial assessment, modeling and financial engineering	
	• No experience	0
	• 1 - 5 years	5
	• More than 5 years	10
	(3) Experience in carrying out comprehensive financial assessment, modeling and financial engineering related to solar PV	
	• Less than 2 projects	0
	• 2 - 4 projects	5
	• More than 4 projects	10
	(4) Experience in carrying out or having been involved in assignment(s) of a nature and complexity close to the present assignment	
	• No experience	0
	• 1 – 3 years	5
	• More than 3 years	10
	(d) Work experience in Small Island Developing States (SIDS), preferably in Mauritius	20
	(e) Proficiency in English (Mandatory)	15
	(f) Proficiency in French	10

Total Part 3.2 C		145
<b>D</b>	<b>Expert for Task D – Energy Economist, Business Planning Analyst or Regulatory Affairs Specialist</b>	
	(a) General Academic Qualifications	
	• Degree holder	10
	• Post Graduate Degree	10
	• Phd	5
	(b) Certifications (obtained from an accredited internationally recognized Professional body)	
	• Renewable energy	10
	• Regulatory affairs	
	• Financial and economic modeling	
	(c) Experience	
	(1) Post academic qualification experience	
	• Less than 5 years	0
	• 5 - 10 years	20
	• More than 10 years	30
	(2) Experience in designing comprehensive ownership model	
	• No experience	0
	• 1 - 5 years	5
	• More than 5 years	10
	(3) Experience in designing comprehensive ownership model for solar PV market	
	• Less than 2 projects	0
	• 2 - 4 projects	5
	• More than 4 projects	10
	(4) Experience in carrying out or having been involved in assignment(s) of a nature and complexity close to the present assignment	
	• No experience	0
	• 1 – 3 years	5
	• More than 3 years	10
	(d) Work experience in Small Island Developing States (SIDS), preferably in Mauritius	25
	(e) Proficiency in English (Mandatory)	15
	(f) Proficiency in French	10
Total Part 3.2 D		145
<b>E</b>	<b>Expert for Task E – Environmental Affairs Specialist</b>	
	(a) General Academic Qualifications	
	• Degree holder	10
	• Post Graduate Degree	10
	• Phd	5
	(b) Certifications (obtained from an accredited internationally recognized certification body)	
	• Environmental Affairs	15
	• Renewable energy	
	(c) Experience	

	(1) Post degree specific experience in environmental affairs	
	• Less than 5 years	0
	• 5 - 10 years	20
	• More than 10 years	30
	(2) Experience in carrying out comprehensive environmental affairs assessment	
	• No experience	0
	• 1 - 5 years	5
	• More than 5 years	10
	(3) Experience in carrying out comprehensive environmental affairs assessment related to solar PV	
	• Less than 2 projects	0
	• 2 - 4 projects	5
	• More than 4 projects	10
	(4) Experience in carrying out or having been involved in assignment(s) of a nature and complexity close to the present assignment	
	• No experience	0
	• 1 – 3 years	5
	• More than 3 years	10
	(d) Work experience in Small Island Developing States (SIDS), preferably in Mauritius	20
	(e) Proficiency in English (Mandatory)	15
	(f) Proficiency in French	10
	<b>Total Part 3.2 E</b>	<b>145</b>
<b>F</b>	<b>Local Counterpart</b>	
	(a) General Academic Qualifications	
	• Degree holder	10
	• Post Graduate Degree	10
	• Phd	5
	(b) Certifications (obtained from an accredited internationally recognized professional body)	
	• Management or Project Management	10
	• Market research	
	• Renewable energy or Engineering	
	(c) Experience	
	(1) Post degree working experience	
	• Less than 5 years	0
	• 5 - 10 years	10
	• More than 10 years	15
	(2) Experience in carrying out UNDP related projects	
	• No experience	0
	• 1 - 5 years	3
	• More than 5 years	5
	(3) Experience in carrying out market survey	
	• Less than 2 projects	0
	• 2 - 4 projects	3

	• More than 4 projects	5
	(4) Experience in carrying out or having been involved in assignment(s) of a nature and complexity close to the present assignment	
	• No experience	0
	• 1 – 3 years	3
	• More than 3 years	5
	(d) Work experience in Small Island Developing States (SIDS), preferably in Mauritius	5
	(e) Proficiency in English (Mandatory)	5
	(f) Proficiency in French	5
<b>Total Part 3.2 F</b>		<b>70</b>
<b>Total Part 3</b>		<b>1000</b>

**\* Notes:**

- Degree Holder means any relevant degree in the field of expertise as defined in the qualification of the Consultancy Team component of Section 2.8 – Terms of Reference.



## **Section 3: Terms of Reference (TOR) for Consultancy Services to Review the Small Scale Distributed Generation Scheme and Assessing the Market status**

### **3.1. Project Background**

#### **3.1.1. The Republic of Mauritius – the Project Country**

The Republic of Mauritius is a group of islands in the South West of the Indian Ocean, consisting of the main island of Mauritius and several outer islands. The population is estimated at 1.3 million and the population density is estimated at about 631 inhabitants per square kilometre. Mauritius is now developing the Financial Services, Information and Communication Technologies, and the Seafood Hub Sectors as other pillars of its economy. Gross Domestic Product (GDP) per capita at market prices increased from US\$ 1300 in 1990 to US\$ 7000 in 2007, and to US\$ 8413 in 2013.

#### **3.1.2. Project Description and Objectives**

In 2011, the Global Environment Facility (GEF) funded project entitled "Removal of Barriers to Solar PV Power Generation in Mauritius, Rodrigues and Outer Islands" was signed between the Government of Mauritius, Ministry of Energy and Public Utilities (MEPU), the Ministry of Finance and Economic Development and UNDP Mauritius with the support of GEF.

As detailed in the UNDP project document referenced PIMS 4333, the objective of the above-mentioned project "is to accelerate sustainable on-grid PV electricity generation in Mauritius by leveraging \$ 17.5 million in private sector investment over its four-year implementation period. This, in turn, is expected to generate direct global benefits of almost 13,295 tons of CO<sub>2</sub> over the same period and almost 5,318 tons CO<sub>2</sub>/yr thereafter in avoided greenhouse gas (GHG) emissions. The project will do this by introducing a conducive regulatory framework that will facilitate private sector participation in supplying the national grid with PV-generated electricity at market-determined prices and assist the Government in closing private sector funded PV investments. It is envisaged that this project will enable Mauritius to meet (and maybe even surpass) its target of 2% of electricity generation from on-grid PV by 2025, as established in its 'Long Term Energy Strategy 2009-2025'.

This assignment is carried out under the ambit of Components 1 and 2 of the project document which include the formulation of a streamlined and comprehensive market-oriented energy policy, a review of the Small Scale Distributed Generation Scheme and sustainable financing mechanisms to attract private sector investors.

#### **3.1.3. Long Term Energy Policy 2009-2025**

In October 2009, the Government of Mauritius released its Long Term Energy Policy which sets the

concepts underlying the economic and regulatory framework, established key objectives and action plan for the development of the energy sector in Mauritius.

The key objectives of the Mauritian energy policy are to:

- Limit the vulnerability of Mauritius to imported fossil fuels and their volatile prices
- Promote economic growth and job creation
- Democratize energy supply
- Secure affordable energy to consumers
- Ensure the financial sustainability of the Utility.

One key principle underpinning the Government Policy is to further promote the use of renewable energy in the electricity generation mix with a view to reducing our dependency on imported fossil fuels. It is therefore expected that the Power System would need to accommodate the diverse technologies involved by a changing Generating Mix (diesel, coal-bagasse, hydro, proposed coal, wind, and other renewable sources of electricity) over the forthcoming years.

The Government of Mauritius has set the ambitious goal of 35% renewable electricity production by 2025. More information on the Energy Policy 2009-2025, is available for viewing on the Ministry of Public Utilities website at <http://www.gov.mu/portal/site/mpusite>.

#### **3.1.4. Private Sector Participation in the Electricity Sector**

Apart from the CEB, which operates as a vertically integrated utility, there are other players in the electricity generation sector in Mauritius. There are still further opportunities to introduce more competition in the development and operation of new sources of electricity supply, in accordance with Government's reform process towards a more competitive electricity generation sector through increased private sector participation.

#### **3.1.5. The Ministry of Energy and Public Utilities**

The Ministry of Energy and Public Utilities (MEPU) is the government's arm responsible to formulate policies in the Energy, Water and Wastewater Sectors and the establishment of a responsive legal framework to govern the development of these sectors. The MEPU has been spearheading a number of projects in the context of the Power Sector reform. The MEPU is therefore the focal point for all matters related to the development of the Energy Sector, which includes the electricity services expansion programme.

#### **3.1.6. The Central Electricity Board –The Client**

The CEB is a state-owned enterprise under the direct reporting line of the Ministry of Energy and Public Utilities. Established in 1952 and empowered by the *Central Electricity Board Act* of 25 January 1964, the CEB's business is to 'prepare and carry out development schemes with the general object of promoting, coordinating and improving the generation, transmission, distribution and sale of electricity' in the Republic of Mauritius. Today, the CEB currently has a labour force of about 2400. The CEB manages the database of electricity consumers and prosumers.

### 3.1.7. Current Status of Distributed Power Generation

In accordance with the Government Action Plan (2015-2019), a number of actions in the development of distributed power generation, especially solar PV deployment, have been initiated. The CEB has been acting as one of the key implementing partners.

In 2010, the Government of Mauritius launched, with UNDP's support, the Small-Scale Distributed Generation (SSDG) scheme, which has assisted 237 households, schools and public institutions to install small-scale (< 50 kW) photovoltaic (PV) panels and wind turbines through the provision of a targeted feed-in tariff scheme. Such was the success of the scheme that the 2 MW capacity cap was reached in less than one year. Subsequently, given the high interest from the public, the scheme was extended for an additional 0.94 MW. A few SSDGs have been also installed in Rodrigues, which is an outer island of the Republic of Mauritius.

Following the commissioning of a 15 MW solar PV farm in 2014, the CEB in September 2015, with the support of the UNDP, launched a 5 MW SSDG scheme under the net-metering principle. Under this scheme, around 2000 SSDGs shall be installed. In parallel, CEB is also addressing requests for Medium-Scale Distributed Generation (MSDG) projects for self-consumption and also Greenfield type. A scheme to accommodate 10 MW MSDG for self-consumption is under preparation. In addition to these actions, CEB is currently engaged in the procurement for 3 \* 10-15 MW solar PV farms and 1-9 MW Greenfield MSDG projects for a total capacity of 20 MW.

Additional useful information on distributed generation in the Republic of Mauritius is also available on the CEB website <http://ceb.intnet.mu>.

## 3.2. Aim of the Consultancy Services

In a nutshell, the aim of this consultancy services is to lay down the foundation of a new economic subsector in the main Energy Sector in the Republic of Mauritius. In accordance with the scope of the consultancy services being sought, the outcomes of each task shall ultimately be harmonised to form part of a holistic framework that will interlink all the key elements of the new economic subsector.

## 3.3. Scope of the Consultancy Services

For this consultancy services, the Consultant shall carry out six main tasks. These are as follows:

### 3.3.1. TASK A: Survey the Solar PV Market of the Republic of Mauritius

This task shall address the following:

- Through the primary and desk research, examine the progress of solar PV distributed generation since 2010, giving **full details of the evolution** of:
  - ❖ capacity and energy yields of solar PV installed by category (residential, commercial and industrial) and by segment (small, medium and large) of electricity users,
  - ❖ related cost of equipment and services on the local market,

- ❖ incentives provided for the deployment of solar PV,
  - ❖ income, demographic, social and business profiles of adopters,
  - ❖ real benefits to each stratum of adopters,
  - ❖ service providers' (suppliers, installers, financiers, etc.) profile,
  - ❖ standards and country of origin of equipment,
  - ❖ rate of failures and level of degradation of equipment, and
  - ❖ operational risks for adopters and the electric utility.
- Using a well-defined questionnaire, vetted by the project management team, in a full-day seminar, organised by the Consultant local counterpart in an appropriate venue, shall interview all the owners of SSDG. The Consultant local counterpart shall make arrangement for the Minister of Energy and Public Utilities, including high-level officials of relevant Ministries and other key stakeholders, to grace the event. The survey may include a visit to Rodrigues
  - Using an appropriate off-the-shelf Geographical Information System (GIS) platform and assessment model, or otherwise as more appropriate, provide the **evolution in the stock of rooftop for solar PV generation**. For each type of roof, the findings should be presented by category (residential, commercial and industrial) and segment (small, medium and large) of electricity users. Available secondary data may be used in this subtask.
  - **Assess the availability and quality** of local technical, administrative and managerial capabilities and resources for supporting the deployment of solar PV locally and regionally.

The findings of this task, including the methodologies adopted, shall be presented in a well-structured format. Microsoft Word and PDF versions of the report shall be provided.

### 3.3.2. TASK B: Examine the Existing Regulations Applicable for Distributed Generation

- Assess the readiness and effectiveness of infrastructures for quality; this shall include standards and technical regulations, metrology, testing, certification, inspections, accreditation and quality management systems, among others.
- In relation to the deployment of solar PV distributed generation, the Consultant is required to examine in detail the appropriateness of existing legal provisions and regulations for distributed generation, which are provided in the Electricity Act, Electricity Regulations, CEB Act (a copy of the Acts can be downloaded from <http://ceb.intnet.mu>) and others.
- While examining relevant regulations, the Consultant shall pay particular attention to all possible risks and safeguards embedded in the existing regulations for all stakeholders, especially the CEB, as the national electric utility, prosumers and other electricity consumers.
- Further to the examination of the existing regulations applicable to distributed generation, for each finding, the consultant shall propose at least three best well-evaluated and prioritized recommendations for improvement.

It is advisable for this task that the Consultant's local counterpart organizes and carries out interviews with organizations such as the Indian Ocean Commission, Agence Française de Développement, State Law Office, Ministry of Energy and Public Utilities and the CEB for preliminary insight and collection of documents, reports and data.

The findings of this Task, including the methodologies adopted, and the recommendations made shall be presented in a well-structured format. Microsoft Word and PDF versions of the report shall be provided.

### **3.3.3. TASK C: Examining Financial & Economic Mechanisms and Investment Frameworks for Solar PV Development**

Finance remains one key hurdle that has been constraining the development of all forms of renewable energy, including solar PV, in the Republic of Mauritius. How the local market has coped and shall be organized to cope further with this constraint is the problem that the consultant is expected to fully address under this part of the consultancy services. With special focus on finance, the investigation shall cover, but not be limited to, the following:

- Detail the profile of Authorities and financial institutions involved in the promotion/development of solar PV.
- Provide a detailed note on Solar PV's type, level and structure of investments in the Republic of Mauritius, since 2010.
- Identify and critically analyze all financial barriers to solar PV investment. This investigation should cover all cost elements along the supply chain.
- Investigate the supply chain cost structure, uncompetitive market practices, cost of financial risk mitigation, and players' cost structure and rate of return. Thereafter, benchmark the findings against similar risk business ventures.
- Assess all financial risks relevant to solar PV investment, with special focus on SSDG and MSDG projects.
- Make recommendations for:
  - ❖ a financing policy for SSDG catering for long-term financial sustainability for re-investment, bringing down the investment cost, closing of financial gaps for niche markets, among others.
  - ❖ how to secure a long-term properly balanced financing commitment.
  - ❖ how to secure engagement of multiple stakeholders and expertise for sustainable financing of solar PV development.
  - ❖ opportunities for leveraging additional finance.
  - ❖ non-financial interventions to reduce the cost of finance.
  - ❖ the setting up of a flexible and transparent financing framework.

### **3.3.4. TASK D: Design Ownership Model for Multiple Market Segments**

Based on all findings and international best practices, using knowledge of at least **four** best-fit proven alternatives, the Consultant shall design at least one ownership model for each customer segment so as to ensure the long-term sustainable deployment of solar PV distributed generation. The models, so designed, shall ensure:



- Opportunities for low-cost financing models related to third-party ownership models, including the need for standardized contracts, standardized data sets and information on creditworthiness of end-users are explored, with special attention to:
  - ❖ Being respectful of the electricity utility services and its financial sustainability.
  - ❖ Empowerment of women, vulnerable groups, cooperative societies and unemployed professionals in the development of solar PV power generation.
  - ❖ Strengthening of local capabilities to sustain the whole supply chain of solar PV power generation for the local and, if possible, regional markets.

For each proposed ownership model, including the methodology adopted for its development, prepared for the purpose of this Task of the assignment, the Consultant should give a complete elaboration in a well-structured format and in perfect English. Microsoft Word and PDF versions of the report shall be provided.

### **3.3.5. TASK E: Investigate and Propose Improvement for Disposal of Solar PV Wastes**

Under this Task, the Consultant shall investigate and prepare a report on the current infrastructure and mechanism for the disposal of solar PV equipment and accessories, including energy storage systems, and propose appropriate solutions for the effective management of the disposal process.

The findings of this Task, including the methodologies adopted, and the recommendations made shall be presented in a well-structured format. Microsoft Word and PDF versions of the report shall be provided.

### **3.3.6. Task F: Prepare and Present an Integrated Strategic Paper**

As mentioned in Section 3.2 above, the aim of the exercise is to lay the foundation for the emergence of an economic subsector in the main Energy Sector in the Republic of Mauritius. With this view, the Consultant shall finally synthesize all the findings and recommendations of the five tasks to formalize a single strategic paper which will guide the setting up of the new economic subsector. The Consultant shall present the strategic paper to the Government authorities thereafter.

## **3.4. Sequence of Tasks Completion**

With the exception of Task D, which is dependent on Tasks A, B and C, all the other tasks shall be conducted in parallel. All reports shall be proofread by the consultant and edited prior to submission to the Client.

## **3.5. Qualification and Experience of the Consultancy Team**

The Consultant should designate one of the team members as the Team Leader, who shall have at least 10 years of experience in the field, shall be the contact person for the Consultant and will be responsible

for dealings with the Project Manager during the course of the assignment. The required qualification and experience of the expert for each main Task are as follows:

#### **3.5.1. Expert for Task A – Market Analyst**

The Market Analyst Expert shall have a degree in Energy Economics, Renewable Energy, Business Management, Electrical Engineering, or Mechanical Engineering, or equivalent. He/she must have at least 5 years' (if will act as Team Leader, should have at least 10 years) post-degree experience relevant to energy economics. He/she should have carried out at least 5 comprehensive market studies in solar PV development in the last five years and should provide references and contact details for same.

Experience in carrying out or having been directly involved in at least one assignment of a nature and complexity close to the present assignment would be an advantage.

#### **3.5.2. Expert for Task B – Regulatory Affairs Specialist**

The Regulatory Affairs Specialist shall have a degree in Law and a post graduate degree in Economics, Renewable Energy, Electrical Engineering, or Mechanical Engineering, or equivalent.

He/she must have at least 5 years' (if will act as Team Leader, should have at least 10 years) post-degree experience relevant to regulatory affairs in the field of energy or renewable energy.

He/she should have carried out at least 5 comprehensive studies in solar PV regulations and should provide references and contact details for same.

Experience in carrying out or having been directly involved in at least one assignment of a nature and complexity close to the present assignment would be an advantage.

#### **3.5.3. Expert for Task C – Financial Analyst**

The Financial Analyst shall have a degree in Finance and a post graduate degree in Economics, Renewable Energy, Electrical Engineering, or Mechanical Engineering, or equivalent.

He/she must have at least 5 years' (if will act as Team Leader, should have at least 10 years) post-degree experience relevant to financing in the field of energy or renewable energy.

He/she should have carried out at least 5 comprehensive financial and economic assessments of solar PV market and should provide references and contact details for same.

Experience in carrying out or having been directly involved in at least one assignment of a nature and complexity close to the present assignment would be an advantage.

Being a certified Financial Analyst, with a certificate from an accredited internationally recognized certification body, would be a definite advantage.

#### **3.5.4. Expert for Task D – Energy Economist, Business Planning Analyst or Regulatory Affairs Specialist**

The Energy Economist, Business Planning Analyst or Regulatory Affairs Specialist shall have a degree in Economics or Business Management and a post graduate degree in Law, Renewable Energy, Electrical Engineering, or Mechanical Engineering, or equivalent.

He/she must have at least 5 years' (if will act as Team Leader, should have at least 10 years) post-degree experience relevant to design of ownership model specifically in the field of energy or renewable energy.

He/she should have designed at least 5 ownership models for solar PV market and should provide references and contact details for same.

Experience in carrying out or having been directly involved in at least one assignment of a nature and complexity close to the present assignment would be an advantage.

Being a certified professional in the specific field, with a certificate from an accredited internationally recognized certification body, would be a definite advantage.

#### **3.5.5. Expert for Task E – Environmental Affairs Specialist**

The Environmental Affairs Specialist shall have a degree in Environment Affairs and a post graduate degree in Economics, Renewable Energy, Electrical Engineering, or Mechanical Engineering, or equivalent.

He/she must have at least 5 years' (if will act as Team Leader, should have at least 10 years) post-degree experience relevant to environmental affairs in relation to energy or renewable energy.

He/she should have carried out at least 3 comprehensive environmental affairs assessments with special focus on solar PV disposal and should provide references and contact details for same.

Experience in carrying out or having been directly involved in at least one assignment of a nature and complexity close to the present assignment would be an advantage.

For all experts, accreditation with internationally recognized and relevant professional bodies will be an advantage.

#### **3.5.6. Local Counterpart**

The Consultant Local Counterpart shall have a degree in Business Management, Marketing, Economics, Finance, Renewable Energy, Electrical Engineering, or Mechanical Engineering, or equivalent. He/she must have at least 3 years' post-degree experience in project management relevant to energy or renewable energy.



Experience in carrying out or having been directly involved in at least one assignment of a nature and complexity close to the present assignment and practical experience in market research would be an advantage.

As support to the above, the Consultant should submit comprehensive curriculum vitae (CV) of each member, including the Local Counterpart, together with the offer. The Client's Project Manager reserves the right to request documentary evidences, if necessary, at any stage of the consultancy services.

### 3.6. Duration of the Assignment and Person-days Required

This consultancy services, tentatively set to start on 1<sup>st</sup> July 2016, should be completed within a period of not more than four months. If the Letter of Acceptance is issued earlier then the date of issuance becomes the starting date of the consultancy services. The expected number of person-hours to complete each main task is as follows:

**Table 3(a): Expected Duration of Main Tasks**

Main Task	Required Person-days
TASK A: Survey the Solar PV Market of the Republic of Mauritius	Market Analyst: 33
TASK B: Examine the Existing Regulations Applicable for Distributed Generation	Regulatory Affairs Specialist: 11
TASK C: Examining Financial & Economic Mechanisms and Investment Frameworks for Solar PV Development	Financial Analyst: 11
TASK D: Design Ownership Model for Multiple Market Segments	Energy Economist, Business Planning Analyst or Regulatory Affairs Specialist: 22
TASK E: Investigate and Propose Improvement for Disposal of Solar PV Wastes	Environmental Affairs Specialist: 11
Overall	Local Counterpart: 44
<b>Total number of Person-days</b>	<b>132</b>

The duration for the completion of Task F, as described above, shall be deemed to be included 132 person days total.

A total of **132 man-days** input spread over the duration of the assignment is expected from the Consultancy team, inclusive of such number of missions to Mauritius as may be required for the effective completion of the different assignments.

It is mandatory for each expert to undertake at least two missions for this assignment. The missions shall be planned and agreed with the Client at inception stage. One of the missions should be organised for the presentation of findings and engaging in consultation with all relevant stakeholders and presentation of the strategic paper to Government authorities.

### **3.6.1. Letter of availability for Experts**

All experts shall provide an original signed letter of availability and association for the duration of the assignment. In the event of their unavailability, the Consultant shall be under the obligation to provide a replacement of equal or better caliber at no extra cost to the Client.

### **3.6.2. Local Expert as Support Staff**

As indicated above, it is required that the Consultancy team includes a Local Counterpart, who in consultation with the Team Leader shall provide necessary support to the team members and, as necessary liaise with the Project Management Team. **The costs of the services of the Local Counterpart services shall be deemed to be included in the bid price.**

## **3.7. Reporting, Meetings, Presentations, and Language**

The Consultant Team should work in close collaboration with the Project Management Team.

A two-day stakeholders' workshop shall be organised to present the findings of each task and to engage consultation with all key stakeholders. The respective expert, accompanied by the Local Counterpart, shall present the findings and recommendations to the stakeholders.

In addition to the consultative workshop, a press communiqué, inviting the general public to submit their views and representations, shall be made in at least three most read local newspapers and three most listened local radios. In this regard, the Consultant shall provide either a webpage or an email address for public communication.

Following the consultative workshop and compiling of general public views, the respective reports shall be finalized. All views, comments and opinions shall be properly examined and included in the final reports. Full justification, in appendices, shall be given to those which could not be retained.

**All costs for media services and the 2-day consultative workshop shall be met from the project fund. The Consultant Local Counterpart shall be responsible to organise the press communiqué and the workshop and thereafter submit the invoices for processing of payment by the Project management Team.**

Before the end of the project, the Team Leader shall present the Strategic Paper to relevant Government authorities, which shall include the Ministry of Energy and Public Utilities, Ministry of Finance and Economic Development, Ministry of Business, Enterprise & Cooperatives, Ministry of Environment, Sustainable Development, and Disaster and Beach Management, Mauritius Renewable Energy Agency and Central Electricity Board, and other key stakeholders, as shall be determined with the Project Management Team. All arrangements for hosting this important event shall be made by the Consultant's Local Counterpart. **The cost for this event shall be met from the project fund.**

All workings in the reports should be properly referenced to working files, documents and models that shall be handed over to the Client. The language of the assignments shall be English. All deliverables should be in the English language. As part of the consultancy services, all throughout the execution of

the assignments, the Consultant should ensure an effective transfer of knowledge to the Client's identified staff including the Project Management Team.

### 3.8. Logistical arrangements

The project management team will make arrangement for office, internet, and communication facilities at the CEB Corporate Office. However, transport arrangement, accommodations and airport transfers shall rest within the responsibility of the consultant local representative.

The consultant local expert shall provide, with the assistance of the Client project management team, necessary logistical support for the organization of workshops and other events/meetings (as required), and for the mobilization of stakeholders for such events/meetings. The venues for the workshops and events/meetings shall be arranged by the consultant local expert, with the assistance of the Client's project management team. All costs thereof will be met by the Client under the project funds.

The Client's project manager/assistant shall be the key contact for the Consultant over the course of the assignment. The Consultant is requested to provide his/her key contact as the liaison person on his/her behalf.

To the extent possible, the Client's project manager/assistant will provide logistical support for the organization of workshop and other events/meetings (as required), and for the mobilization of stakeholders.

Any changes in the agreed programme shall be communicated and approved by the project manager.

### 3.9. Deliverables and stakeholders' workshop

With regard to deliverables, the consultant shall take notes of the following:

- Deliverables will be the basis for the payment schedule. All reports will be submitted in draft (for comments) and then final.
- The Deliverables shall be submitted in electronic format (MS Word and PDF versions) and by courier in 4 copies to the Project Manager. **For this consultancy service, the Client's Project Manager will be Mr. Ahmad Iqbal DREPAUL.** The contact detail of the Project Manager is as follows:

Mr. Ahmad Iqbal DREPAUL  
Corporate Planning & Research Department  
Central Electricity Board  
Rue du Savoir, Cybercity, Ebène  
Republic of Mauritius  
Email : [iqbal.dreepaul@ceb.intnet.mu](mailto:iqbal.dreepaul@ceb.intnet.mu)  
Tel: +230 404 2038  
Fax: +230 454 7630

- Prior to submitting the final Deliverable for each assignment, a consultative stakeholders' workshop of half day shall be organized, whereby the findings and recommendations of the draft report shall be discussed, clarified and validated. Consultative workshop for not more

than two assignments should be held on the same day. The Consultant shall ensure that all consultative workshops and key meetings are properly scheduled in the project work plan so as to minimize the cost for both the Consultant and the Client. The Consultant local representative should work closely with the project management team for identifying relevant stakeholders for each workshop. The Consultant local representative, with the assistance of the project management team, shall be responsible for mobilizing stakeholders for the workshops.

- Following the deliberation of consultative workshops, the Consultant shall compile all issues raised, evaluate their significance and update the draft reports accordingly. The final version of all reports, incorporating all comments, shall be submitted as per the below Schedule of Deliverables.
- The Deliverables for this consultancy services and the deadline of submission of final report shall be as per the Schedule of Deliverables hereunder.

**Table 3(b): Schedule of Deliverables**

TASK	Reports	Expected Date for Submission
-	Draft Inception Report with Detailed Work Plan	Before end of Week 1
-	Final Inception Report with Detailed Work Plan	Before end of Week 2
A	Draft Report on the Survey of Solar PV Market in the Republic of Mauritius	Week 8
B	Draft Report on the Assessment of Regulations applicable to Distributed Generation in the Republic of Mauritius	Week 5
C	Draft report on the Financial Mechanisms and Investment Frameworks for Solar PV in the Republic of Mauritius	Week 6
D	Draft report on the Design of Solar PV Ownership Model for Different Market Segments in the Republic of Mauritius	Week 10
E	Draft report on the Effective Disposal of Solar PV Wastes in the Republic of Mauritius	Week 5
-	<b>Consultative Workshop</b>	Week 12
A	Final Report on the Survey of Solar PV Market in the Republic of Mauritius	Week 14
B	Final Report on the Assessment of Regulations applicable to Distributed Generation in the Republic of Mauritius	
C	Final Report on the Financial Mechanisms and Investment Frameworks for Solar PV in the Republic of Mauritius	
D	Final Report on the Design of Solar PV Ownership Model for Different Market Segments in the Republic of Mauritius	
E	Final Report on the Effective Disposal of Solar PV Wastes in the Republic of Mauritius	
F	Draft Strategic Paper on Solar PV Distributed Generation as an Economic Subsector	
	Final Strategic Paper on Solar PV Distributed Generation as an Economic Subsector	Week 15
	<b>Presentation of Strategic Paper to Authorities &amp; Key Stakeholders</b>	Week 16

The Client will endeavour to submit a full set of comments on each draft report within one week after the submission of the draft report as per the above set deadlines.

The Consultant should in return submit the final version of each abovementioned report as per the schedule. The Consultant has to ensure that all comments are duly addressed in the final report to prevent payment withholding.

### 3.10. Payment schedule

The table below details the payment schedule of this consultancy services. Payments shall be effected after the submission of deliverables as per the Schedule of Deliverables.

**Table 3(c): Schedule of Payments**

<b>TASK</b>	<b>Reports</b>	<b>As a Percentage (%) of Total Fee</b>
-	Draft Inception Report with Detail Work Plan	5%
-	Final Inception Report with Detail Work Plan	5%
A	Draft Report on the Survey of Solar PV Market in the Republic of Mauritius	10%
B	Draft Report on the Assessment of Regulations applicable to Distributed Generation in the Republic of Mauritius	5%
C	Draft report on the Financial Mechanisms and Investment Frameworks for Solar PV in the Republic of Mauritius	5%
D	Draft report on the Design of Solar PV Ownership Model for Different Market Segments in the Republic of Mauritius	5%
E	Draft report on the Effective Disposal of Solar PV Wastes in the Republic of Mauritius	5%
-	<b>Consultative Workshop</b>	10%
A	Final Report on the Survey of Solar PV Market in the Republic of Mauritius	4%
B	Final Report on the Assessment of Regulations applicable to Distributed Generation in the Republic of Mauritius	4%
C	Final Report on the Financial Mechanisms and Investment Frameworks for Solar PV in the Republic of Mauritius	4%
D	Final Report on the Design of Solar PV Ownership Model for Different Market Segments in the Republic of Mauritius	4%
E	Final Report on the Effective Disposal of Solar PV Wastes in the Republic of Mauritius	4%
F	Draft Strategic Paper on Solar PV Distributed Generation as an Economic Subsector	5%
	Final Strategic Paper on Solar PV Distributed Generation as an Economic Subsector	5%
	<b>Presentation of Strategic Paper to Authorities &amp; Key Stakeholders</b>	20%

The Consultant's costs and expenditures for the execution of the consultancy services shall be presented in details for each Task.

Where necessary and more appropriate, the Client reserves the right to make adjustment to the Consultant offer by meeting directly some of the costs and expenditures. Any adjustment made therein will be communicated to the successful Consultant.

### **3.11. Recommended Presentation of Offer**

It is mandatory that bidders use the following attached forms for the submission of their respective offer(s).

Section 4: Proposal Submission Form

Section 5: Documents Establishing the Eligibility and Qualifications of the Proposer

Section 6: Technical Proposal Form

Section 7: Financial Proposal Form



## Section 4: Proposal Submission Form<sup>4</sup>

[insert: Location, Date]

To: The Head of Procurement Unit  
UNDP Mauritius and Seychelles Country Office  
6th Floor, Anglo Mauritius House  
Intendance Street  
P.O Box 253  
Port Louis  
Mauritius

Dear Sir/Madam:

We, the undersigned, hereby offer to provide professional services in accordance with your Request for Proposal dated 18 May 2016 and our Proposal. We are hereby submitting our Proposal, which includes the Technical Proposal and Financial Proposal each sealed in separate envelopes.

We hereby declare that:

- a) All the information and statements made in this Proposal are true and we accept that any misrepresentation contained in it may lead to our disqualification;
- b) We are currently not on the removed or suspended vendor list of the UN or other such lists of other UN agencies, nor are we associated with, any company or individual appearing on the 1267/1989 list of the UN Security Council;
- c) We have no outstanding bankruptcy or pending litigation or any legal action that could impair our operation as a going concern; and
- d) We do not employ, nor anticipate employing, any person who is or was recently employed by the UN or UNDP.

We confirm that we have read, understood and hereby accept the Terms of Reference describing the duties and responsibilities required of us in this RFP, and the General Terms and Conditions of UNDP's Contract for Professional Services.

We agree to abide by this Proposal for 120 days.

We undertake, if our Proposal is accepted, to initiate the services not later than the date indicated in the Data Sheet.

We fully understand and recognize that UNDP is not bound to accept this proposal, that we shall bear all costs associated with its preparation and submission, and that UNDP will in no case be responsible or liable for those costs, regardless of the conduct or outcome of the evaluation.

---

<sup>4</sup> No deletion or modification may be made in this form. Any such deletion or modification may lead to the rejection of the Proposal.



We remain,

Yours sincerely,

Authorized Signature *[In full and initials]*: \_\_\_\_\_

Name and Title of Signatory: \_\_\_\_\_

Name of Firm: \_\_\_\_\_

Contact Details : \_\_\_\_\_

---

*[please mark this letter with your corporate seal, if available]*

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## Section 5: Documents Establishing the Eligibility and Qualifications of the Proposer

### Proposer Information Form<sup>5</sup>

Date: [insert date (as day, month and year) of Proposal Submission]

RFP No.: [insert number]

Page \_\_\_\_\_ of \_\_\_\_\_ pages

1. Proposer's Legal Name [insert Proposer's legal name]		
2. In case of Joint Venture (JV), legal name of each party: [insert legal name of each party in JV]		
3. Actual or intended Country/ies of Registration/Operation: [insert actual or intended Country of Registration]		
4. Year of Registration: [insert Proposer's year of registration]		
5. Countries of Operation	6. No. of staff in each Country	7. Years of Operation in each Country
8. Legal Address/es in Country/ies of Registration/Operation: [insert Proposer's legal address in country of registration]		
9. Value and Description of Top three (3) Biggest Contract for the past five (5) years		
10. Latest Credit Rating (if any)		
11. Brief description of litigation history (disputes, arbitration, claims, etc.), indicating current status and outcomes, if already resolved.		
12. Proposer's Authorized Representative Information Name: [insert Authorized Representative's name] Address: [insert Authorized Representative's Address] Telephone/Fax numbers: [insert Authorized Representative's telephone/fax numbers] Email Address: [insert Authorized Representative's email address]		
13. Are you in the UNPD List 1267.1989 or UN Ineligibility List ? (Y / N)		
14. Attached are copies of original documents of:  <input type="checkbox"/> All eligibility document requirements listed in the Data Sheet  <input type="checkbox"/> If Joint Venture/Consortium – copy of the Memorandum of Understanding or Letter of Intent to form a JV/Consortium, or Registration of JV/Consortium, if registered  <input type="checkbox"/> If case of Government corporation or Government-owned/controlled entity, documents establishing legal and financial autonomy and compliance with commercial law.		

<sup>5</sup> The Proposer shall fill in this Form in accordance with the instructions. Apart from providing additional information, no alterations to its format shall be permitted and no substitutions shall be accepted.

## Joint Venture Partner Information Form (if Registered)<sup>6</sup>

Date: *[insert date (as day, month and year) of Proposal Submission]*

RFP No.: *[insert number]*

Page \_\_\_\_\_ of \_\_\_\_\_ pages

1. Proposer's Legal Name: <i>[insert Proposer's legal name]</i>		
2. JV's Party legal name: <i>[insert JV's Party legal name]</i>		
3. JV's Party Country of Registration: <i>[insert JV's Party country of registration]</i>		
4. Year of Registration: <i>[insert Party's year of registration]</i>		
5. Countries of Operation	6. No. of staff in each Country	7. Years of Operation in each Country
8. Legal Address/es in Country/ies of Registration/Operation: <i>[insert Party's legal address in country of registration]</i>		
9. Value and Description of Top three (3) Biggest Contract for the past five (5) years		
10. Latest Credit Rating (if any)		
12. Brief description of litigation history (disputes, arbitration, claims, etc.), indicating current status and outcomes, if already resolved.		
13. JV's Party Authorized Representative Information Name: <i>[insert name of JV's Party authorized representative]</i> Address: <i>[insert address of JV's Party authorized representative]</i> Telephone/Fax numbers: <i>[insert telephone/fax numbers of JV's Party authorized representative]</i> Email Address: <i>[insert email address of JV's Party authorized representative]</i>		
14. Attached are copies of original documents of: <i>[check the box(es) of the attached original documents]</i> <input type="checkbox"/> All eligibility document requirements listed in the Data Sheet <input type="checkbox"/> Articles of Incorporation or Registration of firm named in 2. <input type="checkbox"/> In case of government owned entity, documents establishing legal and financial autonomy and compliance with commercial law.		

<sup>6</sup> The Proposer shall fill in this Form in accordance with the instructions. Apart from providing additional information, No alterations to its format shall be permitted and no substitutions shall be accepted.

## Section 6: Technical Proposal Form

### TECHNICAL PROPOSAL FORMAT

INSERT TITLE OF THE SERVICES

*Note: Technical Proposals not submitted in this format may be rejected. The financial proposal should be included in separate envelope.*

Name of Proposing Organization / Firm:	
Country of Registration:	
Name of Contact Person for this Proposal:	
Address:	
Phone / Fax:	
Email:	

### SECTION 1: EXPERTISE OF FIRM/ ORGANISATION

*This section should fully explain the Proposer's resources in terms of personnel and facilities necessary for the performance of this requirement. All contents of this section may be modified or expanded depending on the evaluation criteria stated in the RFP.*

**1.1 Brief Description of Proposer as an Entity:** Provide a brief description of the organization / firm submitting the proposal, its legal mandates/authorized business activities, the year and country of incorporation, types of activities undertaken, and approximate annual budget, etc. Include reference to reputation, or any history of litigation and arbitration in which the organisation / firm has been involved that could adversely affect or impact the performance of services, indicating the status/result of such litigation/arbitration.

**1.2 Financial Capacity:** Provide the latest Audited Financial Statement (Income Statement and Balance Sheet) duly certified by a Public Accountant, and with authentication of receiving by the Government's Internal Revenue Authority. Include any indication of credit rating, industry rating, etc.

**1.3 Track Record and Experiences:** Provide the following information regarding corporate experience within the last five (5) years which are related or relevant to those required for this Contract.

Name of project	Client	Contract Value	Period of activity	Types of activities undertaken	Status or Date Completed	References Contact Details (Name, Phone, Email)

## SECTION 2 - APPROACH AND IMPLEMENTATION PLAN

*This section should demonstrate the Proposer's responsiveness to the TOR by identifying the specific components proposed, addressing the requirements, as specified, point by point; providing a detailed description of the essential performance characteristics proposed; and demonstrating how the proposed methodology meets or exceeds the requirements.*

**2.1. Approach to the Service/Work Required:** Please provide a detailed description of the methodology for how the organisation/firm will achieve the Terms of Reference of the project, keeping in mind the appropriateness to local conditions and project environment.

**2.2. Technical Quality Assurance Review Mechanisms:** The methodology shall also include details of the Proposer's internal technical and quality assurance review mechanisms.

**2.3 Implementation Timelines:** The Proposer shall submit a Gantt Chart or Project Schedule indicating the detailed sequence of activities that will be undertaken and their corresponding timing.

**2.4. Subcontracting:** Explain whether any work would be subcontracted, to whom, how much percentage of the work, the rationale for such, and the roles of the proposed sub-contractors. Special attention should be given to providing a clear picture of the role of each entity and how everyone will function as a team.

**2.5. Risks / Mitigation Measures:** Please describe the potential risks for the implementation of this project that may impact achievement and timely completion of expected results as well as their quality. Describe measures that will be put in place to mitigate these risks.

**2.6. Reporting and Monitoring:** Please provide a brief description of the mechanisms proposed for this project for reporting to the UNDP and partners, including a reporting schedule.

**2.7. Anti-Corruption Strategy:** Define the anti-corruption strategy that will be applied in this project to prevent the misuse of funds. Describe the financial controls that will be put in place.

**2.8. Partnerships:** Explain any partnerships with local, international or other organizations that are planned for the implementation of the project. Special attention should be given to providing a clear picture of the role of each entity and how everyone will function as a team. Letters of commitment from partners and an indication of whether some or all have successfully worked together on other previous projects is encouraged.

**2.9 Statement of Full Disclosure:** This is intended to disclose any potential conflict in accordance with the definition of "conflict" under Section 4 of this document, if any.

**2.10 Other:** Any other comments or information regarding the project approach and methodology that will be adopted.

### SECTION 3: PERSONNEL

**3.1 Management Structure:** Describe the overall management approach toward planning and implementing this activity. Include an organization chart for the management of the project describing the relationship of key positions and designations.

**3.2 Staff Time Allocation:** Provide a spreadsheet to show the activities of each staff member and the time allocated for his/her involvement. (Note: *This spreadsheet is crucial and no substitution of personnel will be accepted once the contract has been awarded except in extreme circumstances and with the written approval of the UNDP. If substitution is unavoidable it will be with a person who, in the opinion of the UNDP project manager, is at least as experienced as the person being replaced, and subject to the approval of UNDP. No increase in costs will be considered as a result of any substitution.*)

**3.3 Qualifications of Key Personnel:** Provide the CVs for key personnel (Team Leader, Managerial and general staff) that will be provided to support the implementation of this project. CVs should demonstrate qualifications in areas relevant to the Scope of Services. Please use the format below:

<b>Name:</b>		
<b>Position for this Contract:</b>		
<b>Nationality:</b>		
<b>Contact information:</b>		
<b>Countries of Work Experience:</b>		
<b>Language Skills:</b>		
<b>Educational and other Qualifications:</b>		
<b>Summary of Experience:</b> <i>Highlight experience in the region and on similar projects.</i>		
<b>Relevant Experience (From most recent):</b>		
<b>Period: From – To</b>	<b>Name of activity/ Project/ funding organisation, if applicable:</b>	<b>Job Title and Activities undertaken/Description of actual role performed:</b>
<i>e.g. June 2004-January 2005</i>		
<i>Etc.</i>		
<i>Etc.</i>		
<b>References no.1 (minimum of 3):</b>	<i>Name</i> <i>Designation</i> <i>Organization</i> <i>Contact Information – Address; Phone; Email; etc.</i>	
<b>Reference no.2</b>	<i>Name</i> <i>Designation</i> <i>Organization</i> <i>Contact Information – Address; Phone; Email; etc.</i>	
<b>Reference no.3</b>	<i>Name</i> <i>Designation</i> <i>Organization</i> <i>Contact Information – Address; Phone; Email; etc.</i>	



**Declaration:**

I confirm my intention to serve in the stated position and present availability to serve for the term of the proposed contract. I also understand that any wilful misstatement described above may lead to my disqualification, before or during my engagement.

\_\_\_\_\_  
Signature of the Nominated Team Leader/Member

\_\_\_\_\_  
Date Signed

## Section 7: Financial Proposal Form<sup>7</sup>

The Proposer is required to prepare the Financial Proposal in an envelope separate from the rest of the RFP as indicated in the Instruction to Proposers.

The Financial Proposal must provide a detailed cost breakdown. Provide separate figures for each functional grouping or category.

Any estimates for cost-reimbursable items, such as travel and out-of-pocket expenses, should be listed separately.

In case of an equipment component to the service provider, the Price Schedule should include figures for both purchase and lease/rent options. UNDP reserves the option to either lease/rent or purchase outright the equipment through the Contractor.

The format shown on the following pages is suggested for use as a guide in preparing the Financial Proposal. The format includes specific expenditures, which may or may not be required or applicable but are indicated to serve as examples.

### A. Cost Breakdown by Task

**Table4(a): Cost Breakdown by Tasks**

TASK	Tasks Description	Price (Lump Sum, All Inclusive)
A	Survey the Solar PV Market of the Republic of Mauritius	
B	Examine the Existing Regulations Applicable for Distributed Generation	
C	Examine Financial & Economic Mechanisms and Investment Frameworks for Solar PV Development	
D	Design Ownership Model for Multiple Market Segments	
E	Investigate and Propose Improvement for Disposal of Solar PV Wastes	
F	Prepare and Present an Integrated Strategic Paper	

<sup>7</sup> No deletion or modification may be made in this form. Any such deletion or modification may lead to the rejection of the Proposal.

B. Cost Breakdown by Deliverable

**Table4(b): Cost Breakdown by Deliverable**

SN	Deliverables <i>[list them as referred to in the TOR]</i>	Percentage of Total Price (Weight for payment)	Price (Lump Sum, All Inclusive)
1	Draft Inception Report with Detail Work Plan	5%	
2	Final Inception Report with Detail Work Plan	5%	
3	Draft Report on the Survey of Solar PV Market in the Republic of Mauritius	10%	
4	Draft Report on the Assessment of Regulations applicable to Distributed Generation in the Republic of Mauritius	5%	
5	Draft report on the Financial Mechanisms and Investment Frameworks for Solar PV in the Republic of Mauritius	5%	
6	Draft report on the Design of Solar PV Ownership Model for Different Market Segments in the Republic of Mauritius	5%	
7	Draft report on the Effective Disposal of Solar PV Wastes in the Republic of Mauritius	5%	
8	<b>Consultative Workshop</b>	10%	
9	Final Report on the Survey of Solar PV Market in the Republic of Mauritius	4%	
10	Final Report on the Assessment of Regulations applicable to Distributed Generation in the Republic of Mauritius	4%	
11	Final Report on the Financial Mechanisms and Investment Frameworks for Solar PV in the Republic of Mauritius	4%	
12	Final Report on the Design of Solar PV Ownership Model for Different Market Segments in the Republic of Mauritius	4%	
13	Final Report on the Effective Disposal of Solar PV Wastes in the Republic of Mauritius	4%	
14	Draft Strategic Paper on Solar PV Distributed Generation as an Economic Subsector	5%	
15	Final Strategic Paper on Solar PV Distributed Generation as an Economic Subsector	5%	
16	<b>Presentation of Strategic Paper to Authorities &amp; Key Stakeholders</b>	20%	

**C. Cost Breakdown by Cost Component:**

The Proposers are requested to provide the cost breakdown for the above given prices for each Task based on the following format. UNDP shall use the cost breakdown for the price reasonability assessment purposes as well as the calculation of price in the event that both parties have agreed to add new deliverables to the scope of Services.

**Table 4(c): Cost Breakdown by Cost Component**

Description of Activity	Remuneration per Unit of Time (e.g., day, month, etc.)	Total Period of Engagement	No. of Personnel	Total Rate for the Period
<b>I. Personnel Services</b>				
1. Services from Home Office				
a. Expertise 1				
b. Expertise 2				
2. Services from Field Offices				
a. Expertise 1				
b. Expertise 2				
3. Services from Overseas				
a. Expertise 1				
b. Expertise 2				
<b>II. Out of Pocket Expenses</b>				
1. Travel Costs				
2. Daily Allowance				
3. Communications				
4. Reproduction				
5. Equipment Lease				
6. Others				
<b>III. Other Related Costs</b>				

## Section 8: Contract for Professional Services

**THIS IS UNDP'S TEMPLATE FOR CONTRACT FOR THE PROPOSER'S REFERENCE. ADHERENCE TO ALL TERMS AND CONDITIONS IS MANDATORY.**

Date \_\_\_\_\_

Dear Sir/Madam,

Ref.: \_\_\_\_\_/\_\_\_\_\_/\_\_\_\_\_ [INSERT PROJECT NUMBER AND TITLE OR OTHER REFERENCE]

The United Nations Development Programme (hereinafter referred to as "UNDP"), wishes to engage your [company/organization/institution], duly incorporated under the Laws of \_\_\_\_\_ [INSERT NAME OF THE COUNTRY] (hereinafter referred to as the "Contractor") in order to perform services in respect of \_\_\_\_\_ [INSERT SUMMARY DESCRIPTION OF THE SERVICES] (hereinafter referred to as the "Services"), in accordance with the following Contract:

1. Contract Documents

1.1 This Contract is subject to the UNDP General Conditions for Professional Services attached hereto as Annex I. The provisions of such Annex shall control the interpretation of this Contract and in no way shall be deemed to have been derogated by the contents of this letter and any other Annexes, unless otherwise expressly stated under section 4 of this letter, entitled "Special Conditions".

1.2 The Contractor and UNDP also agree to be bound by the provisions contained in the following documents, which shall take precedence over one another in case of conflict in the following order:

- a) this Letter;
- b) the Terms of Reference [ref. ....dated.....], attached hereto as Annex II;
- c) the Contractor's Proposal [ref....., dated .....]
- d) The UNDP Request for Proposal [ref....., dated.....]

1.3 All the above shall form the Contract between the Contractor and UNDP, superseding the contents of any other negotiations and/or agreements, whether oral or in writing, pertaining to the subject of this Contract.

2. Obligations of the Contractor

2.1 The Contractor shall perform and complete the Services described in Annex II with due diligence and efficiency and in accordance with the Contract.

2.2 The Contractor shall provide the services of the following key personnel:

Name	Specialization	Nationality	Period of service
------	----------------	-------------	-------------------

.....	.....	.....	.....
.....	.....	.....	.....

2.3 Any changes in the above key personnel shall require prior written approval of \_\_\_\_\_ [NAME and TITLE], UNDP.

2.4 The Contractor shall also provide all technical and administrative support needed in order to ensure the



timely and satisfactory performance of the Services.

- 2.5 The Contractor shall submit to UNDP the deliverables specified hereunder according to the following schedule:

**[LIST DELIVERABLES]**

**[INDICATE DELIVERY DATES]**

e.g.

Progress report

..../..../..

.....

..../..../..

Final report

..../..../..

- 2.6 All reports shall be written in the English language, and shall describe in detail the services rendered under the Contract during the period of time covered in such report. All reports shall be transmitted by the Contractor by \_\_\_\_\_ **[MAIL, COURIER AND/OR FAX]** to the address specified in 9.1 below.
- 2.7 The Contractor represents and warrants the accuracy of any information or data provided to UNDP for the purpose of entering into this Contract, as well as the quality of the deliverables and reports foreseen under this Contract in accordance with the highest industry and professional standards.

**OPTION 1 (FIXED PRICE)**

3. Price and Payment

- 3.1 In full consideration for the complete and satisfactory performance of the Services under this Contract, UNDP shall pay the Contractor a fixed contract price of \_\_\_\_\_ **[INSERT CURRENCY & AMOUNT IN FIGURES AND WORDS]**.
- 3.2 The price of this Contract is not subject to any adjustment or revision because of price or currency fluctuations or the actual costs incurred by the Contractor in the performance of the Contract.
- 3.3 Payments effected by UNDP to the Contractor shall be deemed neither to relieve the Contractor of its obligations under this Contract nor as acceptance by UNDP of the Contractor's performance of the Services.
- 3.4 UNDP shall effect payments to the Contractor after acceptance by UNDP of the invoices submitted by the Contractor to the address specified in 9.1 below, upon achievement of the corresponding milestones and for the following amounts:

MILESTONE

AMOUNT

TARGET DATE

Upon.....

.....

..../..../..

.....

.....

..../..../..

Invoices shall indicate the milestones achieved and corresponding amount payable.

**OPTION 2 (COST REIMBURSEMENT)**

3. Price and payment

- 3.1 In full consideration for the complete and satisfactory performance of the Services under this Contract, UNDP shall pay the Contractor a price not to exceed \_\_\_\_\_ **[INSERT CURRENCY & AMOUNT IN FIGURES AND WORDS]**.
- 3.2 The amount contained in 3.1 above is the maximum total amount of reimbursable costs under this Contract. The Breakdown of Costs in Annex \_\_\_\_\_ **[INSERT ANNEX NUMBER]** contains the maximum amounts per cost category that are reimbursable under this Contract. The Contractor shall reflect in his invoices the amount of the actual reimbursable costs incurred in the performance of the Services.
- 3.3 The Contractor shall not do any work, provide any equipment, materials and supplies, or perform any other services which may result in any costs in excess of the amount under 3.1 or of any of the amounts specified in the Breakdown of Costs for each cost category without the prior written agreement of \_\_\_\_\_ **[NAME and TITLE]**, UNDP.
- 3.4 Payments effected by UNDP to the Contractor shall be deemed neither to relieve the Contractor of its obligations under this Contract nor as acceptance by UNDP of the Contractor's performance of the Services.
- 3.5 The Contractor shall submit invoices for the work done every \_\_\_\_\_ **[INSERT PERIOD OF TIME OR MILESTONES]**.
- OR
- 3.5. The Contractor shall submit an invoice for \_\_\_\_\_ **[INSERT AMOUNT AND CURRENCY OF THE ADVANCE PAYMENT IN FIGURES & WORDS]** upon signature of this Contract by both parties and invoices for the work done every \_\_\_\_\_ **[INSERT PERIOD OF TIME OR MILESTONES]**.
- 3.6 Progress and final payments shall be effected by UNDP to the Contractor after acceptance of the invoices submitted by the Contractor to the address specified in 9.1 below, together with whatever supporting documentation of the actual costs incurred is required in the Breakdown of Costs or may be required by UNDP. Such payments shall be subject to any specific conditions for reimbursement contained in the Breakdown of Costs.
4. Special conditions
- 4.1 The responsibility for the safety and security of the Contractor and its personnel and property, and of UNDP's property in the Contractor's custody, rests with the Contractor.
- 4.2 The advance payment to be made upon signature of the contract by both parties is contingent upon receipt and acceptance by UNDP of a bank guarantee for the full amount of the advance payment issued by a Bank and in a form acceptable to UNDP.
- 4.3 The amounts of the payments referred to under section 3.6 above shall be subject to a deduction of \_\_\_\_\_ **[INSERT PERCENTAGE THAT THE ADVANCE REPRESENTS OVER THE TOTAL PRICE OF THE CONTRACT]** % (... percent) of the amount accepted for payment until the cumulative amount of the deductions so effected shall equal the amount of the advance payment.
- 4.4 Owing to [...], Article(s) [...] of the General Conditions in Annex I shall be amended to read/be deleted.
5. Submission of invoices
- 5.1 An original invoice shall be submitted by mail by the Contractor for each payment under the Contract to the

following address:

.....

5.2 Invoices submitted by fax shall not be accepted by UNDP.

6. Time and manner of payment

6.1 Invoices shall be paid within thirty (30) days of the date of their acceptance by UNDP. UNDP shall make every effort to accept an invoice or so advise the Contractor of its non-acceptance within a reasonable time from receipt.

6.2 All payments shall be made by UNDP to the following Bank account of the Contractor:

\_\_\_\_\_ [NAME OF THE BANK]

\_\_\_\_\_ [ACCOUNT NUMBER]

\_\_\_\_\_ [ADDRESS OF THE BANK]

7. Entry into force. Time limits.

7.1 The Contract shall enter into force upon its signature by both parties.

7.2 The Contractor shall commence the performance of the Services not later than \_\_\_\_\_ [INSERT DATE] and shall complete the Services within \_\_\_\_\_ [INSERT NUMBER OF DAYS OR MONTHS] of such commencement.

7.3 All time limits contained in this Contract shall be deemed to be of the essence in respect of the performance of the Services.

8. Modifications

8.1 Any modification to this Contract shall require an amendment in writing between both parties duly signed by the authorized representative of the Contractor and \_\_\_\_\_ [NAME AND TITLE] UNDP.

9. Notifications

For the purpose of notifications under the Contract, the addresses of UNDP and the Contractor are as follows:

For the UNDP:

Name  
Designation  
Address  
Tel. No.  
Fax. No.  
Email address:

For the Contractor:

Name  
Designation

Address  
Tel. No.  
Fax. No.  
Email address:

If the above terms and conditions meet with your agreement as they are typed in this letter and in the Contract Documents, please initial every page of this letter and its attachments and return to this office one original of this Contract, duly signed and dated.

Yours sincerely,

[INSERT NAME AND DESIGNATION]

For [INSERT NAME OF THE COMPANY/ORGANIZATION]

Agreed and Accepted:

Signature \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_



## **UNDP GENERAL CONDITIONS OF CONTRACT FOR SERVICES**

### **1.0 LEGAL STATUS:**

The Contractor shall be considered as having the legal status of an independent contractor vis-à-vis the United Nations Development Programme (UNDP). The Contractor's personnel and sub-contractors shall not be considered in any respect as being the employees or agents of UNDP or the United Nations.

### **2.0 SOURCE OF INSTRUCTIONS:**

The Contractor shall neither seek nor accept instructions from any authority external to UNDP in connection with the performance of its services under this Contract. The Contractor shall refrain from any action that may adversely affect UNDP or the United Nations and shall fulfill its commitments with the fullest regard to the interests of UNDP.

### **3.0 CONTRACTOR'S RESPONSIBILITY FOR EMPLOYEES:**

The Contractor shall be responsible for the professional and technical competence of its employees and will select, for work under this Contract, reliable individuals who will perform effectively in the implementation of this Contract, respect the local customs, and conform to a high standard of moral and ethical conduct.

### **4.0 ASSIGNMENT:**

The Contractor shall not assign, transfer, pledge or make other disposition of this Contract or any part thereof, or any of the Contractor's rights, claims or obligations under this Contract except with the prior written consent of UNDP.

### **5.0 SUB-CONTRACTING:**

In the event the Contractor requires the services of sub-contractors, the Contractor shall obtain the prior written approval and clearance of UNDP for all sub-contractors. The approval of UNDP of a sub-contractor shall not relieve the Contractor of any of its obligations under this Contract. The terms of any sub-contract shall be subject to and conform to the provisions of this Contract.

### **6.0 OFFICIALS NOT TO BENEFIT:**

The Contractor warrants that no official of UNDP or the United Nations has received or will be offered by the Contractor any direct or indirect benefit arising from this Contract or the award thereof. The Contractor agrees that breach of this provision is a breach of an essential term of this Contract.

## **7.0 INDEMNIFICATION:**

The Contractor shall indemnify, hold and save harmless, and defend, at its own expense, UNDP, its officials, agents, servants and employees from and against all suits, claims, demands, and liability of any nature or kind, including their costs and expenses, arising out of acts or omissions of the Contractor, or the Contractor's employees, officers, agents or sub-contractors, in the performance of this Contract. This provision shall extend, inter alia, to claims and liability in the nature of workmen's compensation, products liability and liability arising out of the use of patented inventions or devices, copyrighted material or other intellectual property by the Contractor, its employees, officers, agents, servants or sub-contractors. The obligations under this Article do not lapse upon termination of this Contract.

## **8.0 INSURANCE AND LIABILITIES TO THIRD PARTIES:**

**8.1** The Contractor shall provide and thereafter maintain insurance against all risks in respect of its property and any equipment used for the execution of this Contract.

**8.2** The Contractor shall provide and thereafter maintain all appropriate workmen's compensation insurance, or the equivalent, with respect to its employees to cover claims for personal injury or death in connection with this Contract.

**8.3** The Contractor shall also provide and thereafter maintain liability insurance in an adequate amount to cover third party claims for death or bodily injury, or loss of or damage to property, arising from or in connection with the provision of services under this Contract or the operation of any vehicles, boats, airplanes or other equipment owned or leased by the Contractor or its agents, servants, employees or sub-contractors performing work or services in connection with this Contract.

**8.4** Except for the workmen's compensation insurance, the insurance policies under this Article shall:

**8.4.1** Name UNDP as additional insured;

**8.4.2** Include a waiver of subrogation of the Contractor's rights to the insurance carrier against the UNDP;

**8.4.3** Provide that the UNDP shall receive thirty (30) days written notice from the Insurers prior to any cancellation or change of coverage.

**8.5** The Contractor shall, upon request, provide the UNDP with satisfactory evidence of the insurance required under this Article.

## **9.0 ENCUMBRANCES/LIENS:**

The Contractor shall not cause or permit any lien, attachment or other encumbrance by any person to be placed on file or to remain on file in any public office or on file with the UNDP against any monies due or to become due for any work done or materials furnished under this Contract, or by reason of any other claim or demand against the Contractor.

**10.0 TITLE TO EQUIPMENT:** Title to any equipment and supplies that may be furnished by UNDP shall rest with UNDP and any such equipment shall be returned to UNDP at the conclusion of this Contract or when no longer needed by the Contractor. Such equipment, when returned to UNDP, shall be in the same condition as when delivered to the Contractor, subject to normal wear and tear. The Contractor shall be liable to compensate UNDP for equipment determined to be damaged or degraded beyond normal wear and tear.

## **11.0 COPYRIGHT, PATENTS AND OTHER PROPRIETARY RIGHTS:**



**11.1** Except as is otherwise expressly provided in writing in the Contract, the UNDP shall be entitled to all intellectual property and other proprietary rights including, but not limited to, patents, copyrights, and trademarks, with regard to products, processes, inventions, ideas, know-how, or documents and other materials which the Contractor has developed for the UNDP under the Contract and which bear a direct relation to or are produced or prepared or collected in consequence of, or during the course of, the performance of the Contract, and the Contractor acknowledges and agrees that such products, documents and other materials constitute works made for hire for the UNDP.

**11.2** To the extent that any such intellectual property or other proprietary rights consist of any intellectual property or other proprietary rights of the Contractor: (i) that pre-existed the performance by the Contractor of its obligations under the Contract, or (ii) that the Contractor may develop or acquire, or may have developed or acquired, independently of the performance of its obligations under the Contract, the UNDP does not and shall not claim any ownership interest thereto, and the Contractor grants to the UNDP a perpetual license to use such intellectual property or other proprietary right solely for the purposes of and in accordance with the requirements of the Contract.

**11.3** At the request of the UNDP; the Contractor shall take all necessary steps, execute all necessary documents and generally assist in securing such proprietary rights and transferring or licensing them to the UNDP in compliance with the requirements of the applicable law and of the Contract.

**11.4** Subject to the foregoing provisions, all maps, drawings, photographs, mosaics, plans, reports, estimates, recommendations, documents, and all other data compiled by or received by the Contractor under the Contract shall be the property of the UNDP, shall be made available for use or inspection by the UNDP at reasonable times and in reasonable places, shall be treated as confidential, and shall be delivered only to UNDP authorized officials on completion of work under the Contract.

## **12.0 USE OF NAME, EMBLEM OR OFFICIAL SEAL OF UNDP OR THE UNITED NATIONS:**

The Contractor shall not advertise or otherwise make public the fact that it is a Contractor with UNDP, nor shall the Contractor, in any manner whatsoever use the name, emblem or official seal of UNDP or THE United Nations, or any abbreviation of the name of UNDP or United Nations in connection with its business or otherwise.

## **13.0 CONFIDENTIAL NATURE OF DOCUMENTS AND INFORMATION:**

Information and data that is considered proprietary by either Party, and that is delivered or disclosed by one Party ("Discloser") to the other Party ("Recipient") during the course of performance of the Contract, and that is designated as confidential ("Information"), shall be held in confidence by that Party and shall be handled as follows:

**13.1** The recipient ("Recipient") of such information shall:

**13.1.1** use the same care and discretion to avoid disclosure, publication or dissemination of the Discloser's Information as it uses with its own similar information that it does not wish to disclose, publish or disseminate; and,

**13.1.2** use the Discloser's Information solely for the purpose for which it was disclosed.

**13.2** Provided that the Recipient has a written agreement with the following persons or entities requiring them to treat the Information confidential in accordance with the Contract and this Article 13, the Recipient may disclose Information to:

**13.2.1** any other party with the Discloser's prior written consent; and,

**13.2.2** the Recipient's employees, officials, representatives and agents who have a need to know such Information for purposes of performing obligations under the Contract, and employees officials, representatives and agents of any legal entity that it controls, controls it, or with which it is under common control, who have a need to know such Information for purposes of performing obligations under the Contract, provided that, for these purposes a controlled legal entity means:

**13.2.2.1** a corporate entity in which the Party owns or otherwise controls, whether directly or indirectly, over fifty percent (50%) of voting shares thereof; or,

**13.2.2.2** any entity over which the Party exercises effective managerial control; or,

**13.2.2.3** for the UNDP, an affiliated Fund such as UNCDF, UNIFEM and UNV.

**13.3** The Contractor may disclose information to the extent required by law, provided that, subject to and without any waiver of the privileges and immunities of the United Nations, the Contractor will give the UNDP sufficient prior notice of a request for the disclosure of information in order to allow the UNDP to have a reasonable opportunity to take protective measures or such other action as may be appropriate before any such disclosure is made.

**13.4** The UNDP may disclose information to the extent as required pursuant to the Charter of the UN, resolutions or regulations of the General Assembly, or rules promulgated by the Secretary-General.

**13.5** The Recipient shall not be precluded from disclosing information that is obtained by the Recipient from a third party without restriction, is disclosed by the Discloser to a third party without any obligation of confidentiality, is previously known by the Recipient, or at any time is developed by the Recipient completely independently of any disclosures hereunder.

**13.6** These obligations and restrictions of confidentiality shall be effective during the term of the Contract, including any extension thereof, and, unless otherwise provided in the Contract, shall remain effective following any termination of the Contract.

#### **14.0 FORCE MAJEURE; OTHER CHANGES IN CONDITIONS**

**14.1** In the event of and as soon as possible after the occurrence of any cause constituting force majeure, the Contractor shall give notice and full particulars in writing to the UNDP, of such occurrence or change if the Contractor is thereby rendered unable, wholly or in part, to perform its obligations and meet its responsibilities under this Contract. The Contractor shall also notify the UNDP of any other changes in conditions or the occurrence of any event that interferes or threatens to interfere with its performance of this Contract. On receipt of the notice required under this Article, the UNDP shall take such action as, in its sole discretion; it considers to be appropriate or necessary in the circumstances, including the granting to the Contractor of a reasonable extension of time in which to perform its obligations under this Contract.

**14.2** If the Contractor is rendered permanently unable, wholly, or in part, by reason of force majeure to perform its obligations and meet its responsibilities under this Contract, the UNDP shall have the right to suspend or terminate this Contract on the same terms and conditions as are provided for in Article 15, "Termination", except that the period of notice shall be seven (7) days instead of thirty (30) days.

**14.3** Force majeure as used in this Article means acts of God, war (whether declared or not), invasion, revolution, insurrection, or other acts of a similar nature or force.

**14.4** The Contractor acknowledges and agrees that, with respect to any obligations under the Contract that the Contractor must perform in or for any areas in which the UNDP is engaged in, preparing to engage in, or

disengaging from any peacekeeping, humanitarian or similar operations, any delays or failure to perform such obligations arising from or relating to harsh conditions within such areas or to any incidents of civil unrest occurring in such areas shall not, in and of itself, constitute force majeure under the Contract..

## **15.0 TERMINATION**

**15.1** Either party may terminate this Contract for cause, in whole or in part, upon thirty (30) days notice, in writing, to the other party. The initiation of arbitral proceedings in accordance with Article 16.2 ("Arbitration"), below, shall not be deemed a termination of this Contract.

**15.2** UNDP reserves the right to terminate without cause this Contract at any time upon 15 days prior written notice to the Contractor, in which case UNDP shall reimburse the Contractor for all reasonable costs incurred by the Contractor prior to receipt of the notice of termination.

**15.3** In the event of any termination by UNDP under this Article, no payment shall be due from UNDP to the Contractor except for work and services satisfactorily performed in conformity with the express terms of this Contract.

**15.4** Should the Contractor be adjudged bankrupt, or be liquidated or become insolvent, or should the Contractor make an assignment for the benefit of its creditors, or should a Receiver be appointed on account of the insolvency of the Contractor, the UNDP may, without prejudice to any other right or remedy it may have under the terms of these conditions, terminate this Contract forthwith. The Contractor shall immediately inform the UNDP of the occurrence of any of the above events.

## **16.0 SETTLEMENT OF DISPUTES**

**16.1 Amicable Settlement:** The Parties shall use their best efforts to settle amicably any dispute, controversy or claim arising out of this Contract or the breach, termination or invalidity thereof. Where the parties wish to seek such an amicable settlement through conciliation, the conciliation shall take place in accordance with the UNCITRAL Conciliation Rules then obtaining, or according to such other procedure as may be agreed between the parties.

**16.2 Arbitration:** Any dispute, controversy, or claim between the Parties arising out of the Contract or the breach, termination, or invalidity thereof, unless settled amicably under Article 16.1, above, within sixty (60) days after receipt by one Party of the other Party's written request for such amicable settlement, shall be referred by either Party to arbitration in accordance with the UNCITRAL Arbitration Rules then obtaining. The decisions of the arbitral tribunal shall be based on general principles of international commercial law. For all evidentiary questions, the arbitral tribunal shall be guided by the Supplementary Rules Governing the Presentation and Reception of Evidence in International Commercial Arbitration of the International Bar Association, 28 May 1983 edition. The arbitral tribunal shall be empowered to order the return or destruction of goods or any property, whether tangible or intangible, or of any confidential information provided under the Contract, order the termination of the Contract, or order that any other protective measures be taken with respect to the goods, services or any other property, whether tangible or intangible, or of any confidential information provided under the Contract, as appropriate, all in accordance with the authority of the arbitral tribunal pursuant to Article 26 ("Interim Measures of Protection") and Article 32 ("Form and Effect of the Award") of the UNCITRAL Arbitration Rules. The arbitral tribunal shall have no authority to award punitive damages. In addition, unless otherwise expressly provided in the Contract, the arbitral tribunal shall have no authority to award interest in excess of the London Inter-Bank Offered Rate ("LIBOR") then prevailing, and any such interest shall be simple interest only. The Parties shall be bound by any arbitration award rendered as a result of such arbitration as the final adjudication of any such dispute, controversy, or claim.

#### **17.0 PRIVILEGES AND IMMUNITIES:**

Nothing in or relating to this Contract shall be deemed a waiver, express or implied, of any of the privileges and immunities of the United Nations, including its subsidiary organs.

#### **18.0 TAX EXEMPTION**

**18.1** Section 7 of the Convention on the Privileges and Immunities of the United Nations provides, inter-alia that the United Nations, including its subsidiary organs, is exempt from all direct taxes, except charges for public utility services, and is exempt from customs duties and charges of a similar nature in respect of articles imported or exported for its official use. In the event any governmental authority refuses to recognize the United Nations exemption from such taxes, duties or charges, the Contractor shall immediately consult with the UNDP to determine a mutually acceptable procedure.

**18.2** Accordingly, the Contractor authorizes UNDP to deduct from the Contractor's invoice any amount representing such taxes, duties or charges, unless the Contractor has consulted with the UNDP before the payment thereof and the UNDP has, in each instance, specifically authorized the Contractor to pay such taxes, duties or charges under protest. In that event, the Contractor shall provide the UNDP with written evidence that payment of such taxes, duties or charges has been made and appropriately authorized.

#### **19.0 CHILD LABOUR**

**19.1** The Contractor represents and warrants that neither it, nor any of its suppliers is engaged in any practice inconsistent with the rights set forth in the Convention on the Rights of the Child, including Article 32 thereof, which, inter alia, requires that a child shall be protected from performing any work that is likely to be hazardous or to interfere with the child's education, or to be harmful to the child's health or physical mental, spiritual, moral or social development.

**19.2** Any breach of this representation and warranty shall entitle UNDP to terminate this Contract immediately upon notice to the Contractor, at no cost to UNDP.

#### **20.0 MINES:**

**20.1** The Contractor represents and warrants that neither it nor any of its suppliers is actively and directly engaged in patent activities, development, assembly, production, trade or manufacture of mines or in such activities in respect of components primarily utilized in the manufacture of Mines. The term "Mines" means those devices defined in Article 2, Paragraphs 1, 4 and 5 of Protocol II annexed to the Convention on Prohibitions and Restrictions on the Use of Certain Conventional Weapons Which May Be Deemed to Be Excessively Injurious or to Have Indiscriminate Effects of 1980.

**20.2** Any breach of this representation and warranty shall entitle UNDP to terminate this Contract immediately upon notice to the Contractor, without any liability for termination charges or any other liability of any kind of UNDP.

#### **21.0 OBSERVANCE OF THE LAW:**

The Contractor shall comply with all laws, ordinances, rules, and regulations bearing upon the performance of its obligations under the terms of this Contract.

#### **22.0 SEXUAL EXPLOITATION:**

**22.1** The Contractor shall take all appropriate measures to prevent sexual exploitation or abuse of anyone by it or by any of its employees or any other persons who may be engaged by the Contractor to perform any services



under the Contract. For these purposes, sexual activity with any person less than eighteen years of age, regardless of any laws relating to consent, shall constitute the sexual exploitation and abuse of such person. In addition, the Contractor shall refrain from, and shall take all appropriate measures to prohibit its employees or other persons engaged by it from, exchanging any money, goods, services, offers of employment or other things of value, for sexual favors or activities, or from engaging in any sexual activities that are exploitive or degrading to any person. The Contractor acknowledges and agrees that the provisions hereof constitute an essential term of the Contract and that any breach of this representation and warranty shall entitle UNDP to terminate the Contract immediately upon notice to the Contractor, without any liability for termination charges or any other liability of any kind.

**22.2** The UNDP shall not apply the foregoing standard relating to age in any case in which the Contractor's personnel or any other person who may be engaged by the Contractor to perform any services under the Contract is married to the person less than the age of eighteen years with whom sexual activity has occurred and in which such marriage is recognized as valid under the laws of the country of citizenship of such Contractor's personnel or such other person who may be engaged by the Contractor to perform any services under the Contract.

#### **23.0 SECURITY:**

**23.1** The Contractor shall:

- (a) Put in place an appropriate security plan and maintain the security plan, taking into account the security situation in the country where the services are being provided;
- (b) Assume all risks and liabilities related to the Contractor's security, and the full implementation of the security plan.

**23.2** UNDP reserves the right to verify whether such a plan is in place, and to suggest modifications to the plan when necessary. Failure to maintain and implement an appropriate security plan as required hereunder shall be deemed a breach of this contract. Notwithstanding the foregoing, the Contractor shall remain solely responsible for the security of its personnel and for UNDP's property in its custody as set forth in paragraph 4.1 above.

#### **24.0 AUDITS AND INVESTIGATIONS:**

**24.1** Each invoice paid by UNDP shall be subject to a post-payment audit by auditors, whether internal or external, of UNDP or the authorized agents of the UNDP at any time during the term of the Contract and for a period of three (3) years following the expiration or prior termination of the Contract. The UNDP shall be entitled to a refund from the Contractor for any amounts shown by such audits to have been paid by the UNDP other than in accordance with the terms and conditions of the Contract. Should the audit determine that any funds paid by UNDP have not been used as per contract clauses, the company shall reimburse such funds forthwith. Where the company fails to reimburse such funds, UNDP reserves the right to seek recovery and/or to take any other action as it deems necessary.

**24.2** The Contractor acknowledges and agrees that, at anytime, UNDP may conduct investigations relating to any aspect of the Contract, the obligations performed under the Contract, and the operations of the Contractor generally. The right of UNDP to conduct an investigation and the Contractor's obligation to comply with such an investigation shall not lapse upon expiration or prior termination of the Contract. The Contractor shall provide its full and timely cooperation with any such inspections, post-payment audits or investigations. Such cooperation shall include, but shall not be limited to, the Contractor's obligation to make available its personnel and any documentation for such purposes and to grant to UNDP access to the Contractor's premises. The Contractor shall require its agents, including, but not limited to, the Contractor's attorneys, accountants or other advisers, to reasonably cooperate with any inspections, post-payment audits or investigations carried out by UNDP hereunder.

#### **25.0 ANTI-TERRORISM:**

**25.1** The Contractor agrees to undertake all reasonable efforts to ensure that none of the UNDP funds received under this Contract are used to provide support to individuals or entities associated with terrorism and that the recipients of any amounts provided by UNDP hereunder do not appear on the list maintained by the Security

Council Committee established pursuant to resolution 1267 (1999). The list can be accessed via <http://www.un.org/Docs/sc/committees/1267/1267ListEng.htm>. This provision must be included in all sub-contracts or sub-agreements entered into under this Contract.

**26.0 AUTHORITY TO MODIFY:**

Pursuant to the Financial Regulations and Rules of UNDP, only the UNDP Authorized Official possesses the authority to agree on behalf of UNDP to any modification of or change in this Agreement, to a waiver of any of its provisions or to any additional contractual relationship of any kind with the Contractor. Accordingly, no modification or change in this Contract shall be valid and enforceable against UNDP unless provided by an amendment to this Agreement signed by the Contractor and jointly by the UNDP Authorized Official.

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